

HENNEPIN COUNTY  
MINNESOTA

2017 Budget





# 2017 BUDGET

Hennepin County, Minnesota

As approved on December 13, 2016 by the

**Hennepin County Board of Commissioners**

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**Hennepin County Administrator**

David J. Hough

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## Introduction



## Hennepin County Administration

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January 31, 2017

Honorable Board Members,

I am pleased to present the approved 2017 Hennepin County Budget. This budget reflects Hennepin County's commitment to fiscal responsibility and efficient utilization of county resources to meet the needs of our residents.

The 2017 Hennepin County budget totals \$1.9 billion dollars and includes a net property-tax levy of \$759.4 million. The overall budget is decreasing by 0.73 percent, compared to the adjusted 2016 budget. The net property tax levy is a 4.49 percent increase.

### **Building a Foundation of Organizational Efficiency**

Hennepin County is a national leader in innovative approaches to better government and service delivery. We are constantly working to advance our organization and strengthen government in innovative and financially responsible ways that improve the lives of our residents. This budget shows the areas of funding challenges facing the county and demonstrates our commitment to organizational excellence, our organizational goals and our core values.

The 2017 budget builds on several strategies that our organization has implemented over the past four years that continue to make us stronger, more nimble and more focused as a team working toward common goals. The foundation for our strategies is an aligned business structure that pursues collaboration, cooperation, engagement and accountability in developing common strategies and goals. Our aligned strategies enhance agility and communication, reduce duplication of effort, encourage continuous improvement and nurture innovation. We have created this organizational foundation and culture to focus on serving residents in a responsive and compassionate manner with strong stewardship of our valuable resources. In addition, as part of our business alignment, we have adopted five core values that the county's approximately 8,000 employees reflect within their daily work as they seek to help our residents be healthy, protected and safe, self-reliant, assured due process and mobile.

### **Proactive Strategies Improving Lives**

The daily work of our employees is significant and shows how Hennepin County, as an organization, has far-reaching responsibilities that at times seem never-ending and overwhelming. On any given day, nearly 400,000 people living in Hennepin County have active files in the Human Services area and 26,000 probationers under our supervision. The county provides financial and technical support to businesses, cities, and residents to reduce, reuse,

recycle, compost and recover energy from the 1.4 million tons of solid waste generated annually within Hennepin's borders.

Every day most people in the county walk, bicycle, or drive on county roads to their jobs, shopping, doctor and dental appointments, transporting their children to day care, school or sports or art and music activities. The county keeps these roads open in winter and repairs them in the warmer months to ensure residents in the county can get to where they need to go. The Hennepin County Library has approximately 840,000 library card holders visiting 41 library locations resulting in about 5.5 million in-person visits along with over 12.3 million visits to the library website.

The cases continue to come in, the numbers of individuals who need service continue to increase and the types of service and complexity of cases expand. We know that we cannot expend resources to simply fix what is broken and must be proactive in our efforts to redesign, innovate, and demand accountability for better outcomes. Hennepin County is reinventing what government looks like and acts like, while providing the necessary services mandated by state and federal governments. This is the value proposition.

This budget represents an opportunity to be proactive in education, health, housing, workforce development, child wellbeing, transportation and criminal justice. With a goal to improve the lives of residents by reducing reliance on government for basic needs, by giving people the needed skills to be independent, we promote self-reliance. If we focus on these areas and develop aligned proactive strategies and goals, we will improve outcomes, reduce disparities that drive many of our reactive services and position Hennepin County for the future.

With the county Board's leadership and policy direction we are currently focused on upfront proactive strategies including:

- Hennepin Health which leverages health and human services to address social determinants and improve health and wellness outcomes for our residents.
- Early Childhood Learning provides scholarships, early screening and child care provider training so that at-risk children ages 0 - 5 can attend high quality child care to prepare them for kindergarten.
- Child Wellbeing provides early access to mental health, chemical health, in home supports, and parenting education and the community based supports for our families to ensure children thrive across our community. Aligning existing programming to better serve our children and families across the spectrum of care and, most importantly, creating a model where we can as a system- identify high risk families in our communities earlier and offer prevention and early intervention services that ensure families have what they need to succeed.
- County provided mental health services improve the lives of our residents, including some in correctional facilities, as they struggle to achieve stable mental health. A coordinated approach to recognize issues and provide treatment for individuals has a goal of more effective outcomes and better support when returning to the community.

- Hennepin Career Connections convenes employers, educational institutions and community based organizations to recruit motivated individuals; create customized curriculum; providing job support services, internships and jobs. The program provides a pipeline of graduates to meet tomorrow’s regional workforce needs and is aimed at reducing persistent employment disparities.
- Adult Detention Initiative represents a collaborative of Hennepin County criminal justice partners focused on low-risk individuals who do not need to be detained in the Adult Detention Center, our jail.
- Transit and Transportation invests in pedestrian ramps, sidewalks, bicycle facilities, and light rail transit to support the mobility of our residents.

The initial results of these initiatives are promising and this work is key to the future of our communities, county and region if we want to maintain our vitality. If we adopt and create effective front-end, pro-active strategies that focus on reducing disparities in income, education, health, housing and transportation, we will have reduced the need for traditional reactive government services and provided tools to individuals in need to help themselves succeed and be independent.

### **Prepared for the Future**

With more clients, case complexity, increased statutory mandates and oversight requirements, our immediate options are limited. Our short-term strategy is focused on lessening the impact on staff and service delivery affected by escalating caseloads. As an organization, Hennepin County is facing rising demand for services in the Human Services, Health and Public Safety lines of business resulting in increased caseloads for probation officers, social workers, health workers and other direct service team members. The increased caseloads are compounded by case complexity attributable to structural poverty, dislocated family supports and are directly influenced by the challenges experienced by our residents, changing needs of our community and the fluctuations in the level of state and federal funding. Over the past year, child protection reports have increased from approximately 11,000 to over 20,000 reports and ongoing issues with the functionality of the State’s MNsure and MNChoices computer systems have created a host of problems for Hennepin County and all counties in the state.

With your budget support, we added staff in child protection, eligibility supports, corrections and other direct service areas. The budget does not request full funding for all 370.0 FTE positions. The intent of the additional partially funded positions is to create a rapid hiring option, or “on-deck” status, that will permit Hennepin County to hire successor positions before the employee retires and leaves. This “on-deck” status creates a succession/transition strategy that in the long run will support our new employees in succeeding as we deal with the challenge we face with thirty-five percent of our employees becoming eligible to retire over the next five years, a percentage that is even higher for our supervisors, managers and directors. We need to be agile in recruiting/retaining and developing our leaders of the future.

As previously discussed, we need a proactive long-term strategy to slow down and hopefully reverse trends that are not sustainable. We are currently developing recommendations and strategies that will be presented to you in early 2017. These new strategies will build on successful programs, deploy new ideas, develop goals, measure outcomes and report back to the



board. The goals of these initiatives will be to reduce disparities in income, health, housing, education and transportation among many of the county's residents.

### **Safe, Well-Maintained Properties**

The county's capital budget continues to be robust, as we manage our current assets, modernize our buildings and plan new buildings for the future. The county owns and manages approximately 6.5 million square feet excluding Hennepin County Medical Center, the Hennepin

Energy Resource Recovery Center and parking facilities. There are major costs associated with preservation of our existing facilities which are important assets we are proud of and that are critical to maintain.

The capital budget also includes several shared facilities that will increase efficiencies. Examples include the new district court project at Bloomington city hall, and the joint Hennepin, Carver and Dakota County Medical Examiner Facility. The 2017 capital budget is \$308.4 million dollars and represents an increase of \$14 million over the 2016 authorized capital budget amount.

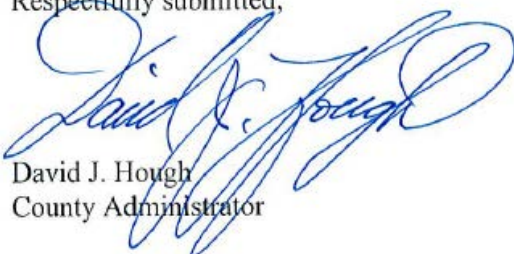
### **Conclusion**

The foremost consideration throughout the 2017 budget is people – the residents we support through direct services, or by providing safe, well maintained physical properties to conduct business and gather, or to valuing our employees. The budget reflects the value and commitment to our staff and demonstrates the core values of continuous improvement, customer service, diversity and inclusion, employee engagement and workforce development.

The core values directly impact how we provide high-quality, cost-effective, result-focused services and outcomes, and they start with each of our employees. The county's mission – “to enhance the health, safety and quality of life of our residents and communities in a respectful, efficient and fiscally responsible way” – remains core to the decisions we make in serving residents.

Hennepin County's programs and services provide a safety net for many of the vulnerable and disadvantaged residents in our county. It is our role to do so. We must continue to invest in innovative programs and services that are agile, efficient, fiscally responsible, and effectively serve our residents.

Respectfully submitted,



David J. Hough  
County Administrator

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## The 2017 Hennepin County Budget Process

Preparation of the annual budget begins eleven months prior to the start of the fiscal/calendar year with the distribution in February of the five-year Capital Improvement Program (CIP) instructions to departments. In April, the Office of Budget and Finance (OBF) distributes the operating budget instructions. These instructions provide parameters and guidelines from county administration to departments in the preparation of their 2017 operating and capital budget submissions. The schedule on page 7 identifies key stages in the formulation of the operating and capital budgets.

Departments were asked to consider several factors as development of the 2017 operating plan and budget began. During the past year, the Hennepin County tax base and property values continued to increase. In February, the State of Minnesota forecast a budget surplus of roughly \$900 million for the current biennium approximately \$30 million less than the November 2015 forecast. Given that the State Legislature will use the February forecast as the basis of spending decisions during the 2016 session, the county must be prepared to adapt to changes in fiscal conditions.

Preparation of the 2017 budget was guided by the organization's core values:

1. Continuous Improvement - As a range of techniques, *Continuous Improvement* includes approaches such as Lean, Six Sigma, Benchmarking, Re-Engineering, Quality Management, Organizational Behaviors, Performance Management and so on.
2. Customer Service – serving residents is our “North Star” as an organization. Constant improvement of how we respond to our customers and clients is critical.
3. Diversity and Inclusion - Inclusive teams with high intercultural capacity create high organizational effectiveness.
4. Employee Engagement - Encouraging and promoting an environment within Hennepin County where all employees are: committed to the mission of the organization; motivated to work hard and perform their best; given opportunities to expand and grow; and intend to stay with the organization as a result of that commitment.
5. Workforce Development - Attracting, building, and retaining an effective workforce is essential for service to Hennepin County residents. We support people in their development of the knowledge and skills needed to be prepared for the future, both in our organization and in the community.

In April, the County Administrator issued operating budget guidelines, directing departments to submit a budget request that required no more than 102 percent of the department's 2016 adjusted property tax requirement. Within the 102 percent property tax target, departments had to fund a personal services general salary adjust (GSA) of 2.5 percent for employees at the top of the range and 1.5 percent GSA for those in the range, merit increases, the county share of health insurance premium increases and other operating budget increases.

Departments submitted budget requests to OBF on June 28, 2016. During July and August, department staff met with County Administration and OBF to clarify and resolve areas of concern. On September 13, 2016, the County Administrator presented a proposed budget within the context of the current state of the economy, and the county board's mission and vision statements.

"Truth-in-Taxation" statutes established in 1989 by the State of Minnesota require that a proposed budget and maximum tax levy be approved by September 30th every year. On September 20th, the County Administrator recommended to the Hennepin County Board of Commissioners a maximum levy of \$759.4 million, a 4.49 percent increase over the adjusted 2016 budget. The county board approved the maximum levy recommended by the County Administrator.

The county board held a series of public hearings in which Hennepin County citizens, contracted service providers, taxpayers and clients were given the opportunity to testify on the proposed budget. All of the hearings were held during the month of September with the exception of the Capital Budgeting Task Force report, Capital Budget presentation and fee hearing.

The "Truth-in-Taxation" statutes require that the county send out proposed property tax notices to all taxpayers in November based on the maximum proposed levy set by the county board in September. In addition, the statutes require the county to hold a public meeting where the proposed budget and levy are discussed. This meeting must occur after November 24 at 6:00 PM or later. The time and place of this hearing must be announced during the meeting where the preliminary levy is adopted and subsequently published in the minutes of that meeting, and included with the parcel-specific notices sent to taxpayers.

The county board held its public meeting at 6:00 p.m. on November 29, 2016. On December 13, the county board adopted the 2017 budget by resolution, authorizing appropriations and establishing staffing complements for county departments.

The final approved property tax levy for 2017 is \$759.4 million or \$32.6 million more than the 2016 levy.

### **Other Governmental Unit Budgets**

In conjunction with the Hennepin County budget process, other governmental units associated with the county also create budgets during the same time period.

The Hennepin County Regional Railroad Authority (HCRRA) was established to plan, design and implement rail transit in Hennepin County. The final approved HCRRA 2017 budget is \$100,646,968, with a property tax levy of \$33,000,000.

The Hennepin County Housing and Redevelopment Authority (HCHRA) was established to serve the housing, economic development and redevelopment needs of the citizens of Hennepin County and its municipalities. The final approved HCHRA 2017 budget is \$14,171,160, with a property tax levy of \$8,455,995.

Hennepin Healthcare System, Inc. is a public subsidiary corporation of the county which does business under the name Hennepin County Medical Center (HCMC). Although the HCMC budget is not included in the county budget, except for large capital investments, Minnesota Statutes section 383B.908 subd. 5 requires the county board to approve the annual budget of HCMC. The approved 2017 HCMC operating budget is \$961,793,000.

**HENNEPIN COUNTY  
2017 BUDGET PROCESS CALENDAR**

**2017 BUDGET**

<b>2016 Fiscal Year</b>	<b>2017 Operating Budget</b>	<b>2017 - 2021 Capital Improvement Program</b>	<b>Related Activities</b>
<b>January</b>			2016 Fiscal Year begins
<b>February</b>		2017 - 2021 Capital Budget instructions distributed	
<b>March</b>		Departmental preliminary capital project requests submitted to Facility Services or Public Works	Recap of FY 2015 Financials Completed & Distributed
<b>April</b>	2017 Operating Budget Instructions & Targets Distributed		
<b>May</b>	Departments develop 2017 Budget Requests consistent with Property Tax Targets and other Budget Guidelines	Capital project descriptions & cost estimates returned to departments; departments finalize capital project requests; and departments meet with County Administration regarding CIP as required	
<b>June</b>	2017 Department Budget Requests due		
<b>July</b>	County Administration & Budget Office review and discuss budget requests with departments	Capital Budgeting Task Force (CBTF) meets with departments to review 2017 - 2021 capital improvement program requests	2nd Quarter 2016 Financials/Year-end Projections Completed & Distributed
<b>August</b>			
<b>September</b>	County Board Briefing on 2017 budget & tax levy; County Administrator presents Proposed 2017 Budget; and County Board adopts maximum proposed property tax levy for	County Administrator finalizes the proposed 2017 Capital Budget; CBTF finalizes its recommended 2017 - 2021 CIP	
<b>October</b>	Beginning in September, the County Board holds a series of public hearings to review and discuss proposed 2017 operating and capital budgets, and proposed fee schedule revisions		
<b>November</b>	Truth-in-Taxation notices mailed to all property owners		3rd Quarter 2016 Financials/Year-end Projections Completed & Distributed
	The County Board holds public hearings to consider amendments to the proposed 2017 operating and capital budgets; and holds a public meeting for budget and levy discussion.		
<b>December</b>	County Board approves a final 2017 property tax levy and adopts a 2017 Operating and Capital Budget; and Budget Office finalizes property tax levy certifications and reporting to State agencies.		2016 Fiscal Year ends

## Budget/Financial Planning Processes

The annual budget process incorporates several short and long-term planning processes.

- The foundation of the annual budget is the five overarching goals first established by the county board in 1999, found on page I-2 of this document.
- The five-year Capital Improvement Program (CIP), which includes the 2017 Capital Budget as the first year of the program, is another example of an annual planning process that the county conducts. The CIP is reviewed and amended each year with the assistance of the Capital Budgeting Task Force (CBTF), an eleven member advisory committee of citizens appointed by the Hennepin County Board of Commissioners. Specific details of the county's capital projects and the CBTF's Report are contained within a separate document: **2017 Capital Budget and 2017-2020 Capital Improvement Program**. An itemized list of the authorized 2017 capital projects and their authorized appropriations are contained in Section VIII of this document.
- The Office of Budget and Finance prepares interim financial reports at the fund and departmental level to increase participation and accountability throughout county government. These reports provide the county board and County Administrator critical financial information needed for sound fiscal management decision-making as the fiscal year progresses.
- The county's APEX system, incorporates financial, human resources and procurement data into a single integrated system. The system allows county employees to track processes, query data and run reports on an on-going basis. The budget module of the APEX system incorporates both the annual operating budget and the five year Capital Improvement Program and is used throughout the planning process to create budget versions culminating in county board consideration and adoption of the final budget.
- To simplify access to financial and budgetary information, interactive revenue and expense data is available at the county's home page [www.hennepin.us/your-government](http://www.hennepin.us/your-government). The website includes four years of information and presents the county's revenues and expenditure. Users can view the data by county program or department with various levels of detail available.

In addition to these formalized planning processes, the county has incorporated a number of other short-term or ad-hoc planning groups to study and make recommendations on a variety of discussion issues.

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## The 2017 Hennepin County Property Tax Process

### Tax Base

Minnesota's property tax system is generally considered to be one of the most complex in the country. The tax base starts with Estimated Market Value (EMV), which is set by county or local assessors. The amount of value that is actually used in computing taxes is Taxable Market Value (TMV). Differences between the two are the result of specific market value exclusions adopted by the state legislature, such as the exclusion for qualifying disabled veterans.

Property taxes in Minnesota are ultimately based on a local jurisdiction's total tax capacity or tax base. The tax capacity of an individual property is determined by multiplying the property's taxable market value by the relevant class rate or rates. The use of a particular property determines which class rate is applied. For example, a property with a primary use as residential has a lower class rate than a property that has a use that is primarily commercial or industrial. These rates are set in statute and are uniform throughout the state.

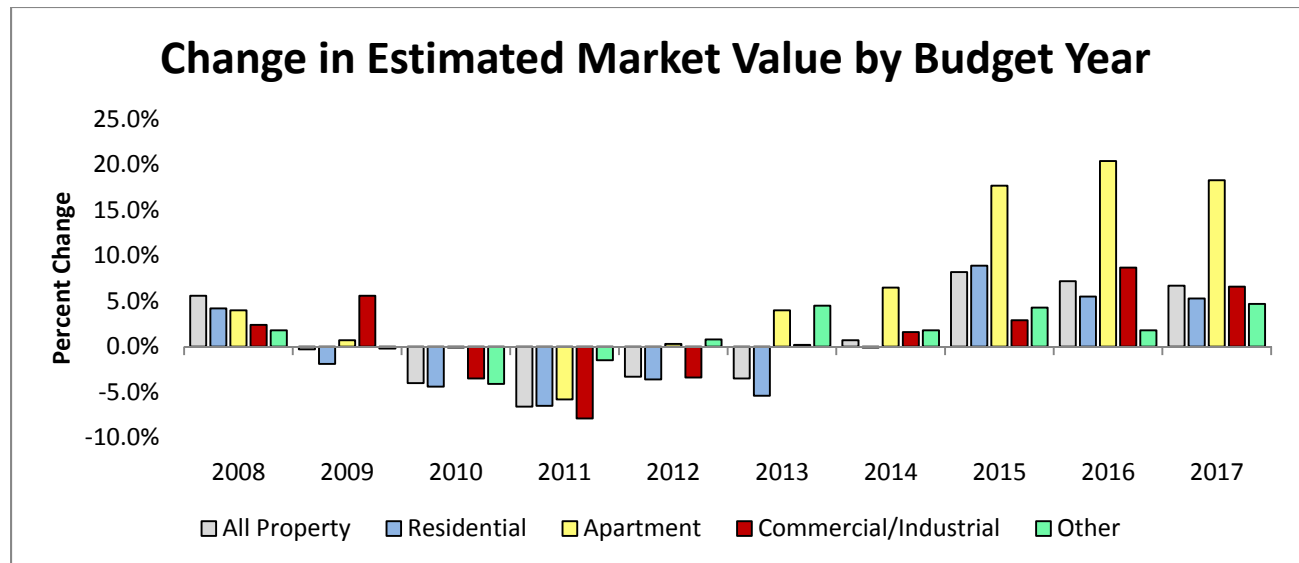
### Estimated Market Value (EMV)

Estimated market value represents the selling price of a property, given a willing buyer and seller. In the assessment year 2016, for taxes payable in 2017, the county's total EMV was \$154.1 billion, an increase of \$9.7 billion, or 6.7 percent from taxes payable in 2016. In Minneapolis, property values increased by \$3.8 billion, or 9.3 percent. Suburban property values rose by \$5.9 billion, or 5.7 percent.

Residential values in suburban Hennepin rose 3.2 percent. The City of Minneapolis saw an increase in value for residential properties of about 7.6 percent. Residential properties comprise 68.5 percent of all property value in the county.

Suburban properties account for 71.4 percent of Hennepin County's estimated market value with the remaining 28.6 percent in the City of Minneapolis. Residential property accounts for the majority of the property value in both Minneapolis (60.4 percent) and suburban Hennepin County (71.7percent).

Apartments comprise 9.8 percent of Hennepin County's total EMV and are less prevalent in the suburbs where they are 7.2 percent of the total EMV compared to Minneapolis where they are 16.3 percent of total EMV. There is also a larger percentage of commercial and industrial property value in Minneapolis (22.2 percent of EMV) than in suburban areas (19.3 percent of EMV).



## Tax Capacity

Tax capacity is the county's tax base, after the state-determined tax classification rates are applied to taxable market value. Tax capacity acts as one of the major determinants of tax incidence, a measure of which properties bear the burden of the property tax levy. For example, residential properties valued under \$500,000 convert to tax capacity at a rate of 1.0 percent of Estimated Market Value (EMV), while commercial properties convert at a rate of 2.0 percent of EMV in excess of \$150,000. This shifts the distribution of the tax burden between property types. On a countywide basis, residential property makes up 68.5 percent of the EMV, but after the conversion to (unadjusted) tax capacity, residential properties comprise 55.6 percent of total tax capacity. Similarly, commercial/industrial property represents 20.2 percent of the countywide EMV, but the tax capacity of those commercial/industrial properties accounts for 32.7 percent of the county's total tax base.

There are two state programs which further shift the tax burden between property types and are set by jurisdictions other than Hennepin County. They are the Metropolitan Fiscal Disparities Program and Tax Increment Financing.

- The Metropolitan Fiscal Disparities Program was created by the state legislature and shares the growth in the commercial/industrial tax base between municipalities in the 7-county metropolitan area. In 2017, approximately \$27.6 million in taxes paid by Hennepin County taxpayers will be used to support services in other counties.
- Tax Increment Financing (TIF) districts, which are established by city governments, exclude portions of the tax base to finance redevelopment efforts. In 2017, approximately \$42.3 million in taxes will be used to pay for improvements in TIF districts located throughout the county and unavailable to support county and school programs. These programs increase the tax burden on all other properties. After adjusting for the

fiscal disparities contribution and TIF, the tax burden shifts back onto residential, apartment and other properties.

Property % of Total	Estimated Market Value	Tax Capacity	Net Tax Capacity
Residential	68.5%	55.6%	60.8%
Commerical/Industrial	20.2%	32.7%	26.4%
Apartment	9.8%	9.6%	10.5%
Other/Personal	1.5%	2.1%	2.3%
Total:	100%	100%	100%

Tax capacity is adjusted for fiscal disparities and TIF to get the net tax capacity. The property tax levy is divided by the net tax capacity of all real and personal property in the county to determine the tax capacity rate. That rate then will be applied against the adjusted tax capacity of real and personal property in Hennepin County. For taxes payable in 2017, the total adjusted tax capacity of taxable property in Hennepin County is estimated to be \$1.7 billion, a 7.2 percent increase from taxes payable in 2016.

Residential property tax bills are impacted by 2011 legislation that created the Homestead Market Value Exclusion Program. The exclusion provides that for a home valued at \$76,000, 40 percent of the home's market value is excluded from its value for property tax calculations. The amount of value excluded decreases as the value of a home increases, with homes valued over \$413,800 receiving no exclusion.

### Tax Levy Process

The process for establishing and certifying the property tax levy is prescribed by Minnesota Statutes, Section 275.065. For taxes payable in 2017, local governments were required to adopt a maximum property tax levy by September 30, 2016, and to send out proposed property tax notices between the 10<sup>th</sup> and 24<sup>th</sup> of November. Local governments were also required to hold a meeting after 6:00 p.m. where the public was allowed to speak and the 2017 budget and levy were discussed. The final 2017 tax levy had to be adopted and certified to the county Auditor by December 30, 2016. Hennepin County met all of the statutory requirements for establishing the 2017 Property Tax Levy.

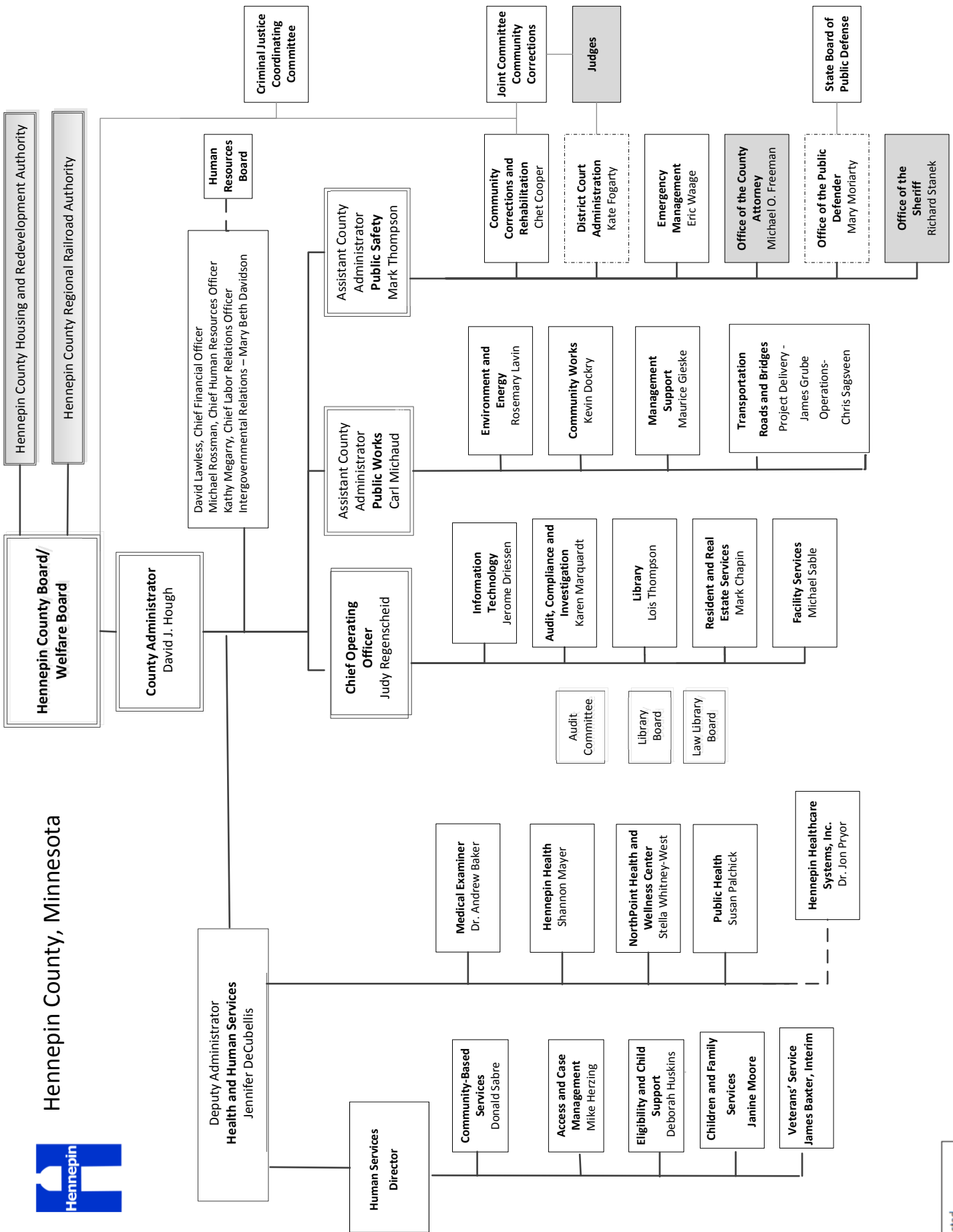
After the county has determined its property tax requirements for the budget year, the budget requirement is increased by a factor to compensate for delinquent and uncollectible taxes and refunds of prior year taxes. The collection factor for 2017 is 98.0 percent and therefore, an additional 2.0 percent is applied to the property tax requirement of county funds (except in the case of debt service funds where the collection factor is regulated by law) to produce the amount of property tax to be levied.



## I. Budget Summary



# Hennepin County, Minnesota



Elected  
 Policy  
 State of Minnesota

# Hennepin County

Hennepin County

2017 BUDGET

Adopted

**Mission Statement:**

*The mission of Hennepin County is to enhance the health, safety and quality of life of our residents and communities in a respectful, efficient and fiscally responsible way.*

**Description and Goals:**

We envision a future where residents are healthy and successful and where our communities are safe and vibrant. We strive to meet and exceed expectations by engaging people and communities in developing innovative solutions to challenges. We will be a diverse, learning organization. We will partner with others to enhance the quality of life in Hennepin County and the region.

**Overarching Goals:**

Our residents are:

**Healthy** - People are healthy, have access to quality health care and live in a clean environment.

**Protected and Safe** - People are safe from harm through prevention, early intervention and treatment services, and through enhanced public safety.

**Self-Reliant** - People achieve success with the support of essential services, have access to affordable housing and opportunities for life-long learning.

**Assured Due Process** - People are assured equal protection of the laws through an adversarial and respectful system designed to assure fairness and reliability in the ascertainment of liability, guilt and innocence.

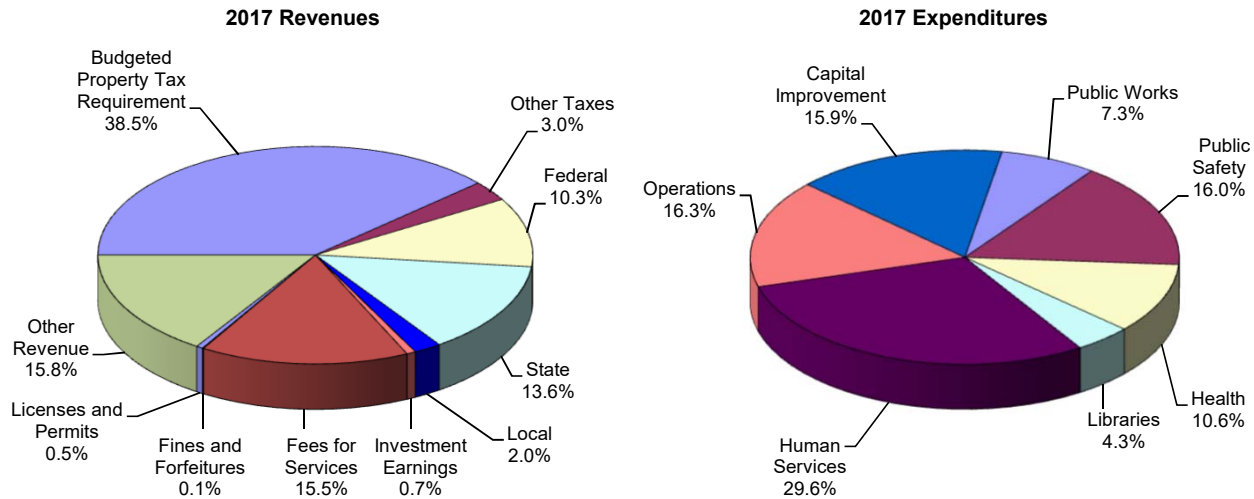
**Mobile** - People and goods move easily and safely throughout the county and the region, via an integrated system of transportation.

Revenue and Expenditure Information:	2015 Actual	2016 Budget	2017 Budget
Budgeted Property Tax Requirement*	\$702,283,090	\$713,330,640	\$745,341,913
Other Taxes	60,419,914	55,762,017	57,953,653
Federal	173,740,130	198,739,981	199,454,798
State	205,732,873	238,330,173	264,033,236
Local	65,573,010	30,971,163	39,562,798
Investment Earnings	9,158,877	11,868,249	13,098,920
Fees for Services	298,221,816	393,638,219	300,414,236
Fines and Forfeitures	1,825,076	1,610,700	1,641,400
Licenses and Permits	8,856,662	9,025,765	9,510,204
Other Revenue	52,961,358	298,667,284	306,715,345
Total Revenues	<b>\$1,578,772,805</b>	<b>\$1,951,944,191</b>	<b>\$1,937,726,503</b>
Public Works	\$126,183,679	\$138,203,896	\$140,664,832
Public Safety	268,691,116	292,648,154	310,274,333
Health	218,839,195	294,794,086	206,343,476
Libraries	74,876,995	81,628,567	83,868,725
Human Services	515,973,605	537,794,004	571,572,183
Operations	294,345,449	312,599,324	316,582,346
Capital Improvements	170,504,859	294,276,160	308,420,608
Total Expenditures	<b>\$1,669,414,898</b>	<b>\$1,951,944,191</b>	<b>\$1,937,726,503</b>

\*Reflects the adjusted property tax requirement budget, not actual property tax collection.

# Hennepin County

## Revenue and Expenditure Comparison:



The Revenue and Expenditure Section reflects an overview of the 2017 budget by revenue category and major program area. The majority of Hennepin County's 2017 budgeted expenditures stem from the Human Services, Public Safety, and Operations (including debt) programs. In 2017, these programs account for 61.9 percent of the appropriated expenditures and 78.2 percent of the FTEs.

For further detail on significant changes in revenues and expenditures by category or major program, see Sections II-VIII.

## Revenue Highlights:

The 2017 revenue budget for Hennepin County is \$1.94 billion, which is a decrease of 0.7 percent or \$14.2 million from the 2016 adjusted budget. The 2017 operating budget for the Capital Improvement Program totals \$308.4 million, which is 4.8 percent or \$14.1 million more than the adjusted 2016 capital budget. When capital is excluded, the operating portion reflects a decrease of \$28.4 million or 1.7 percent over the 2016 adjusted budget. Both the operating and capital expenditures will be offset by \$1.2 billion in non-property tax revenues and \$745.3 million in property taxes. The county will operate with 8,466.7 authorized full-time equivalents (FTEs) which is an increase of 370.0 FTEs over the 2016 adjusted budget.

### Property Tax Revenues

Property tax revenue contributes \$745.3 million or 38.5 percent of the 2017 budgeted revenue of \$1.9 billion and when compared to the 2016 adjusted budget, reflects an increase of \$32.0 million or 4.49 percent. Information on the property tax computation can be found on page I-6.

### Other Taxes

In 2017, Other Taxes are budgeted at \$58.0 million with the major components being \$36.6 million in Ballpark Sales Tax Revenues that will be utilized to pay debt service on the Ballpark bonds and other uses as allowed by legislation; \$9.7 million from a Wheelage Tax, that will be utilized to pay for previously issued highway debt service along with preservation, efficiency, safety and modernization of bridges, roads, and equipment; and \$9.5 million from Tax Increment Financing (TIF).

### Federal Revenues

The 2017 budgeted federal revenue is \$199.5 million, or 10.3 percent, of all county revenues and represents an increase of 0.4 percent or \$715,000 from the 2016 adjusted budget. Of the \$199.5 million in total anticipated federal revenue, \$163.6 million or 82.0 percent stems from the Human Services program and \$20.5 million or 10.3 percent from programs in the County Revenue Fund. The Human Services program revenue consists of reimbursements for the administrative costs of health, child support, medical assistance, food stamps, human service grants, economic assistance, training and employment, and community health. Revenue in the County Revenue Fund supports Federal housing grant programs in the Public Works program; reimbursement for administrative costs related to child support collection, child protection, welfare fraud, State Criminal Alien Assistance Program (SCAAP), DNA Backlog, Driving While Intoxicated (DWI) countermeasure programs, providing security for the 58th Presidential Inaugural events, along with the breakfast and lunch programs at the Juvenile Detention Center (JDC) and County Home School (CHS), and criminal justice and Homeland Security grants within the Public Safety program; along with the Henn Carver Workforce Program in the Operations program.

# Hennepin County

## Revenue Highlights Continued:

### State Revenues

The revenues from the State of Minnesota are budgeted at \$264.0 million, or 10.8 percent of all county revenues, which excludes health maintenance organization fees from state sources. In general, state monies are used to fund activities and services for the following: human service programs like community health, financial assistance, along with training and employment programs (\$89.0 million); highway construction and maintenance projects (\$97.0 million); correctional subsidy to assist with correctional services and programs (\$18.5 million); and a partial expense reimbursement in the Public Defender's Office (\$7.6 million). Typically, state funding is based on criteria such as caseloads, statewide funding formulas, approved plans, and particular service requirements.

State revenues increased \$25.7 million when compared to the 2016 adjusted budget of \$238.3 million. The majority of the increase is attributed to an increase in programmed highway and bridge aids of \$37.8 million in the capital budget. Additionally, state revenue for human service programs increased \$8.8 million primarily due to increased revenue for long-term services and supports activities.

The State of Minnesota provides property tax relief to Minnesota counties and taxpayers through local aid programs. For example, County Program Aid (CPA) is a general purpose aid, which consists of County Need Aid and County Tax Base Equalization Aid. The aid is distributed as general property tax relief that is allocated based upon percent of the total budgeted property tax to the following funds: County Revenue, Human Services, and Library. CPA for 2017 is budgeted at \$30.8 million, which is a decrease of \$1.0 million over the 2016 adjusted budget.

### Local Revenue

The 2017 local revenue budget has increased by \$8.6 million from the 2016 adjusted budget of \$31.0 million. The majority of this increase is local participation dollars in capital construction projects.

### Fees for Services Revenues

User fees are established charges borne by those individuals that utilize specific government services and activities. This source of revenue provides an equitable, proportional method to fund governmental services without charging the general population. Minnesota Statutes 383B.118 authorizes counties to establish a fee or charge for a service, after holding a public hearing, based upon the costs of providing such services. The new and revised fee schedules were authorized by the County Board and incorporated into the 2017 budget resolution approved at the October 20, 2016 public hearing.

In 2017, the total revenues generated from fees charged for services are estimated at \$300.4 million, represents 15.5 percent of the total county revenue budget, and reflects a decrease of 23.7 percent or \$93.2 million from the 2016 adjusted budget. The main component for the Fees and Services decrease is due to membership enrollment in the Hennepin Health Plan was less than expected after being awarded a managed care organization contract with Minnesota Department of Human Services.

Hennepin County provides a wide range of services for which fees are charged. The most significant portion of this revenue (\$164.4 million, or 54.7 percent of all fees and services) is generated by reimbursement/payment from third party payers and state and federal reimbursement for patient fees and services provided by NorthPoint Health and Wellness Center and Hennepin Health.

The Human Services program is projecting an estimated \$45.1 million in fees for services provided in 2017. The majority of this revenue is accounted for in case management and other services for specialized populations (developmentally disabled, vulnerable adults, child at-risk, etc.) and is reimbursed by federal/state Medical Assistance funding at pre-established rates for units of service.

Another major source of fee revenue is the Solid Waste program, which collects fees for services associated with management of solid waste. In 2017, \$53.5 million is budgeted as revenue from tipping fees, ordinances, and solid waste fees.

The Public Safety program, including the Sheriff's Radio Communication Fund, has budgeted \$19.6 million in 2017 fee revenue. Each department or office provides services in which fees are charged and/or fines assessed. The majority of the revenue stems from charges to other jurisdictions or clients for processing, boarding or monitoring pre- and post-adjudications of clients; professional service fee, civil fees, court fees, program participation fees and leasing radio space

## Hennepin County

### Revenue Highlights Continued:

The 2016 Operations program has decreased \$180,000 to \$16.6 million in fee and service revenue due to revised estimates. The majority of this revenue is generated by the county's Real Property Group at \$15.7 million and includes charges for service center fees and public records, which includes the recording of abstract and torrens properties.

#### **Bond Proceeds**

Proceeds generated through the sale of general obligation (GO) bonds finance authorized capital improvement projects within the county's adopted capital budget. The county also periodically issues GO bonds to refund outstanding bonds to realize debt service savings when interest rates are favorable. Bond proceeds budgeted for 2017 are \$182.5 million, a decrease of \$4.3 million from the \$186.8 million in the 2016 adjusted budget. Details concerning the county's debt retirement and debt management can be found in the Debt Retirement section of the Operations program.

#### **Other Revenues**

A wide variety of revenues contribute to the total of \$306.7 million make up 15.8 percent of total revenue in 2017. Other revenue includes book fines, building rental, investment income, parking revenue, fines, health and driver licenses, vital records (e.g. birth and death certificates), and utilization of fund balance.

Budgeting of prior year revenue reflects the county's fiscal management practice of maximizing all sources of revenues while simultaneously monitoring revenues and expenditures within the current year to ensure that, while fund balance is utilized to develop the budget, it is seldom used. In the 2017 budget, the use of fund balance has been set at \$51.6 million.

The remaining revenue is comprised of indirect cost allocation revenue, which is based upon the county's indirect cost allocation plan, interfund transfers, commodity/surplus sales, and changes in net assets in the enterprise funds.

Budgeted Positions:	2015 Actual	2016 Budget	2017 Budget
Public Works	400.1	410.6	424.1
Public Safety	2,128.0	2,197.9	2,248.1
Health	343.9	379.3	385.7
Libraries	606.7	616.7	622.2
Human Services	3,060.9	3,260.7	3,431.0
Operations	901.6	892.0	942.3
Capital Improvements	0.0	0.0	0.0
Internal Service Funds	327.2	339.5	413.3
Total Full-time Equivalent (FTEs)	<b>7,768.4</b>	<b>8,096.7</b>	<b>8,466.7</b>

# 2017 BUDGET

## COMPUTATION OF LEVIES BY FUND

	TOTAL BUDGET	INCOME FROM OTHER SOURCES	PROPERTY TAX REQUIREMENT	COLLECTION RATE	GROSS PROPERTY TAX LEVY
County Revenue	\$630,714,343	\$274,334,960	\$356,379,383	98.00%	\$363,652,432
Human Services	571,572,183	314,333,647	257,238,536	98.00%	262,488,302
Hennepin Health	134,933,665	134,933,665	0	0.0%	0
Solid Waste Enterprise Fund	66,225,253	66,225,253	0	0.0%	0
Library	83,868,725	14,081,600	69,787,125	98.00%	71,211,352
Glen Lake Golf Course	1,060,356	1,060,356	0	0.0%	0
Radio Communications	<u>3,548,894</u>	<u>3,548,894</u>	0	0.0%	0
<b>Total Operating</b>	<b><u>\$1,491,923,419</u></b>	<b><u>\$808,518,375</u></b>	<b><u>\$683,405,044</u></b>		<b><u>\$697,352,086</u></b>
Debt Retirement - Countywide	134,413,911	47,982,476	86,431,435	100.0%	86,431,435
Debt Retirement - Suburban	468,565	0	468,565	100.0%	468,565
Ballpark Sales Tax Revenue	2,500,000	2,500,000	0	0.0%	0
Capital Improvements	<u>308,420,608</u>	<u>302,545,390</u>	<u>5,875,218</u>	98.00%	5,995,120
<b>Total Non-Operating</b>	<b><u>\$445,803,084</u></b>	<b><u>\$353,027,866</u></b>	<b><u>\$92,775,218</u></b>		<b><u>\$92,895,120</u></b>
<b>GRAND TOTAL</b>	<b><u>\$1,937,726,503</u></b>	<b><u>\$1,161,546,241</u></b>	<b><u>\$776,180,262</u></b>		<b><u>\$790,247,206</u></b>
<b>Less County Program Aid</b>			<b><u>(\$30,838,349)</u></b>		<b><u>(\$30,838,349)</u></b>
<b>County Property Tax Levy</b>			<b><u>\$745,341,913</u></b>		<b><u>\$759,408,857</u></b>

Revised 4/10/17

# 2017 BUDGET

## TAX CAPACITY TAX CAPACITY RATES

	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2017 Budget</b>
ESTIMATED MARKET VALUE			
Minneapolis	\$36,544,531,600	\$40,309,622,200	\$44,067,523,400
Suburban	<u>98,147,180,800</u>	<u>104,113,740,700</u>	<u>110,053,361,401</u>
TOTAL ESTIMATED MARKET VALUE	<u>\$134,691,712,400</u>	<u>\$144,423,362,900</u>	<u>\$154,120,884,801</u>
NET TAX CAPACITY			
Minneapolis	\$410,299,927	\$454,426,306	\$492,011,585
Suburban	<u>1,079,055,064</u>	<u>1,147,739,444</u>	<u>1,225,139,965</u>
TOTAL NET TAX CAPACITY	<u>\$1,489,354,991</u>	<u>\$1,602,165,750</u>	<u>\$1,717,151,550</u>
TAX CAPACITY RATE (OPERATING)	<b>Taxes Payable 2015</b>	<b>Taxes Payable 2016</b>	<b>Taxes Payable 2017</b>
County Revenue	21.509%	20.714%	20.166%
Human Services	15.033%	14.774%	14.602%
Library	<u>4.137%</u>	<u>4.084%</u>	<u>3.957%</u>
OPERATING RATE SUBTOTAL	40.679%	39.572%	38.725%
Countywide Debt Retirement	5.402%	5.399%	5.022%
Capital Improvements	<u>0.164%</u>	<u>0.365%</u>	<u>0.348%</u>
TOTAL TAX CAPACITY RATE: <b>Minneapolis</b>	<b>46.245%</b>	<b>45.336%</b>	<b>44.095%</b>
Suburban Debt Retirement	0.153%	0.025%	0.039%
TOTAL TAX CAPACITY RATE: <b>Suburban Hennepin</b>	<b>46.398%</b>	<b>45.361%</b>	<b>44.134%</b>

Tax capacity and tax capacity rates shown are prior to final determination of tax capacity and disparity reduction aid.  
The rates also reflect initial contributions and distributions of the fiscal disparities program.



# 2017 BUDGET

## 2017 Expenditures and Revenues By Fund (Page 1 of 2)

### I. Governmental Funds

	County Revenue	Human Services	Library	Capital Improvement	Debt Retirement	Ballpark Sales Tax Revenue	Governmental Subtotals
<b>BUDGETED EXPENDITURES</b>							
Public Works	\$73,379,223						\$73,379,223
Public Safety	306,725,439						306,725,439
Health	71,409,811						71,409,811
Libraries			83,868,725				83,868,725
Human Services		571,572,183					571,572,183
Operations	179,199,870				134,882,476	2,500,000	316,582,346
Capital Improvements				308,420,608			308,420,608
<b>TOTAL EXPENDITURES</b>	<b>\$630,714,343</b>	<b>\$571,572,183</b>	<b>\$83,868,725</b>	<b>\$308,420,608</b>	<b>\$134,882,476</b>	<b>\$2,500,000</b>	<b>\$1,731,958,335</b>
<b>BUDGETED REVENUES</b>							
Property Taxes							
Current Collections	\$356,379,383	\$257,238,536	\$69,787,125	\$5,875,218	\$86,900,000		\$776,180,262
Less Program Aid	(16,564,091)	(11,171,686)	(3,102,572)				(30,838,349)
Net Property Tax Total	339,815,292	246,066,850	66,684,553	5,875,218	86,900,000		745,341,913
Non-Property Taxes							
Wheelage Tax	9,700,000						9,700,000
Other Non-Property Taxes	11,656,053					36,597,600	48,253,653
Non-Property Tax Total	21,356,053					36,597,600	57,953,653
<b>Total Taxes</b>	<b>361,171,345</b>	<b>246,066,850</b>	<b>66,684,553</b>	<b>5,875,218</b>	<b>86,900,000</b>	<b>36,597,600</b>	<b>803,295,566</b>
Intergovernmental-Federal	20,488,775	163,607,717		12,135,000	2,073,306		198,304,798
Intergovernmental-State							
County Program Aid	16,564,091	11,171,686	3,102,572				30,838,349
Market Value Homestead Credit							
Highway Maintenance	21,043,388			75,921,863			96,965,251
Community Corrections	19,415,732						19,415,732
Community Health		2,036,000					2,036,000
Human Services		86,930,030					86,930,030
Public Defender	7,608,702						7,608,702
Health Intergovernmental Transfers	-						0
Other	13,693,729		1,525,000				15,218,729
Total State	78,325,642	100,137,716	4,627,572	75,921,863			259,012,793
Intergovernmental-Local							
Health Intergovernmental Transfers							0
Other Local	3,939,588	1,839,820	780,000	23,696,527	9,306,863		39,562,798
<b>Total Intergovernmental</b>	<b>102,754,005</b>	<b>265,585,253</b>	<b>5,407,572</b>	<b>111,753,390</b>	<b>11,380,169</b>	<b>0</b>	<b>496,880,389</b>
<b>Fees &amp; Services</b>	<b>63,503,577</b>	<b>45,142,080</b>	<b>934,000</b>				<b>109,579,657</b>
<b>Fines &amp; Forfeitures</b>	<b>211,000</b>		<b>1,380,400</b>				<b>1,591,400</b>
Other Revenue							
Interest on Investments	11,800,000		80,000				11,880,000
Licensing & Permits	6,735,200	1,725,000					8,460,200
Bond Proceeds				182,460,000			182,460,000
Indirect Cost Allocation	17,525,002						17,525,002
Miscellaneous	36,002,184	2,253,000	3,982,200	8,332,000	36,602,307	(34,010,100)	53,161,591
<b>Total Other Revenue</b>	<b>72,062,386</b>	<b>3,978,000</b>	<b>4,062,200</b>	<b>190,792,000</b>	<b>36,602,307</b>	<b>(34,010,100)</b>	<b>273,486,793</b>
<b>Total Current Revenue</b>	<b>599,702,313</b>	<b>560,772,183</b>	<b>78,468,725</b>	<b>308,420,608</b>	<b>134,882,476</b>	<b>2,587,500</b>	<b>1,684,833,805</b>
Fund Balance / Assets Decrease (Increase)	31,012,030	10,800,000	5,400,000			(87,500)	47,124,530
<b>Total Revenue</b>	<b>\$630,714,343</b>	<b>\$571,572,183</b>	<b>\$83,868,725</b>	<b>\$308,420,608</b>	<b>\$134,882,476</b>	<b>\$2,500,000</b>	<b>\$1,731,958,335</b>

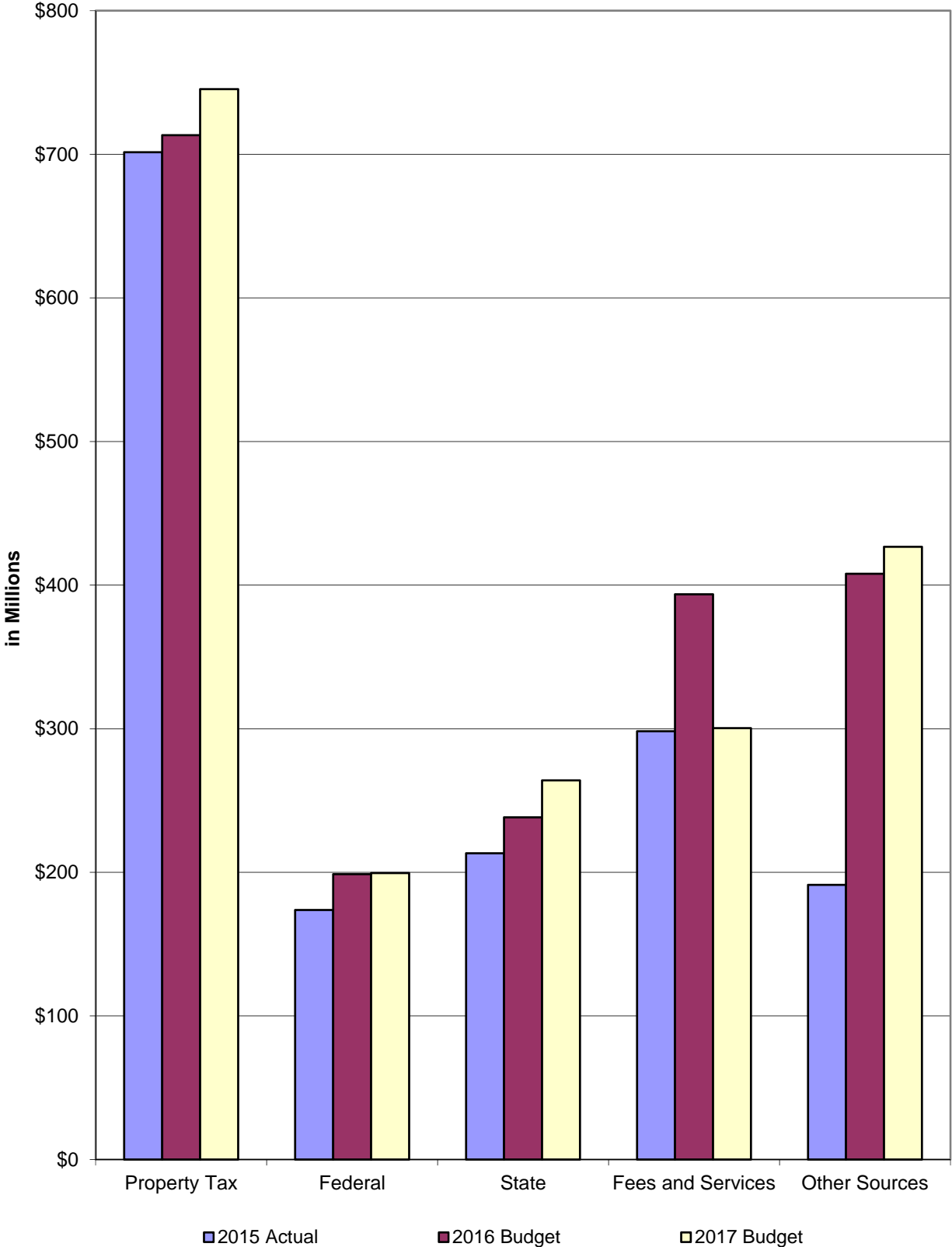
# 2017 BUDGET

## 2017 Expenditures and Revenues By Fund (Page 2 of 2)

### II. Enterprise Funds

	Hennepin Health Plan	Solid Waste Enterprise	Glen Lake Golf Course	Sheriff's Radio Communications	Governmental & Enterprise Totals
<b>BUDGETED EXPENDITURES</b>					
Public Works		\$66,225,253	\$1,060,356		\$140,664,832
Public Safety				3,548,894	310,274,333
Health	134,933,665				206,343,476
Libraries					83,868,725
Human Services					571,572,183
Operations					316,582,346
Capital Improvements					308,420,608
<b>TOTAL EXPENDITURES</b>	<b>\$134,933,665</b>	<b>\$66,225,253</b>	<b>\$1,060,356</b>	<b>\$3,548,894</b>	<b>\$1,937,726,503</b>
<b>BUDGETED REVENUES</b>					
Property Taxes					
Current Collections					\$776,180,262
Less Program Aid					(30,838,349)
Net Property Tax Total					745,341,913
Non-Property Taxes					
Wheelage Tax					9,700,000
Other Non-Property Taxes					48,253,653
Non-Property Tax Total					57,953,653
<b>Total Taxes</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>803,295,566</b>
Intergovernmental-Federal		1,150,000			199,454,798
Intergovernmental-State					
County Program Aid					30,838,349
Market Value Homestead Credit					0
Highway Maintenance					96,965,251
Community Corrections					19,415,732
Community Health					2,036,000
Human Services					86,930,030
Public Defender					7,608,702
Health Intergovernmental Transfers					0
Other		5,020,443			20,239,172
Total State		5,020,443			264,033,236
Intergovernmental-Local					
Health Intergovernmental Transfers					0
Other Local					39,562,798
<b>Total Intergovernmental</b>	<b>0</b>	<b>6,170,443</b>	<b>0</b>	<b>0</b>	<b>503,050,832</b>
<b>Fees &amp; Services</b>	<b>134,146,560</b>	<b>53,460,720</b>		<b>3,227,299</b>	<b>300,414,236</b>
<b>Fines &amp; Forfeitures</b>		<b>50,000</b>			<b>1,641,400</b>
Other Revenue					
Interest on Investments	908,062	310,858			13,098,920
Licensing & Permits		1,050,004			9,510,204
Bond Proceeds					182,460,000
Indirect Cost Allocation					17,525,002
Miscellaneous		881,776	1,060,356		55,103,723
<b>Total Other Revenue</b>	<b>908,062</b>	<b>2,242,638</b>	<b>1,060,356</b>	<b>0</b>	<b>277,697,849</b>
<b>Total Current Revenue</b>	<b>135,054,622</b>	<b>61,923,801</b>	<b>1,060,356</b>	<b>3,227,299</b>	<b>1,886,099,883</b>
Fund Balance / Assets Decrease (Increase)	(120,957)	4,301,452	0	321,595	51,626,620
<b>Total Revenue</b>	<b>\$134,933,665</b>	<b>\$66,225,253</b>	<b>\$1,060,356</b>	<b>\$3,548,894</b>	<b>\$1,937,726,503</b>

# SOURCES OF REVENUE 2015 - 2017

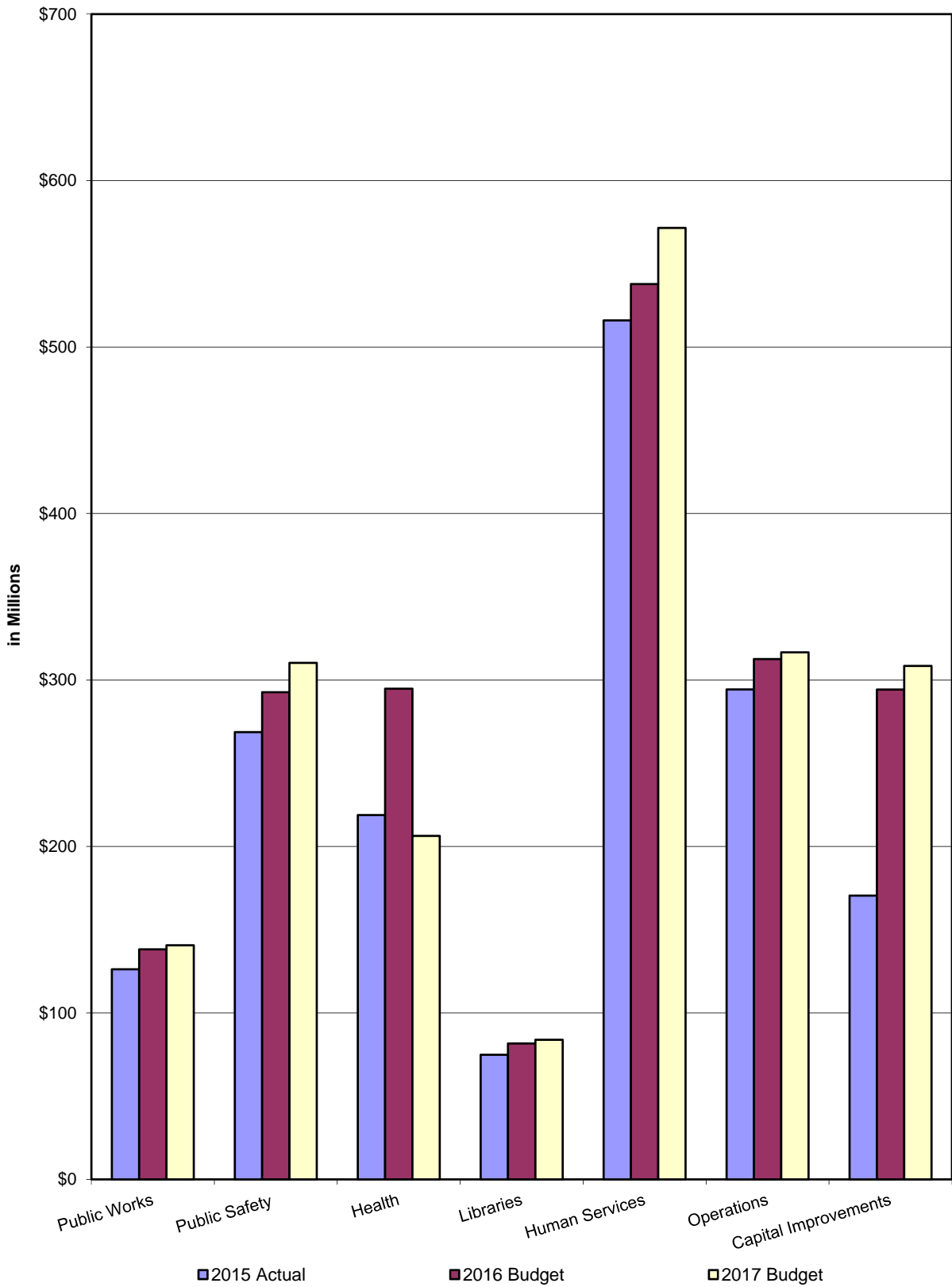


# 2017 BUDGET

## SOURCES OF REVENUE

	2015 ACTUAL	2016 BUDGET	2017 BUDGET
Current Property Tax	\$702,283,090	\$713,330,640	\$745,341,913
Taxes - Other	60,419,914	55,762,017	57,953,653
Federal	173,740,130	198,739,981	199,454,798
State	205,732,873	238,330,173	264,033,236
Local	65,573,010	30,971,163	39,562,798
Interest on Investments	9,158,877	11,868,249	13,098,920
Fees and Services	298,221,816	393,638,219	300,414,236
Fines and Forfeitures	1,825,076	1,610,700	1,641,400
Licensing and Permits	8,856,662	9,025,765	9,510,204
Bond Proceeds	0	186,761,852	182,460,000
Other	52,961,358	66,513,423	72,628,725
Subtotal - Current Revenue	<u>1,578,772,805</u>	<u>1,906,552,182</u>	<u>1,886,099,883</u>
Use of Fund Balance	<u>0</u>	<u>45,392,009</u>	<u>51,626,620</u>
<b>TOTAL REVENUES</b>	<b><u>\$1,578,772,805</u></b>	<b><u>\$1,951,944,191</u></b>	<b><u>\$1,937,726,503</u></b>

## EXPENDITURES BY MAJOR PROGRAM 2015 - 2017



# 2017 BUDGET

## EXPENDITURES AND FTE SUMMARY

MAJOR PROGRAM	2015 ACTUAL		2016 BUDGET		2017 BUDGET	
	ACTUAL	FTE	BUDGET	FTE	BUDGET	FTE
Public Works	\$126,183,679	400.1	\$138,203,896	410.6	\$140,664,832	424.1
Public Safety	268,691,116	2,128.0	292,648,154	2,197.9	310,274,333	2,248.1
Health	218,839,195	343.9	294,794,086	379.3	206,343,476	385.7
Libraries	74,876,995	606.7	81,628,567	616.7	83,868,725	622.2
Human Services	515,973,605	3,060.9	537,794,004	3,260.7	571,572,183	3,431.0
Operations	294,345,449	901.6	312,599,324	892.0	316,582,346	942.3
Internal Service Funds	0	327.2	0	339.5	0	413.3
Capital Improvements	<u>170,504,859</u>	<u>0.0</u>	<u>294,276,160</u>	<u>0.0</u>	<u>308,420,608</u>	<u>0.0</u>
Total	<b><u>\$1,669,414,898</u></b>	<b><u>7,768.4</u></b>	<b><u>\$1,951,944,191</u></b>	<b><u>8,096.7</u></b>	<b><u>\$1,937,726,503</u></b>	<b><u>8,466.7</u></b>

**PERSONNEL COMPARISON BY DEPARTMENT**  
 FULL-TIME EQUIVALENTS (FTEs)

PROGRAM / DEPARTMENT	2015 ADJ BUDGET	2016 BUDGET	2017 BUDGET	Chg 2016-2017
<b>PUBLIC WORKS</b>				
Public Works - County Revenue Fund Dept.....	332.0	341.5	351.5	10.0
Public Works - Environment and Energy Dept....	68.1	69.1	72.6	3.5
Public Works - Glen Lake Golf Course.....	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
TOTAL	<u>400.1</u>	<u>410.6</u>	<u>424.1</u>	<u>13.5</u>
<b>PUBLIC SAFETY</b>				
Public Safety Administration & Integration.....	0.0	35.0	54.5	19.5
County Attorney's Office.....	353.0	362.5	375.5	13.0
Court Functions .....	0.0	0.0	0.0	0.0
Public Defender's Office.....	72.5	64.9	56.0	(8.9)
Sheriff's Office.....	778.0	799.0	786.0	(13.0)
Dept of Community Corrections & Rehabilitation.	924.5	936.5	976.1	39.6
Sheriff's Radio Communications.....	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
TOTAL	<u>2,128.0</u>	<u>2,197.9</u>	<u>2,248.1</u>	<u>50.2</u>
<b>HEALTH</b>				
NorthPoint Health and Wellness.....	216.9	229.4	247.2	17.8
Hennepin Health.....	91.0	112.0	89.5	(22.5)
Sexual Assault Resources Services.....	0.0	0.0	0.0	0.0
Medical Examiner's Office.....	33.0	34.9	37.0	2.1
Health Administration.....	3.0	3.0	12.0	9.0
Hennepin Uncompensated Care.....	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
TOTAL	<u>343.9</u>	<u>379.3</u>	<u>385.7</u>	<u>6.4</u>
<b>LIBRARIES</b>				
Libraries.....	600.0	610.0	615.7	5.7
Law Library.....	<u>6.7</u>	<u>6.7</u>	<u>6.5</u>	<u>(0.2)</u>
TOTAL	<u>606.7</u>	<u>616.7</u>	<u>622.2</u>	<u>5.5</u>
<b>HUMAN SERVICES</b>				
TOTAL	<u>3,060.9</u>	<u>3,260.7</u>	<u>3,431.0</u>	<u>170.3</u>
<b>OPERATIONS</b>				
Commissioners.....	25.0	25.0	25.0	0.0
County Administration.....	14.4	16.0	16.0	0.0
Office of Budget and Finance.....	93.3	99.1	99.1	0.0
Central Information Technology.....	40.2	9.4	24.2	14.8
Facility Services.....	234.5	235.5	266.0	30.5
Real Property Group.....	335.6	336.4	337.4	1.0
Human Resources.....	69.1	76.1	88.1	12.0
Audit, Compliance, and Investigation Services....	25.0	27.0	30.0	3.0
General County Purposes.....	64.5	67.5	56.5	(11.0)
Debt Retirement.....	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
TOTAL	<u>901.6</u>	<u>892.0</u>	<u>942.3</u>	<u>50.3</u>
<b>INTERNAL SERVICE FUNDS</b>				
Central Mobile Equipment Division.....	28.0	28.0	28.0	0.0
Energy Center.....	1.0	1.0	1.5	0.5
Employee Health Plan Self Insurance.....	6.0	6.0	6.0	0.0
Information Technology Central Services.....	23.0	23.0	85.6	62.6
Information Technology Internal Services.....	263.7	276.0	286.7	10.7
Self Insurance.....	5.5	5.5	5.5	0.0
Other Employee Benefits.....	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
TOTAL	<u>327.2</u>	<u>339.5</u>	<u>413.3</u>	<u>73.8</u>
<b>GRAND TOTAL</b>	<b><u>7,768.4</u></b>	<b><u>8,096.7</u></b>	<b><u>8,466.7</u></b>	<b><u>370.0</u></b>

# 2017 BUDGET

## COUNTY REVENUE FUND SUMMARY (Page 1 of 2)

Basis of Accounting: Modified Accrual	2015 ACTUAL	2016 BUDGET	2017 BUDGET
<b><u>TOTAL EXPENDITURES</u></b>	<b><u>\$563,275,810</u></b>	<b><u>\$599,224,112</u></b>	<b><u>\$630,714,343</u></b>
<b><u>SOURCE OF REVENUE</u></b>			
<u>Property Taxes</u>			
Current Collections	340,131,368	340,991,274	356,379,383
Less Program Aid	(14,583,287)	(16,732,662)	(16,564,091)
Total Property Taxes	<u>325,548,081</u>	<u>324,258,612</u>	<u>339,815,292</u>
<u>Market Value Homestead Credit</u>	(47,197)	0	0
<u>Nonproperty Taxes</u>			
Mortgage Registry/Deed Tax	2,208,226	1,900,000	1,900,000
Tax Increment Financing	11,240,745	7,685,000	9,500,000
Wheelage Tax	9,965,015	10,000,000	9,700,000
Other	<u>958,958</u>	<u>297,017</u>	<u>256,053</u>
Total Nonproperty Taxes	<u>24,372,944</u>	<u>19,882,017</u>	<u>21,356,053</u>
Total Taxes	<u>349,873,828</u>	<u>344,140,629</u>	<u>361,171,345</u>
<u>Intergovernmental Revenue</u>			
Federal	18,333,218	19,010,781	20,488,775
State - County Program Aid	14,583,287	16,732,662	16,564,091
State - Market Value Homestead Credit	47,197	0	0
State - Highway Maintenance	19,831,054	20,157,445	21,043,388
State - Community Corrections	18,360,361	19,214,699	19,415,732
State - Public Defender	0	7,602,970	7,608,702
State - Intergovernmental Gov't Transfers	0	0	0
State - Other	<u>11,288,933</u>	<u>12,205,819</u>	<u>13,693,729</u>
Total State	<u>64,110,831</u>	<u>75,913,595</u>	<u>78,325,642</u>
Local - Intergovernmental Gov't Transfers	39,632,438	0	0
Other	<u>(15,622,097)</u>	<u>4,199,597</u>	<u>3,939,588</u>
Total Local	<u>24,010,341</u>	<u>4,199,597</u>	<u>3,939,588</u>
Total Intergovernmental Revenue	<u>106,454,390</u>	<u>99,123,973</u>	<u>102,754,005</u>
<u>Investment Income</u>	<u>8,031,331</u>	<u>10,250,000</u>	<u>11,800,000</u>



# 2017 BUDGET

## COUNTY REVENUE FUND SUMMARY (Page 2 of 2)

	2015 ACTUAL	2016 BUDGET	2017 BUDGET
<u>Fees and Services</u>			
Service Center Fees	903,029	908,215	751,425
North Point Patient Reimbursements	24,773,953	26,254,459	30,147,380
Assessor - Services Provided To Municipalities	3,100,780	3,213,525	3,375,625
Boarding of Prisoners	4,876,988	5,060,928	5,150,250
Correction Facility Fees	1,186,782	1,466,360	1,269,415
Law Library	8,697	10,000	10,008
Public Records Fees	6,883,151	8,470,000	8,370,000
Client Fees	2,142,703	2,437,500	2,514,750
Sheriff Fees	3,659,653	3,934,811	3,796,530
Other Fees and Service Charges	<u>7,383,019</u>	<u>8,749,413</u>	<u>8,118,194</u>
Total Fees and Services	<u>54,918,757</u>	<u>60,505,211</u>	<u>63,503,577</u>
Total Fines and Forfeitures	<u>410,499</u>	<u>225,000</u>	<u>211,000</u>
<u>Licenses and Permits</u>			
Drivers Licenses	1,947,766	1,951,000	1,981,000
Vital Certificates	1,026,058	1,113,000	1,112,000
Motor Vehicle Licenses	1,962,535	2,063,000	2,029,000
Other Licenses and Permits	<u>1,273,979</u>	<u>1,168,765</u>	<u>1,613,200</u>
Total Licenses and Permits	<u>6,210,338</u>	<u>6,295,765</u>	<u>6,735,200</u>
<u>Other Revenue</u>			
Commodity, Concession and Miscellaneous	271,787	923,855	793,849
Indirect Cost Allocation	14,715,477	17,355,084	17,525,002
Interfund	(18,715,378)	(1,132,657)	(1,404,219)
Building Rental	182,773	14,699,916	15,096,387
Miscellaneous	<u>38,662,436</u>	<u>20,394,237</u>	<u>21,516,167</u>
Total Other Revenue	<u>35,117,094</u>	<u>52,240,435</u>	<u>53,527,186</u>
<u>Total Current Revenue</u>	<u>561,016,237</u>	<u>572,781,013</u>	<u>599,702,313</u>
<u>Budgeted Use of Fund Balance</u>	<u>0</u>	<u>26,443,099</u>	<u>31,012,030</u>
<b><u>TOTAL BUDGETED REVENUES</u></b>	<b><u>\$561,016,237</u></b>	<b><u>\$599,224,112</u></b>	<b><u>\$630,714,343</u></b>

# 2017 BUDGET

## COUNTY REVENUE FUND EXPENDITURES AND FTE SUMMARY

MAJOR PROGRAM/DEPARTMENT	2015		2016		2017	
	ACTUAL	FTE	BUDGET	FTE	BUDGET	FTE
PUBLIC WORKS						
Public Works	\$62,037,190	332.0	\$72,849,214	341.5	\$73,379,223	351.5
PUBLIC SAFETY						
Public Safety Administration & Integration	0	0.0	8,268,212	35.0	13,777,010	54.5
County Attorney's Office	47,291,591	353.0	50,139,618	362.5	53,016,435	375.5
Court Functions	2,047,315	0.0	2,010,000	0.0	2,055,000	0.0
Public Defender	14,063,570	72.5	14,922,898	64.9	14,754,766	56.0
Sheriff's Office	95,747,287	778.0	100,802,633	799.0	103,459,948	786.0
Community Corrections & Rehabilitation	<u>107,069,291</u>	<u>924.5</u>	<u>112,171,653</u>	<u>936.5</u>	<u>119,662,280</u>	<u>976.1</u>
Subtotal	266,219,054	2,128.0	288,315,014	2,197.9	306,725,439	2,248.1
HEALTH						
Health Administration	307,118	3.0	495,788	3.0	\$893,328	12.0
NorthPoint Health and Wellness	33,430,109	216.9	36,825,868	229.4	40,758,894	247.2
Medical Examiner	5,552,978	33.0	5,878,401	34.9	6,307,589	37.0
Uncompensated Care	18,500,004	0.0	18,500,000	0.0	22,500,000	0.0
Sexual Assault Resources Services	<u>12,929,859</u>	<u>0.0</u>	<u>930,000</u>	<u>0.0</u>	<u>950,000</u>	<u>0.0</u>
Subtotal	70,720,068	252.9	62,630,057	267.3	71,409,811	296.2
OPERATIONS						
Commissioners	2,562,087	25.0	2,978,585	25.0	3,042,989	25.0
County Administration	2,493,050	14.4	3,312,599	16.0	3,352,295	16.0
Facility Services	51,768,833	234.5	56,484,065	235.5	58,722,284	266.0
Budget and Finance	13,568,519	93.3	15,648,764	99.1	15,807,122	99.1
Information Technology	8,014,812	40.2	3,097,069	9.4	6,310,275	24.2
Real Property Group	36,640,181	335.6	44,558,804	336.4	42,466,472	337.4
Human Resources	13,204,053	69.1	15,834,502	76.1	18,606,726	88.1
Audit, Compliance, and Investigation Svcs.	3,309,178	25.0	4,155,639	27.0	4,497,790	30.0
General County Purposes	<u>32,738,785</u>	<u>64.5</u>	<u>29,359,800</u>	<u>67.5</u>	<u>26,393,917</u>	<u>56.5</u>
Subtotal	164,299,498	901.6	175,429,827	892.0	179,199,870	942.3
<b>TOTAL</b>	<b><u>\$563,275,810</u></b>	<b><u>3,614.5</u></b>	<b><u>\$599,224,112</u></b>	<b><u>3,698.7</u></b>	<b><u>\$630,714,343</u></b>	<b><u>3,838.1</u></b>

# 2017 BUDGET

## HUMAN SERVICES FUND SUMMARY

Basis of Accounting: Modified Accrual	2015 ACTUAL	2016 BUDGET	2017 BUDGET
<b><u>TOTAL EXPENDITURES</u></b>	<b><u>\$515,973,605</u></b>	<b><u>\$537,794,004</u></b>	<b><u>\$571,572,183</u></b>
<b><u>SOURCE OF REVENUE</u></b>			
<u>Property Taxes</u>			
Current Collections	236,704,391	244,177,559	257,238,536
Less Program Aid	<u>(10,002,766)</u>	<u>(11,800,550)</u>	<u>(11,171,686)</u>
Total Property Taxes	<u>226,701,625</u>	<u>232,377,009</u>	<u>246,066,850</u>
<u>Less Market Value Homestead Credit</u>	<u>(32,956)</u>	<u>0</u>	<u>0</u>
<u>Nonproperty Taxes</u>			
Other Taxes	<u>168,298</u>	<u>0</u>	<u>0</u>
<u>Intergovernmental Revenue</u>			
Federal - Administrative Grants	18,688,703	20,988,180	19,639,640
Federal - Title XX - Human Services Grants	7,006,615	7,300,000	7,300,000
Federal - Title IVE - Foster Care	5,417,828	5,435,000	6,707,000
Federal - Grants for Training and Employment Programs	14,660,000	16,846,386	15,643,197
Federal - General	15,629,675	14,809,999	15,253,820
Federal - Title IVD - Child Support	18,590,196	19,887,554	19,755,200
Federal - Refugee Assistance	36,978	8,000	40,000
Federal - Medical Assistance (MA) Administration	35,547,478	36,976,316	45,052,850
Federal - Food Stamp (SNAP) Administration	14,685,657	15,493,000	14,747,000
Federal - TANF Administration	5,896,692	5,345,000	5,985,000
Federal - Community Health	10,020,698	11,005,459	11,601,010
Federal Incentive - Child Support and MA	<u>1,567,712</u>	<u>1,965,000</u>	<u>1,883,000</u>
Total Federal	<u>147,748,232</u>	<u>156,059,894</u>	<u>163,607,717</u>

# 2017 BUDGET

## HUMAN SERVICES FUND SUMMARY

(Page 2 of 2)

	2015 ACTUAL	2016 BUDGET	2017 BUDGET
State - Grants for Human Services	28,436,789	34,178,520	34,344,030
State - Program Aid	10,002,766	11,800,550	11,171,686
State - Market Value Homestead Credit	32,956	0	0
State - Vulnerable Children and Adults Act	12,786,120	12,600,000	13,300,000
State - Grants for Training and Employment Programs	4,530,279	3,151,445	3,512,000
State - Administrative	7,160,276	3,604,000	3,622,000
State - General Assistance	4,805,148	4,200,000	4,800,000
State - Community Health	2,037,690	2,036,360	2,036,000
State - Medical Assistance/Medicare	20,047,746	20,389,000	27,352,000
Total State	<u>89,839,770</u>	<u>91,959,875</u>	<u>100,137,716</u>
Local Grants	<u>1,661,638</u>	<u>1,845,910</u>	<u>1,839,820</u>
<u>Interest Income</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>Fees and Services</u>			
Patient Fees	7,001,467	7,048,000	7,764,000
Medicaid/GAMC/Targeted Case Management	24,410,421	24,165,000	24,359,000
Medicare	340,729	262,000	330,000
Other Services	<u>11,639,351</u>	<u>14,025,316</u>	<u>12,689,080</u>
Total Fees and Services	<u>43,391,968</u>	<u>45,500,316</u>	<u>45,142,080</u>
<u>Health Licenses</u>	<u>1,606,611</u>	<u>1,700,000</u>	<u>1,725,000</u>
<u>Other Revenue</u>			
Miscellaneous - Other	2,430,613	1,487,000	1,392,000
Interfund Transfers	<u>(16,963,698)</u>	<u>864,000</u>	<u>861,000</u>
Total Other Revenue	<u>(14,533,085)</u>	<u>2,351,000</u>	<u>2,253,000</u>
Total Current Revenue	<u>496,552,101</u>	<u>531,794,004</u>	<u>560,772,183</u>
<u>Budgeted Use of Fund Balance</u>	<u>0</u>	<u>6,000,000</u>	<u>10,800,000</u>
<b><u>TOTAL REVENUES</u></b>	<b><u>\$496,552,101</u></b>	<b><u>\$537,794,004</u></b>	<b><u>\$571,572,183</u></b>

# 2017 BUDGET

<b>HENNEPIN HEALTH *</b> <b>FUND SUMMARY</b>
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Basis of Accounting: Accrual	2015 ACTUAL	2016 BUDGET	2017 BUDGET
<b><u>TOTAL EXPENDITURES</u></b>	<b><u>\$148,119,127</u></b>	<b><u>\$232,164,029</u></b>	<b><u>\$134,933,665</u></b>
<b><u>SOURCE OF REVENUE</u></b>			
<u>Intergovernmental &amp; Grants</u>	439,054		
<u>Fees and Services</u>			
State Premium Revenue	143,681,265	231,399,700	134,146,560
Federal Premium Revenue			
Administrative Services Revenue			
<b>Total Fees and Services</b>	<b><u>\$143,681,265</u></b>	<b><u>\$231,399,700</u></b>	<b><u>\$134,146,560</u></b>
Investment Income	562,550	1,078,249	908,062
<u>Other Revenue</u>			
Miscellaneous Revenue		11,146	
<b>Total Other Revenue</b>		<b><u>11,146</u></b>	
<u>Capital Contributions</u>			
<u>(Increase)/Decrease in Net Assets</u>		<u>(325,066)</u>	<u>(120,957)</u>
<b><u>TOTAL REVENUES</u></b>	<b><u>\$144,682,869</u></b>	<b><u>\$232,164,029</u></b>	<b><u>\$134,933,665</u></b>
*Hennepin Health represents the combination of Metropolitan Health Plan and Hennepin Health			

# 2017 BUDGET

## SOLID WASTE ENTERPRISE FUND SUMMARY

Basis of Accounting: Accrual	2015 ACTUAL	2016 BUDGET	2017 BUDGET
<b><u>TOTAL EXPENDITURES</u></b>	<b><u>\$63,285,557</u></b>	<b><u>\$64,298,174</u></b>	<b><u>\$66,225,253</u></b>
<b><u>SOURCE OF REVENUE</u></b>			
<u>Property Taxes</u>			
Misc. Collections	0	0	0
Less Program Aid	0	0	0
Less Market Value Homestead Credit	<u>0</u>	<u>0</u>	<u>0</u>
Total Property Taxes	<u>0</u>	<u>0</u>	<u>0</u>
<u>Nonproperty Taxes</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>Intergovernmental Revenue</u>			
Federal Grants	31,120	950,000	1,150,000
State Grants	4,724,121	5,441,230	5,020,443
Local Government Grants	<u>12,300</u>	<u>0</u>	<u>0</u>
Total Intergovernmental Revenue	<u>4,767,541</u>	<u>6,391,230</u>	<u>6,170,443</u>
<u>Investment Income</u>	<u>277,960</u>	<u>460,000</u>	<u>310,858</u>
<u>Fees &amp; Services</u>			
Solid Waste Tipping Fees	23,759,512	23,875,000	24,025,000
Solid Waste Mgmt Fees - Hauler Collected	14,297,650	14,165,724	14,442,737
Other Fees & Services	<u>14,334,639</u>	<u>14,087,725</u>	<u>14,992,983</u>
Total Fees & Services	<u>52,391,801</u>	<u>52,128,449</u>	<u>53,460,720</u>
<u>Licenses &amp; Permits</u>			
Solid/Hazardous Waste Licenses	<u>1,039,713</u>	<u>1,030,000</u>	<u>1,050,004</u>
<u>Fines &amp; Penalties</u>			
Solid Waste and Other Fines	<u>58,061</u>	<u>25,000</u>	<u>50,000</u>
<u>Other Revenue/Transfers</u>	<u>(189,227)</u>	<u>199,816</u>	<u>881,776</u>
<u>(Increase)/Decrease in Net Assets</u>		<u>4,063,679</u>	<u>4,301,452</u>
<b><u>TOTAL REVENUES</u></b>	<b><u>\$58,345,849</u></b>	<b><u>\$64,298,174</u></b>	<b><u>\$66,225,253</u></b>

# 2017 BUDGET

## LIBRARY FUND SUMMARY

Basis of Accounting: Modified Accrual	2015 ACTUAL	2016 BUDGET	2017 BUDGET
<b>TOTAL EXPENDITURES</b>	<b><u>\$74,876,993</u></b>	<b><u>\$81,628,567</u></b>	<b><u>\$83,868,725</u></b>
<b>SOURCE OF REVENUE</b>			
Property Taxes			
Current Collections	65,071,061	67,322,167	69,787,125
Less Program Aid	(2,726,863)	(3,257,366)	(3,102,572)
Total Property Taxes	<u>62,344,198</u>	<u>64,064,801</u>	<u>66,684,553</u>
Other Taxes	<u>46,316</u>		
Less Market Value Homestead Credit	<u>(9,053)</u>	<u>0</u>	<u>0</u>
Intergovernmental Revenue			
State - County Program Aid	2,726,863	3,257,366	3,102,572
Market Value Homestead Credit	9,053	0	0
Federal Grants	0	0	0
State Grants	1,279,394	1,310,000	1,525,000
Local Grants	<u>2,363,131</u>	<u>1,560,000</u>	<u>780,000</u>
Total Intergovernmental Revenue	<u>6,378,441</u>	<u>6,127,366</u>	<u>5,407,572</u>
Investment Income	<u>47,029</u>	<u>80,000</u>	<u>80,000</u>
Fees and Services			
Other Services	<u>1,055,941</u>	<u>1,084,000</u>	<u>934,000</u>
Fines and Forfeitures			
Book Fines	<u>1,356,516</u>	<u>1,360,700</u>	<u>1,380,400</u>
Other Revenue			
Book Sales	20,369	20,200	2,200
Concessions	375,250	342,500	372,500
Donations	919,880	870,000	1,100,000
Miscellaneous	206,496	144,000	137,500
Ballpark Sales Tax Transfer	<u>2,300,000</u>	<u>2,335,000</u>	<u>2,370,000</u>
Total Other Revenue	<u>3,821,995</u>	<u>3,711,700</u>	<u>3,982,200</u>
Total Current Revenue	<u>75,041,383</u>	<u>76,428,567</u>	<u>78,468,725</u>
Actual/Budgeted Use of Fund Balance	<u>0</u>	<u>5,200,000</u>	<u>5,400,000</u>
<b>TOTAL REVENUES</b>	<b><u>\$75,041,383</u></b>	<b><u>\$81,628,567</u></b>	<b><u>\$83,868,725</u></b>

# 2017 BUDGET

## GLEN LAKE GOLF COURSE FUND SUMMARY

Basis of Accounting: Accrual	2015 ACTUAL	2016 BUDGET	2017 BUDGET
<b><u>TOTAL EXPENDITURES</u></b>	<b><u>\$860,932</u></b>	<b><u>\$1,056,508</u></b>	<b><u>\$1,060,356</u></b>
<b><u>SOURCE OF REVENUE</u></b>			
<u>Other Revenue</u>	<u>988,968</u>	<u>1,056,508</u>	<u>1,060,356</u>
Total Current Revenue	<u>988,968</u>	<u>1,056,508</u>	<u>1,060,356</u>
<u>(Increase)/Decrease in Net Assets</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b><u>TOTAL REVENUES</u></b>	<b><u>\$988,968</u></b>	<b><u>\$1,056,508</u></b>	<b><u>\$1,060,356</u></b>



# 2017 BUDGET

<b>SHERIFF'S RADIO COMMUNICATIONS FUND SUMMARY</b>
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Basis of Accounting: Accrual	2015 ACTUAL	2016 BUDGET	2017 BUDGET
<b><u>TOTAL EXPENDITURES</u></b>	<b><u>\$2,472,062</u></b>	<b><u>\$4,333,140</u></b>	<b><u>\$3,548,894</u></b>
<b><u>SOURCE OF REVENUE</u></b>			
<u>Federal</u>	71,253	0	0
<u>State</u>	0	51,300	0
<u>Fees &amp; Services</u>	2,782,084	3,020,543	3,227,299
<u>Other Revenue</u>	(6,219)	0	0
<u>Total Current Revenue</u>	<u>2,847,118</u>	<u>3,071,843</u>	<u>3,227,299</u>
<u>(Increase)/Decrease in Net Assets</u>	0	1,261,297	321,595
<b><u>TOTAL REVENUES</u></b>	<b><u>\$2,847,118</u></b>	<b><u>\$4,333,140</u></b>	<b><u>\$3,548,894</u></b>

# 2017 BUDGET

<b>CAPITAL IMPROVEMENTS FUND SUMMARY</b>
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Basis of Accounting: Modified Accrual	2015 ACTUAL	2016 BUDGET	2017 BUDGET
<b><u>TOTAL EXPENDITURES</u></b>	<b><u>\$170,504,859</u></b>	<b><u>\$294,276,160</u></b>	<b><u>\$308,420,608</u></b>
<b><u>SOURCE OF REVENUE</u></b>			
<u>Property Taxes</u>			
Current Collections	7,514,604	5,730,218	5,875,218
Less County Program Aid	(5,000,003)	0	0
Less Market Value Homestead Credit	(407)	0	0
Total Property Taxes	<u>2,514,194</u>	<u>5,730,218</u>	<u>5,875,218</u>
<u>Nonproperty Taxes</u>	<u>1,838</u>	<u>0</u>	<u>0</u>
<u>Intergovernmental Revenue</u>			
Federal - Highway Aids	5,257,973	20,646,000	12,135,000
Federal - Other	180,600	0	0
State - County Program Aid	5,000,003	0	0
State - Market Value Homestead Credit	407	0	0
State - Highway and Bridge Aids	32,458,424	38,092,557	75,921,863
State - Other	5,535,479	22,304,250	0
Other - Local	24,755,402	14,055,643	23,696,527
Total Intergovernmental Revenue	<u>73,188,288</u>	<u>95,098,450</u>	<u>111,753,390</u>
<u>Investment Income</u>	<u>238,790</u>	<u>0</u>	<u>0</u>
<u>Fees and Services</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>Other Revenue</u>			
Bond Proceeds	0	186,761,852	182,460,000
Other	<u>29,324,630</u>	<u>6,685,640</u>	<u>8,332,000</u>
Total Other Revenue	<u>29,324,630</u>	<u>193,447,492</u>	<u>190,792,000</u>
<u>Total Current Revenue</u>	<u>105,267,740</u>	<u>294,276,160</u>	<u>308,420,608</u>
<b><u>TOTAL REVENUES</u></b>	<b><u>\$105,267,740</u></b>	<b><u>\$294,276,160</u></b>	<b><u>\$308,420,608</u></b>

# 2017 BUDGET

## DEBT RETIREMENT FUND SUMMARY

Basis of Accounting: Modified Accrual	2015 ACTUAL	2016 BUDGET	2017 BUDGET
<b><u>TOTAL EXPENDITURES</u></b>	<b><u>\$127,761,395</u></b>	<b><u>\$134,669,497</u></b>	<b><u>\$134,882,476</u></b>
<b><u>SOURCE OF REVENUE</u></b>			
<u>Property Taxes</u>			
Current Collections	84,524,427	86,900,000	86,900,000
Less Program Aid	<u>(36,422)</u>	<u>0</u>	<u>0</u>
<u>Total Property Taxes</u>	<u>84,488,005</u>	<u>86,900,000</u>	<u>86,900,000</u>
Less Market Value Homestead Credit	<u>(12,104)</u>	<u>0</u>	<u>0</u>
<u>Nonproperty Taxes</u>	<u>61,354</u>	<u>0</u>	<u>0</u>
<u>Intergovernmental Revenue</u>			
Federal - Interest Subsidy Payments	2,117,734	2,073,306	2,073,306
State - Program Aid	36,422	0	0
State - Market Value Homestead Credit	12,104	0	0
Other local intergovernmental	<u>12,331,144</u>	<u>9,310,013</u>	<u>9,306,863</u>
<u>Total Intergovernmental Revenue</u>	<u>14,497,404</u>	<u>11,383,319</u>	<u>11,380,169</u>
<u>Other Revenue</u>			
Interest on Investments	441	0	0
Bond Proceeds	0	0	0
Other Revenues	<u>31,844,087</u>	<u>36,386,178</u>	<u>36,602,307</u>
<u>Total Other Revenue</u>	<u>31,844,528</u>	<u>36,386,178</u>	<u>36,602,307</u>
<u>Total Current Revenue</u>	<u>130,879,187</u>	<u>134,669,497</u>	<u>134,882,476</u>
<u>Actual/Budgeted Use of Fund Balance</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b><u>TOTAL REVENUES</u></b>	<b><u>\$130,879,187</u></b>	<b><u>\$134,669,497</u></b>	<b><u>\$134,882,476</u></b>

Notes: This fund summary shows budgets for General Obligation Debt in Fund 70 (including bonds issued on behalf of CTIB), and for Ballpark Debt in Fund 79. The Ballpark debt is paid with non-property tax revenues.

Other Revenues includes \$2 million of wheelage tax receipts as well as \$2.6 million from HCMC for its share of interest on bonds issued for the AOSC.

# 2017 BUDGET

## BALLPARK SALES TAX REVENUE FUND SUMMARY

Basis of Accounting: Modified Accrual	2015 ACTUAL	2016 BUDGET	2017 BUDGET
<b><u>TOTAL EXPENDITURES</u></b>	<b><u>\$2,284,555</u></b>	<b><u>\$2,500,000</u></b>	<b><u>\$2,500,000</u></b>
<b><u>SOURCE OF REVENUE</u></b>			
<u>Sales Tax Revenue</u>	<u>35,769,164</u>	<u>35,880,000</u>	<u>36,597,600</u>
<u>Transfers to Other Funds</u>	<u>(33,406,886)</u>	<u>(36,000,000)</u>	<u>(34,010,100)</u>
<u>Investment Income</u>	<u>776</u>	<u>0</u>	<u>0</u>
<u>Total Current Revenue</u>	<u>2,363,054</u>	<u>(120,000)</u>	<u>2,587,500</u>
<u>Actual/Budgeted Use of Fund Balance</u>	<u>0</u>	<u>2,620,000</u>	<u>(87,500)</u>
<b><u>TOTAL REVENUES</u></b>	<b><u>\$2,363,054</u></b>	<b><u>\$2,500,000</u></b>	<b><u>\$2,500,000</u></b>

# 2017 BUDGET

## INTERNAL SERVICE FUND SUMMARIES

Basis of Accounting: Accrual	2015 ACTUAL	2016 BUDGET	2017 BUDGET
<b>FUND: Central Services</b>			
Program Expenditures	<u>\$6,391,057</u>	<u>\$7,010,589</u>	<u>\$12,085,800</u>
Charges for Services	6,944,437	7,010,589	12,085,800
Net Assets (Increase)/Decrease	(553,380)	0	0
<b>FUND: Central Mobile Equipment (CMED)</b>			
Program Expenditures	<u>\$12,834,321</u>	<u>\$16,443,460</u>	<u>\$16,432,407</u>
Charges for Services	15,489,792	16,443,460	16,432,407
Net Assets (Increase)/Decrease	(2,655,471)	0	0
<b>FUND: Energy Center</b>			
Program Expenditures	<u>\$7,814,143</u>	<u>\$10,527,639</u>	<u>\$9,504,286</u>
Charges for Services	8,294,145	10,527,639	9,504,286
Net Assets (Increase)/Decrease	(480,002)	0	0
<b>FUND: Information Technology</b>			
Program Expenditures	<u>\$61,928,775</u>	<u>\$78,978,376</u>	<u>\$81,074,825</u>
Charges for Services	64,181,327	78,978,376	81,074,825
Net Assets (Increase)/Decrease	(2,252,552)	0	0
<b>FUND: Self Insurance Fund</b>			
Program Expenditures	<u>\$8,218,729</u>	<u>\$6,656,842</u>	<u>\$8,050,559</u>
Charges for Services	5,896,024	6,656,842	8,050,559
Net Assets (Increase)/Decrease	2,322,705	0	0
<b>FUND: Other Employee Benefits</b>			
Program Expenditures	<u>\$25,754,214</u>	<u>\$27,200,000</u>	<u>\$28,500,000</u>
Charges for Services	25,754,214	27,200,000	28,500,000
Net Assets (Increase)/Decrease	0	0	0
<b>FUND: Employee Health Plan Self Insurance</b>			
Program Expenditures	<u>\$101,964,062</u>	<u>\$106,642,184</u>	<u>\$121,416,817</u>
Charges for Services	100,194,899	106,642,184	121,416,817
Net Assets (Increase)/Decrease	1,769,163	0	0

## II. Public Works

**Major Program: Public Works**

Public Works - County Revenue Fund Department  
 Public Works - Environment and Energy Department  
 Public Works - Glen Lake Golf Course



**Program Description:**

Public Works encompasses the delivery of various projects and programs supporting community economic development, environment and energy, and transportation within Hennepin County. The team also supports the Hennepin County Regional Rail Authority and the Hennepin County Housing and Redevelopment Authority.

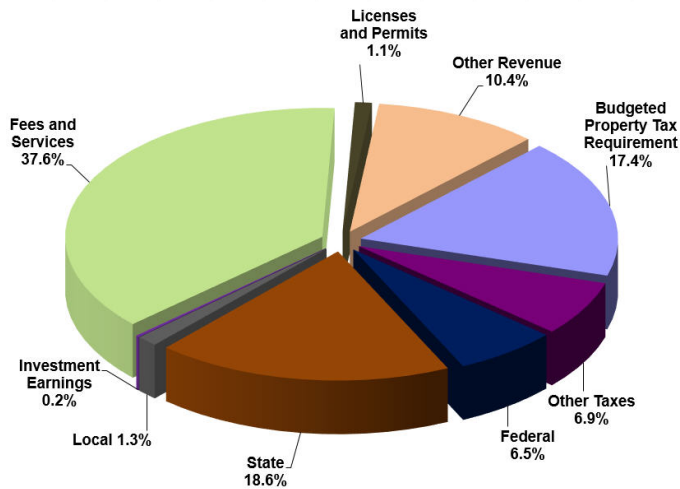
Public Works has Business Line Support services including financial management, budgeting, and information/computer technology. Public Works also provides fleet services to all lines of business in the county.

Revenue and Expenditure Information	2015 Actual	2016 Budget	2017 Budget
Budgeted Property Tax Requirement*	\$23,764,296	\$24,670,510	\$24,832,486
Other Taxes	10,066,229	10,102,343	9,802,343
Federal	8,622,708	9,255,915	9,235,805
State	24,646,171	26,127,890	26,596,679
Local	1,284,604	1,934,755	1,889,755
Investment Earnings	277,960	460,000	310,858
Fees for Services	52,849,411	52,962,591	53,602,699
Fines and Forfeitures	58,061	25,000	50,000
Licenses and Permits	1,421,763	1,338,765	1,513,204
Other Revenue	8,455,192	13,326,127	14,831,002
Other Financing	-7,539,000	-2,000,000	-2,000,000
<b>Total Revenues</b>	<b>\$123,907,395</b>	<b>\$138,203,896</b>	<b>\$140,664,832</b>
Personal Services	\$39,931,403	\$43,668,715	\$45,245,830
Commodities	8,434,302	7,510,921	8,440,295
Services	60,275,276	68,835,030	67,293,815
Public Aid Assistance	36,784	50,000	25,000
Capital Outlay	249,130	210,000	325,200
Other Charges	8,737,994	8,943,430	16,834,692
Grants	8,518,791	8,985,800	2,500,000
<b>Total Expenditures</b>	<b>\$126,183,679</b>	<b>\$138,203,896</b>	<b>\$140,664,832</b>
<b>Budgeted Positions (Full-time Equivalents)</b>	<b>400.1</b>	<b>410.6</b>	<b>424.1</b>

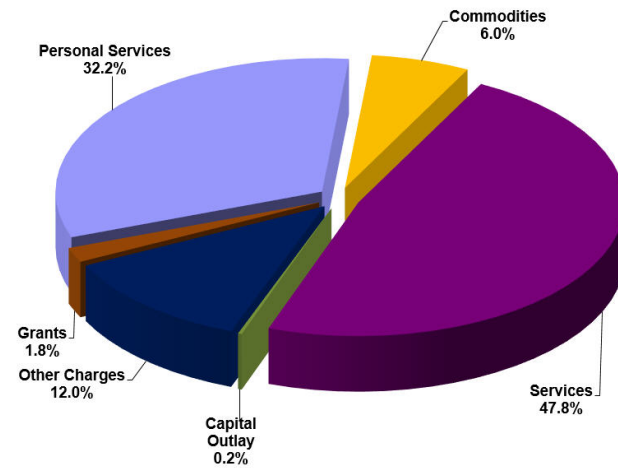
\* Reflects the adjusted property tax requirement budget, not actual property tax collections.

**Revenue and Expenditure Comparison:**

**2017 Revenue**



**2017 Expenditures**



<b>Department Expenditure Summary:</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2017 Budget</b>
Public Works - County Revenue Fund Department	62,037,190	72,849,214	73,379,223
Public Works - Environment and Energy Department	63,285,557	64,298,174	66,225,253
Public Works - Glen Lake Golf Course	860,932	1,056,508	1,060,356
<b>Total Expenditures</b>	<b>\$126,183,679</b>	<b>\$138,203,896</b>	<b>\$140,664,832</b>

<b>Budgeted Positions:</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2017 Budget</b>
Public Works - County Revenue Fund Department	332.0	341.5	351.5
Public Works - Environment and Energy Department	68.1	69.1	72.6
Public Works - Glen Lake Golf Course	0.0	0.0	0.0
<b>Total Full Time Equivalent (FTE)</b>	<b>400.1</b>	<b>410.6</b>	<b>424.1</b>

\* Reflects the adjusted property tax requirement budget, not actual property tax collections.



**Revenue Summary:**

The Public Works budgeted 2017 revenues are \$140.7 million, a 1.8 percent increase over the 2016 adjusted budget. Details about the major sources of revenue include:

**Property Tax Revenues**

The 2017 adopted budget includes property taxes of \$24.8 million which is an increase of \$162,000 or 0.7 percent over the 2016 adjusted budget amount.

**Other Taxes Revenue**

Other Taxes revenue accounts for 6.9 percent of total revenues. The 2017 budget reflects a decrease of \$300,000 or three percent compared to the 2016 adjusted budget.

**Federal, State and Local Revenue**

The 2017 adopted budget for federal, state and local revenue is relatively flat compared to the 2016 adjusted budget.

**Fees and Services Revenue**

Fees and Services revenue is the largest source of revenue in Public Works 2017 adopted operating budget at 37.6 percent of total revenue. \$53.5 million of the \$53.6 million in the 2017 adopted budget is in the Environment and Energy Department. The Fees and Services revenue stems from tipping fees, solid waste management fees paid by residential and nonresidential solid waste generators, revenue from the sale of electricity generated at the Hennepin Energy Recovery Center (HERC) and other fees for services collected by Environment and Energy.

**Other Revenue**

Other Revenue increased \$1.5 million or 13.3 percent from the 2016 adjusted budget amount of \$11.3 million to \$12.8 million in the 2017 adopted budget.

**Expenditure Summary:**

**Public Works - County Revenue Fund Department**

**Business Line Support**

The 2017 budget totals \$8.1 million, a decrease of \$2.7 million or 25.1 percent over the 2016 adjusted budget. The reduction is due to a shift of Central Information Technology infrastructure expenditures to the different areas within Public Works and the transfer of Planning Department staff and resources to the individual departments within Public Works.

**Community Works**

The 2017 budget totals \$15.1 million, a decrease of \$1.3 million or 7.7 percent over the 2016 adjusted budget. The reduction is due to Sentencing to Service (STS) Homes transferring to the Public Safety business line in 2017.

**Transportation Operations**

The 2017 budget totals \$37.5 million, an increase of \$2.7 million or 7.8 percent over the 2016 adjusted budget. Cost drivers for the increase include various staffing costs and material costs for traffic products such as signs, guardrails and signal equipment. In addition, there is an increase due to the shift of Central Information Technology expenditures.

**Transportation Project Delivery**

The 2017 budget totals \$12.6 million, an increase of \$1.8 million or 16.4 percent over the 2016 adjusted budget. The increase is due to higher personal costs and budgeting for Central Information Technology expenditures.

**Public Works - Environment and Energy Department**

The 2017 budget totals \$66.2 million, an increase of \$1.9 million or 3.0 percent over the 2016 adjusted budget. The increase is due to general salary adjustments and increases in depreciation expense and interest expense due to recent capital projects.

**Public Works - Glen Lake Golf Course**

The 2017 budget remains relatively unchanged at \$1.1 million.

# Hennepin County

## Public Works - County Revenue Fund Department

### Public Works

**2017 BUDGET**

**Adopted**

**Mission:**

*Our mission is to create healthy and livable communities through economic development, environmental stewardship and advancement of a multimodal transportation network.*

<b>Description:</b>
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Public Works is responsible for a wide range of programs and projects that support the Hennepin County mission of healthy and safe communities. This includes services supporting choices for transportation, economic development, housing and more.

The team also supports the Hennepin County Regional Railroad Authority (HCRRRA) and the Hennepin County Housing and Redevelopment Authority (HCHRA). Public Works has support services which includes: financial management, budgeting, information/computer technology, and warehouse.

Budget Summary:	2015 Actual**	2016 Budget	2017 Budget
Budgeted Property Tax Requirement*	\$23,764,296	\$24,670,510	\$24,832,486
Other Taxes	10,066,229	10,102,343	9,802,343
Federal	8,591,588	8,305,915	8,085,805
State	19,922,050	20,686,660	21,576,236
Local	1,272,304	1,934,755	1,889,755
Investment Earnings			
Fees for Services	457,610	834,142	141,979
Fines and Forfeitures			
Licenses and Permits	382,050	308,765	463,200
Other Revenue	6,580,451	8,006,124	8,587,419
Other Financing	(6,464,000)	(2,000,000)	(2,000,000)
Total Revenues	<b>\$64,572,578</b>	<b>\$72,849,214</b>	<b>\$73,379,223</b>
Personal Services	\$32,635,792	\$36,304,678	\$37,208,809
Commodities	7,709,644	7,039,845	7,920,511
Services	21,016,854	28,871,466	27,476,178
Public Aid	36,784	50,000	25,000
Capital Outlay	249,130	210,000	325,200
Other Charges	388,986	373,225	423,525
Total Expenditures	<b>\$62,037,190</b>	<b>\$72,849,214</b>	<b>\$73,379,223</b>

*\*Reflects the adjusted property tax requirement budget, not actual property tax collection.*

Budgeted Positions (Full-time Equivalents)	<b>332.0</b>	<b>341.5</b>	<b>351.5</b>
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*\*\*Actuals exclude Henn Carver Workforce for comparison purposes.*

# Hennepin County

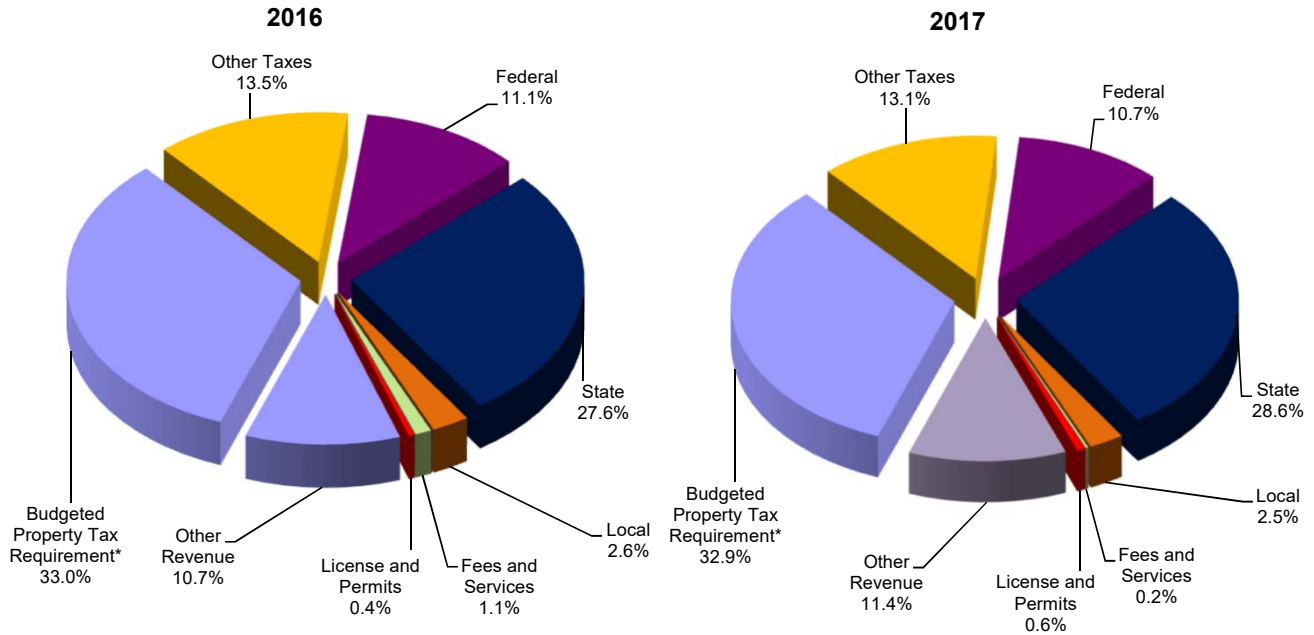
## Public Works - County Revenue Fund Department

**2017 BUDGET**

Public Works

Adopted

### Revenue Comparison:



Note: Pie charts above excludes Other Financing revenue due to the revenue being negative.

### Significant Budget Changes:

The 2017 adopted budget is \$73.4 million, which reflects a 0.7 percent or \$530,000 increase over the 2016 adjusted budget. When compared to the 2016 adjusted budget, expected property tax revenues increased by \$160,000 to \$24.8 million and non-property tax revenues increase by \$370,000 to \$48.5 million.

Budget changes for 2017 include:

- Sentencing To Service (STS) Homes program moved to the Public Safety business line.
- In 2016 the Central Information Technology (IT) infrastructure expense, for all employees in the Public Works business line, was accounted for and monitored in Business Line Support. In 2017, the Central IT infrastructure expense was shifted to the individual areas throughout Public Works.
- For the 2017 budget, the Planning Department's staff and resources have been transferred to individual departments within Public Works, which will enable the continuation of important work and makes the need for a separate planning department unnecessary.
- An increase in the Full-time Equivalent (FTE) complement was approved and will address coverage issues, facilitate the transfer of knowledge and ensure a smooth transition as more staff are expected to retire in the near future.

### Expenditure Summary:

	2015 Actual	2016 Budget	2017 Budget
Business Line Support	\$6,804,108	\$10,837,028	\$8,119,921
Community Works	15,267,629	16,364,638	15,107,355
Transportation Operations	29,125,663	34,794,500	37,519,928
Transportation Project Delivery	10,839,790	10,853,048	12,632,019
Total Expenditures	\$62,037,190	\$72,849,214	\$73,379,223

### Budgeted Positions

	2015 Actual	2016 Budget	2017 Budget
Business Line Support	72.0	62.5	67.5
Community Works	43.0	57.0	56.0
Transportation Operations	122.0	127.0	129.0
Transportation Project Delivery	95.0	95.0	99.0
Total Full-time Equivalent (FTE)	332.0	341.5	351.5

# Hennepin County

## Public Works - County Revenue Fund Department

**2017 BUDGET**

**Public Works**

**Adopted**

### Budget Commentary:

#### Business Line Support

Provides services to the entire Public Works line of business and contains the following areas:

- Public Works Administration, which oversees the entire business line and includes communications and healthy community planning
- Public Works Information Technology supports the technology and special activities needed by Public Works to conduct its businesses
- Management Support provides financial management and accounting services

#### Community Works

The department is organized into several functional areas that include Engineering and Transit Planning, Community and Economic Development, Housing Development and Finance, and Land Management. It carries out the following activities:

- Invests local, regional, county, state and federal resources to achieve housing, community and economic development, and transit improvement goals
- Programs which support healthy communities
- Activities that provide a full range of housing opportunities
- Work with federal, state and local partners to make the case for additional financial support to complete the transportation network

#### Transportation Operations

The department maintains the county's road and bridge infrastructure. Major activities of the department include:

- Operate and maintain the county road and bridge system in a manner that insures safe and convenient use of the system by the traveling public
- Pavement repair, maintenance, preservation and rehabilitation strategies are implemented to optimize the service life of the roadway system
- Prompt snow and ice control measures to assure safe travel
- Serve as a liaison for all uses within the right of way, as related to utility installations, collaboration and coordination
- The transportation infrastructure is maintained in a sustainable, cost efficient fashion that promotes citizen safety

#### Transportation Project Delivery

The department plans, designs and administers the largest capital transportation program for the county. Major activities in the department include:

- Delivering projects to advance choice of transportation, mobility and connectivity throughout the county
- Advancing multi-modal transportation network for the county
- Improve safety for all transportation users
- Continuing to implement a program of projects supporting asset management / preservation, economic factors and quality of life needs

Key Results:	2015	2016 Est.	2017 Goal
Percent of bridges with sufficient rating <50	6.8%	6.8%	6.8%
Present serviceability rating (portion rated good or better)	62.8%	67.0%	67.0%
Engineering costs as a percent of actual capital project costs	19.8%	18.0%	18.0%
Capital Improvement Program/Construction Expenditures (in \$ millions)	69.4	78.4	70.0
Accounts Receivable billings processed	6,149	6,343	6,247

### Additional Resources:

Hennepin County - [www.hennepin.us](http://www.hennepin.us)  
 Southwest LRT Community Works - <http://www.swlrtccommunityworks.org/>  
 Minnehaha – Hiawatha Community Works - <http://minnehaha-hiawatha.com>  
 Penn Avenue Community Works - <http://www.hennepin.us/penn>  
 Lowry Avenue Community Works - <http://www.hennepin.us/lowry>

## Hennepin County

### Public Works - Environment and Energy Department

#### Public Works

**2017 BUDGET**

**Adopted**

**Mission:**

*Protecting the environment and conserving resources for future generations.*

<b>Description:</b>
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The Environment and Energy Department operates programs that reduce and responsibly manage solid wastes, protect natural resources and promote environmental stewardship.

<b>Budget Summary:</b>
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	2015 Actual	2016 Budget	2017 Budget
Budgeted Property Tax Requirement*	\$0	\$0	\$0
Other Taxes			
Federal	31,120	950,000	1,150,000
State	4,724,121	5,441,230	5,020,443
Local	12,300		
Investment Earnings	277,960	460,000	310,858
Fees for Services	52,391,801	52,128,449	53,460,720
Fines and Forfeitures	58,061	25,000	50,000
Licenses and Permits	1,039,713	1,030,000	1,050,004
Other Revenue	885,773	4,263,495	5,183,228
Other Financing	(1,075,000)		
Total Revenues	<b>\$58,345,849</b>	<b>\$64,298,174</b>	<b>\$66,225,253</b>
Personal Services	\$6,803,290	\$6,887,190	\$7,537,679
Commodities	618,303	364,726	408,660
Services	39,128,162	39,821,269	39,680,822
Public Aid			
Capital Outlay			
Other Charges	8,217,011	8,239,189	16,098,092
Grants	8,518,791	8,985,800	2,500,000
Total Expenditures	<b>\$63,285,557</b>	<b>\$64,298,174</b>	<b>\$66,225,253</b>

*\*Reflects the adjusted property tax requirement budget, not actual property tax collection.*

Budgeted Positions (Full-time Equivalents)	<b>68.1</b>	<b>69.1</b>	<b>72.6</b>
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# Hennepin County

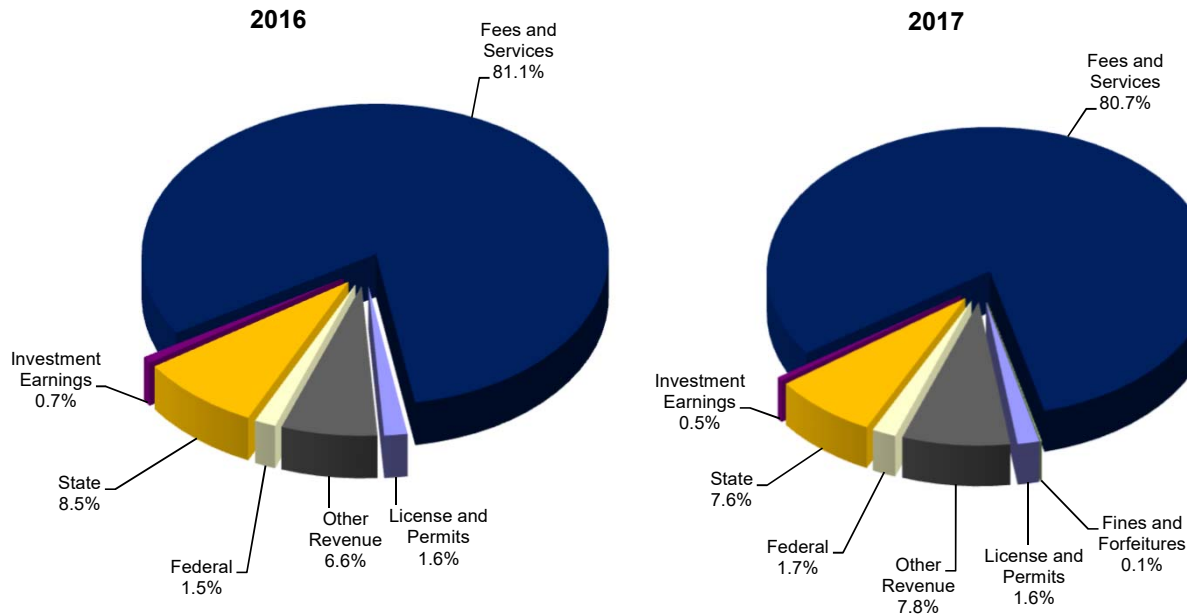
## Public Works - Environment and Energy Department

**2017 BUDGET**

Public Works

Adopted

### Revenue Comparison:



### Significant Budget Changes:

In 2017, Environment and Energy will have an adopted operating budget of \$66.2 million, which will be funded entirely by non-property tax revenue. The adopted budget also includes 72.6 full-time equivalent (FTE) positions, which is an increase of 3.5 FTEs from the 2016 adjusted budget.

When compared to the 2016 adjusted budget, there is an increase in personal services due to an increase in FTEs and general salary adjustments. In addition, there is an increase in other charges due to recent capital construction projects at the Hennepin Energy Recovery Center.

Division Budgets:	2015 Actual	2016 Budget	2017 Budget
Admin and Planning	\$12,464,533	\$12,960,859	\$13,286,016
Environmental Protection	3,572,683	6,589,326	6,412,522
Solid Waste	43,526,672	42,547,989	44,026,715
Environmental Response	3,721,669	2,200,000	2,500,000
Total Expenditures	\$63,285,557	\$64,298,174	\$66,225,253

### Budget Commentary:

In 2017 the following projects and initiatives will be advanced:

- Updating the Solid Waste Management Master Plan, which will include robust community engagement.
- Emphasis on waste prevention initiatives, including the zero waste challenge, where households will join others in taking a yearlong look at the waste they create to uncover opportunities and challenges to reducing waste.
- Tackle the loss of trees by hiring foresters, partnering with the University of Minnesota on research, collaborating with cities to plant trees and forge innovative solutions like the gravel bed tree nursery at the Adult Corrections Facility.
- Clean up contaminated land along the Southwest Light Rail corridor.

## Hennepin County

### Public Works - Environment and Energy Department

2017 BUDGET

#### Public Works

Adopted

<b>Key Results:</b>	<b>2015</b>	<b>2016 Est.</b>	<b>2017 Goal</b>
Energy Production (Megawatt hours of electricity)	186,293	193,000	207,000
Awards to Environmental Response grantees	\$3,721,669	\$2,179,000	\$2,500,000
Recycling Rate	46%	47%	48%

#### **Additional Resources:**

[www.hennepin.us](http://www.hennepin.us)  
[www.rethinkrecycling.com](http://www.rethinkrecycling.com)  
[www.mepc-mn.org](http://www.mepc-mn.org)

# Hennepin County

## Public Works - Glen Lake Golf Course

### Public Works

**2017 BUDGET**

Adopted

**Mission:**

*To operate in a manner that provides the greatest amount of community benefit.*

**Department Description:**

The Glen Lake Golf Course is a Hennepin County owned recreational facility operated by the Three Rivers Park District. The facility provides a nine-hole executive course and driving range. There are golf lessons available and fee discounts are offered to seniors 62 years of age and older and juniors 17 years of age and younger. The facility is self-supporting through fees charged for services provided.

**Budget Summary:**

	2015 Actual	2016 Budget	2017 Budget
Budgeted Property Tax Requirement*	\$0	\$0	\$0
Other Taxes			
Federal			
State			
Local			
Investment Earnings			
Fees for Services			
Fines and Forfeitures			
Licenses and Permits			
Bond Proceeds			
Other Revenue	988,968	1,056,508	1,060,356
Total Revenues	<b>\$988,968</b>	<b>\$1,056,508</b>	<b>\$1,060,356</b>
Personal Services	\$492,321	\$476,847	\$499,341
Commodities	106,355	106,350	111,125
Services	130,259	142,295	136,815
Public Aid			
Capital Outlay			
Other Charges	131,997	331,016	313,075
Total Expenditures	<b>\$860,932</b>	<b>\$1,056,508</b>	<b>\$1,060,356</b>

*\*Reflects the adjusted property tax requirement budget, not actual property tax collection.*

Budgeted Positions (Full-time Equivalents)	0.0	0.0	0.0
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**Additional Resources:**

<http://www.threeriversparks.org/parks/glen-lake-golf.aspx>



### III. Public Safety

**Major Program: Public Safety**

Public Safety Administration and Integration  
 County Attorney's Office  
 Court Functions  
 Public Defender's Office  
 Sheriff's Office  
 Department of Community Corrections and Rehabilitation  
 Sheriff's Radio Communications Fund



County Attorney Michael O. Freeman



Sheriff Richard W. Stanek

**Program Description:**

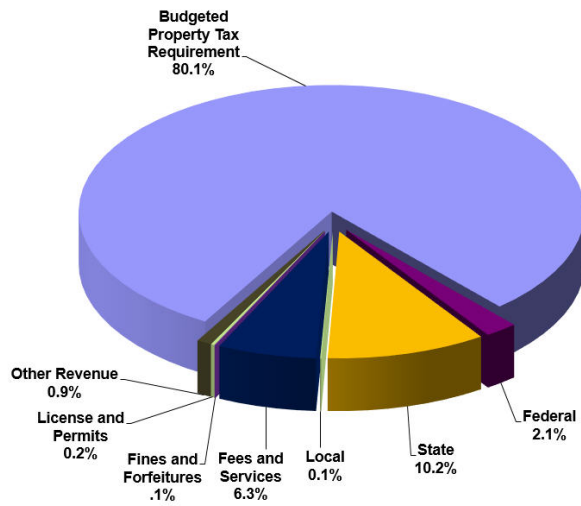
The Public Safety program includes the county's activities in law enforcement, criminal prosecution, legal consultant for the indigent, and correctional programs. The county departments contributing to this major program are the Public Safety Administration and Integration, County Attorney's Office, Court Functions, Public Defender's Office, Sheriff's Office, Department of Community Corrections and Rehabilitation, and the Sheriff's Radio Communications Fund.

<b>Revenue and Expenditure Information</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2017 Budget</b>
Budgeted Property Tax Requirement*	\$214,168,027	\$231,327,056	\$248,615,223
Other Taxes	0	0	0
Federal	3,811,924	6,073,943	6,468,878
State	22,326,412	31,291,555	31,598,925
Local	7,653,181	176,000	210,000
Investment Earnings	0	0	0
Fees for Services	18,054,927	19,504,696	19,589,067
Fines and Forfeitures	410,499	225,000	211,000
Licenses and Permits	629,790	601,000	750,000
Other Revenue	1,704,697	3,448,904	2,831,240
Other Financing	44,682	0	0
<b>Total Revenues</b>	<b>\$268,804,139</b>	<b>\$292,648,154</b>	<b>\$310,274,333</b>
Personal Services	\$212,538,882	\$224,016,973	\$236,572,469
Commodities	7,676,523	9,182,702	9,792,173
Services	45,166,274	55,609,625	59,838,480
Public Aid Assistance	0	0	0
Capital Outlay	604,478	823,783	586,000
Other Charges	2,704,959	3,015,072	3,485,211
Grants	0	0	0
<b>Total Expenditures</b>	<b>\$268,691,116</b>	<b>\$292,648,154</b>	<b>\$310,274,333</b>
<b>Budgeted Positions (Full-time Equivalents)</b>	<b>2,128.0</b>	<b>2,197.9</b>	<b>2,248.1</b>

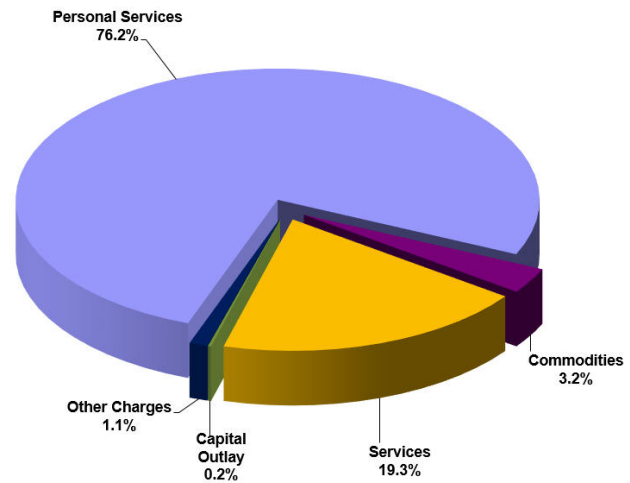
\* Reflects the adjusted property tax requirement budget, not actual property tax collections.

**Revenue and Expenditure Comparison:**

**2017 Revenue**



**2017 Expenditures**



<b>Department Expenditure Summary:</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2017 Budget</b>
Public Safety Administration and Integration	0	8,268,212	13,777,010
County Attorney's Office	47,291,591	50,139,618	53,016,435
Court Functions	2,047,315	2,010,000	2,055,000
Public Defender's Office	14,063,570	14,922,898	14,754,766
Sheriff's Office	95,747,287	100,802,633	103,459,948
Department of Community Corrections and Rehabilitation	107,069,291	112,171,653	119,662,280
Sheriff's Radio Communications Fund	2,472,062	4,333,140	3,548,894
<b>Total Expenditures</b>	<b>\$268,691,116</b>	<b>\$292,648,154</b>	<b>\$310,274,333</b>

<b>Budgeted Positions:</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2017 Budget</b>
Public Safety Administration and Integration	0.0	35.0	54.5
County Attorney's Office	353.0	362.5	375.5
Court Functions	0.0	0.0	0.0
Public Defender's Office	72.5	64.9	56.0
Sheriff's Office	778.0	799.0	786.0
Department of Community Corrections and Rehabilitation	924.5	936.5	976.1
Sheriff's Radio Communications Fund	0.0	0.0	0.0
<b>Total Full Time Equivalent (FTE)</b>	<b>2,128.0</b>	<b>2,197.9</b>	<b>2,248.1</b>

\* To enhance the alignment of public safety and its initiatives, several areas from Operations were realigned to a new department called Public Safety Administration and Integration in 2016.

**Revenue Summary:**

The 2017 Public Safety Line of Business accounts for 49.2 percent of the expenditures in the County Revenue Fund (also referred to as the General Fund), and 100 percent of the Sheriff's Radio Communications Fund. The program will operate with 2,248.1 authorized full-time equivalents (FTEs) which is an increase of 50.2 FTEs over the 2016 adjusted budget.

The 2017 operating expenditures for the Public Safety Line of Business have increased by six percent or \$17.6 million over the 2016 adjusted budget for a total appropriation of \$310.3 million. The expenditures will be offset by \$61.7 million in expected non-property tax revenues and \$248.6 million in property tax.

Overall, the main contributors to the increase in 2017 can be found in the following categories: Personal Services for \$12,555,493 and Services for \$4,228,856.

In 2017, Personal Services account for 76.2 percent of all expenditures in the Public Safety Line of Business and reflects an increase due to the General Salary Adjustment (GSA), merits, Health Insurance and overtime; along with an overall increase in FTEs.

The Service category accounts for 19.3 percent of all expenditures and the increase pertains to a higher utilization of information technology, software maintenance and enhancements; contracted services for the anticipated growth in the number of Children In Need of Protection (CHIPS) cases; the transfer of the Sentence to Service program from Public Works; along with the centralization of body-worn cameras as it relates to data storage, infrastructure and equipment. Other increases are seen in the Public Defender's Office for contracted attorneys to maintain the current level of service as the attrition of Hennepin County FTEs continues to transpire.

In 2017, the Public Safety Line of Business reflects an increase of 50.2 FTEs with the majority of the change occurring in the Department of Community Corrections and Rehabilitation with 39.6 FTEs, Public Safety Administration and Integration with 19.5 FTEs, and the Hennepin County Attorney's Office with 13 FTEs. These increases are offset by reductions in the Hennepin County Sheriff's Office with 13 FTEs along with attrition in the Public Defender's Office of 8.9 Hennepin County FTEs.

**Property Tax Revenues:**

In 2017, property tax comprises 80.1 percent of the Public Safety Line of Business total expected revenues of \$310.3 million. The majority of the property tax will fund the Sheriff's Office at \$90.1 million, Department of Community Corrections and Rehabilitation at \$90.1 million, and the County Attorney's Office at \$48.2 million.

**Non-Property Tax Revenues:**

The departments in the Public Safety Line of Business will rely on \$61.7 million in expected non-property tax revenues for 2017. The main sources are from the State of Minnesota with \$31.6 million, Fees and Services revenue at \$19.6 million, Federal revenue at \$6.5 million, and \$4 million in Other Revenue.

**Federal Revenue:**

The federal monies fund activities in child support, child protection, victim emergency funds, welfare fraud, Homeland Security, forensic science testing and training, State Criminal Alien Assistance Program, Justice Assistance grants, Urban Area Security Initiative grant, DWI countermeasures, and reimbursement for breakfast and lunch programs at the Juvenile Detention Center and County Home School.

When compared to the 2016 adjusted budget, federal revenue reflects a slight increase of \$394,900 due to in grants for African American Advocacy and Victim Emergency grant, forensic science, Urban Area Initiative grant along with providing law enforcement services for the Presidential Inauguration. However, support for specific programs have declined like the Justice Assistance Grant, child protection and child support, along with the sun-setting of grants.

**State Revenue:**

Revenue from the State of Minnesota is the largest source of non-property tax income for the Public Safety program and is reflective of 10.2 percent of total revenues. The majority of state revenue will be realized in the following departments:

Department of Community Corrections and Rehabilitation in the amount of \$19.4 million for activities related to the Community Corrections Act (CCA), Probation Officers Caseload Reduction, Intensive Supervised Release (ISR), and Department of Corrections Sex Offender Supervision; the Public Defender's Office with \$7.6 million as a subsidy for the costs associated to the remaining Hennepin County employees; and the Sheriff's Office at \$3.5 million for Police State Aid (PERA-Police and Fire), 911 Enhancement fee, and Violent Offender Task Force (VOTF) activities.

When compared to the 2016 adjusted budget, revenue from the State of Minnesota has increased by \$307,400 to \$31.6 million mainly due to the increase for Minnesota Department of Employment and Economic Development (DEED) initiative along with grants for Terrorism Prevention and DNR, along with Violent Offender Task Force (VOTF) activities.

**Fees and Services Revenue:**

As the second largest source of non-property tax revenue, or 6.3 percent of total revenue, this revenue source is obtained as a result of charges to other jurisdictions or clients for processing/booking into the jail, boarding, monitoring pre- and post-adjudication of clients, civil fees, court fees, and lease revenue for radios and mobile data computers.

Although the anticipated 2017 Fee and Service revenue will remain relatively flat when compared with the 2016 adjusted budget, there were some notable changes within the Public Safety Departments.

Two departments, Hennepin County Sheriff's Office and the Sheriff's Radio Communications Fund, will reflect increases mainly due to a change in the fees, longer stays at the Adult Detention Center, and the City of Minneapolis being charged by actual utilization. These increases are offset by the Hennepin County Attorney's Office for the sun-setting of the service agreement with Metropolitan Health Plan/ Hennepin Health department along with the reductions in Department of Community Corrections and Rehabilitation for fewer work opportunities in Public Sector Work Program.

**License and Permits:**

In 2013, policy discussions on both the state and federal level have increased attention on gun ownership issues. These discussions have been a contributing factor to the growth in the number of applications for a permit to carry. Since then, the number of new permits and renewals have been slowly increasing and in 2017 gun permit revenue has been realigned to the projected activity of \$750,000.

**Other Revenue:**

In 2017, Other Revenue has been budgeted at \$2.8 million and accounts for less than one percent of total revenues. The majority of this revenue falls in the Hennepin County Sheriff's Office for reimbursement of personnel costs from the Sheriff's Radio Communications fund, detective work for other Hennepin County departments, court security, and jail commissary sales. Another contributor is the Department of Community Corrections and Rehabilitation for the transfer of Sentence to Service from Public Works Line of Business along with the increased use of fund balance in the Productive Day program. These increases are offset by a one time use of fund balance in the 2016 Sheriff's Radio Communications fund for an upgrade of the Motorola Interoperable Radio System, which is a part of the Allied Radio Matrix for Emergency Response (ARMER) 800 Megahertz radio network.

**Expenditure Summary:**

**Public Safety Administration and Integration:**

To enhance the alignment of Public Safety and its initiatives, in 2016 several areas from Operations were realigned into a new department within in the Public Safety Line of Business and called Public Safety Administration and Integration and consists of four new divisions: Public Safety Administration, Emergency Management, Public Safety Information Technology, and Criminal Justice Coordinating Committee.

In 2017, Public Safety Administration and Integration will increase \$5.5 million and 19.5 FTEs. The majority of the increase stems from a transfer of \$2.9 million and 17 FTEs from the Hennepin County Sheriff's Office as the Public Safety Line of Business will begin process of centralizing information technology resources. In addition, another \$1.8 million was centralized for the implementation of body-worn cameras as it relates to costs associated with storage, infrastructure and equipment.

Some of the top 2017 initiatives that this area will oversee are the Adult Detention Initiative, Behavioral Health Initiative, Sexually Exploited Youth, and Emergency Management to ensure public health readiness and response to disasters.

**County Attorney's Office:**

The Hennepin County Attorney's Office (HCAO) continues to manage ongoing budget challenges by pursuing innovative cost saving measures, growing community partnerships and seeking outside funding for critical work in the office. While the HCAO works hard to hold the line on property tax, the approved 2017 operating budget reflects an increase of 5.7 percent with a property tax allocation increase of 6.6 percent. The increase stems from General Salary Adjustment (GSA), merit, health insurance; data storage; union approved professional development; increases in the number of child protection cases; Child Protection division moving towards a paperless environment; along with an overall increase of 13 full-time equivalents (FTEs) to manage the workload.

**Court Functions:**

When the State of Minnesota took over District Court on July 1, 2003, Hennepin County was to provide administrative oversight and funding for certain functions that were to remain with the county. Some of these duties are: representation in Mental Health Court and temporary hospital confinement, Family Court, Probate Court, along with Housing and Criminal Court representation. The budgeted expenditure authority is funded 100 percent by property taxes and will increase by \$45,000 due to the increase demand of services provided to clients in Mental Health Court.

**Public Defender's Office:**

In 2017, the Public Defender's Office has an appropriation of \$14.8 million, offset by expected non-property tax revenues of \$7.7 million and property tax of \$7.1 million. The Public Defender's Office was also approved to operate with 56 FTEs. When compared to the 2016 adjusted budget, the 2017 operating budget reflects a decrease with a correlated decrease in property tax revenues primarily due to the decrease of 8.9 authorized Hennepin County FTEs.

As an offset, the Public Defender's Office has increased their budget for the anticipated rise in the number of cases related to Children in Need of Protection and Services (CHIPS) along with the Termination of Parental Rights (TPR); technology costs for integration such as E-discovery; along with an increase in contracted attorneys' to maintain current service levels as the number of Hennepin County FTEs continue to decline.

**Sheriff's Office:**

In 2017, the Sheriff's Office will have an appropriation of \$103.5 million which will be funded by expected non-property tax revenues of \$13.4 million and property tax of \$90.1 million. When compared to the 2016 adjusted budget of \$100.8 million, the operating budget has increased by \$2.7 million; property tax revenues have increased by \$2.1 million; and non-property tax revenues have increased by \$600 thousand.

In 2017, the Sheriff's Office was approved to operate with 786 FTEs which is a decline of 13 FTEs from the 2016 adjusted budget. The driver behind the decrease pertains to an operational decision to centralize public safety information technology resources within the Public Safety Information Technology division of the Public Safety Administration and Integration department. This transfer includes 17 FTEs and \$2.9 million. As an offset, the Sheriff's Office has the authority to hire four positions: two relate to additional screening and services for the mentally ill, one to increase oversight in the Forensic Sciences division, and one to assist in the coordination of data practice requests.

Of the \$2.7 million operational increase, \$2.9 million occurs in the Personal Services category which stem from funding of Detention Deputy positions; GSA, merit, health insurance, and overtime. These expenses were offset by a one-time expense in 2016 for forensic equipment with other more expensive items to be purchased under the Crime Lab Expansion/Remodeling CIP project.

**Department of Community Corrections and Rehabilitation:**

The Department of Community Corrections and Rehabilitation (DOCCR) established a strategy map in 2008 to guide change initiatives department-wide. The strategy map has led the department down a multi-year transformation to become a results-oriented and data-driven organization, creating an organization that is sustainable and aligned with correctional evidence-based practices (EBP). The department's goal is to help its clients move from being offenders involved with the criminal justice system to being good neighbors in their communities.

In 2017, \$5.4 million of the \$7.5 million increase occurs in the Personal Services category for the addition of 39.6 full-time equivalents (FTEs); GSA, merit, and health insurance for the existing staff; along with the transfer of the Sentencing to Service (STS) Homes program from Housing, Community Works and Transit to Community Corrections and Rehabilitation. The STS Homes program is a re-entry initiative whereby residents of state correctional institutions and probation clients are trained and perform construction activities that rehabilitate properties. The transfer of the program to DOCCR for 2017 includes 11 FTEs and \$2.3 million for staffing, building materials, supplies, and services.

The 2017 budget maintains the investments made in past years for client assessment, motivational interviewing and cognitive behavioral interventions, and furthers this journey by focusing resources on the highest risk clients. A tenet of EBP is to focus correctional resources on the highest risk clients. The best results for correctional clients come when staff are skilled in effective practices and caseloads are of a reasonable size. Currently, high risk caseloads in adult are above the desired caseload size of 50:1 and in 2017, the budget has allocated additional probation officers to adult to reduce the high-risk caseload size and support ongoing implementation of evidence-based probation practices.

In 2016, DOCCR engaged a national consultant (Matrix Consulting Group) to provide an objective assessment of staffing allocations and operational management at its three correctional facilities: Adult Corrections Facility (ACF), County Home School (CHS) and the Juvenile Detention Center (JDC); and its Electronic Home Monitoring (EHM) unit. The report is being finalized and will be communicated in early 2017. In anticipation of the final report, the 2017 budget authorizes the addition of 18 FTEs which will align with minimum staffing levels previously identified by Minnesota Department of Corrections and Prison Rape Elimination Act audits/reviews.

**Sheriff's Radio Communications Fund:**

In 2017, the Radio Communication Fund will have an expenditure and revenue authority of \$3.5 million which is a decreased of \$784,200 when compared to the 2016 adjusted budget. The main contributor to the decrease is that in 2016, the Sheriff's Radio Communication budget incurred a one-time increase of \$1.0 million to cover the first year of five to upgrade the Motorola Interoperable Radio System which is a part of the ARMER 800 Megahertz radio network. The decrease was offset by increases in personal services, depreciation, and the Cost Allocation Plan.

**Public Safety Administration and Integration**  
**Public Safety**

**2017 BUDGET**  
**Adopted**

**Mission:**

*To lead and coordinate public safety activities, while working with partners to identify and promote best management practices and better outcomes.*

**Department Description:**

Public Safety Administration and Integration consists of four divisions: Public Safety Administration, Emergency Management, Public Safety Information Technology, and Criminal Justice Coordinating Committee.

Public Safety Administration is responsible for advising the Hennepin County Board and Hennepin County Administrator on policies and issues related to and involving the Hennepin County justice partners as well as overseeing the strategic and fiscal management of the departments. The office provides leadership and fosters collaboration on strategic initiatives that promote efficiencies and organizational effectiveness and inter-agency partnerships to improve outcomes.

Emergency Management protects communities by coordinating and integrating all activities to build, sustain, and improve capabilities to prevent, mitigate, prepare for, respond to and recover from threatened or actual natural disasters, acts of terrorism, or other man-made disasters.

Public Safety Information Technology coordinates and aligns technology strategies between Hennepin County Information Technology for the Public Safety Line of Business.

Criminal Justice Coordinating Committee (CJCC) was established in 1986 and meets on a regular forum where city and county policy-makers meet to discuss issues and initiatives that require cooperation across jurisdictional lines and among many parts of the criminal justice system.

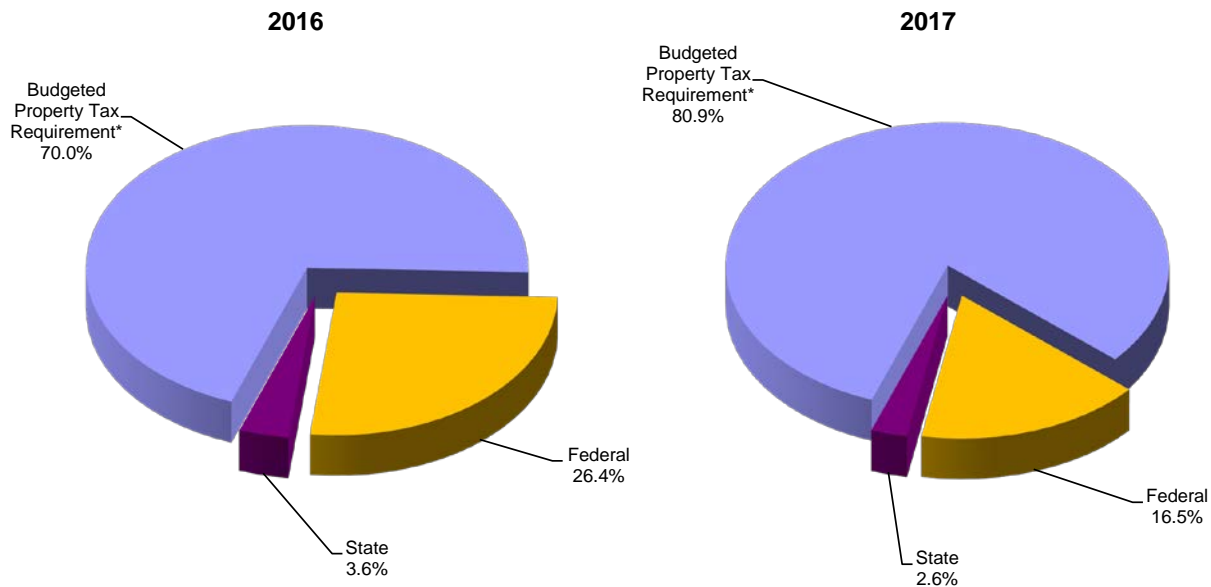
<b>Budget Summary:</b>	<b>2015 Actual **</b>	<b>2016 Budget</b>	<b>2017 Budget</b>
Budgeted Property Tax Requirement*	\$0	\$5,783,332	\$11,139,083
Other Taxes			
Federal		2,184,881	2,273,927
State		299,999	364,000
Local			
Investment Earnings			
Fees for Services			
Fines and Forfeitures			
Licenses and Permits			
Bond Proceeds			
Other Revenue			
<b>Total Revenues</b>	<b>\$0</b>	<b>\$8,268,212</b>	<b>\$13,777,010</b>
Personal Services	\$0	\$4,378,449	\$6,796,687
Commodities		486,822	679,207
Services		3,217,687	6,082,457
Public Aid			
Capital Outlay		82,176	55,000
Other Charges		103,078	163,659
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$8,268,212</b>	<b>\$13,777,010</b>

\*Reflects the adjusted property tax requirement budget, not actual property tax collection.

\*\* In 2015, this department was located in Operations. In 2016, realigned to Public Safety Line of Business

Budgeted Positions (Full-time Equivalents) **0.0** **35.0** **54.5**

**Revenue Comparison:**



**Significant Budget Changes:**

In 2017, Public Safety Administration and Integration will have an appropriation of \$13.7 million which will be funded by expected property tax revenue of \$11.1 million and non-property tax revenue of \$2.6 million. When compared to the 2016 adjusted budget, the operating budget has increased by 66.6 percent or \$5.5 million. Property tax revenues have increased by 92.6 percent or \$5.4 million, with non-property tax revenues showing a slight increase of \$153,000. The department will operate with 54.5 Full-Time Equivalents (FTEs) which is an increase of 19.5 FTEs over the 2016 adjusted budget.

In 2017, the majority of the increase stems from a transfer of \$2.9 million and 17 FTE's from the Hennepin County Sheriff's Office based on an operational decision to centralize information technology resources within the Public Safety Line of Business and was allocated to the Public Safety Information Technology division. In addition, another \$1.8 million was centralized for the implementation of body-worn cameras as it relates to costs associated to storage, infrastructure and equipment.

The Emergency Management budget will also see an increase due to a newly awarded State Homeland Security grant, the timing of spending of federal grant dollars, and overall personnel costs including the hiring of a Principal IT Specialist.

<b>Division Budgets:</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2017 Budget</b>
Public Safety Administration	\$0	\$967,659	\$806,622
Emergency Management		1,977,793	2,770,378
Public Safety Information Technology		4,391,350	9,470,804
Criminal Justice Coordinating Committee		931,410	729,206
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$8,268,212</b>	<b>\$13,777,010</b>



**Budget Commentary:**

**Emergency Management:**

In 2017, Emergency Management will focus their efforts to ensure public health readiness and response to disasters, protect the environment during disasters and develop plans for evacuation and disaster mobility. Initiatives will include completing a Mitigation Plan and a Continuity Plan as well as improving the Hennepin Watch program.

**Criminal Justice Coordinating Committee (CJCC):**

CJCC currently has oversight of the Adult Detention Initiative and the Behavioral Health Initiative.

**Adult Detention Initiative (ADI):** Is a collaborative of Hennepin County criminal justice partners, focuses on ensuring an appropriate jail population by providing alternatives for low-risk individuals who do not need to be detained in the Hennepin County Adult Detention Center. This cross-agency, cross-departmental collaborative is developing appropriate alternatives for the mentally ill, new strategies for probation non-compliance, court date reminders, and ensuring decisions to detain or release arrested individuals are based on risk.

**Behavioral Health Initiative (BHI):** A collaboration between the Public Safety, Human Services, and Health lines of business, continues its work of expanding effective community-based alternatives to jail for the mentally ill, expanding diagnostic and treatment services in the jail, and better equipping police officers for effectively responding to behavioral health crises in the community.

**Sexually Exploited Youth:**

Public Safety Administration maintains functional oversight of this program.

In 2011, Minnesota passed the Safe Harbor Law and the state developed a No Wrong Door model for a victim-centered, multidisciplinary response for juvenile victims of sex trafficking. In 2013, Hennepin County established a cross-departmental work group which is governed by a set of core principles and provides the guidelines to implement action steps to combat juvenile sex trafficking and provide comprehensive, victim-centered services. Today, Minnesota youth who are under the age of 18, who engage in prostitution are treated as victims and survivors and not criminals.

**Additional Resources:**

**Public Safety Line of Business Information:**

<http://www.hennepin.us/residents#public-safety>

**Emergency Management:**

Phone: 612-596-0250

email: [emergency.mgmt@hennepin.us](mailto:emergency.mgmt@hennepin.us)

web-site: [www.hennepin.us/residents/emergencies/emergency-management](http://www.hennepin.us/residents/emergencies/emergency-management)

**Criminal Justice Coordinating Committee:**

web-site: <http://www.hennepin.us/your-government/leadership/criminal-justice-coordinating-committee>

**Sexually Exploited Youth:**

web-site: <http://www.hennepin.us/your-government/projects-initiatives/no-wrong-door>

**Mission:**

*We serve justice and public safety through our commitment to ethical prosecution, crime prevention and innovative and reasoned client representation.*

**Department Description:**

The Hennepin County Attorney's Office (HCAO) is organized by Criminal and Civil divisions.

The Criminal divisions represent the State of Minnesota, prosecuting adults charged with felonies, and all crimes committed by juveniles. The Criminal Divisions include Adult Prosecution, Juvenile Prosecution, the Gang Unit, Community Engagement, Community Prosecution, Special Litigation, and the Victim Services division which includes the Domestic Abuse Service Center.

The Civil divisions provide legal representation to all county departments, including Hennepin Healthcare Systems. The other Civil Divisions include Child Protection, Child Support Enforcement, Information Technology, and Adult Services. The Administration Division provides executive direction and coordination for policy and office-wide functions.

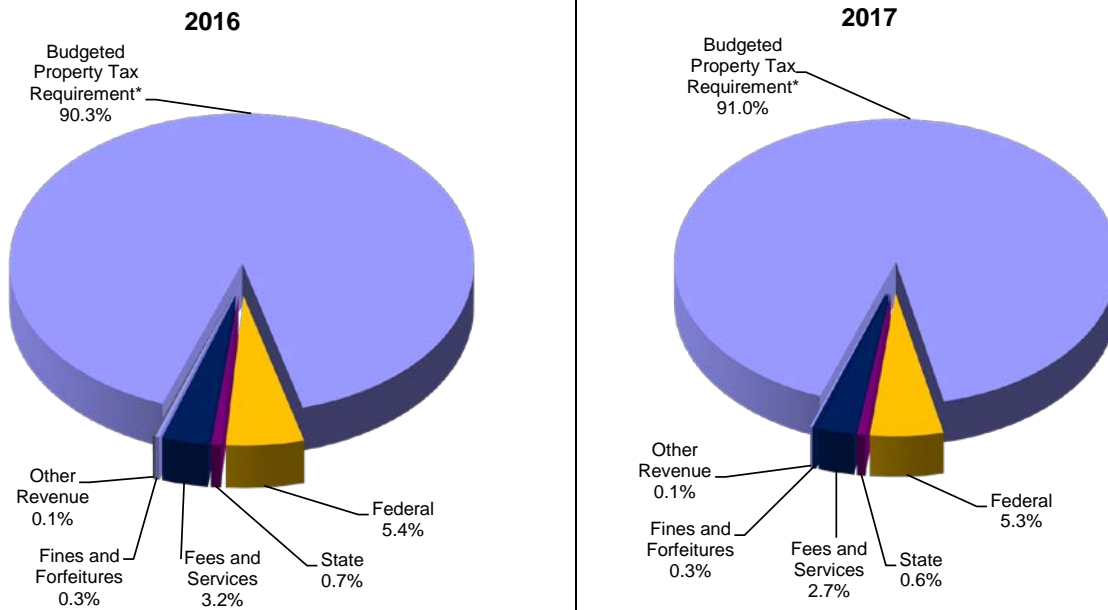
<b>Budget Summary:</b>	<b>2015 Actual **</b>	<b>2016 Budget</b>	<b>2017 Budget</b>
Budgeted Property Tax Requirement*	\$42,114,276	\$45,252,889	\$48,227,011
Other Taxes			
Federal	2,583,946	2,711,545	2,824,595
State	328,763	336,804	325,357
Local			
Investment Earnings			
Fees for Services	1,544,049	1,612,000	1,410,008
Fines and Forfeitures	286,656	150,000	150,000
Licenses and Permits			
Bond Proceeds			
Other Revenue	106,502	76,380	79,464
<b>Total Revenues</b>	<b>\$46,964,192</b>	<b>\$50,139,618</b>	<b>\$53,016,435</b>
Personal Services	\$40,334,634	\$42,253,711	\$44,578,549
Commodities	227,693	243,800	259,500
Services	6,584,001	7,506,494	7,932,297
Public Aid			
Capital Outlay			38,000
Other Charges	145,263	135,613	208,089
<b>Total Expenditures</b>	<b>\$47,291,591</b>	<b>\$50,139,618</b>	<b>\$53,016,435</b>

\*Reflects the adjusted property tax requirement budget, not actual property tax collection.

\*\*In 2015, Restricted Fund Balance was utilized.

Budgeted Positions (Full-time Equivalents)	<b>353.0</b>	<b>362.5</b>	<b>375.5</b>
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**Revenue Comparison:**



**Significant Budget Changes:**

In 2017, the Hennepin County Attorney's Office (HCAO) will have an appropriation of \$53 million which will be funded by expected property tax revenue of \$48.2 million and non-property tax revenue of \$4.8 million. When compared to the 2016 adjusted budget, the operating budget has increased by 5.7 percent or \$2.9 million. Property tax revenues have increased by 6.6 percent or \$3 million.

The majority of the increase in the 2017 budget occurs in the Personal Services category and include the General Salary Adjustment (GSA), merit and health insurance increases, addition of 13 new full-time equivalents (FTEs). Other drivers for the increase stem from utilization of technology as well as changes in board approved union contracts.

The implementation of body-worn cameras by the Minneapolis Police Department has introduced a new type of video evidence that needs to be viewed and, sometimes, redacted by HCAO staff. Three of the 13 new FTEs for 2017 will be devoted to the increased workload due to body worn camera evidence. The increase in staffing of the Child Protection Division of Human Services and Public Health Department (HSPHD) has resulted in the addition of five new FTEs to our Child Protection Division. The addition of two new FTEs for the Domestic Abuse Service Center are the result of a \$120,000 grant with the remaining three associated to office process improvements and efficiencies.

The results of a Bureau of Criminal Apprehension (BCA) audit determined that at least 8,000 boxes of criminal files that are currently stored off site at a secure facility need to be scanned. This imaging project, which also includes the purchase of two high speed scanners, is expected to be completed in 2018.

Division Budgets:	2015 Actual	2016 Budget	2017 Budget
Criminal	\$25,509,383	\$27,024,931	\$28,327,754
Civil and Administration	21,782,208	23,114,687	24,688,681
<b>Total Expenditures</b>	<b>\$47,291,591</b>	<b>\$50,139,618</b>	<b>\$53,016,435</b>

**Budget Commentary:**

Over the past year, our office has experienced an increased workload across the divisions. One particular area in the criminal divisions pertains to the influx of video evidence provided by police worn body cameras. This new type of evidence requires a significant amount of time for staff to view and sometimes redact information before it can be shared. New staff positions were needed in Adult Prosecution, Community Prosecution, and Juvenile Prosecution to handle the evidence more efficiently and quickly.

Last year, after the county hired nearly 100 new child protection workers, the number of child protection cases referred to our Child Protection division increased significantly. This influx of new cases required that new attorney and support positions be added to handle the increased workload.

The Civil division worked with the Residential and Real Estate Services on a successful pilot project designed to move blighted properties from the tax-forfeit list to county position more quickly. The pilot found that the time could be cut from three years down to a couple of months, and then the properties could be put back on the market.

Over the past year, the office continued its efforts to migrate to paperless work environments, when the Juvenile Prosecution division began to use ProCase, a case management system. This initiative required resources to further develop the ProCase system so it could accommodate juvenile cases.

**Key Results:**

Developed protocol and procedures to access and handle body-worn camera video evidence from police departments.

Collaborated with the Minnesota Bureau of Criminal Apprehension to significantly reduce backlog in drug testing cases.

Implemented a six month pilot program with a social services agency to handle juvenile curfew violators in a way that helps them while keeping curfew violations from being filed with the court.

Made decision to not convene grand jury to hear evidence on a fatal police shooting. All evidence from the police investigation were posted on the county attorney's website. More than 80,000 people visited the website over one week following the announcement that charges would not be filed.

**Additional Resources:**

Hennepin County Attorney's Office  
C-2000 Government Center  
300 South Sixth Street  
Minneapolis, MN 55487  
Phone: 612-348-5550  
Email: [citizeninfo@hennepin.us](mailto:citizeninfo@hennepin.us)  
Website: [www.hennepinattorney.org](http://www.hennepinattorney.org)

**Court Functions**  
**Public Safety**

**2017 BUDGET**  
**Adopted**

**Mission:**

*Provide administrative oversight and funding for certain District Court functions that remain with the county following the state takeover of the District Court on July 1, 2003.*

**Department Description:**

The state takeover of the Fourth Judicial District occurred on July 1, 2003. In accordance with MN Statute 273.1398 Subd. 4b(b), certain functions that were overseen by the District Court remain with the county following the takeover. Court Functions include the following contract services: Mental Health Court representation and temporary hospital confinement, Family Court representation, Probate Court representation, along with Housing and Criminal Court representation.

**Budget Summary:**

	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2017 Budget</b>
Budgeted Property Tax Requirement*	\$2,192,000	\$2,010,000	\$2,055,000
Other Taxes			
Federal			
State			
Local			
Investment Earnings			
Fees for Services			
Fines and Forfeitures			
Licenses and Permits			
Bond Proceeds			
Other Revenue			
Total Revenues	<b>\$2,192,000</b>	<b>\$2,010,000</b>	<b>\$2,055,000</b>
Personal Services			
Commodities			
Services	\$2,047,315	\$2,010,000	\$2,055,000
Public Aid			
Capital Outlay			
Other Charges			
Total Expenditures	<b>\$2,047,315</b>	<b>\$2,010,000</b>	<b>\$2,055,000</b>
Budgeted Positions (Full-time Equivalents)	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>

*\*Reflects the adjusted property tax requirement budget, not actual property tax collection.*

**Significant Budget Changes:**

The 2017 Court Functions authorized operating budget will increase by \$45,000 or 2.2 percent when compared to the 2016 adjusted budget and stems from a higher number services provided to clients in Mental Health Court.

The 2017 budget is comprised of:

- \$1,200,000 for Mental Health Court legal representation
- \$200,000 for the temporary hospital confinement of Mental Health Court clients
- \$425,000 for Probate Court, appointed legal representation of minor children, incapacitated or incompetent indigent adults
- \$160,000 for Housing Court, appointed legal representation for legal advice to low-income tenants and landlords
- \$70,000 for legal assistance for indigent clients in criminal cases

**Mission:**

*To provide the highest quality representation to indigent clients in the protection of their legal rights, thereby safeguarding those rights for each member of the community.*

**Department Description:**

According to Gideon v. Wainwright (decided in 1963), the United States Supreme Court held an indigent defendant as entitled to assistance of counsel in a criminal trial. In subsequent cases, the Supreme Court has further established right to counsel in any case where the accused may be imprisoned if found guilty. Juveniles also are entitled to the same legal rights as adults. Over the course of the last several years, the Supreme Court has also ruled that immigration consequences are no longer considered 'collateral' (Padilla v. Kentucky 2010 decision) and that the accused is entitled to effective assistance of counsel during plea negotiations. The Public Defender's Office is entrusted with these responsibilities for the majority of criminal cases prosecuted in Hennepin County. The Office of the Public Defender also represents children in juvenile delinquency petitions as well as children and parents in child protection and termination of parental right matters.

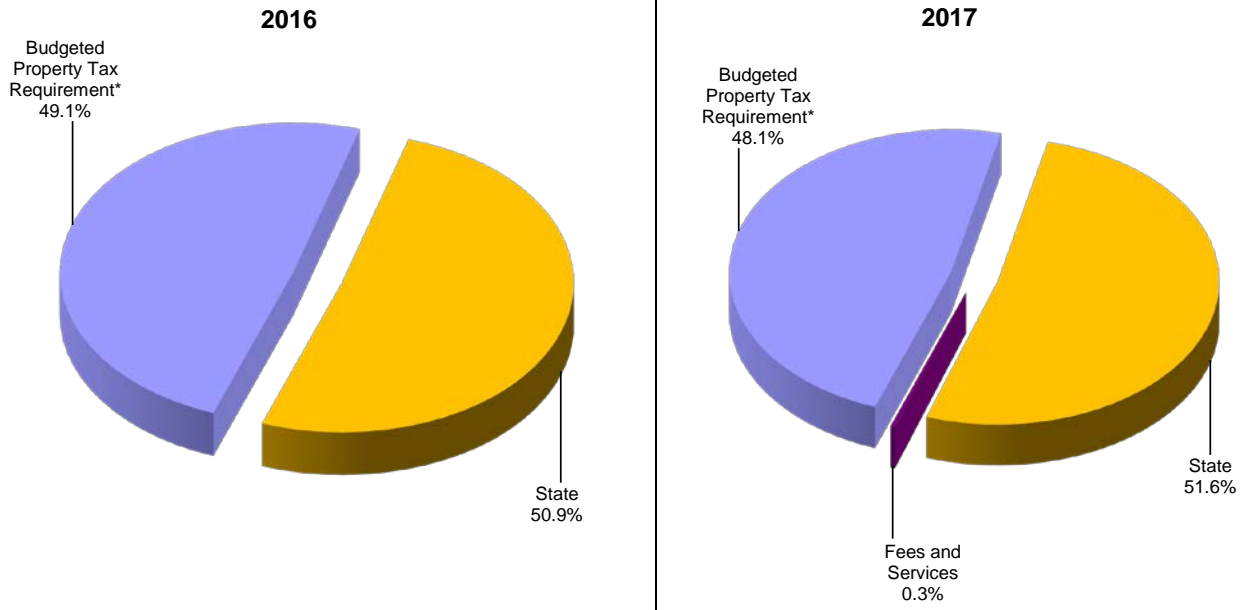
**Budget Summary:**

	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2017 Budget</b>
Budgeted Property Tax Requirement*	\$7,511,170	\$7,319,928	\$7,094,064
Other Taxes			
Federal			
State		7,602,970	7,608,702
Local	7,491,269		
Investment Earnings			
Fees for Services	37,740		52,000
Fines and Forfeitures			
Licenses and Permits			
Bond Proceeds			
Other Revenue			
<b>Total Revenues</b>	<b>\$15,040,179</b>	<b>\$14,922,898</b>	<b>\$14,754,766</b>
Personal Services	\$9,484,174	\$8,876,910	\$8,193,309
Commodities	81,797	245,000	184,000
Services	4,415,883	5,740,488	6,290,257
Public Aid			
Capital Outlay		10,000	
Other Charges	81,715	50,500	87,200
<b>Total Expenditures</b>	<b>\$14,063,570</b>	<b>\$14,922,898</b>	<b>\$14,754,766</b>

*\*Reflects the adjusted property tax requirement budget, not actual property tax collection.*

Budgeted Positions (Full-time Equivalents)	<b>72.5</b>	<b>64.9</b>	<b>56.0</b>
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**Revenue Comparison:**



**Significant Budget Changes:**

In 2017, the Hennepin County Public Defender’s Office has an appropriation of \$14.8 million, offset by expected non-property tax revenues of \$7.7 million and property tax revenues of \$7.1 million. When compared to the 2016 adjusted budget of 14.9 million, the authorized operating budget will decrease by and \$168,100 or 1.1 percent, and will operate with 56 Full-Time Equivalents (FTEs).

The driver for the overall decrease in 2017 stems from the retirement of 8.9 Hennepin County FTEs but is offset in service expenditures to accommodate the current high demand of services in Children in Need of Protection and Services (CHIPS), Termination of Parental Rights (TPR) cases, and increased technology costs for integrations such as E-discovery.

**Budget Commentary:**

The Public Defender’s Office remains committed to providing zealous representation to indigent clients. In 2017, we will continue to look for efficiencies to enable us to do more with limited resources, without compromising our client-centered representation. We anticipate the E-discovery project with the County Attorney’s Office to be a huge success. Our staff will have more time to review evidence and to discuss options with clients. We are working to expand this type of discovery exchange with suburban prosecutors to vastly improve what is now a highly inefficient exchange of discovery with more than 35 agencies.

We will continue to participate in both the Adult Detention Initiative and the Behavioral Health Initiative with the goal of achieving positive results for our clients and the justice system as a whole. Both national and local studies have unveiled flaws in the manner in which justice systems have treated the poor and mentally ill. Both of our local initiatives, which are endorsed by the Hennepin County Board, are already showing signs of progress in tackling these challenges.

We will strive to meet the demands of the increased child protection filings by using the additional funding from the county to provide quality representation to parents involved in these matters.

**Key Results:**

E-Discovery: The Public Defender's Office (PDO) collaborated with the Hennepin County Attorney's Office to get discovery faster and more efficiently in order to more effectively represent our clients. We did this by working with the Hennepin County Justice Integration Program to build an electronic discovery exchange process with the Hennepin County Attorney's Office. The Hennepin County Attorney's Office will make most discovery available when our clients make their first appearance in court, and we will be able to retrieve it through a click of a button. This is expected to be launched in January of 2017.

Adult Detention Initiative (ADI): This initiative brought key players from the justice system together, which include, Public Defender's Office, District Court, Probation, County Attorney, City Attorney, law enforcement agencies and Health and Human Services. This collaborative work has produced several pilot programs which are yielding promising results by focusing on reducing the unnecessary pretrial detention of indigent clients.

Behavioral Health Initiative (BHI): In 2016, the chair of the committee was Chief Public Defender, Mary Moriarty. This Initiative examines ways to divert mentally-ill individuals from jail to treatment. In the fall of 2016, BHI launched the Pretrial Release Mental Health Assessment, which was designed to lessen the time mentally ill clients waited in jail to be evaluated and offered appropriate treatment. BHI is also developing a triage center for the mentally ill, which will provide law enforcement a much needed alternative placement to the jail or the hospital. Work on that project will continue through 2017.

Child Protection: In 2016, the number of Child Protection cases filed dramatically increased, and is expected to continue to increase over the next few years. The PDO is committed to providing outstanding representation to parents involved in these matters. We used the increased funding from the county to expand our Child Protection defense team by hiring contract attorneys to help handle the high volume of cases. We also secured a mobility position from Health and Human Services to help assist us on these cases. Finally, we are committed to ongoing training and development for our staff in the area of Child Protection law.

**Additional Resources:**

Hennepin County Public Defender's Office  
Minnesota 4th Judicial District  
701 Fourth Avenue South, Ste: 1400  
Minneapolis, MN 55415  
Phone: 612/ 348-7530

<http://www.hennepinpublicdefender.org/>  
<https://www.facebook.com/hennepinpublicdefender>  
<https://twitter.com/HennCoDefender>  
<https://www.linkedin.com/company/hennepin-public-defender>



**Mission:**

*"Dedicated to increasing public safety through leadership, integrity and strong partnerships."*

**Department Description:**

Minnesota State Statutes provide that the Sheriff is the Chief Law Enforcement Officer of the County, empowered to use all resources necessary "to keep and preserve the peace of the county." Minnesota State Statutes specifically confer upon the Sheriff the mandate to perform critical public safety functions:

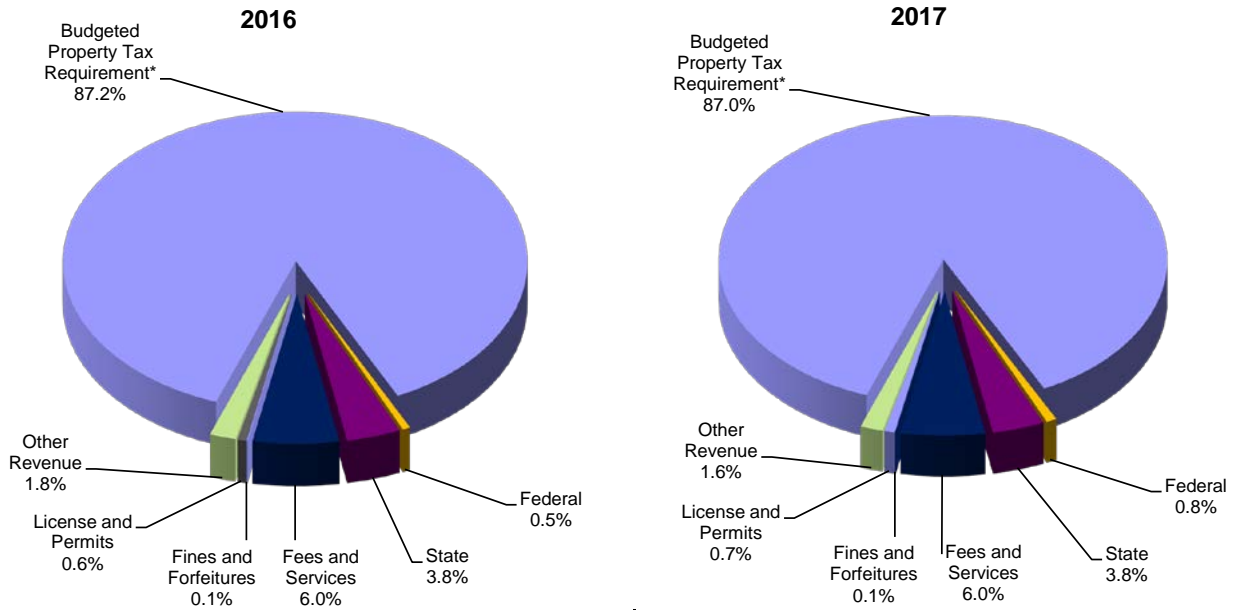
- Safe and secure operation of the county jail
- Operation of the public safety communications system
- Enforcement on the county's waters (i.e., search, rescue and buoying)
- Execution of all civil processes brought to the Sheriff (e.g., foreclosure, redemption, levy, garnishment, eviction and other executions of judgment)
- Security for the Fourth Judicial District Court
- Transport for individuals under the court's jurisdiction
- Pursuit and apprehension of all felons

<b>Budget Summary:</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2017 Budget</b>
Budgeted Property Tax Requirement*	\$82,364,869	\$87,932,987	\$90,050,966
Other Taxes			
Federal	513,498	538,417	771,757
State	3,767,844	3,785,783	3,885,134
Local			
Investment Earnings			
Fees for Services	6,101,678	6,036,739	6,256,530
Fines and Forfeitures	123,843	75,000	61,000
Licenses and Permits	629,790	601,000	750,000
Bond Proceeds			
Other Revenue	1,415,209	1,832,707	1,684,561
Total Revenues	<b>\$94,916,731</b>	<b>\$100,802,633</b>	<b>\$103,459,948</b>
Personal Services	\$77,913,158	\$80,342,365	\$83,215,315
Commodities	3,968,388	4,979,433	5,133,406
Services	12,433,631	13,724,504	13,592,190
Public Aid			
Capital Outlay	302,778	624,107	348,000
Other Charges	1,129,331	1,132,224	1,171,037
Total Expenditures	<b>\$95,747,287</b>	<b>\$100,802,633</b>	<b>\$103,459,948</b>

*\* Reflects the adjusted property tax requirement budget, not actual property tax collection.*

Budgeted Positions (Full-time Equivalents)	<b>778.0</b>	<b>799.0</b>	<b>786.0</b>
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**Revenue Comparison:**



**Significant Budget Changes:**

The Sheriff's Information Technology Services Unit was transferred to Public Safety Information Technology under Public Safety Administration and Integration. 17 FTE's and \$2.9 million was transferred.

Additionally, four positions were added: two relate to additional screening and services for the mentally ill, one to increase oversight in the Forensic Sciences division, and one to assist in the coordination of data practice requests.

**Division Budgets:**

	2015 Actual	2016 Budget	2017 Budget
Administrative	\$13,098,784	\$13,578,424	\$14,667,011
Adult Detention	34,408,291	36,212,294	38,653,340
911 Dispatch	6,990,969	6,419,345	6,481,084
Court Services	7,391,366	7,443,334	8,144,675
Enforcement Services	12,599,474	13,443,202	14,055,044
Forensic Sciences	4,314,283	4,594,515	4,705,654
Information Technology	9,287,411	11,756,755	9,329,923
Investigative	7,319,263	7,354,764	7,423,217
Other	337,445	0	0
<b>Total Expenditures</b>	<b>\$95,747,286</b>	<b>\$100,802,633</b>	<b>\$103,459,948</b>

**Budget Commentary:**

Nationwide, violent crime numbers are trending upwards, and the tragic effects of the Opioid crisis are being felt by communities across the county. The increase in violent crime in Hennepin County has not been as sizable as similar metro areas, and, overall, Hennepin County remains one of the nation's safest metro areas with historically low violent crime rates. Even so, these statistics are a red-flag, and the Sheriff's Office will continue to target violent crime.

As we fight violent crime in the county, the Sheriff's Office will provide leadership and foster information sharing amongst our law enforcement partners, working to expand our crime collaborative and multi-jurisdictional efforts through the county and metro region. In 2017, the Sheriff's Office will use all means possible to combat the Opioid crisis in a comprehensive and coordinated effort, including: participation in federal High Intensity Drug Trafficking Area (HIDTA) investigation, enforcement, and prevention efforts; prescription drug take-back efforts; and continued public safety messaging on drug abuse prevention, focusing on local communities through social media, city councils, schools, and police departments.

The Sheriff's Office will continue to address the mentally ill in our Jail. Over the past year, the Sheriff's Office conducted an internal study and determined that 52 percent of the inmates had confirmed indicators or met other criteria associated with mental illness. We will continue working towards long-term solutions, as well as short-term solutions like Crisis Intervention Training (CIT) and development of innovative partnerships with county departments.

The Community Engagement Team (CET) leads Sheriff's Office efforts to build communities of trust in the diverse communities across the county through the following initiatives: participation in community and civic events; conducting cultural awareness training; teaching safety classes for new immigrants; and resident engagement through our five Resident Councils. During 2016, CET was nationally recognized by the International Association of Chiefs of Police (IACP) for their work, and continuing on our past success. In 2017, the Sheriff's Office will continue expanding community engagement and resident participation.

<b>Key Results:</b>	<b>2015</b>	<b>2016 Est.</b>	<b>2017 Est.</b>
Number of police/fire/medical calls dispatched	611,735	637,717	645,000
Number of jail bookings	33,504	31,771	32,000
Number of court security escorts	31,565	35,054	35,000
Number of crime scene responses	2,377	2,486	2,500
number of mortgage foreclosure sales	1,504	1,054	1,200

**Additional Resources:**

Hennepin County Sheriff's Office  
 350 South 5th Street, Room 6  
 Minneapolis, MN 55415  
 Phone: (612) 348-3744  
 Email: sheriff@hennepin.us  
 Website: www.hennepinsheriff.org

**Department of Community Corrections & Rehabilitation**  
**Public Safety**

**2017 BUDGET**  
**Adopted**

**Mission:**

*The Department of Community Corrections & Rehabilitation (DOCCR) mission statement is:  
 Community Safety, Community Restoration, and Reducing Risk of Re-Offense.*

*Contributing to the mission statement are DOCCR's three overarching goals:*

*Enhance public safety through practices that are based on research, data and evaluation;  
 Policies and practices support fair and respectful treatment of stakeholders, clients and staff; and  
 In cooperation with the courts, community and criminal justice partners, reduce the risk of re-offense.*

**Department Description:**

DOCCR is the largest community corrections system in Minnesota, with an annual supervision of approximately 27,000 adult and juvenile offenders in institutions, on probation or parole, and in the Sentencing to Service programs. There are approximately 1,300 juveniles and 24,500 adults under supervision in adult and juvenile field services, at any given time.

The department operates three correctional facilities:

- Adult Corrections Facility provides custody and programming for approximately 5,000 adult offenders per year;
- Juvenile Detention Center provides custody and care for approximately 1,700 juveniles per year pending court disposition; and
- County Home School provides custody and treatment for approximately 140 juvenile offenders in a year.

Family Court Services performs custody evaluation and mediation services; 1,400 families received services last year.

Community Offender Management supervises low-risk offenders, through its Sentencing to Service and Electronic Home Monitoring programs.

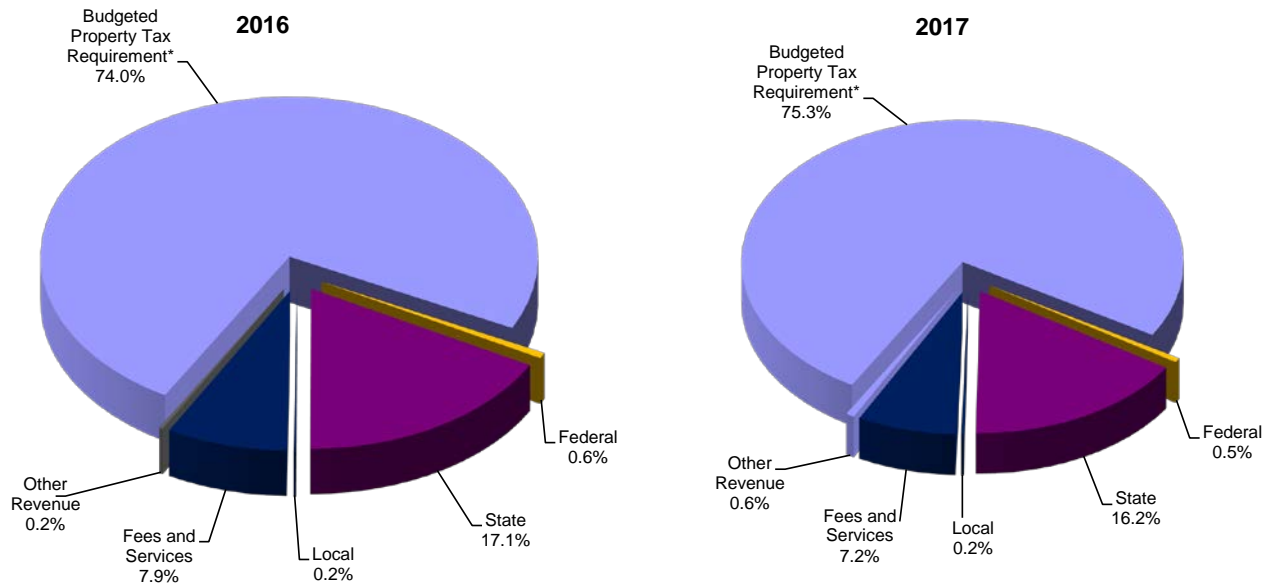
<b>Budget Summary:</b>	<b>2015 Actual **</b>	<b>2016 Budget</b>	<b>2017 Budget</b>
Budgeted Property Tax Requirement*	\$79,985,712	\$83,027,920	\$90,049,099
Other Taxes			
Federal	643,228	639,100	598,599
State	18,229,805	19,214,699	19,415,732
Local	161,912	176,000	210,000
Investment Earnings			
Fees for Services	7,589,375	8,835,414	8,643,230
Fines and Forfeitures			
Licenses and Permits			
Bond Proceeds			
Other Revenue	233,886	278,520	745,620
<b>Total Revenues</b>	<b>\$106,843,919</b>	<b>\$112,171,653</b>	<b>\$119,662,280</b>
Personal Services	\$83,731,416	\$86,799,678	\$92,217,048
Commodities	3,281,077	3,021,347	3,381,060
Services	19,369,210	21,806,517	23,533,086
Public Aid			
Capital Outlay	301,700	107,500	145,000
Other Charges	385,888	436,612	386,086
<b>Total Expenditures</b>	<b>\$107,069,291</b>	<b>\$112,171,653</b>	<b>\$119,662,280</b>

\*Reflects the adjusted property tax requirement budget, not actual property tax collection.

\*\*In 2015, Restricted Fund Balance was utilized.

Budgeted Positions (Full-Time Equivalents)	<b>924.5</b>	<b>936.5</b>	<b>976.1</b>
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**Revenue Comparison:**



**Significant Budget Changes:**

The 2017 DOCCR budget will have an appropriation of \$119.7 million which will be funded by expected property tax revenues of \$90.1 million, and non-property tax revenues of \$29.6 million. When compared to the 2016 adjusted budget, the operating budget has increased by 6.7 percent or \$7.5 million; property tax revenues have increased by 8.5 percent or \$7 million; and non-property tax revenues have increased by 1.6 percent or \$469,400. In 2017, the property tax and the Community Corrections Act (CCA) funding account for 90.7 percent of all revenues.

In 2017, the majority of the increase occur in the Personal Services category for the addition of 39.6 full-time equivalents (FTEs), General Salary Adjustment (GSA), step/merit and health insurance for the existing staff; and the transfer of the Sentencing to Service (STS) Homes program from Housing, Community Works and Transit to Community Corrections and Rehabilitation. The STS Homes program is a re-entry initiative whereby residents of state correctional institutions and probation clients are trained and perform construction activities that rehabilitate properties. The transfer of the program to DOCCR for 2017 includes 11 FTEs and \$2.3 million for staffing, building materials and supplies, and services.

DOCCR will leverage \$315,800 in state career connections framework grant funding from the Minnesota Department of Employment and Economic Development to fund two initiatives in 2017. One initiative is to contract with Summit Academy OIC for a contextualized GED and construction training services that are targeted for probation clients. The second initiative is with the Sentencing to Service Program to develop employer-recognized certificates in landscape, forestry and culinary services as well as providing clients with a living wage during the program.

In 2016, DOCCR engaged a national consultant (Matrix Consulting Group) to provide an objective assessment of staffing allocations and operational management at its three correctional facilities: Adult Corrections Facility (ACF), County Home School (CHS) and the Juvenile Detention Center (JDC); and its Electronic Home Monitoring/EHM unit. The report is being finalized and will be communicated in early 2017. In anticipation of the final report, the 2017 budget authorizes the addition of 18 FTEs which were allocated as follows: five Juvenile Corrections Officers at the JDC, nine Correctional Officers at the ACF, and four Community Corrections specialist for EHM. The increased correctional staffing for the JDC and the ACF will also be in alignment with minimum staffing levels previously identified by Minnesota Department of Corrections and Prison Rape Elimination Act audits/reviews.

**Significant Budget Changes Continued:**

Two other areas in which authorized staffing was increased are in Family Court Services (FCS) to meet the increasing number of custody services and other court requested services such as chemical health assessments and Adult Field Services (AFS) to address high-risk caseloads. Two-thirds of these caseloads involve harm to others, including manslaughter, criminal vehicular homicide, robbery, criminal sexual conduct, high risk weapons, and felony DWI. Reducing high-risk caseloads is an evidence-based practice that has shown a corresponding decrease in violent crimes in other jurisdictions.

Other notable staffing changes for 2017 include Sentencing to Service Crewleaders and Practitioner Trainers for the Train Coach Practice unit.

Since 2012, the Office Safety Audit Project has revealed that DOCCR field service divisions have outgrown the current office space and that facilities require extensive safety upgrades to improve safety and service delivery. During 2016, the department initiated a long-range field services master plan to examine probation facility capacity along with safety and proximity to client services offered by the county or in the community. The outcomes from the field services facility master plan will be implemented over several years.

For the past three years, Hennepin and Ramsey Counties have explored the possibility of combining their two juvenile out-of-home treatment centers, the County Home School and Boys Totem Town. After careful consideration, the two counties decided that they will move forward independently in 2017, believing this to be in the best interest of youth and families. Hennepin County will continue to provide programming to youth that need out-of-home placement, now and in the future.

In 2017, DOCCR's juvenile services and Human Services, have two adolescent based proposals. The first, solicits options for community-based group home providing 24-hour care in a safe, structured and supportive housing environment, allows youth increased access to community supports and services, and facilitates transition back to home or community-based environment. The second proposal addresses adolescent and family sexual health outpatient treatment services in a community setting.

<b>Division Budgets:</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2017 Budget</b>
Administration	\$1,018,629	\$974,489	\$995,530
Organizational Change Management (OCM)	8,839,201	10,651,906	11,477,900
Adult Corrections Facility (ACF)	19,491,132	19,907,054	20,719,599
Community Offender Management (COM)	7,582,771	7,665,261	10,704,332
Family Court Services (FCS)	2,569,228	2,464,492	2,784,927
Adult Field Services (AFS)	33,433,818	35,011,367	36,415,111
County Home School (CHS)	10,683,564	11,402,552	11,563,376
Juvenile Detention Center (JDC)	9,121,443	9,642,226	10,315,026
Juvenile Probation	12,409,383	12,516,959	12,714,022
State Juvenile Placements	1,920,121	1,935,350	1,972,457
<b>Total Expenditures</b>	<b>\$107,069,291</b>	<b>\$112,171,657</b>	<b>\$119,662,280</b>

**Budget Commentary:**

DOCCR's top priorities for the next three years include driving justice system reform; being a national leader in correctional evidence based practices (EBP); and becoming an inclusive, multi-cultural organization that is proactive in recruiting, developing and retaining staff.

Expectations of DOCCR's executive leaders include:

- Having a diverse competent workforce
- Staff and stakeholders participate in creating the who/what/why of DOCCR's work
- The workplace is safe, creative and fun
- DOCCR is a national leader in correctional evidence-based practices
- Staff have the skills and resources to do the work
- Communication is open, multidirectional and 'closes the loop'
- Staff, clients, families, and criminal justice partners are respected and valued
- The department notices and comments on positive behaviors up, down and across the organization.

**Budget Commentary Continued:**

These top priorities and expectations tie closely to DOCCR’s key results. The primary indicator of success is recidivism reduction. To achieve this, staff must balance the need for accountability and the need for treatment. EBP is the framework that will be used to guide service delivery. DOCCR strives to wrap community services around offenders to attend to their needs, which research reveals, are tied to criminal behavior. The department seeks the least restrictive placement necessary to bring about behavior change, thus reserving juvenile out-of-home placement and institution beds for times when rehabilitation and public safety cannot be successfully accomplished in the community. The department’s commitment to community restoration is reflected by the key result of sentence to service and community work service hours completed within Hennepin County communities. Some of our major strategic initiatives of 2016 that are budgeted to continue into 2017 include:

- Adult Detention Initiative
- Juvenile Detention Alternative Initiative’s Deep End work
- Prison Rape Elimination Act audits
- Innovating in the area of Correctional Evidence Based Practices
- Correctional Program Checklist assessments of client services and Community Supervision Agency assessments of internal practices
- Transition from Jail to Community partnership with Human Services and Public Health Department
- Long Range Field Facility planning tied to safety audit results
- Workforce development, employee engagement, developing effective leaders, communication and diversity and inclusion strategic focus areas
- Executing a plan to reinforce DOCCR’s commitment to racial justice by engaging clients’ home communities in routine dialogue
- Use of technology to drive business efficiencies, and using data to drive decisions.

<b>Key Results:</b>	<b>2015</b>	<b>2016 Est.</b>	<b>2017 Est.</b>
1st Year Recidivism Rate - all clients referred in last month of year (delayed by 24 months)	22% 2013 Cohort	21.9% 2014 Cohort	21% 2015 Cohort
Juveniles in Correctional Out-of-Home Placements (at year-end)	175	200	175
Total Sentencing to Service and Community Work Service hours completed	234,065	243,000	265,000
DOCCR Institutions Percent Capacity (at year end)	82%	83%	83%
Juvenile Detention Center Average Length of Stay (at year end)	8.4 days	6.0 days	6.0 days

**Additional Resources:**

Department of Community Corrections and Rehabilitation  
 C-2353 Government Center  
 300 S 6th Street  
 Minneapolis, MN 55487-0040  
 Phone: (612) 348-6180  
 Email: [community.corrections@hennepin.us](mailto:community.corrections@hennepin.us)  
 Website: [www.hennepin.us/residents#public-safety](http://www.hennepin.us/residents#public-safety)

**Sheriff's Radio Communications Fund**  
**Public Safety**

**2017 BUDGET**  
**Adopted**

**Mission:**

*Purchase and maintenance of radio and mobile data computer equipment associated with the 800 MHz Radio System, including related infrastructure expenditures.*

**Department Description:**

The 800 MHz Radio Lease Program operates as an enterprise fund, with the revenues received by the program covering the maintenance and depreciation costs of the 800 MHz digital radios/mobile data computers and use of the Minnesota Regional Public Service Communications System. Users include county departments and police, fire and emergency medical service agencies in Hennepin County.

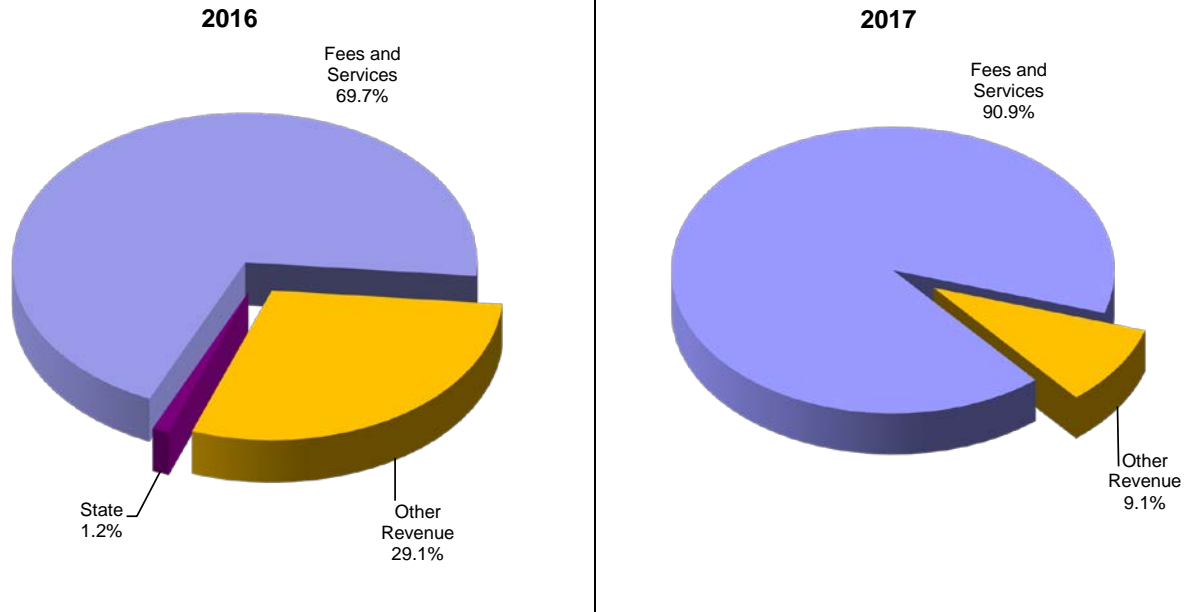
<b>Budget Summary:</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2017 Budget</b>
Budgeted Property Tax Requirement*	\$0	\$0	\$0
Other Taxes			
Federal	71,253		
State		51,300	
Local			
Investment Earnings			
Fees for Services	2,782,084	3,020,543	3,227,299
Fines and Forfeitures			
Licenses and Permits			
Bond Proceeds			
Other Revenue	(6,219)	1,261,297	321,595
<b>Total Revenues</b>	<b>\$2,847,118</b>	<b>\$4,333,140</b>	<b>\$3,548,894</b>
Personal Services	\$1,075,499	\$1,365,860	\$1,571,561
Commodities	117,568	206,300	155,000
Services	316,234	1,603,935	353,193
Public Aid			
Capital Outlay			
Other Charges	962,761	1,157,045	1,469,140
<b>Total Expenditures</b>	<b>\$2,472,062</b>	<b>\$4,333,140</b>	<b>\$3,548,894</b>

*\*Reflects the adjusted property tax requirement budget, not actual property tax collection.*

Budgeted Positions (Full-time Equivalents) **0.0** **0.0** **0.0**



**Revenue Comparison:**



**Significant Budget Changes:**

In 2016, the Sheriff's Radio Communication budget incurred a one-time increase of \$1.0 million to cover the first year of five to upgrade the radio base stations. In 2017, the remaining four years will be capitalized and the budget was reduced to historical activity with an offset due to an increase in personal services, depreciation, and Cost Allocation Plan.

<b>Division Budgets:</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2017 Budget</b>
Radio Leases	\$1,985,313	\$2,509,495	\$2,684,618
Mobile Data Computer Leases	478,437	573,963	492,509
Infrastructure	8,313	1,249,682	371,767
<b>Total Expenditures</b>	<b>\$2,472,063</b>	<b>\$4,333,140</b>	<b>\$3,548,894</b>

**Additional Resources:**

Hennepin County Sheriff's Office  
350 S 5th Street, Room 6  
Minneapolis, MN 55415  
Phone: (612) 348-3744  
Email: sheriff@hennepin.us  
Website: www.hennepinsheriff.org

## IV. Health

**Major Program: Health**

- Hennepin Health
- NorthPoint Health and Wellness Center
- Medical Examiner's Office
- Hennepin Uncompensated Care
- Health Administration and Support
- Sexual Assault Resources Service (SARS)



**Program Description:**

The Health program encompasses the county's health care activities. The county is the principal public agency responsible for providing services to the indigent. This major program consists of the following departments: Health Administration and Support, Hennepin Health, NorthPoint Health and Wellness Center, and the Medical Examiner. In addition, health related costs are included in the Uncompensated Care and Sexual Assault Resource Service (SARS) cost centers.

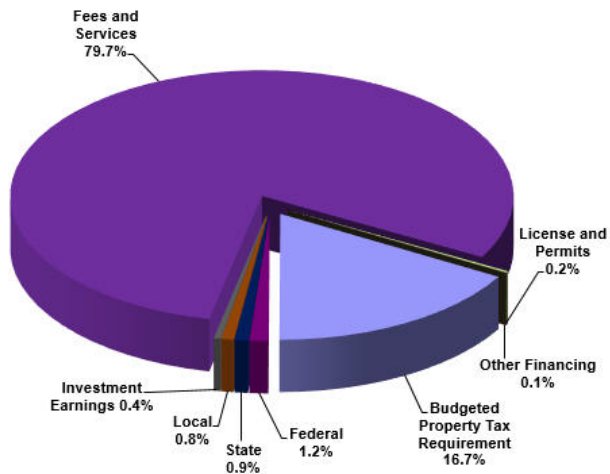
Prior to 2016, the Health program was also responsible for Intergovernmental Transfers (IGTs) between the county, Hennepin County Medical Center (HCMC), and the Minnesota Department of Human Services (DHS). In agreement with DHS, Hennepin County will no longer be involved with IGTs. HCMC will continue to work directly with DHS to manage the intergovernmental transfers.

Revenue and Expenditure Information	2015 Actual	2016 Budget	2017 Budget
Budgeted Property Tax Requirement*	\$29,464,683	\$29,680,566	\$34,516,083
Other Taxes	0	0	0
Federal	2,342,142	2,026,830	2,496,666
State	1,055,244	2,071,385	1,804,374
Local	15,498,910	1,980,842	1,580,833
Investment Earnings	562,550	1,078,249	908,062
Fees for Services	168,639,963	257,776,134	164,515,915
Fines and Forfeitures	0	0	0
Licenses and Permits	263,725	259,000	400,000
Other Revenue	271,601	-78,920	121,543
Other Financing	0	0	0
<b>Total Revenues</b>	<b>\$218,098,818</b>	<b>\$294,794,086</b>	<b>\$206,343,476</b>
Personal Services	\$38,284,121	\$43,587,938	\$46,949,192
Commodities	2,476,086	2,572,205	2,869,822
Services	166,993,390	239,884,685	150,524,780
Public Aid Assistance	438	0	0
Capital Outlay	40,627	437,000	135,450
Other Charges	11,044,533	8,312,259	5,864,231
Grants	0	0	0
<b>Total Expenditures</b>	<b>\$218,839,195</b>	<b>\$294,794,086</b>	<b>\$206,343,476</b>
<b>Budgeted Positions (Full-time Equivalents)</b>	<b>343.9</b>	<b>379.3</b>	<b>385.7</b>

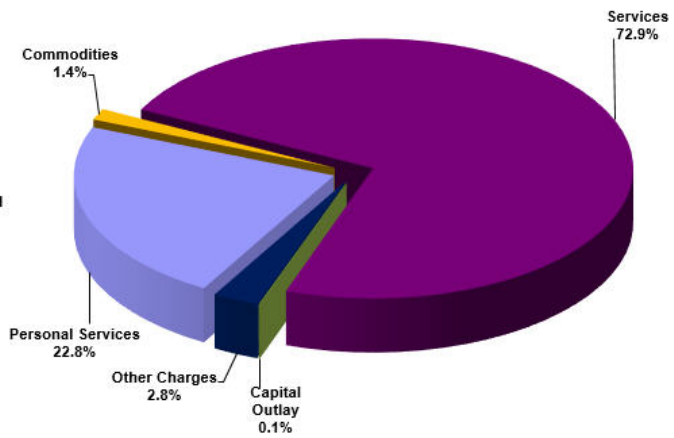
\* Reflects the adjusted property tax requirement budget, not actual property tax collections.

**Revenue and Expenditure Comparison:**

**2017 Revenue**



**2017 Expenditures**



<b>Department Expenditure Summary:</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2017 Budget</b>
Hennepin Health	148,119,127	232,164,029	134,933,665
NorthPoint Health and Wellness Center	33,430,109	36,825,868	40,758,894
Medical Examiner's Office	5,552,978	5,878,401	6,307,589
Hennepin Uncompensated Care	18,500,004	18,500,000	22,500,000
Health Administration and Support	307,118	495,788	893,328
Sexual Assault Resources Service (SARS)	12,929,859	930,000	950,000
<b>Total Expenditures</b>	<b>\$218,839,195</b>	<b>\$294,794,086</b>	<b>\$206,343,476</b>

<b>Budgeted Positions:</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2017 Budget</b>
Hennepin Health	91.0	112.0	89.5
NorthPoint Health and Wellness Center	216.9	229.4	247.2
Medical Examiner's Office	33.0	34.9	37.0
Hennepin Uncompensated Care	0.0	0.0	0.0
Health Administration and Support	3.0	3.0	12.0
Sexual Assault Resources Service (SARS)	0.0	0.0	0.0
<b>Total Full Time Equivalent (FTE)</b>	<b>343.9</b>	<b>379.3</b>	<b>385.7</b>

## Revenue Summary:

Budgeted 2017 revenues total \$206.3 million, a 30 percent decrease from the 2016 adjusted budget.

### Property Tax Revenues:

In 2017, property taxes comprise 16.7 percent of the Health program's total estimated revenue compared to 10.1 percent in 2016. Total property taxes are increasing by \$4.8 million or 16.3 percent in 2017. The increase is primarily due to an increase in the Uncompensated Care in which the county reimburses HCMC for those individuals residing in Hennepin County that either do not have health insurance or have insufficient health insurance. As in past years, the budget for Hennepin Health (HH) does not include any property tax support. Health Administration and Support increased property tax revenue by \$397,500 to support an increase in personal services.

### Non-Property Tax Revenues:

The Health program relies to a large extent on non-property tax revenue to finance its budget. Some of the major sources of non-property tax revenue and their relative impact on the county's 2017 budget are:

### Federal:

Federal sources consist of \$2.5 million in federal grants for health care programs at NorthPoint Health and Wellness Center. These grants are increased by nearly \$470,000 from 2016.

### State / Other Intergovernmental (Local):

Revenue from the State of Minnesota is estimated at \$1.8 million and makes up 1.64 percent of total Health program revenue for 2017. Revenues in this category are approximately \$667,000 lower than in 2016; this has stayed relatively consistent from 2016 which began the elimination of intergovernmental transfer payments from the Minnesota Department of Human Services (DHS). Prior to 2016, the Health line of business was responsible for processing county payments between HCMC and DHS, however, now these payments are only between HCMC and DHS.

### Fees and Services:

Revenues from fees charged for services are \$164.5 million for 2017 and comprise 79.7 percent of the Health program's total revenues. Nearly all of the fees and services revenue comes through as payments for healthcare services provided by NorthPoint Health and Wellness Center and Hennepin Health. Total 2017 fees and services revenue is budgeted to be \$93.3 million less than budgeted for 2016. This is primarily due to Hennepin Health having received less than expected membership enrollment after having been awarded a managed care organization contract with the state of Minnesota Department of Human Services. The budgeted revenue amounts are departmental estimates based on historical data, current reimbursement rates and expected changes in patient volume.

### Other Revenues:

Other revenues of positive \$0.1 million are from Medical Examiner.

## Expenditure Summary:

### NorthPoint Health and Wellness Center:

NorthPoint's 2017 budget is \$40.8 million which is a 10.7 percent increase from the 2016 adjusted budget. The majority of the increase is for personal services as NorthPoint has been experiencing growth and expansion.

### Hennepin Health:

Hennepin Health's 2017 budget is \$134.9 million which is a 41.2 percent decrease from the 2016 adjusted budget. The large decrease is due to significantly less than expected membership enrollment in 2016 after having been awarded a managed care organization contract with the State of Minnesota Department of Human Services.

### Health Administration and Support:

Health Administration and Support's 2017 budget is \$893,328 which is 80.2 percent higher than the 2016 adjusted budget. This increase is due to adding six Information Technology personnel and an FTE for an administration function. However, the six IT personnel will be 100% invoiced back to Hennepin Health.

### Medical Examiner:

The Medical Examiner's 2017 budget is \$6.3 million which is \$429,188 or 7.3% higher than the 2016 adjusted budget. The increase is from personal services from adding 2.1 FTEs along with additional services.

### Uncompensated Care:

Uncompensated Care's 2017 budget is \$4.0 million higher than the 2016 adjusted budget due to increasing costs to cover the uninsured and underinsured members in Hennepin County.

### HCMC Sexual Assault Resource Services (SARS):

HCMC SARS' 2017 budget is \$950,000 which is \$20,000 higher than the 2016 adjusted budget. Health care costs to treat victims at HCMC member and non-member hospitals is anticipated to rise slightly.

# Hennepin County

## NorthPoint Health and Wellness Center

Health

**2017 BUDGET**

Adopted

**Mission:**

*NorthPoint Health and Wellness Center sets a standard of excellence in providing culturally responsive, integrated, holistic primary health and social services that strengthens our community and the lives of the people we serve. We are leaders and partners in a shared vision of a healthy, environmentally safe and economically stable self-reliant community. NorthPoint's mission is "Actively Partnering to Create a Healthier Community."*

**Department Description:**

NorthPoint Health and Wellness Center is a comprehensive health and human services agency located in the heart of North Minneapolis. Established in 1968, NorthPoint was formerly known as "Pilot City Health Center" and was operated by Hennepin County's division of Primary Care. As of January 1, 2006, NorthPoint was approved for funding as a public entity community health center. Through a unique co-applicant agreement, the Hennepin County Board of Commissioners began sharing governance of NorthPoint Health and Wellness Center with NorthPoint, Inc., (formerly Pilot City Neighborhood Services) while maintaining fiscal responsibility for the health care operations. NorthPoint, Inc. is an independent nonprofit social/human services agency co-located with the NorthPoint Health and Wellness Center. The close working relationship between the two entities was designed to improve patient/client care through the integration of health and human services on the NorthPoint campus.

Budget Summary:	2015 Actual	2016 Budget	2017 Budget
Budgeted Property Tax Requirement*	\$5,948,422	\$6,034,628	\$6,202,974
Other Taxes			
Federal	2,342,142	2,026,830	2,496,666
State	1,055,244	2,071,385	1,804,374
Local	1,577,470	438,566	
Investment Earnings			
Fees for Services	24,836,723	26,254,459	30,247,380
Fines and Forfeitures			
Licenses and Permits			
Bond Proceeds			
Other Revenue	25,038		7,500
Total Revenues	<b>\$35,785,039</b>	<b>\$36,825,868</b>	<b>\$40,758,894</b>
Personal Services	\$25,369,258	\$28,118,761	\$31,525,673
Commodities	2,351,938	2,430,386	2,745,808
Services	5,024,528	5,248,772	5,705,328
Public Aid			
Capital Outlay	40,627	437,000	135,450
Other Charges	643,758	590,949	646,635
Total Expenditures	<b>\$33,430,109</b>	<b>\$36,825,868</b>	<b>\$40,758,894</b>

\*Reflects the adjusted property tax requirement budget, not actual property tax collection.

Budgeted Positions (Full-time Equivalents)	<b>216.9</b>	<b>229.4</b>	<b>247.2</b>
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## Hennepin County

**NorthPoint Health and Wellness Center**  
Health

**2017 BUDGET**  
Adopted

### Significant Budget Changes:

The 2017 budget includes the following highlights:

- Overall projected revenue of \$40.8 million is an increase of \$4.0 million or 10.7 percent over 2016. This is mostly due to increases in patient fee reimbursements.
- An increase of 2.8 FTEs to support administration.
- An increase of 4.0 FTEs to support continued growth at the Heritage Park Facility Senior Center for medical and behavioral health services.
- An increase of 6.5 FTEs to support patient volume increase for behavioral health services at 800 West Broadway (West Broadway Education & Career Center).
- Expenditures total of \$40.8 million is an increase of 10.7 percent from 2016 primarily due to adding 17.8 FTEs in order to support expanded services and growth.
- Property Tax of \$6.2 million is a 2.8 percent increase from the 2016 budget to support the service expansion and increase in FTEs.

Division Budgets:	2015 Actual	2016 Budget	2017 Budget
Admin Services	\$8,572,086	\$8,075,040	\$9,183,073
Medical Operations	9,853,072	11,721,913	12,060,924
Dental Operations	4,738,853	5,686,298	5,717,975
Behavioral Health	4,371,060	4,559,914	6,311,140
Pharmacy	2,344,356	2,265,786	2,565,491
Other Professional	447,102	634,102	564,558
Enabling Services	3,698,378	3,247,942	3,103,499
Workforce Center	(619,530)	634,873	797,161
Heritage Park	24,732		455,073
Total Expenditures	\$33,430,109	\$36,825,868	\$40,758,894

### Budget Commentary:

NorthPoint's growth in 2016 was mostly due to the new satellite operation at West Broadway Education & Career Center, Heritage Park, additional dental services at the main campus, and expanded services at community schools. These locations and services are expected to continue this strong growth. A net increase of 17.8 FTEs reflects increased patient demand, support for coordination of care, new satellite programming, fundraising and IT needs. The expenditure increase of 10.7 percent is to support the overall continued growth and increase of FTEs at all locations. NorthPoint continues to meet challenges and seek ways to improve itself by closely managing its operations and productivity at its new clinical sites, competing for staff in high demand fields such as psychiatry and primary care, and maintaining clinical and social service operations during construction on its main campus site to meet demand.

Key Results:	2015	2016 Est.	2017 Est.
Medical Visits	54,880	55,004	63,071
Behavioral Health Visits	17,869	22,836	33,280
Dental Visits	26,057	25,192	33,705

### Additional Resources:

Additional information about NorthPoint Health and Wellness Center and its services is available at the following website:  
[www.northpointhealth.org](http://www.northpointhealth.org)

# Hennepin County

**Hennepin Health**  
Health

**2017 BUDGET**  
Adopted

**Mission:**

*To develop a new healthcare model which coordinates across systems in a patient- and family-centered manner, where systems work collaboratively to drive positive health outcomes and reduce costs.*

*Vision: Healthcare services meet individual needs, improve population health, and reduce disparities in our community.*

**Department Description:**

Hennepin Health (HH) is a not-for-profit, state certified health maintenance organization. HH serves Medical Assistance and Special Needs Basic Care (SNBC) participants residing in Hennepin County. Funding for both services is provided through contracts with the Minnesota Department of Human Services (DHS).

HH serves Medical Assistance members through its Hennepin Health Prepaid Medical Assistance Program (PMAP) product line. This is an integrated health delivery network. NorthPoint Health and Wellness Center, Hennepin Health, Hennepin County Medical Center, the county Human Services and Public Health Department, and other local healthcare providers integrate medical, behavioral health, and human services in a patient-centered model of care. Using a total cost-of-care model Hennepin Health seeks to improve health outcomes and lower the cost of medical care.

**Budget Summary:**

	2015 Actual	2016 Budget	2017 Budget
Budgeted Property Tax Requirement*	\$0	\$0	\$0
Other Taxes			
Federal			
State			
Local	439,054		
Investment Earnings	562,550	1,078,249	908,062
Fees for Services	143,681,265	231,399,700	134,146,560
Fines and Forfeitures			
Licenses and Permits			
Bond Proceeds			
Other Revenue		(313,920)	(120,957)
Total Revenues	<b>\$144,682,869</b>	<b>\$232,164,029</b>	<b>\$134,933,665</b>
Personal Services	\$8,230,903	\$10,410,102	\$9,694,783
Commodities	25,863	39,385	20,513
Services	129,496,532	214,093,433	120,094,173
Public Aid	438		
Capital Outlay			
Other Charges	10,365,391	7,621,109	5,124,196
Total Expenditures	<b>\$148,119,127</b>	<b>\$232,164,029</b>	<b>\$134,933,665</b>

*\*Reflects the adjusted property tax requirement budget, not actual property tax collection.*

Budgeted Positions (Full-time Equivalents)	91.0	112.0	89.5
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# Hennepin County

Hennepin Health

2017 BUDGET

Health

Adopted

## Significant Budget Changes:

The overall decrease in the 2017 budget is a result of lower than projected enrollment during 2016 in both the SNBC product line and PMAP. Membership rose slightly during the second half of 2016 and is expected to increase significantly in 2017. Per member per month (PMPM) revenue is expected to remain essentially flat in 2017. Medical loss ratios are expected to decrease in the Hennepin Health PMAP product and remain at historical levels in the SNBC product.

Current contracts for claims and benefits processing are volume based and the reduction in planned enrollment levels causes a proportional decrease in 2017 Services. The lower membership also allows reductions in the planned number of FTE's. Most of these positions were not filled during 2016 given that current year enrollment did not achieve the planned levels. During 2016 HH remodeled and reduced its physical space needs causing a reduction in rental expense but an increase in amortization costs.

## Budget Commentary:

The 2017 budget continues with rapid change in the Hennepin Health line of business. There is continued downward pressure on the PMPM revenue and upward pressure on medical costs especially pharmaceuticals. HH's budget reflects the need to invest in administrative systems that can respond to the revenue and medical expense pressures.

Key Results:	2015	2016 Est.	2017 Est.
Enrollment (Average)	13,268	11,756	13,282
Administrative Cost Ratio	15.6%	14.6%	16.0%
Medical Loss Ratio	81.7%	87.3%	82.9%
Net Change in Capital and Surplus	(3,436,258)	110,138	120,957
RBC Ratio	678.0%	698.2%	700.0%

## Additional Resources:

HH provides additional information related to the health plan under its internet site. The website includes information to assist our members and providers with resources that easily connect them to all that HH has to offer in the way of a health plan. The following website has this information: <http://www.hennepinhealth.org>.

# Hennepin County

**Health Administration and Support**  
Health

**2017 BUDGET**  
Adopted

**Mission:**

*Health Administration and Support is responsible for the Health line of business.*

**Department Description:**

The Health Administration and Support department is responsible for the Health line of business which includes NorthPoint Health & Wellness Center, Medical Examiner, Hennepin Health, and two payments to Hennepin County Medical Center (HCMC): Uncompensated Care and Sexual Assault Resources Service (SARS). This department includes a Deputy County Administrator, Strategic Health Director, Administrative Assistant, Business Information Officer (BIO) and Information Technology personnel.

**Budget Summary:**

	2015 Actual	2016 Budget	2017 Budget
Budgeted Property Tax Requirement*	\$447,883	\$495,788	\$893,328
Other Taxes			
Federal			
State			
Local			
Investment Earnings			
Fees for Services			
Fines and Forfeitures			
Licenses and Permits			
Bond Proceeds			
Other Revenue			
Total Revenues	<b>\$447,883</b>	<b>\$495,788</b>	<b>\$893,328</b>
Personal Services	\$276,241	\$464,588	\$869,927
Commodities	786	2,000	1,001
Services	30,016	19,200	19,200
Public Aid			
Capital Outlay			
Other Charges	75	10,000	3,200
Total Expenditures	<b>\$307,118</b>	<b>\$495,788</b>	<b>\$893,328</b>

*\*Reflects the adjusted property tax requirement budget, not actual property tax collection.*

Budgeted Positions (Full-time Equivalents)	3.0	3.0	12.0
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# Hennepin County

**Medical Examiner**  
**Health**

**2017 BUDGET**  
**Adopted**

**Mission:**

*To investigate deaths via the highest standards, to support families and the community, and to advance the knowledge of death investigative professionals to improve health, safety, and quality of life.*

**Department Description:**

The Medical Examiner is responsible for investigation of all known or suspected homicides, suicides, accidental deaths, drug related deaths, medically unattended deaths, and deaths which might constitute a threat to public health and safety that occur under the Hennepin County Medical Examiner's jurisdiction. This jurisdiction includes the counties of Hennepin, Dakota and Scott. The office is also required to investigate the deaths of all persons dying in counties under the jurisdiction of the Medical Examiner who are to be cremated. The goal of the Medical Examiner is to assist families, law enforcement agencies, and the legal system by determining a scientifically unbiased and logical cause and manner of death. Furthermore, the Medical Examiner's Office provides autopsy and consultation services to several Minnesota and Wisconsin counties on a referral basis.

Budget Summary:	2015 Actual	2016 Budget	2017 Budget
Budgeted Property Tax Requirement*	\$3,609,678	\$3,720,150	\$3,969,781
Other Taxes			
Federal			
State			
Local	1,482,386	1,542,276	1,580,833
Investment Earnings			
Fees for Services	121,975	121,975	121,975
Fines and Forfeitures			
Licenses and Permits	263,725	259,000	400,000
Bond Proceeds			
Other Revenue	246,563	235,000	235,000
Total Revenues	<b>\$5,724,327</b>	<b>\$5,878,401</b>	<b>\$6,307,589</b>
Personal Services	\$4,407,719	\$4,594,488	\$4,858,810
Commodities	97,499	100,433	102,500
Services	1,012,451	1,093,280	1,256,079
Public Aid			
Capital Outlay			
Other Charges	35,309	90,200	90,200
Total Expenditures	<b>\$5,552,978</b>	<b>\$5,878,401</b>	<b>\$6,307,589</b>

*\*Reflects the adjusted property tax requirement budget, not actual property tax collection.*

Budgeted Positions (Full-time Equivalents)	<b>33.0</b>	<b>34.9</b>	<b>37.0</b>
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# Hennepin County

**Medical Examiner**

**2017 BUDGET**

**Health**

**Adopted**

**Significant Budget Changes:**

The Medical Examiner's Office has a number of significant budgetary changes for 2017. The Medical Examiner's Office is increasing FTEs from 34.9 in 2016 to 37.0 in 2017 to accommodate a growing trend that includes an increase in caseloads of 8 percent and autopsy volume of 11 percent between 2014 and 2015. Homicides also increased from 46 in 2014 to 81 in 2015. To offset the cost of adding front line staff to handle the case volume increases, the office is working with the Health Line of Business (HLOB) to maximize the effectiveness and efficiency of highly qualified IT staff and have reallocated these services. Due to changes in the requirements for its Forensic Fellowship Program, the office will be assuming a salary expense for its Forensic Fellow and will seek other funding sources through grants and other sources. Through market analysis, the Medical Examiner's Office has increased fees for cremation approvals from \$35 to \$50 and increased body bag billing charges from \$11 to \$15 to offset cost increases.

**Budget Commentary:**

Some of the most critical issues impacting the success of the department from a budgetary standpoint are:

**Personal Services and Staffing:** The Medical Examiner's office is in transition with its employee staffing model of service and is working diligently on training, mentorship, preceptorship, and preparing for a workforce development program for multiple professions. The office has a strong focus on diversity and inclusion which is being integrated into its employee engagement platform for 2016-2017 with the goal to move culture and increase engagement scores.

**Workload and volumes:** volumes and complexity of cases continue to increase, as shown by the Medical Examiner's volume statistics.

**Accreditation and Certification:** goals for the department are directly related to its National Association of Medical Examiner's Accreditation (NAME), which includes modification in its staffing model and workload management goals. During the Medical Examiner's office's yearly NAME accreditation process, it was noted by its inspector that volumes were increasing but the office was not seeing an increase in specialized staff (including investigators and autopsy technicians) to meet the increasing workload. The current staffing plan will meet the high-level recommendations of its accreditation agency regarding managing workloads with an appropriate and effective staffing model.

**Capital Budget:** The Medical Examiner's Office continues to strive towards building a Regional Forensic Science Center of Excellence that will meet the needs of its communities for the next 50 years and allow Hennepin, Dakota and Scott Counties to effectively provide services as needed throughout the region and the state of Minnesota. A Regional Center of Excellence would meet the needs of the office's current and potential future partners now and well into the future.

The Medical Examiner's Office will continue to align with the Hennepin County core values of customer service, continuous improvement, employee engagement, workforce development, and diversity and inclusion. The office is looking at best practices within Hennepin County and throughout the Medical Examiner community to maintain the highest level of quality operations to meet the needs of families. The office's focus on collaborative relationships, innovative staffing ideas, and accreditation and best practices is preparing it to educate a future generation in state-of-the-art death investigation and forensic pathology.

<b>Key Results:</b>	<b>2015</b>	<b>2016 Est.</b>	<b>2017 Goal</b>
Number of cases reported	7,289	7,300	7,350
Number of autopsies performed	1,176	1,180	1,200

**Additional Resources:**

Useful and educational information about the Medical Examiner's Office and the services it provides is available by visiting our department's website at [www.hennepin.us/me](http://www.hennepin.us/me). The information includes the Minnesota statutes that govern our work and data practices, the Medical Examiner's Office Annual Report containing statistics and outcomes for counties within our jurisdiction, a downloadable department fact sheet, a downloadable brochure offering information for families, and links to various affiliated partners, organizations and forms.

# Hennepin County

**Uncompensated Care**  
Health

**2017 BUDGET**  
Adopted

**Mission:**

*This cost center is used to track county payments to Hennepin County Medical Center (HCMC) for uncompensated care provided by HCMC to Hennepin County residents who have no health insurance or are underinsured.*

<b>Department Description:</b>
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The payments to HCMC for uncompensated care are based on an agreement between the county and Hennepin Healthcare System, Inc. (HHS), a public subsidiary corporation of the county which operates HCMC.

<b>Budget Summary:</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2017 Budget</b>
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Budgeted Property Tax Requirement*	\$18,500,000	\$18,500,000	\$22,500,000
Other Taxes			
Federal			
State			
Local			
Investment Earnings			
Fees for Services			
Fines and Forfeitures			
Licenses and Permits			
Bond Proceeds			
Other Revenue			
Total Revenues	<b>\$18,500,000</b>	<b>\$18,500,000</b>	<b>\$22,500,000</b>

Personal Services			
Commodities			
Services	\$18,500,004	\$18,500,000	\$22,500,000
Public Aid			
Capital Outlay			
Other Charges			
Total Expenditures	<b>\$18,500,004</b>	<b>\$18,500,000</b>	<b>\$22,500,000</b>

*\*Reflects the adjusted property tax requirement budget, not actual property tax collection.*

Budgeted Positions (Full-time Equivalents)	0.0	0.0	0.0
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## Hennepin County

### Sexual Assault Resources Service (SARS)

Health

**2017 BUDGET**

Adopted

**Mission:**

*The Sexual Assault Resources Service (SARS) provides assistance to victims of assault through area hospital emergency departments 24 hours a day.*

**Department Description:**

This department is responsible for county payments to Hennepin County Medical Center (HCMC) for examinations made by the Sexual Assault Resources Service (SARS) program at HCMC. A county, in which the assault occurred, is required by Minnesota Statutes section 609.35 to pay for forensic examinations of assault victims.

Prior to 2016, this department was also responsible for Intergovernmental Transfers (IGTs) between the county, HCMC, and the Minnesota Department of Human Services (DHS) pursuant to Minnesota Statutes sections 256B.196 and 256B.197. In agreement with DHS, Hennepin County is no longer involved with IGTs. HCMC will continue to work directly with DHS to manage the intergovernmental transfers.

**Budget Summary:**

	2015 Actual	2016 Budget	2017 Budget
Budgeted Property Tax Requirement*	\$958,700	\$930,000	\$950,000
Other Taxes			
Federal			
State			
Local	12,000,000		
Investment Earnings			
Fees for Services			
Fines and Forfeitures			
Licenses and Permits			
Bond Proceeds			
Other Revenue			
Total Revenues	<b>\$12,958,700</b>	<b>\$930,000</b>	<b>\$950,000</b>
Personal Services			
Commodities			
Services	\$12,929,859	\$930,000	\$950,000
Public Aid			
Capital Outlay			
Other Charges			
Total Expenditures	<b>\$12,929,859</b>	<b>\$930,000</b>	<b>\$950,000</b>

*\*Reflects the adjusted property tax requirement budget, not actual property tax collection.*

Budgeted Positions (Full-time Equivalents)	0.0	0.0	0.0
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## V. Human Services

**Major Program: Human Services**

Human Services and Public Health



**Program Description:**

The Human Services and Public Health Department (HSPHD) consists of a number of focused but flexible service areas, common internal support systems and cross-department integrated initiatives all working together to build better lives and stronger communities for the individuals, families and communities of Hennepin County.

To meet the mission, the department's focus is on four goals:

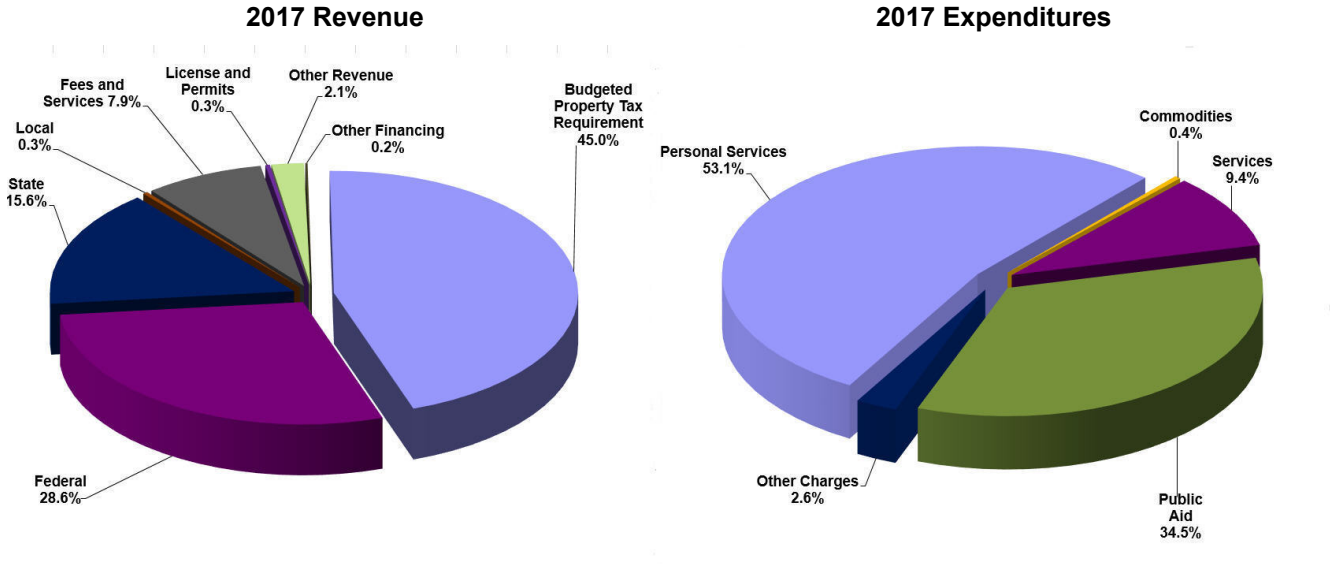
1. Protect children and vulnerable adults
2. Support communities and families in raising children who develop to their fullest potential
3. Assure that all people's basic needs are met
4. Build self-reliant communities and individuals

Revenue and Expenditure Information	2015 Actual	2016 Budget	2017 Budget
Budgeted Property Tax Requirement*	\$231,609,791	\$244,177,559	\$257,238,536
Other Taxes	168,298	0	0
Federal	147,748,232	156,059,894	163,607,717
State	79,804,047	80,159,325	88,966,030
Local	1,661,638	1,845,910	1,839,820
Investment Earnings	0	0	0
Fees for Services	43,391,968	45,500,316	45,142,080
Fines and Forfeitures	0	0	0
Licenses and Permits	1,606,611	1,700,000	1,725,000
Other Revenue	2,430,613	7,487,000	12,192,000
Other Financing	-16,963,698	864,000	861,000
<b>Total Revenues</b>	<b>\$491,457,500</b>	<b>\$537,794,004</b>	<b>\$571,572,183</b>
Personal Services	\$260,799,084	\$279,719,027	\$303,395,515
Commodities	2,136,267	2,187,281	2,206,266
Services	44,285,551	48,508,447	53,761,836
Public Aid Assistance	191,261,017	192,425,816	197,185,400
Capital Outlay	704,936	65,120	70,000
Other Charges	13,117,435	14,888,313	14,953,166
Grants	3,669,314	0	0
<b>Total Expenditures</b>	<b>\$515,973,605</b>	<b>\$537,794,004</b>	<b>\$571,572,183</b>
<b>Budgeted Positions (Full-time Equivalents)</b>	<b>3,060.9</b>	<b>3,260.7</b>	<b>3,431.0</b>

\* Reflects the adjusted property tax requirement budget, not actual property tax collections.



**Revenue and Expenditure Comparison:**



<b>Department Expenditure Summary:</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2017 Budget</b>
Human Services and Public Health	515,973,605	537,794,004	571,572,183
<b>Total Expenditures</b>	<b>\$515,973,605</b>	<b>\$537,794,004</b>	<b>\$571,572,183</b>

<b>Budgeted Positions:</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2017 Budget</b>
Human Services and Public Health	3,060.9	3,260.7	3,431.0
<b>Total Full Time Equivalent (FTE)</b>	<b>3,060.9</b>	<b>3,260.7</b>	<b>3,431.0</b>

Additional information about the Human Services and Public Health Department and its services is available at the Hennepin County website: [www.hennepin.us](http://www.hennepin.us)

## Revenue Summary:

Budgeted 2017 revenues for the Human Services program total \$571.6 million an increase of \$33.8 million or 6.3 percent from the 2016 adjusted budget of \$537.8 million. The following summary compares revenue by major category in 2016 and 2017.

### Property Tax Revenues

County property tax support totals \$257.2 million for 2017, an increase of \$13.0 million from the 2016 adjusted budget of \$244.2 million. Property tax support accounts 45.0 percent of the Human Services program. This compares to 45.4 percent in 2016.

### Federal Revenues

Federal revenue sources, estimated at \$163.6 million are up 4.8 percent when compared to the 2016 adjusted budget of \$156.1 million.

Federal revenues consist primarily of reimbursements for the administrative costs of Human Services programs including financial, medical, training and employment programs. The reimbursements are based upon the county's costs as well as federal rates. In 2017, the Human Services program will receive approximately \$65.8 million in federal reimbursement for the administrative costs of the Temporary Assistance for Needy Families (TANF) program, Supplemental Nutrition Assistance Program (SNAP) and medical assistance programs. The TANF program is administered within Minnesota as the Minnesota Family Investment Program, or MFIP.

The federal portion of the 2017 revenue budget accounts for approximately 28.6 percent of the Human Services program revenue, compared to 29.0 percent in 2016.

### State Revenues

State monies are used to fund human services programs, training and employment programs, financial and medical assistance programs. In 2017, revenues from the state make up 15.6 percent of total Human Services program revenue. Revenues from the State of Minnesota to Hennepin County are estimated at \$89.0 million, an increase of \$8.8 million when compared to the 2016 adjusted budget of \$80.2 million.

### Local Grants

Local grant revenue comes from private parties, nonprofit institutions, local governments, and private foundations. In 2017, local grants are budgeted at \$1.8 million.

### Fees and Services

A major portion of fee revenue is payments from third party payers and state and federal reimbursements for patient fees and services. Revenues from fees charged for services are estimated at \$45.1 million for 2017, flat when compared to \$45.5 million in 2016.

### Other Revenues

Other revenues account for 2.3 percent of total revenue when .9 million of other financing is added in. Licenses, permits and interdepartmental payments are included in this category. To reduce the tax levy for 2017, the budget includes a planned use of fund balance of \$10.8 million.

## Expenditure Summary:

The Human Services and Public Health Department (HSPHD) as a county department is unique in that it spans two of the county's lines of business. The county's public health function as part of the health line of business is integrated within the Human Services budget.

In addition to financial, medical, training and employment programs, the department collects child support, provides services to people who are disabled, provides aid to the elderly, inspects restaurants, works with communities to reduce chronic disease, investigates disease outbreaks and protects our most vulnerable populations of children and adults.

HSPHD faces three major challenges in 2017:

1. Due to implementation issues with the state of Minnesota's Medical Assistance system the expected efficiencies in Medical Assistance (MA) case handling have not been achieved. The system requires a significant number of manual workarounds. Mid-year 2016 an additional 54 FTEs were added to manage the new Medical Assistance program integrity requirements and to handle the workload of additional MA cases migrating to the Minnesota Eligibility System (METS). The 2017 budget includes full year funding for the 54 FTEs along with an additional 20 FTEs for the work.
2. Similar to the problems with METS, the functionality of the state required MnChoices system, which is used to determine the care needs of all elderly and disabled clients is still not what is needed to accomplish the work efficiently and effectively. The MnChoices program was established by state legislation in 2012. As part of that legislation, annual waiver services assessments were to be phased into MnChoices by October 2016 and Personal Care Assistance (PCA) assessments phased in by the end of 2017. In addition, the state now requires county staff to conduct annual assessments for all such cases. The 2017 budget includes an additional 59.0 FTEs to handle the increase in volume of MnChoices Work. These additional positions in the budget are funded by revenues other than property tax.

**2017 BUDGET  
Adopted Budget**

3. The Child Welfare system is undergoing significant reforms which are resulting in more cases in child protection and more need for foster care. Since 2009, the number of child protection reports, findings of maltreatment, and children in foster care have all doubled in Hennepin County. With reports of child abuse and neglect at an all-time high, the county needed a bold new approach. From October 2015 until October 2016, the Hennepin County Child Protection Oversight Committee (CPOC) met, studied the county's Child Protection system, listened to staff and community members, and developed recommendations to reverse these trends and further protect children from abuse and neglect. The biggest change is the adoption of a new focus: child well-being and a plan to implement a "Child Well-Being Practice Model" over the next three years. The model represents a major transformation in focus, calling for more staff supports, public awareness, and advancement of shared values like safety, stability, and skill development. The 2017 HSPHD budget includes \$12.4 million and 117.5 FTEs to fund the first phase of the Hennepin Child Well-Being Practice Model.

In 2007, HSPHD received the County Board's approval to create six human service centers and eight satellite offices. In 2016 ground was broken and construction launched for the sixth center in South Minneapolis. Expected to open in May 2017, the center completes the initial plan for six community based centers.

## VI. Libraries

**Major Program: Libraries**

Library  
Law Library



**Program Description:**

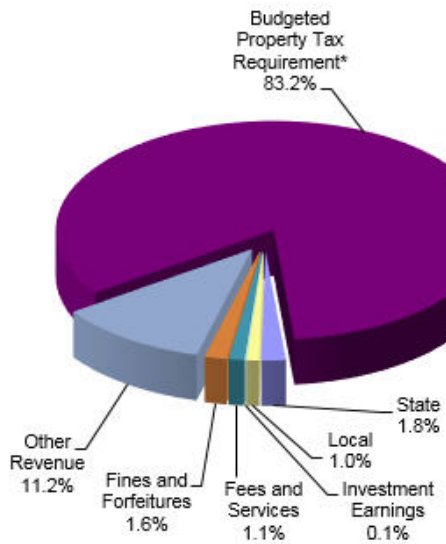
The Libraries program is comprised of two areas that provide library services to Hennepin County citizens: 1) the county's award-winning public library system, which is comprised of 41 library locations, a substantial online presence and additional outreach services, and 2) the Law Library, which provides legal information services pursuant to Minnesota Statutes Chapter 134A to judges, government officials, practicing attorneys and citizens from a location within the Hennepin County Government Center.

Revenue and Expenditure Information	2015 Actual	2016 Budget	2017 Budget
Budgeted Property Tax Requirement*	\$63,132,495	\$67,322,167	\$69,787,125
Other Taxes	46,316	0	0
Federal	0	0	0
State	1,279,395	1,310,000	1,525,000
Local	2,363,131	1,560,000	780,000
Investment Earnings	47,029	80,000	80,000
Fees for Services	1,055,941	1,084,000	934,000
Fines and Forfeitures	1,356,516	1,360,700	1,380,400
Licenses and Permits	0	0	0
Other Revenue	1,521,995	6,576,700	7,012,200
Other Financing	2,300,000	2,335,000	2,370,000
<b>Total Revenues</b>	<b>\$73,102,818</b>	<b>\$81,628,567</b>	<b>\$83,868,725</b>
Personal Services	\$42,294,367	\$46,214,084	\$47,561,962
Commodities	1,313,857	1,638,125	1,733,944
Services	24,012,756	26,099,053	27,042,348
Public Aid Assistance	2,480	0	0
Capital Outlay	6,747,210	6,773,265	6,623,850
Other Charges	506,323	904,039	906,621
Grants	0	0	0
<b>Total Expenditures</b>	<b>\$74,876,993</b>	<b>\$81,628,567</b>	<b>\$83,868,725</b>
<b>Budgeted Positions (Full-time Equivalents)</b>	<b>606.7</b>	<b>616.7</b>	<b>622.2</b>

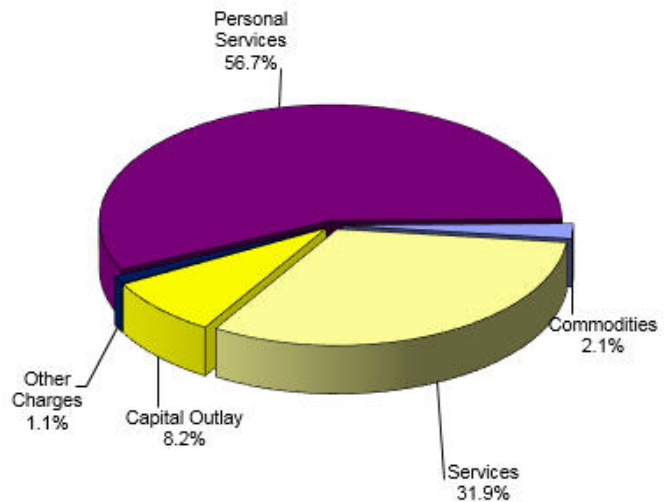
\* Reflects the adjusted property tax requirement budget, not actual property tax collections.

Revenue and Expenditure Comparison:

2017 Revenue



2017 Expenditures



Department Expenditure Summary:	2015 Actual	2016 Budget	2017 Budget
Library	73,418,169	80,010,987	82,386,369
Law Library	1,458,826	1,617,580	1,482,356
<b>Total Expenditures</b>	<b>\$74,876,995</b>	<b>\$81,628,567</b>	<b>\$83,868,725</b>

Budgeted Positions:	2015 Actual	2016 Budget	2017 Budget
Library	600.0	610.0	615.7
Law Library	6.7	6.7	6.5
<b>Total Full Time Equivalent (FTE)</b>	<b>606.7</b>	<b>616.7</b>	<b>622.2</b>

For more information, navigate online to [hclib.org](http://hclib.org)

## Revenue Summary:

Budgeted 2017 revenues for the Libraries program total \$83.9 million; a \$2.2 million increase (2.7 percent) over the 2016 adjusted budget of \$81.6 million. The 2017 operating budget is funded with \$69.8 million (83.2 percent) property taxes, \$2.3 million (2.8 percent) with funding from the State of Minnesota and the City of Minneapolis, \$5.4 million (6.4 percent) through the use of Library fund balance and \$6.4 million (7.6 percent) of all other remaining revenues.

### Property Tax Revenues

The budgeted property tax amount of \$69.8 million for 2017 is 3.7 percent more than the adjusted 2016 budget amount of \$67.3 million. The Property Tax revenues are increasing mainly due to replacement of Minneapolis merger funding, general salary adjustments for personnel, reinvestment in the library collection, expansion of community outreach programs, and costs for operating the new Webber Park Library.

### State Revenues

Budgeted 2016 revenues from the State of Minnesota are estimated at \$1.5 million, an increase of \$0.2 million over the 2016 adjusted budget due to an increase of state eRate funding.

### Local Revenues

All Local Revenues are received from the City of Minneapolis. As part of the library merger agreement, the City of Minneapolis agreed to provide transition funding to provide support for operating expenses and to open the previously shuttered Roosevelt, Webber Park and Southeast libraries. The transition funding support will phase out, ending in 2017. The city will contribute approximately \$780,000 per the agreement.

### Fees and Services

Fees and Services revenue is almost exclusively related to the Law Library. This revenue stream is 61.3 percent of all 2017 Law Library revenues of \$1.5 million and is comprised of two major sources: court fees charged to convicted defendants per State Statute and attorney access subscriptions to the Law Library. Total Fees and Services revenue for 2017 is \$0.9 million; which is \$150,000 reduction from the 2016 budget.

### Fines and Forfeitures

Revenue from fines is estimated at \$1.4 million in 2017; is relatively flat, increasing 1.4 percent from the 2016 budget.

### Other Revenue

Other Revenue includes the following major components:

Budgeted 2017 transfers from Ballpark Sales Tax collections are estimated at \$2.4 million, up \$35,000 from the 2016 budget. This revenue supplements library hours across the library system.

Budgeted Contributions and Donations are estimated at \$1.1 million, an increase of \$230,000 over 2016. The majority of contributions and donations are received from the Friends of Hennepin County Library.

Budgeted use of Library fund balance is \$5.4 million in 2017; a \$0.2 million increase over the 2016 budget.

## Expenditure Summary:

### Library:

Hennepin County Library continues to serve patrons by providing access to library buildings and resources including books, and other materials, technology and staff. The Library has 860,000 active library card holders.

Residents of Hennepin County value library materials for educational and recreational purposes: the public borrowed over 16.5 million items in 2016 (up from 16.2 million in 2015). This figure includes more than 2.2 million downloads of eBooks and other digital content (up from 1.9 million in 2015). The Library's business system, used in 41 libraries and on [www.hclib.org](http://www.hclib.org), manages the selection, acquisition, cataloging, reservation, loaning and inventory of over 5 million items books, movies, music and subscription services in all formats.

Hennepin County libraries continue to see changes in community demographics and patron use as well as advances in technology. These changes are impacting how we deliver services. To better meet patrons' needs, we are introducing automation in materials handling, providing online services and resources, developing innovative programming, and working with community partners. Also, we continue work on implementation of the staffing strategy project in Library Services to align staffing with current services and to clarify roles in our buildings. This will help us continue serving our patrons in relevant, meaningful ways now and into the future.

To better connect with the immigrant community in the Cedar Riverside neighborhood of Minneapolis, staff of Hennepin County Library trained residents from the community to become library experts and advocates, and worked with these residents to bring culturally responsive pop up libraries into the neighborhood. This effort was funded by the Library Services and Technology Act.

### Law Library:

In 2016 the law library re-opened in a newly renovated 4700 square foot facility on the 24th floor of the Government Center. The law library stayed open throughout construction. During 2016, law library staff answered nearly 9,000 questions of all kinds, including 4,111 law reference questions (43% of which were from non-attorney patrons). Law library staff also responded to over 1,100 questions from Public Safety Facility inmates in the first full year of offering this service. The law library introduced a continuing legal education (CLE) series in September: classes are bimonthly, available free of charge to all, and are approved for credit by the State Board of Continuing Legal Education.

The law library continued growing its partnership with the Hennepin County Library in multiple ways. We joined a grant project to create Pop-Up Libraries in the Cedar-Riverside Neighborhood, co-sponsored expungement workshops at Minneapolis Central, participated in Minneapolis Central Library's "Small Business Expo" and have two law library staff work regular hours at the Ridgedale Library.

## VII. Operations



**Major Program: Operations**

- Commissioners
- County Administration
- Office of Budget and Finance
- Facility Services
- Central Information Technology
- Real Property Group
- Human Resources
- Audit Compliance and Investigative Services
- General County Purposes
- Ballpark Sales Tax Revenues
- Debt Retirement



Staff Computer Support Center



Career Connections

**Program Description:**

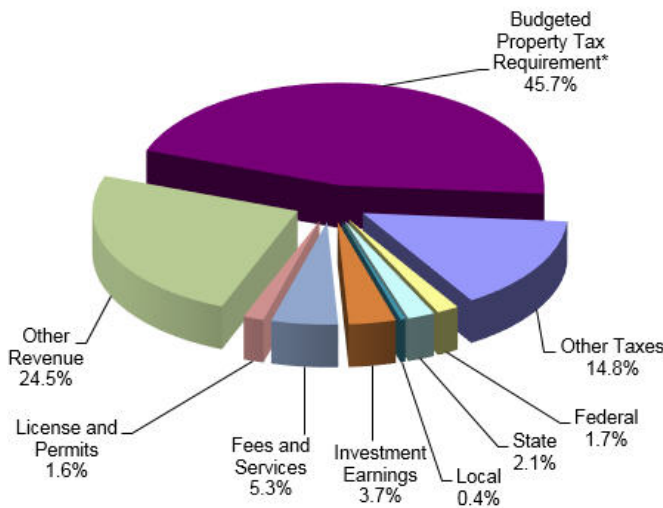
The Operations program encompasses the policy making, administrative support and staff services necessary for the efficient and effective management of county programs. The Board of Commissioners, as the elected governing body of the county, establishes policies and programs, approves the annual budget, and appoints key officials. The County Administrator is responsible for advising the County Board and implementing approved policies and programs.

<b>Revenue and Expenditure Information</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2017 Budget</b>
Budgeted Property Tax Requirement*	\$135,981,762	\$149,898,141	\$144,815,591
Other Taxes	38,896,487	46,266,118	46,940,254
Federal	5,776,551	4,677,399	5,510,732
State	6,176,642	5,182,633	6,782,016
Local	9,339,763	1,126,569	1,276,919
Investment Earnings	8,032,551	10,250,000	11,800,000
Fees for Services	14,229,605	16,810,483	16,630,475
Fines and Forfeitures	0	0	0
Licenses and Permits	4,934,773	5,127,000	5,122,000
Other Revenue	48,292,105	72,707,459	77,123,496
Other Financing	-13,865,073	553,521	580,863
<b>Total Revenues</b>	<b>\$257,795,166</b>	<b>\$312,599,324</b>	<b>\$316,582,346</b>
Personal Services	\$88,615,996	\$89,268,682	\$93,630,583
Commodities	3,021,260	2,362,619	2,460,000
Services	64,234,885	63,727,151	62,584,971
Public Aid Assistance	2,708,529	2,717,000	4,298,340
Capital Outlay	1,335,874	1,797,850	972,200
Other Charges	130,246,651	148,501,023	148,411,252
Grants	4,182,255	4,225,000	4,225,000
<b>Total Expenditures</b>	<b>\$294,345,449</b>	<b>\$312,599,324</b>	<b>\$316,582,346</b>
<b>Budgeted Positions (Full-time Equivalents)</b>	<b>901.6</b>	<b>892.0</b>	<b>942.3</b>

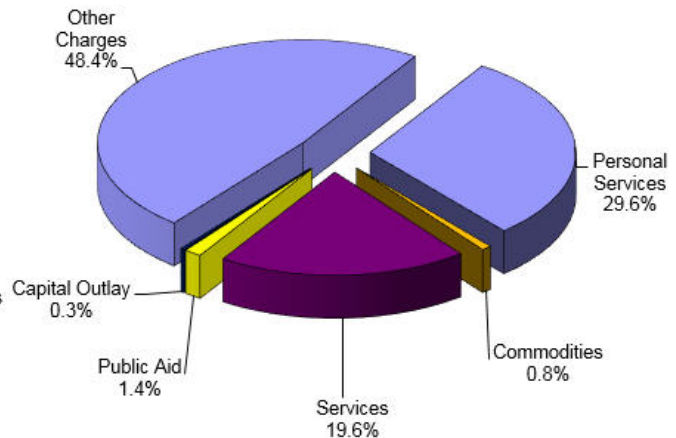
\* Reflects the adjusted property tax requirement budget, not actual property tax collections.

**Revenue and Expenditure Comparison:**

**2017 Revenue**



**2017 Expenditures**



**Department Expenditure Summary:**

	2015 Actual	2016 Budget	2017 Budget
Commissioners	2,562,087	2,978,585	3,042,989
County Administration	2,493,050	3,312,599	3,352,295
Office of Budget and Finance	13,568,520	15,648,764	15,807,122
Facility Services	51,768,833	56,484,065	58,722,284
Central Information Technology	8,014,812	3,097,069	6,310,275
Real Property Group	36,640,181	44,558,804	42,466,472
Human Resources	13,204,054	15,834,502	18,606,726
Audit Compliance and Investigative Services	3,309,178	4,155,639	4,497,790
General County Purposes	32,738,785	29,359,800	26,393,917
Ballpark Sales Tax Revenues	2,284,555	2,500,000	2,500,000
Debt Retirement	127,761,395	134,669,497	134,882,476
<b>Total Expenditures</b>	<b>\$294,345,449</b>	<b>\$312,599,324</b>	<b>\$316,582,346</b>

**Budgeted Positions:**

	2015 Actual	2016 Budget	2017 Budget
Commissioners	25.0	25.0	25.0
County Administration	14.4	16.0	16.0
Office of Budget and Finance	93.3	99.1	99.1
Facility Services	234.5	235.5	266.0
Central Information Technology	40.2	9.4	24.2
Real Property Group	335.6	336.4	337.4
Human Resources	69.1	76.1	88.1
Audit Compliance and Investigative Services	25.0	27.0	30.0
General County Purposes	64.5	67.5	56.5
Ballpark Sales Tax Revenues	0.0	0.0	0.0
Debt Retirement	0.0	0.0	0.0
<b>Total Full Time Equivalent (FTE)</b>	<b>901.6</b>	<b>892.0</b>	<b>942.3</b>

## Revenue Summary:

Operations budgeted 2017 revenues, including Ballpark Sales Tax and debt service, are \$316.6 million, a \$4.0 million or 1.3 percent increase from the 2016 adjusted budget of \$312.6 million. Below are descriptions of the different revenues in the Operations program.

### County Property Taxes:

Operations is largely comprised of policy, administrative and support services departments funded primarily through property tax assessments. There is limited availability for outside resources to fund the activities and functions of these departments other than property tax, debt or use of fund balance. Property Taxes finance 45.7 percent of the 2017 Operations program.

### Other Taxes:

Ballpark Sales Tax Revenue Programs are estimated to generate \$36.6 million in budgeted sales tax collections for 2017, a \$0.7 million increase over the 2016 budget. The sales tax is collected to provide for transfers of principal and interest payments on the sales tax revenue bonds issued to fund the county's contribution to Target Field and to fund other authorized uses.

### Local:

Nearly all local revenue is budgeted in the Debt Retirement program. \$1.3M will be received from the Counties Transit Improvement board (CTIB) for bonds issued by the county on behalf of CTIB to fund transit capital grants, as well as funding from other entities for the purpose of paying debt service on county bonds.

### Fees, Services, Licenses and Permits:

Real Property Group (RPG) budgets the majority of fees and services revenue.

The county Assessor generates most of its revenues through assessment services to 29 jurisdictions including Fort Snelling and the MSP Airport.

### Other Revenue:

\$77.1 million makes up 24.6 percent of Operations' 2017 revenue. The 2017 Debt Retirement budget includes \$29.4 million for ballpark debt service and other authorized ballpark activities, \$2.3 million for energy center improvements, \$2.0 million transferred from the wheelage tax, \$0.7 million in interest from HCMC for the new ambulatory care clinic, and \$173,400 in revenues from Glen Lake Golf Course for debt service on bonds that finance improvements to the facility.

## Expenditure Summary:

The Operations program's 2017 budget (excluding Debt Retirement and Ballpark Sales Tax Revenue Programs) is \$182.9 million, an increase of \$7.5 million or 4.3 percent from the 2016 adjusted budget of \$175.4 million. In 2017, the Operations program will be operated with 942.3 full-time equivalent (FTE) positions, a net increase of 50.3 FTEs from the 2016 adjusted budget.

Highlights from the 2017 Operations budget are outlined below. Note that narrative regarding Debt Retirement and Ballpark Sales Tax Revenue activity are provided in separate sections of this document.

### Facility Services

Additions to staffing to add capacity to increased countywide projects, personnel needs for new facilities, and reducing security staffing contract employees to in-house staff are the primary drivers of the \$2.2 million increase over the 2016 adjusted budget.

### Real Property Group (RPG)

The main driver of the \$2.1 million decrease to the 2017 RPG budget compared to 2016 was the lower costs of 2017 being a non-election year.

### Human Resources (HR)

Human Resources added 12.0 FTE to accommodate significant increases in hiring as the workforce transitions and to fortify the county position as an employer of choice. Additional federal and state revenues received for workforce development programs offset the additional \$1.6 million of public aid spending compared to the 2016 HR budget.

### Information Technology (IT)

The county's IT department includes activities in the County Revenue Fund and two internal services funds. The 2016 IT County Revenue Fund budget is approximately \$3.1 million and 9.4 FTEs. The internal service funds include the IT Operations Fund with a budget of \$79.0 million and 276.0 FTEs, and the Central Services Internal Services Fund is budget at \$7.0 million and 23.0 FTEs. In total, the 2016 authorized staffing complement for IT is 308.4 FTEs.

### General County Purposes (GCP)

Overall, GCP decreased roughly \$3.0 million compared to the 2016 budget. \$2.4 million was due to the transfer of Geographic Information Systems (GIS) division of CIE to Information Technology (IT) for 2017.

Note: For comparative purposes, amounts above include Hennepin Carver Workforce Services in Human Resources, which transferred from the Public Works Line of Business in 2016. Additionally, Hennepin Justice Integration Programs, Public Safety Administration, and Emergency Management, were excluded due to their transfer from General County Purposes to the Public Safety Line of Business in 2016.

Within the Operations Line of Business, Workforce Development and the Office of Diversity and Inclusion moved from General County Purposes to Human Resources and are included in the 2015 actual column for comparative purposes. Geographic Information Systems transferred from Online Delivery Services in General County Purposes to Information Technology and are included in the Information Technology 2015 actual column for comparative purposes.

# Hennepin County

**Commissioners  
Operations**

**2017 BUDGET  
Adopted**

**Mission:**

*The mission of Hennepin County is to enhance the health, safety and quality of life of our residents and communities in a respectful, efficient and fiscally responsible way.  
(Resolution 01-5-294A adopted May 7, 2002.)*

<b>Department Description:</b>
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The county operates under the board of commissioners-administrator form of government. Policy making and legislative authority are vested in the seven-member board of commissioners. Their legislative powers are conferred on them by general state statutes which apply to county governments and special statutes applying to Hennepin County (M.S. 383B). The board is elected to four-year overlapping terms on a non-partisan basis.

<b>Budget Summary:</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2017 Budget</b>
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Budgeted Property Tax Requirement*	\$2,900,755	\$2,978,585	\$3,042,989
Other Taxes			
Federal			
State			
Local			
Investment Earnings			
Fees for Services			
Fines and Forfeitures			
Licenses and Permits			
Bond Proceeds			
Other Revenue			
Total Revenues	<b>\$2,900,755</b>	<b>\$2,978,585</b>	<b>\$3,042,989</b>
Personal Services	\$2,357,078	\$2,595,156	\$2,668,299
Commodities	24,925	56,620	58,150
Services	84,072	120,632	127,124
Public Aid			
Capital Outlay		2,550	2,550
Other Charges	96,012	203,627	186,866
Total Expenditures	<b>\$2,562,087</b>	<b>\$2,978,585</b>	<b>\$3,042,989</b>

*\*Reflects the adjusted property tax requirement budget, not actual property tax collection.*

Budgeted Positions (Full-time Equivalents)	25.0	25.0	25.0
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# Hennepin County

**County Administration**  
**Operations**

**2017 BUDGET**  
**Adopted**

**Mission:**

*The mission of Hennepin County Administration is to implement County Board policies and state statutes, to promote county interests with other governmental agencies, and to provide direction to departments to achieve the county's overarching goals.*

<b>Department Description:</b>
--------------------------------

The Hennepin County Board of Commissioners determines county policy. Administrative responsibility is delegated to the county administrator. The other operations departments result from statutory requirements or provide necessary management service functions. The departments further the county's vision statement as well as the accompanying overarching goals by directing, administering, planning, facilitating, assisting and coordinating the services and activities provided by all county departments. Operations departments include activities in the County Revenue Fund, Debt Retirement Fund and Internal Services Funds.

<b>Budget Summary:</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2017 Budget</b>
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Budgeted Property Tax Requirement*	\$2,453,234	\$2,990,364	\$3,032,295
Other Taxes			
Federal			
State			
Local			
Investment Earnings			
Fees for Services		320,000	320,000
Fines and Forfeitures			
Licenses and Permits			
Bond Proceeds			
Other Revenue	296,475	2,235	
Total Revenues	<b>\$2,749,709</b>	<b>\$3,312,599</b>	<b>\$3,352,295</b>
Personal Services	\$1,673,739	\$2,027,748	\$2,137,315
Commodities	11,405	18,750	18,650
Services	764,911	1,215,301	1,147,330
Public Aid			
Capital Outlay		2,000	
Other Charges	42,996	48,800	49,000
Total Expenditures	<b>\$2,493,050</b>	<b>\$3,312,599</b>	<b>\$3,352,295</b>

*\*Reflects the adjusted property tax requirement budget, not actual property tax collection.*

Budgeted Positions (Full-time Equivalents)	14.4	16.0	16.0
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**Mission:**

*We work hard to ensure sound credit conditions, working capital and overall financial health within Hennepin County by supporting strategic objectives through leveraging technology, effective management of financial and human resource systems and services, as well as Hennepin County's commitment to equal opportunity, affirmative action, diversity and inclusion.*

**Department Description:**

The Office of Budget and Finance (OBF) is organized into the following three divisions:

The Finance, Budget Analysis and Accounting division performs budget preparation and analysis, revenue and expenditure forecasting, legislative analysis, treasury services, accounting and payroll services. Additionally, OBF performs risk management in cooperation with the County Attorney's Office to monitor and control the financial and operational risk for Hennepin County.

Purchasing and Contracting Services is responsible for most county purchasing tasks abiding by Minnesota State Statutes and Hennepin County's policies and procedures.

The APEX Service Center provides production and user support for Hennepin County's PeopleSoft Enterprise Resource Planning (ERP) system.

**Budget Summary:**

	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2017 Budget</b>
Budgeted Property Tax Requirement*	\$14,225,827	\$14,907,764	\$14,962,122
Fees for Services	608,068	630,000	635,000
Other Revenue	4,730	111,000	210,000
<b>Total Revenues</b>	<b>\$14,838,625</b>	<b>\$15,648,764</b>	<b>\$15,807,122</b>
Personal Services	\$9,510,722	\$11,285,181	\$11,660,381
Commodities	163,393	22,800	24,850
Services	3,696,167	3,966,783	3,739,941
Public Aid			
Capital Outlay		2,000	1,500
Other Charges	198,237	372,000	380,450
<b>Total Expenditures</b>	<b>\$13,568,519</b>	<b>\$15,648,764</b>	<b>\$15,807,122</b>

*\*Reflects the adjusted property tax requirement budget, not actual property tax collection.*

Budgeted Positions (Full-time Equivalents)	<b>93.3</b>	<b>99.1</b>	<b>99.1</b>
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**Significant Budget Changes:**

The Cognos development team transferred to Information Technology in 2017. New positions for 2017 for 5.0 Full-Time Equivalents (FTEs) include three to be hired as on deck positions, one position in APEX for a PeopleSoft administrator, and one position in Purchasing and Contract Services as a Countywide contract coordinator.

**Division Budgets:**

	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2017 Budget</b>
Finance, Budget Analysis & Accounting	\$2,562,903	\$3,142,709	\$3,364,476
APEX Service Center	9,272,688	10,389,613	9,965,653
Purchasing & Contract Services	1,732,928	2,116,442	2,476,993
<b>Total Expenditures</b>	<b>\$13,568,519</b>	<b>\$15,648,764</b>	<b>\$15,807,122</b>

**Additional Resources:**

Budget documents - [www.hennepin.us/hcbudget](http://www.hennepin.us/hcbudget)  
 Financial reports - [www.hennepin.us/cafr](http://www.hennepin.us/cafr)

**Facility Services  
Operations**

**2017 BUDGET  
Adopted**

**Mission:**

*The mission of the department is to create an environment where gifted and talented people can do their best work.*

**Department Description:**

The Hennepin County Facility Services Department provides a full range of facility services for county programs and services. The department:

- Identifies capital needs, responds to and supports capital projects identified by line departments.
- Develops and manages projects to construct new buildings, refurbish existing buildings, and maintain infrastructure.
- Operates and maintains buildings.
- Protects employees, clients, and property.
- Addresses workplace safety and environmental needs.

**Budget Summary:**

	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2017 Budget</b>
Budgeted Property Tax Requirement*	\$24,679,032	\$33,088,583	\$34,069,011
Other Taxes			
Federal			
State			
Local			
Investment Earnings			
Fees for Services	4,347	3,390	4,000
Fines and Forfeitures			
Licenses and Permits			
Bond Proceeds			
Other Revenue	26,842,344	23,392,092	24,649,273
<b>Total Revenues</b>	<b>\$51,525,723</b>	<b>\$56,484,065</b>	<b>\$58,722,284</b>
Personal Services	\$19,160,795	\$21,009,113	\$23,695,769
Commodities	1,833,547	1,504,774	1,628,662
Services	29,798,650	32,144,937	32,568,115
Public Aid	530		
Capital Outlay	237,447		
Other Charges	737,864	1,825,241	829,738
<b>Total Expenditures</b>	<b>\$51,768,833</b>	<b>\$56,484,065</b>	<b>\$58,722,284</b>

*\*Reflects the adjusted property tax requirement budget, not actual property tax collection.*

Budgeted Positions (Full-time Equivalents)	<b>234.5</b>	<b>235.5</b>	<b>266.0</b>
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**Facility Services**

**2017 BUDGET**

**Operations**

**Adopted**

**Significant Budget Changes:**

Expanding and changing service demands include the following:

- New facilities: Webber Park Library, Brooklyn Park Library and South Minneapolis Regional Human Service Center
- Added lease space: Human Services Public Health and Department of Community Corrections & Rehabilitation
- Program changes: 1800 Chicago
- Empty buildings: Old Brooklyn Park Library and Century Plaza

As county facilities age, maintenance and other expenses increase; Facility Services prioritizes those expenses according to urgency and consistent with the replacement schedule identified in our condition assessment reports.

Energy reduction efforts continue with a goal to reduce consumption by 20 percent by 2020.

Additional Security staffing totaling 22 full time employees (FTE) are being added to increase capacity and to achieve a best practices balance of 60 percent in-house staff to 40 percent contract employees.

4.0 FTEs are being added to the Design and Construction division to add capacity to handle increased countywide projects.

4.0 FTEs are being added to the Facilities Management division primarily to service the South Minneapolis Regional Human Service Center.

<b>Division Budgets:</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2017 Budget</b>
Facility Services Admin	\$4,547,259	\$5,068,831	\$4,288,942
Design and Construction	1,661,989	1,697,904	2,082,723
Energy & Engineering	921,757	1,048,169	1,071,111
Planning and Project Development	904,101	1,215,024	1,280,545
Workplace Safety	1,063,583	1,126,106	1,125,488
Security	9,122,360	9,514,192	11,583,053
Building Management	33,547,784	36,813,839	37,290,422
<b>Total Expenditures</b>	<b>\$51,768,833</b>	<b>\$56,484,065</b>	<b>\$58,722,284</b>

**Budget Commentary:**

Due to the closing of Century Plaza in 2017, the funding mix has changed from being all Human Services Department funded to being only partially funded by HSPHD; the balance, \$300,000, being funded with property tax.

Energy and maintenance contingency is budgeted at \$100,000 for unknown changes in utility costs and for unplanned emergencies and maintenance/repairs that don't qualify for capital funding.

Project scoping is budgeted at \$260,000 to add capacity for countywide project scoping in 2017.

Janitorial service costs are budgeted to increase over \$200,000 due to contracts for new buildings and increases in prevailing wage requirements.

There was a one-time charge of \$995,503 in 2016 for the Nicollet Mall improvement assessment.

Rent from Minnesota Sports Facilities Authority for the former McGill parking lot is budgeted at \$282,398; \$200,000 more than revenues derived when the lot was used for monthly parkers.

Parking revenue projections for Target Field Station and other facilities have been decreased and right-sized by nearly \$500,000

**Additional Resources:**

[www.hennepin.us](http://www.hennepin.us)



# Hennepin County

## Information Technology

### Operations

**2017 BUDGET**

**Adopted**

**Mission:**

*The Hennepin County Information Technology Community will deliver innovative, effective and timely business-driven information technology solutions in a secure, reliable, accessible and fiscally responsible manner.*

<b>Department Description:</b>
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The Information Technology Department (IT) delivers innovative, effective, and timely business-driven IT solutions in a secure, reliable, accessible, and fiscally responsible manner in partnership with the county departments it serves. This mission includes providing the computing and communications infrastructure used to deliver business applications throughout Hennepin County and implementing and overseeing policy, procedures, and tools to ensure information security. Over 300 IT staff work through six divisions: Office of the Chief Information Officer, Business Solutions, Enterprise Architecture, Enterprise Development, Finance and Support Services, and Operations. Special Activities and Project costs are included in Fund 10, shown in the Budget Summary section below. Fund 60 includes the Central Mail and Print Services unit and Central Imaging Services, all other IT activities are included in Fund 62. The Budgeted Positions section below includes FTE's for all three funds.

<b>Budget Summary:</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2017 Budget</b>
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Budgeted Property Tax Requirement*	\$8,903,924	\$3,096,547	\$6,310,275
Other Taxes			
Federal			
State			
Local			
Investment Earnings			
Fees for Services			
Fines and Forfeitures			
Licenses and Permits			
Bond Proceeds			
Other Revenue		522	
<b>Total Revenues</b>	<b>\$8,903,924</b>	<b>\$3,097,069</b>	<b>\$6,310,275</b>
Personal Services	\$4,731,749	\$982,568	\$3,012,303
Commodities	72,496	279	902
Services	2,194,904	2,084,472	3,249,699
Public Aid			
Capital Outlay	985,198		
Other Charges	30,465	29,750	47,371
<b>Total Expenditures</b>	<b>\$8,014,812</b>	<b>\$3,097,069</b>	<b>\$6,310,275</b>

*\*Reflects the adjusted property tax requirement budget, not actual property tax collection.*

Budgeted Positions (Full-time Equivalents)	40.2	9.4	24.2
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*Note: 2015 Actuals include \$3,703,467 and 19.0 FTEs for Hennepin County Justice Integration Program (HJIP) which transferred to the Public Safety Line of Business in 2016. The increase from 2016 to 2017 includes \$2,384,578 and 13.0 FTEs for Geographic Information Systems (GIS) which is transferring to IT from General County Purposes.*

**Real Property Group  
Operations**

**2017 BUDGET  
Adopted**

**Mission:**

*The budget for the Real Property Group includes three separate, but closely aligned departments with the following missions:*

*Resident and Real Estate Services: provides a range of real estate, licensing and election related services united under the mission, "Valued services; satisfied customers."*

*Assessor's Office: To serve the taxpayers of Hennepin County by uniformly valuing and classifying real property in an accurate and equitable manner.*

*Examiner of Titles: To expertly, timely, and efficiently administer Minnesota's Land Title Registration Act ("Torrens") in Hennepin County.*

**Department Description:**

The Resident and Real Estate Services Department performs the County Auditor, Treasurer and Recorder functions for Hennepin County. The department consists of seven divisions: County Surveyor, Office of Public Records, Service Centers, Elections, Property Tax, Administration and Business Technology Solutions.

The County Assessor's Office is responsible, both directly and indirectly, for estimating the market value and determining the correct classification for every real estate parcel in suburban Hennepin County.

The Examiner of Titles assists the District Court by examining titles, issuing reports and conducting hearings in court cases involving the registration of land titles and in court cases involving problems or disputes with land which has been previously registered and is the legal advisor to the Registrar of Titles.

**Budget Summary:**

	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2017 Budget</b>
Budgeted Property Tax Requirement*	\$9,739,182	\$11,890,237	\$12,077,015
Other Taxes	1,500,000	1,900,000	1,900,000
Federal			
State			
Local			
Investment Earnings			
Fees for Services	15,278,288	15,857,093	15,671,475
Fines and Forfeitures			
Licenses and Permits	5,049,000	5,127,000	5,122,000
Bond Proceeds			
Other Revenue	9,878,994	9,784,474	7,695,982
<b>Total Revenues</b>	<b>\$41,445,464</b>	<b>\$44,558,804</b>	<b>\$42,466,472</b>
Personal Services	\$26,697,067	\$31,042,906	\$29,907,742
Commodities	252,912	332,467	324,426
Services	7,677,533	11,089,165	9,594,048
Public Aid			
Capital Outlay	45,462	1,753,000	930,000
Other Charges	1,967,207	341,266	1,710,256
<b>Total Expenditures</b>	<b>\$36,640,181</b>	<b>\$44,558,804</b>	<b>\$42,466,472</b>

*\*Reflects the adjusted property tax requirement budget, not actual property tax collection.*

Budgeted Positions (Full-time Equivalents)	<b>335.6</b>	<b>336.4</b>	<b>337.4</b>
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**Human Resources**  
**Operations**

**2017 BUDGET**  
**Adopted**

**Mission:**

*To provide Human Resource services for county departments to enhance performance, engage employees and excel in delivering results.*

**Department Description:**

Human Resources' services are a critical component in supporting the county's core values of continuous improvement, customer service, diversity and inclusion, employee engagement and workforce development and, in conjunction with those values, position the organization to meet the service delivery and internal/external workforce challenges of both today and the future.

HR divisions: Organization Development and Strategic Initiatives; Diversity and Inclusion; Learning and Development; Hennepin-Carver Workforce Services; Workforce Development, Recruitment and Staffing; HealthWorks; Benefits, Volunteering and Recognition; HR Business Partner Services; HR Service Center; HR APEX System Services; HR Administration, Classification and Compensation.

For more information regarding Hennepin County Human Resources, county job opportunities, the Hennepin County Workforce Leadership Council, Career Connections and more, visit:

Hennepin.us  
Hennepin.jobs  
hennepin.us/careerconnections  
hennepin.us/your-government/projects-initiatives/workforce  
mn.gov/deed/job-seekers/workforce-centers/

**Budget Summary:**

	<b>2015 Actual***</b>	<b>2016 Budget</b>	<b>2017 Budget</b>
Budgeted Property Tax Requirement*	\$7,874,689	\$9,499,735	\$10,754,207
Other Taxes	172,223	194,674	153,710
Federal	1,931,566	2,604,093	3,437,426
State	2,743,463	2,400,000	3,999,383
Local	300,000	108,000	234,000
Other Revenue	28,676	1,028,000	28,000
<b>Total Revenues</b>	<b>\$13,050,617</b>	<b>\$15,834,502</b>	<b>\$18,606,726</b>
Personal Services	\$6,592,293	\$7,671,776	\$9,184,232
Commodities	62,012	97,026	98,560
Services	3,539,466	4,812,101	4,495,349
Public Aid	2,707,999	2,717,000	4,298,340
Capital Outlay		300	300
Other Charges	302,282	536,299	529,945
<b>Total Expenditures</b>	<b>\$13,204,052</b>	<b>\$15,834,502</b>	<b>\$18,606,726</b>

\*Reflects the adjusted property tax requirement budget, not actual property tax collection.

\*\*\* Workforce Development and Office of Diversity and Inclusion were included in General County Purposes Department in 2015

Budgeted Positions (Full-time Equivalents)	<b>69.1</b>	<b>76.1</b>	<b>88.1</b>
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**Audit, Compliance, and Investigation Services**  
**Operations**

**2017 BUDGET**  
**Adopted**

**Mission:**

*The mission of Audit, Compliance and Investigation Services (ACIS) is to provide independent audit and investigation services and data governance oversight using established standards and best practices to increase consistency and identify and facilitate the mitigation of risk as a service to Hennepin County management, the audit committee and the county board.*

**Department Description:**

Audit, Compliance and Investigation Services is an independent and objective assurance, consulting and investigation activity comprising of five divisions.

- The ACIS Administration Division consists of the department director and staff supporting the department as a whole.
- The Internal Audit Division conducts and supports a number of projects including compliance activities, information technology audits, vendor contract audits and risk-based assurance and consulting engagements.
- The Digital Forensics Division conducts county employee investigations, providing digital evidence to support or dismiss the allegation of a violation.
- The Data Governance Division provides oversight of the availability, usability, integrity and security of the data within Hennepin County.
- The Respectful Workplace Investigations Division conducts investigations of formal complaints resulting from alleged violations of Hennepin County's Non-Discrimination and Respectful Workplace policy.

**Budget Summary:**

	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2017 Budget</b>
Budgeted Property Tax Requirement*	\$3,749,309	\$4,155,639	\$4,497,790
<b>Total Revenues</b>	<b>\$3,749,309</b>	<b>\$4,155,639</b>	<b>\$4,497,790</b>
Personal Services	\$2,621,997	\$3,214,324	\$3,483,601
Commodities	22,337	31,000	40,900
Services	606,475	842,965	897,389
Public Aid			
Capital Outlay	2,606		
Other Charges	55,763	67,350	75,900
<b>Total Expenditures</b>	<b>\$3,309,178</b>	<b>\$4,155,639</b>	<b>\$4,497,790</b>

*\*Reflects the adjusted property tax requirement budget, not actual property tax collection.*

Budgeted Positions (Full-time Equivalents)	<b>25.0</b>	<b>27.0</b>	<b>30.0</b>
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**Audit, Compliance, and Investigation Services**  
**Operations**

**2017 BUDGET**  
**Adopted**

<b>Division Budgets:</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2017 Budget</b>
ACIS Admin	\$0	\$405,770	\$585,066
Internal Audit	1,687,051	2,362,986	2,349,516
Digital Forensics	729,359	817,472	843,457
Vendor Compliance	510,405		
Data Governance	281,379	442,149	595,106
Respectful Workplace Investigations	100,984	127,261	95,606
<b>Total Expenditures</b>	<b>\$3,309,178</b>	<b>\$4,155,638</b>	<b>\$4,468,751</b>

<b>Key Results:</b>	<b>2015</b>	<b>2016 Est.</b>	<b>2017 Est.</b>
Federal Award (Single Audit) Programs Audited	4	4	5
Assurance & Compliance Engagements	13	14	15
Information Technology Assurance & Consulting Engagements	15	15	15
Digital Forensics Investigations	64	65	65
Non-Discrimination/Respectful Workplace Investigations	36	40	30

**General County Purposes  
Operations**

**2017 BUDGET  
Adopted**

**Mission:**

*To encourage and assist public programs and activities dedicated to cultural enrichment and to educational and technical assistance; to provide dues and contributions to organizations benefiting the county; and to reserve available funding for contingent activities further defined during the budget year. The General County Purposes activities, programs and services support and further the vision and overarching goals of the county.*

**Department Description:**

General County Purposes includes:

- Hennepin History Museum, County Fair, Extension Services, National Association of Counties, Association of Minnesota Counties, etc.) that the county supports through funding as required or permitted by state law
- Minneapolis Employee Retirement Fund (MERF) Payments for former city entities (Minneapolis Workhouse, Center Hospital)
- Municipal Building Commission
- Communications
- Center of Innovation and Excellence (Online Service Delivery transferred in 2016)
- Ballpark Office expenses and the Hennepin Youth Sports Program reimbursed through sales tax
- Commercial Paper Program
- Hennepin University Partnership (HUP)
- Countywide Tuition
- Contingency

**Budget Summary:**

	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2017 Budget**</b>
Budgeted Property Tax Requirement*	\$21,979,914	\$26,548,404	\$23,777,522
Federal	1,727,250		
State	650,546		
Local	(300,000)		25,000
Other Revenue	2,824,769	2,811,395	2,591,395
Total Revenues	<b>\$26,882,479</b>	<b>\$29,359,799</b>	<b>\$26,393,917</b>
Personal Services	\$15,270,557	\$9,439,911	\$7,868,531
Supplies and Materials	578,233	298,902	275,000
Purchased or Contract Services	13,206,521	6,050,793	5,360,858
Equipment and Asset Purchases	65,160	38,000	38,000
Other Expenditures	3,618,314	13,532,194	12,851,528
Total Expenditures	<b>\$32,738,785</b>	<b>\$29,359,800</b>	<b>\$26,393,917</b>

*\*Reflects the adjusted property tax requirement budget, not actual property tax collection.*

*\*\*GIS (\$2,384,578 and 13.0 FTEs) transferred to Information Technology in 2017*

Budgeted Positions (Full-time Equivalents)	<b>64.5</b>	<b>67.5</b>	<b>56.5</b>
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**General County Purposes**

**2017 BUDGET**

**Operations**

**Adopted**

<b>Division Budgets:</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2017 Budget</b>
Hennepin County Fair	\$55,985	\$57,105	\$58,247
Hennepin History Museum	172,422	175,870	219,388
Minnesota Extension Services	579,292	546,009	556,929
Dues and Contributions	415,746	414,000	444,000
Municipal Building Commission	3,468,775	3,487,036	3,556,777
Non Federal Medical Assistance **	6,792,000		
Retiree Health	6,863,552		
Hennepin Youth Sports	2,447,737	2,300,000	2,300,000
MERF Payment	982,700	982,700	665,700
Contingency		9,558,385	8,053,048
Hennepin University Partnership	1,000	225,000	225,000
Commercial Paper Program	70,362	200,000	200,000
Public Safety Administration Integration *	3,228,005		
Center of Innovation and Excellence	4,573,222	8,455,876	6,313,935
Communications	2,283,677	2,257,819	2,300,893
Countywide Tuition	81,311	700,000	1,500,000
Human Resources Divisions***	708,919		
<b>Total Expenditures</b>	<b>\$32,724,705</b>	<b>\$29,359,800</b>	<b>\$26,393,917</b>

\* Emergency Mangement and Public Safety Admin Transferred to Public Safety Line of Business in 2016

\*\* In agreement with Hennepin County Medical Center (HCMC) and the Department of Human Services (DHS), Hennepin County will no longer be involved with Nonfederal Medical Assistance Reimbursements.

\*\*\*Workforce Development and Office of Diversity and Inclusion transferred to Human Resources in 2016

**Budget Commentary**

The 2017 approved General County Purposes budget is \$26.4 million, which is a net decrease of \$0.6 million over the 2016 adjusted budget. The decrease stems primarily from a smaller contingency budget \$1.5 million lower than 2016, which is offset by a \$0.8 million increase to Countywide Tuition.

Geographic Information Systems (GIS) will move to Information Technology in 2017 (\$2.4 million and 13.0 FTEs)

Online Service Delivery (OSD) merged with the Center of Innovation of Excellence in 2016.

The Hennepin History Museum received an additional \$40,000 to match a private donation to fund a full-time advancement director position. The match will be renewed on an annual basis for up to five years.

<b>Dues and Contributions Detail</b>	<b>2015 Actuals</b>	<b>2016 Est</b>	<b>2017 Est</b>
National Association of Counties (NACO)	\$23,049	\$23,049	\$24,000
Assoc. of Minnesota Counties (AMC)	75,894	75,914	***
St. Anthony Falls Heritage Board	31,000	31,000	***
North Metro Crossing (Hwy 610)	11,000		
169 Coalition		5,000	5,000
North Metro Mayors Association	10,000		
Youth Coordinating Board	64,803	65,000	***
Brooklyn Bridge Alliance	50,000	50,000	50,000
Foire de Tours 2017			30000
Greater MSP	150,000	150,000	150,000
Foire du Tours 2017			30,000
	<b>\$415,746</b>	<b>\$399,963**</b>	<b>\$444,000***</b>

\*\* \$399,963 represents amounts estimated to be collected and billed compared to a budget of \$414,000.

\*\*\* \$444,000 is a place holder to account for increases to dues or contribution amounts.

**Additional Resources:**

- Hennepin County Fair - [www.hennepincountyfair.com](http://www.hennepincountyfair.com)
- Hennepin History Museum - [www.hennepinhistory.org](http://www.hennepinhistory.org)
- Minnesota Extension Services - [www.extension.umn.edu/county/hennepin](http://www.extension.umn.edu/county/hennepin)
- Municipal Building Commission - [www.municipalbuildingcommission.org](http://www.municipalbuildingcommission.org)
- Hennepin Youth Sports - [www.hennepin.us/youthsports](http://www.hennepin.us/youthsports)
- [www.mnsports.org/grant\\_program.htm](http://www.mnsports.org/grant_program.htm)

**Debt Retirement  
Operations**

**2017 BUDGET  
Adopted**

**Mission:**

*To provide for principal and interest payments on general obligation bonds issued for building projects and equipment acquisition; to provide for principal and interest payments on sales tax revenue bonds; and to provide for lease payments on certificates of participation.*

**Department Description:**

Monies budgeted in this program pay the annual principal and interest on the county's general obligation bonds, sales tax revenue bonds and any lease/purchase agreements that may exist. Payment schedules are established by board resolution at the time of the bond sale or upon approval of the lease/purchase agreement. This program is accounted for in the Debt Retirement (70) and the Ballpark Debt Retirement (79) Funds.

<b>Budget Summary:</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2017 Budget</b>
Budgeted Property Tax Requirement*	\$84,475,901	\$86,900,000	\$86,900,000
Other Taxes	61,354	8,291,444	8,288,944
Federal	2,117,734	2,073,306	2,073,306
State	48,526		
Local	9,314,763	1,018,569	1,017,919
Investment Earnings	441		
Fees for Services			
Fines and Forfeitures			
Licenses and Permits			
Bond Proceeds			
Other Revenue	34,860,468	36,386,178	36,602,307
<b>Total Revenues</b>	<b>\$130,879,187</b>	<b>\$134,669,497</b>	<b>\$134,882,476</b>
Personal Services			
Commodities			
Services	334,965	400,000	400,000
Public Aid			
Capital Outlay			
Other Charges	127,426,430	134,269,497	134,482,476
<b>Total Expenditures</b>	<b>\$127,761,395</b>	<b>\$134,669,497</b>	<b>\$134,882,476</b>

\*Reflects the adjusted property tax requirement budget, not actual property tax collection.

Budgeted Positions (Full-time Equivalents)



### **DEBT RETIREMENT BUDGET HIGHLIGHTS**

The debt management strategy of Hennepin County for 2017 through 2021 takes into account the need to borrow funds for completion of the Capital Improvement Plan as adopted by the County Board.

At the end of 2016, Hennepin County had \$922.1 million in general obligation (GO) outstanding debt. Of this amount, there was \$825.8 million of general obligation property tax levy-supported debt outstanding. Additionally, there was \$96.3 million of general obligation revenue-supported bonds outstanding. This GO revenue supported debt category includes \$83.6 million of debt issued for the Counties Transit Investment Board (CTIB) in exchange for a note receivable from CTIB. The debt service on these bonds is being paid with a statutory 0.25 percent transit sales tax collected in the five metro counties that are members of CTIB. Also in this category of GO revenue bonds is \$12.3 million of bonds issued on behalf of the Minnehaha Creek Watershed District and \$370,000 for the Augsburg College Ice Arena.

The county is authorized by the state to issue debt for general capital improvement projects as well as libraries, solid waste facilities and capital equipment.

The total amount of debt that the county could potentially issue under its general capital improvement bonding authority (Minnesota Statutes 373.40, as described below) is approximately \$1.84 billion. This amount of bonding authority varies with changes in the taxable market value of property within the county. The county has approximately \$786.8 million in bonds currently outstanding under its general bonding authority. The current capital plan includes \$182 million of new debt issuance for 2017.

In general, the county makes use of bonded indebtedness in accordance with these principles:

- 1) Debt is normally issued only for major projects with a county expense in excess of \$150,000;
- 2) Debt is not to be used for operating projects or those projects whose life expectancy does not exceed the maturity of the bonds;
- 3) The county balances debt issuance and current property taxes for capital projects to maintain consistent levels of tax burden; and
- 4) The county maintains its strong financial framework and Aaa/AAA/AAA bond ratings.

The summary of outstanding debt and the future requirements tables at the conclusion of this section summarizes the county's outstanding debt at the end of 2015 and 2016, and future debt service property tax levy requirements.

### **Summary of County's Major Debt Issuance Authorities**

#### **Overall Debt Limitation Calculation**

The overall limitation on county general obligation debt is 3.0 percent of the taxable market value within the county. This calculates to a limit of almost \$4.5 billion as contrasted with total outstanding debt of \$922.1 million. This limitation is very large in contrast to outstanding debt and anticipated debt.

The overall debt limitation is calculated as follows: taxable property market value times .03 = debt limitation. \$149,501,999,985 x .03 = \$4,485,059,999.

#### **Capital Improvement Bonds and Notes - M.S. Chapter 373**

M.S. 373.40 in this chapter authorizes the county to issue bonds without referendum (unless petitioned by 5.0 percent of voters). This authority limits debt issuance to bonds for which the principal and interest of the

bonds will not exceed 0.12 percent of the estimated market value of the county. Depending on interest rates and maturity structures, this would limit the county to issuing approximately \$1.84 billion of bonds. Currently, there are approximately \$786.8 million of bonds outstanding under this authority.

#### M.S. 373.40 Debt Limitation Calculation

Taxable market value times .0012 = maximum annual principal and interest. This results in: \$149,501,999,985 x .0012 = \$179,402,400. The maximum principal and interest divided by \$97,500 (estimated debt service costs for \$1 million of debt assuming 5.5 percent for 15 years) produces an estimate of the amount of debt that can be issued under this authority. This amount is: \$179,402,400 divided by \$97,500 per million = \$1,840,024,615 of estimated debt authorization per M.S. 373.40.

#### Library Bonds - M.S. Section 383B.245

This statute authorizes the county to issue bonds for libraries without referendum. Prior to 2008, the county operated a library system outside of the City of Minneapolis. Effective January 1, 2008, the Minneapolis Public Library merged with the county library system and the applicable valuation pertaining to the debt limit is now countywide. This authority limits debt issuance to bonds for which the principal and interest of the bonds will not exceed .01612 percent of the taxable market value of property within the county. Assuming a 5.5 percent interest rate and 15-year maturity structure, it is estimated that the county could issue \$247.2 million of debt under this authority. The county has stopped utilizing this authority in recent years. Currently, there are \$39 million of bonds outstanding under this authority.

#### M.S. 383B.245 Debt Limitation Calculation

Taxable market value times .0001612 = maximum annual principal and interest. This results in: \$149,501,999,985 x .0001612 = \$24,099,722. The maximum principal and interest divided by \$97,500 per million (estimated debt service costs for \$1 million of debt assuming 5.5 percent for 15 years) produces an estimate of the amount of debt that can be issued under this authority. This amount is: \$24,099,722 divided by \$97,500 per million = \$247,176,636 of estimated Library debt authorization per M.S. 383B.245.

#### Solid Waste Bonds - M.S. 473.811

The county may, by resolution, issue general obligation bonds or revenue bonds to provide funds for various solid waste facilities or improvements. The county currently has no solid waste bonds outstanding. There is no limit as to the amount of these bonds. The only limits are the purpose for which the bond proceeds are spent and the overall debt limit. While the 2017-2021 capital plan anticipates completion of a number of capital projects in the environmental services area, it does not include any additional solid waste debt pursuant to this bonding authority at this time.

#### Ballpark Sales Tax Revenue Bonds - M.S. 473.757 and 475

The county received one-time authority in 2006 to issue a maximum of \$350 million of sales tax revenue bonds to fund a contribution towards the construction and acquisition of a publicly-owned baseball stadium. Of the total \$341.8 million issued in 2007 and 2008, there is currently \$229.7 million outstanding.

#### Transit Sales Tax Bonds – M.S. 287A.992, subdivision 7

The county is authorized to issue revenue bonds payable from the proceeds of a 0.25 percent sales and use tax and a \$20 motor vehicle excise tax to provide funds for transitway related purposes pursuant to a joint powers agreement of Hennepin, Anoka, Dakota, Ramsey, and Washington Counties (known as the “Counties Transit improvement Board” or “CTIB.”) The county may also pledge its full faith, credit, and taxing power as additional security for bonds issued pursuant to this authority. The county currently has \$83.6 million of debt outstanding that was issued on behalf of CTIB in 2010.

#### Capital Notes - M.S. 383B.117, subdivision 2

The county may issue general obligation capital notes to finance equipment acquisition. The principal amounts of the notes issued for any year cannot exceed 1.0 percent of that year’s annual budget and these notes must mature within ten years. Pursuant to statute, the annual budget for Hennepin Healthcare System is added to the annual budget of the county in calculating this limitation. The county does not have current plans to issue any debt pursuant to this authority.

**Watershed Management Capital Improvements Bonds under M.S. 103B.251 subdivision 7**

The county has issued a total of \$14.1 million in bonds for the benefit of the Minnehaha Creek Watershed District, a separate taxing jurisdiction. As of December 31, 2016, \$12.3 million of those bonds were outstanding. The District must levy a tax sufficient to pay the debt service, but if it fails to do so, the county is obligated to pay the debt service. These bonds have maturities as long as 20 years.

The county has a variety of other bonding authorities but the above represents the most commonly used authorities. A full listing of all debt authorities is available in county bond official statements that are available by request from the Office of Budget and Finance.

The tables on the following page shows the outstanding debt of the county, the 2017 debt service levy and the future levy requirements needed to support the both the countywide and library outstanding debt.

**OUTSTANDING DEBT**

	<b>OUTSTANDING as of 12/31/2015</b>	<b>OUTSTANDING as of 12/31/2016</b>	<b>2017 DEBT SERVICE LEVY</b>
<b>Property Tax-Supported General Obligation Bonds</b>	\$693,725,000	\$825,835,000	\$86,900,000
<b>General Obligation Revenue Bonds</b>			
Augsburg Ice Arena Bonds <sup>(1)</sup>	540,000	370,000	
Counties Transit Sales Tax Bonds <sup>(2)</sup>	87,755,000	83,605,000	
Minnehaha Creek Watershed District <sup>(3)</sup>	12,900,000	12,275,000	
<b>Ballpark Sales Tax Revenue Bonds<sup>(4)</sup></b>	242,530,000	229,700,000	
<b>TOTAL</b>	<b>\$1,037,450,000</b>	<b>\$1,151,785,000</b>	<b>\$86,900,000</b>

(1) Nontax revenues of lease payments pay the debt service on these bonds.

(2) 0.25% 5-county transit sales tax revenues pay the debt service on these bonds.

(3) These bonds are payable from property taxes levied within the Minnehaha Creek Watershed District.

(4) 0.15% Hennepin County sales tax revenues pay the debt service on these bonds.

**FUTURE DEBT SERVICE PROPERTY TAX  
REQUIREMENTS ON OUTSTANDING DEBT**

<b>YEAR</b>	<b>COUNTYWIDE LEVY</b>	<b>SUBURBAN ONLY LEVY</b>	<b>TOTAL LEVY</b>
2017	86,431,435	468,565	86,900,000
2018	87,908,366	513,403	88,421,769
2019	86,981,464	743,440	87,724,904
2020	84,217,577	735,021	84,952,598
2021	82,726,410	352,816	83,079,226
2022	75,847,353	347,007	76,194,360
2023	72,955,365	345,647	73,301,012
2024	68,765,359	343,252	69,108,611
2025	68,176,783	341,466	68,518,249
2026	64,963,426	343,634	65,307,060
2027	61,201,179	0	61,201,179
2028	56,404,686	0	56,404,686
2029	48,515,648	0	48,515,648
2030	42,584,544	0	42,584,544
2031-41	<u>282,410,494</u>	<u>0</u>	<u>282,410,494</u>
<b>Total</b>	<b>\$1,270,090,089</b>	<b>\$4,534,251</b>	<b>\$1,274,624,340</b>

## Hennepin County

### Ballpark Sales Tax Revenue Programs

**2017 BUDGET**

Operations

Adopted

**Mission:**

*To receive sales tax revenues authorized by Minnesota State Statute to provide for transfers of principal and interest payments on the sales tax revenue bonds issued to fund the county's contribution to the downtown baseball stadium, and to fund other authorized uses.*

**Department Description:**

The funds budgeted in this activity pay the annual principal and interest on the county's sales tax revenue bonds for the downtown Twins stadium. After payment of debt service, other authorized uses are contributions to a ballpark capital improvements account, Minnesota Ballpark Authority administrative costs, and youth sports and library programs. The sales tax revenue is collected on all taxable goods and services in the county at the rate of 0.15 percent, and distributed by the Minnesota Department of Revenue to the bond trustee to make all scheduled debt service payments.

First lien bonds were issued in 2007 in the amount of \$150 million. Second and third lien bonds were issued in the second quarter of 2008 in the total amount of \$200 million.

<b>Budget Summary:</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2017 Budget</b>
Budgeted Property Tax Requirement*	\$0	\$0	\$0
Other Taxes	35,769,164	35,880,000	36,597,600
Federal			
State			
Local			
Investment Earnings	776		
Transfer for Debt Service	(18,031,886)	(19,400,000)	(17,410,100)
Transfer for Optional debt prepayment	(10,900,000)	(12,000,000)	(12,000,000)
Transfer for Library additional hours	(2,300,000)	(2,300,000)	(2,300,000)
Transfer for Youth Sports Program	(2,175,000)	(2,300,000)	(2,300,000)
Use of Fund Balance		2,620,000	(87,500)
Total Revenues	<b>\$2,363,054</b>	<b>\$2,500,000</b>	<b>\$2,500,000</b>
Personal Services			
Commodities			
Services	\$474,619	\$500,000	\$500,000
Public Aid			
Capital Outlay			
Other Charges	1,809,936	2,000,000	2,000,000
Total Expenditures	<b>\$2,284,555</b>	<b>\$2,500,000</b>	<b>\$2,500,000</b>

*\*Reflects the adjusted property tax requirement budget, not actual property tax collection.*

Budgeted Positions (Full-time Equivalents)

# Hennepin County

## Employee Health Plan Self Insurance Fund

Operations

**2017 BUDGET**

Adopted

**Mission:**

*The Employee Health Plan Self Insurance Fund accounts for the county's employee health plan. The fund's budget includes the cost of operating the county HealthWorks unit. HealthWorks connects employees, their dependents, and retirees with wellness programs and services to help them maintain or improve their health.*

**Department Description:**

This department is an internal service fund. In addition to accounting for premium revenue and claims expense, the fund accounts for the expenses of the county HealthWorks unit.

**Budget Summary:**

	2015 Actual	2016 Budget	2017 Budget
Budgeted Property Tax Requirement*	\$0	\$0	\$0
Other Taxes			
Federal			
State			
Local			
Investment Earnings			
Fees for Services	7,397,697	7,741,145	11,646,908
Fines and Forfeitures			
Licenses and Permits			
Bond Proceeds			
Other Revenue	92,797,202	98,901,039	109,769,909
Total Revenues	<b>\$100,194,899</b>	<b>\$106,642,184</b>	<b>\$121,416,817</b>
Personal Services	\$283,787	\$458,634	\$525,370
Commodities	13,560	2,500	2,042
Services	6,987,997	5,335,300	8,876,425
Public Aid			
Capital Outlay			
Other Charges	94,678,718	100,845,750	112,012,980
Total Expenditures	<b>\$101,964,062</b>	<b>\$106,642,184</b>	<b>\$121,416,817</b>

*\*Reflects the adjusted property tax requirement budget, not actual property tax collection.*

Budgeted Positions (Full-time Equivalents)	6.0	6.0	6.0
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# Hennepin County

**Other Employee Benefits**  
**Operations**

**2017 BUDGET**  
**Adopted**

**Mission:**

*The Other Employee Benefits Fund is used to account for the cost of compensated absences and the cost of other post employment benefit obligations for governmental funds.*

<b>Department Description:</b>
--------------------------------

The Other Employee Benefits department is an internal service fund which is used to account for the cost and liquidation of compensated absences and post employment healthcare benefits relating to governmental funds on a cost-reimbursement basis.

<b>Budget Summary:</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2017 Budget</b>
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Budgeted Property Tax Requirement*	\$0	\$0	\$0
Other Taxes			
Federal			
State			
Local			
Investment Earnings			
Fees for Services			
Fines and Forfeitures			
Licenses and Permits			
Bond Proceeds			
Other Revenue	25,754,215	27,200,000	28,500,000
Total Revenues	<b>\$25,754,215</b>	<b>\$27,200,000</b>	<b>\$28,500,000</b>
Personal Services	\$25,754,215	\$27,200,000	\$28,500,000
Commodities			
Services			
Public Aid			
Capital Outlay			
Other Charges			
Total Expenditures	<b>\$25,754,215</b>	<b>\$27,200,000</b>	<b>\$28,500,000</b>

*\*Reflects the adjusted property tax requirement budget, not actual property tax collection.*

# Hennepin County

**Self Insurance Fund**  
Operations

**2017 BUDGET**  
Adopted

**Mission:**

*To report and account for the assets and liabilities related to the county's self insurance programs for workers' compensation, tort liabilities and property insurance risks.*

<b>Department Description:</b>
--------------------------------

The self insurance internal service fund is used to account for assets and estimated liabilities related to the county's self insurance programs for workers' compensation, tort liabilities and property insurance risks. The workers' compensation program is funded by annual charges to county departments. The costs of the Workers' Compensation Claims Administration staff in the Hennepin County Attorney's Office are accounted for in this fund. The fund also accounts for estimated tort liabilities and holds cash reserves related to the large deductible property insurance program for the county's buildings and equipment.

<b>Budget Summary:</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2017 Budget</b>
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Budgeted Property Tax Requirement*	\$0	\$0	\$0
Other Taxes			
Federal			
State			
Local			
Investment Earnings			
Fees for Services			
Fines and Forfeitures			
Licenses and Permits			
Bond Proceeds			
Other Revenue	5,896,023	6,656,842	8,050,559
Total Revenues	<b>\$5,896,023</b>	<b>\$6,656,842</b>	<b>\$8,050,559</b>
Personal Services	\$7,281,338	\$5,942,738	\$7,259,937
Commodities	2,665	5,200	5,200
Services	430,473	420,364	488,202
Public Aid			
Capital Outlay			
Other Charges	504,253	288,540	297,220
Total Expenditures	<b>\$8,218,729</b>	<b>\$6,656,842</b>	<b>\$8,050,559</b>

*\*Reflects the adjusted property tax requirement budget, not actual property tax collection.*

Budgeted Positions (Full-time Equivalents)	5.5	5.5	5.5
--	-----	-----	-----



VIII. Capital Improvements

**Major Program: Capital Improvement Program**

Countywide Capital Projects



**Program Description:**

Proposed capital projects are reviewed by county staff and citizen representatives of the Capital Budgeting Task Force. Program needs, operating cost implications, revenues and expenditures are reviewed in order to develop a five-year plan that will provide for the sound financial planning of future physical needs of the county. The plan is reassessed annually as new conditions and circumstances dictate.

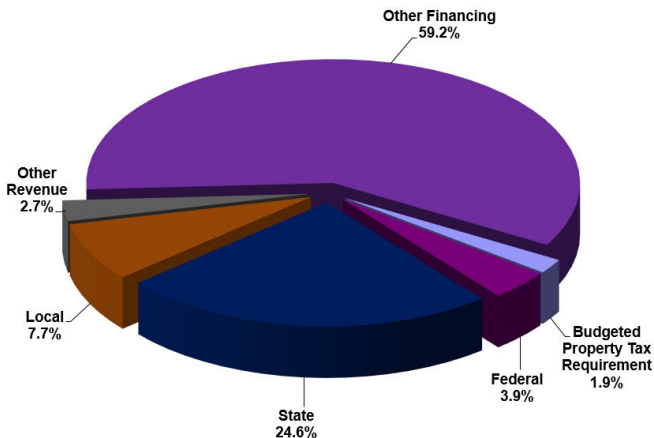
FOR SPECIFIC DETAILS REGARDING THE CAPITAL BUDGET AND EACH PROJECT, REFER TO THE 2017 CAPITAL BUDGET AND 2017 - 2021 CAPITAL IMPROVEMENT PROGRAM which is available on the County's internet site.

<b>Revenue and Expenditure Information</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2017 Budget</b>
Budgeted Property Tax Requirement*	\$7,846,218	\$5,730,218	\$5,875,218
Other Taxes	1,838	0	0
Federal	5,438,573	20,646,000	12,135,000
State	37,993,903	60,396,807	75,921,863
Local	24,755,402	14,055,643	23,696,527
Investment Earnings	238,790	0	0
Fees for Services	0	0	0
Fines and Forfeitures	0	0	0
Licenses and Permits	0	0	0
Other Revenue	927,447	6,685,640	8,332,000
Other Financing	28,397,182	186,761,852	182,460,000
<b>Total Revenues</b>	<b>\$105,599,353</b>	<b>\$294,276,160</b>	<b>\$308,420,608</b>
Personal Services	\$0	\$0	\$0
Commodities	4,957,603	0	0
Services	17,802,631	0	0
Public Aid Assistance	0	0	0
Capital Outlay	127,137,822	294,276,160	308,420,608
Other Charges	20,606,803	0	0
Grants	0	0	0
<b>Total Expenditures</b>	<b>\$170,504,859</b>	<b>\$294,276,160</b>	<b>\$308,420,608</b>
<b>Budgeted Positions (Full-time Equivalents)</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>

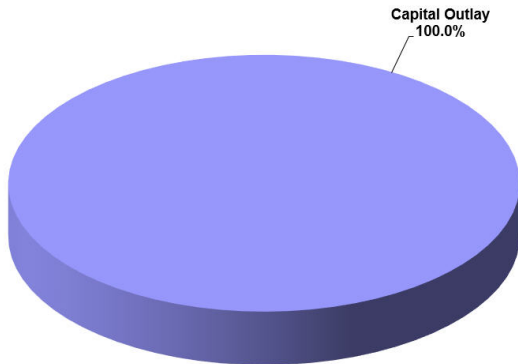
\* Reflects the adjusted property tax requirement budget, not actual property tax collected.

**Revenue and Expenditure Comparison:**

**2017 Revenue**



**2017 Expenditures**



**Department Expenditure Summary:**

	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2017 Budget</b>
Countywide Capital Projects	170,504,859	294,276,160	308,420,608
<b>Total Expenditures</b>	<b>\$170,504,859</b>	<b>\$294,276,160</b>	<b>\$308,420,608</b>

**Budgeted Positions:**

	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2017 Budget</b>
Countywide Capital Projects	0.0	0.0	0.0
<b>Total Full Time Equivalent (FTE)</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>

**Revenue Summary:**

The Capital Improvements budget for 2017 (less debt retirement, which is discussed in the Debt Retirement section of Operations) is \$308.4 million. This represents an increase of \$14.1 million or 4.7 percent over the adjusted 2016 budget of \$294.3 million.

**Role of the Capital Budgeting Task Force**

Since 1973, the county has considered the recommendations of an appointed eleven member citizen board, referred to as the Capital Budgeting Task Force (CBTF), prior to the adoption of its annual capital budget and five-year capital improvement program. Specifically, the CBTF is responsible for reviewing, prioritizing and making recommendations to the County Board regarding the capital projects requested by county departments. The CBTF's annual report to the County Board is contained in the separate document titled 2017 Capital Budget and 2017-2021 Capital Improvement Program. See the Introduction section for the capital budget schedule and process.

Of the revenues to support the \$308.4 million capital budget, \$182.5 million comes from bonded indebtedness. The 2017 level of bonding is \$4.3 million less than the \$186.8 million included in the adjusted 2016 budget. Details concerning the county's debt retirement and debt management can be found in the debt retirement section of the Operations program.

Intergovernmental (federal, state and local) revenues of \$111.8 million are included in the 2017 capital budget, which is up from the 2016 level of \$95.1 million. The variance between federal, state and local revenues show significant changes from 2016, which is almost exclusively related to road and bridge construction projects where the funding formulas vary based on the class of road or bridge being reconstructed. In addition to the transportation related variances, in 2016, \$22.0 million in state bonding was programmed for a planned new Medical Examiner's facility and a joint Hennepin/Ramsey Juvenile Corrections Facility. No state bonding is programmed in the 2017 capital budget.

The 2017 capital budget includes \$5.9 million in property tax funding which is \$200,000 more than the \$5.7 million budgeted in 2016. In addition, the 2017 capital budget includes \$250,000 in enterprise revenues for the preservation of Environment and Energy transfer stations, \$945,000 in lease revenues toward facility preservation of the 701 building, and \$6.6 million in other revenues for roads and bridges.

**Expenditure Summary:**

Expenditure Area	2017	
Public Works	159,135,608	51.6%
Public Safety & Judiciary	8,891,000	2.9%
Health	82,690,000	26.8%
Human Services	6,669,000	2.2%
Operations	51,035,000	16.5%
<b>Total</b>	<b>308,420,608</b>	<b>100.0%</b>

For detailed information regarding specific capital projects, refer to the 2017 Capital Budget and 2017-2021 Capital Improvement Program which is available on the County's internet site.

**2017 BUDGET  
Adopted**

Summary of Capital Projects by Major Program and Revenue Source

	<b>2017 Budget</b>	<b>Property Tax</b>	<b>County Bonds</b>	<b>Federal &amp; State</b>	<b>Enterprise &amp; Other</b>
<b>Public Works Program</b>					
Transportation Roads & Bridges					
2986402 CSAH 3 - Construct Lake St ramps at I-35W - Phase II	24,695,000	0	9,250,000	9,195,000	6,250,000
2150800 CSAH 3 - Reconst Lake St fr Blaisdell to 1st & 3rd to 5th	3,917,000	0	0	3,782,000	135,000
2150900 CSAH 3 - Landscape Lake St fr Blaisdell to 1st & 3rd to 5th	880,000	0	0	779,000	101,000
2163400 CSAH 15 - Replace Bridge #27592 at Tanager Channel	100,000	0	0	100,000	0
2163500 CSAH 19 - Rehabilitate Bridge #27516 at Minnetonka Narrows	100,000	0	0	100,000	0
2142600 CSAH 20 - Reconstruct Blake Road from TH 7 to Excelsior Blvd	12,380,000	0	0	12,380,000	0
2141200 CSAH 28 - Participate in MnDOT I-494 Ramp reconstruction	100,000	0	0	100,000	0
2141100 CSAH 30 - Reconst 93rd Ave N fr Xylon Ave to East of Winnetka	1,720,000	0	0	1,170,000	550,000
2101100 CSAH 53 - Reconst 66th St from Xerxes Ave S to Cedar Ave S	13,870,945	543,000	0	7,527,000	5,800,945
2090400 CSAH 61 - Reconst Flying Cloud Dr fr County Line to Charlson	19,514,000	0	200,000	14,625,455	4,688,545
2020300 CSAH 81 - Reconst Bottineau Blvd fr 63rd Ave N to CSAH 8	4,031,359	332,000	0	3,941,970	(242,611)
2141700 CSAH 94 - Reconst 29th Avenue NE from CSAH 88 to County Line	200,000	0	0	200,000	0
2100700 CSAH 102 - Reconst Douglas Dr N fr TH 55 to CSAH 70	9,213,086	0	0	5,757,800	3,455,286
2923900 CSAH 103 - Reconst W Broadway fr 85th Ave N to 93rd Ave N	1,760,000	0	0	1,760,000	0
2051400 CSAH 103 - Reconst W Broadway fr Candlewood Dr to CSAH 109	2,000,000	0	0	2,000,000	0
2091101 CSAH 112 - Reconstruct Rd fr Willow to Wolf Pointe Tr	11,160,000	0	160,000	9,789,638	1,210,362
2091102 CSAH 112 - Reconstruct Rd fr Wolf Pointe Tr to Wayzata Blvd	420,000	0	0	420,000	0
2091103 CSAH 112 - Reconstruct Rd fr CSAH 6 to Willow	1,804,000	0	0	1,772,000	32,000
2091800 CSAH 115 & CR 116 - Reconst. fr TH 55 to Clydesdale	3,370,000	0	1,607,000	1,009,000	754,000
2984000 CSAH 152 - Reconst fr CSAH 52 (Hennepin) to 5th St S	125,000	125,000	0	0	0
2040800 CR 202 - Replace Bridge at Elm Creek	300,000	0	300,000	0	0
2143700 CSAH 204 - Reconst Rd within Fort Snelling Boundary	2,499,000	0	0	0	2,499,000
2155600 TH 252 Improvements from I-694 to TH 610	100,000	0	0	100,000	0
2167700 TH 252 / CSAH 109 85th Avenue N interchange	20,000,000	0	7,000,000	8,000,000	5,000,000
2164400 Advanced Traffic Management System (ATMS)	3,664,000	0	2,166,000	1,498,000	0
2999957 Bicycle Plan Implementation	600,000	0	600,000	0	0
2999950 Consultant Services - Miscellaneous	720,000	180,000	0	540,000	0
2999960 Hardship Right of Way Acquisition	50,000	50,000	0	0	0
2999961 Maple Grove R of W Acquisition Reimbursement (CP 9635)	40,000	40,000	0	0	0
2999952 Minneapolis Signal Participation	520,000	50,000	0	470,000	0
2999953 MnDOT Signal Participation	190,000	50,000	0	140,000	0
2999954 Miscellaneous Structure Repair	50,000	50,000	0	0	0
2999967 Pavement Preservation Plus	300,000	300,000	0	0	0
2999965 Pedestrian Ramps	1,000,000	0	0	1,000,000	0
2999956 Railroad Crossing Participation	150,000	150,000	0	0	0
2999966 Sidewalk Participation	200,000	200,000	0	0	0
2999968 Southwest LRT Partnership Participation	4,545,000	0	4,545,000	0	0
2999955 Surface Water Management	50,000	50,000	0	0	0
2999900 Transportation County Aid to Municipalities	85,218	85,218	0	0	0
Transportation Facilities					
1004436 Medina Public Works Facility Reconfiguration	100,000	100,000	0	0	0
Community Works					
1001560 Penn Avenue Community Works	3,000,000	500,000	2,500,000	0	0
1002318 Bottineau LRT Community Works	750,000	750,000	0	0	0
0031805 Southwest LRT Community Works	1,700,000	0	1,700,000	0	0
1004499 Business District Initiatives	200,000	200,000	0	0	0
Environment & Energy					
1002150 HERC Pres & Improvements 2016-2020	6,712,000	0	6,712,000	0	0
1002151 Transfer Station Pres 2016-2020	250,000	0	0	0	250,000
<b>Public Works Program Total</b>	<b>159,135,608</b>	<b>3,755,218</b>	<b>36,740,000</b>	<b>88,156,863</b>	<b>30,483,527</b>
<b>Public Safety and Judiciary Program</b>					
Public Safety Administration & Integration					
1004451 Emergency Communications ARMER System Upgrade	996,000	0	996,000	0	0
County Attorney					
1003220 County Attorney Office Space & Furniture Mods	500,000	0	500,000	0	0
1004413 CAO Domestic Abuse Service Center Relocation	100,000	100,000	0	0	0

**2017 BUDGET  
Adopted**

Summary of Capital Projects by Major Program and Revenue Source

	<b>2017 Budget</b>	<b>Property Tax</b>	<b>County Bonds</b>	<b>Federal &amp; State</b>	<b>Enterprise &amp; Other</b>
1004485 CAO HCGC Space Expansion & Reconfiguration	100,000	100,000	0	0	0
District Court					
1003219 FJC Admin Space Relocations & Remodeling	822,000	0	822,000	0	0
1001168 Conciliation Court Relocation	80,000	80,000	0	0	0
1003244 JJC Hearing Room Modifications	622,000	0	622,000	0	0
1003245 HCGC Courtroom Jury Reconfiguration	100,000	0	100,000	0	0
1004535 HCGC Counsel Table Technology	500,000	250,000	250,000	0	0
Community Corrections & Rehabilitation					
1004409 Brooklyn Crossing Office Relocation	2,091,000	0	2,091,000	0	0
1002292 DOCCR Office Safety Audit Modifications	500,000	0	500,000	0	0
1004410 DOCCR Detention Lockset System Replacements	150,000	0	150,000	0	0
Public Defender					
1004416 Public Defender Relocation to 701 Building	680,000	0	680,000	0	0
Sheriff					
1003387 Sheriff's JMS Replacement	1,200,000	0	1,200,000	0	0
1004459 Sheriff's Video Visitation Replacement	90,000	90,000	0	0	0
1004458 Sheriff's PSF Kitchen Equipment Upgrades	360,000	0	360,000	0	0
<b>Public Safety and Judiciary Program Total</b>	<b>8,891,000</b>	<b>620,000</b>	<b>8,271,000</b>	<b>0</b>	<b>0</b>
<b>Health Program</b>					
NorthPoint Health & Wellness Center					
0031735 North Minneapolis Community Wellness Center	9,090,000	0	9,090,000	0	0
Medical Center					
1002163 HCMC Asset Preservation 2016-2020	8,000,000	0	8,000,000	0	0
1002512 HCMC Ambulatory Outpatient Specialty Center	64,600,000	0	64,600,000	0	0
1002293 HCMC Surgery Center Expansion & Relocation	1,000,000	0	1,000,000	0	0
<b>Health Prgram Total</b>	<b>82,690,000</b>	<b>0</b>	<b>82,690,000</b>	<b>0</b>	<b>0</b>
<b>Human Services Program</b>					
1001083 HSPHD Office Space Reconfiguration	4,569,000	0	4,569,000	0	0
1004439 HSPHD Mental Health Center Mods/Relocation	100,000	100,000	0	0	0
1004955 HSPHD CHIPS Youth Housing Solutions	2,000,000	0	2,000,000	0	0
<b>Human Services Program Total</b>	<b>6,669,000</b>	<b>100,000</b>	<b>6,569,000</b>	<b>0</b>	<b>0</b>
<b>Operations and Libraries Program</b>					
Library					
1001786 Ridgedale Library Refurbishment	4,218,000	0	4,218,000	0	0
1002169 Library Equipment Replacement 2016-2020	500,000	0	500,000	0	0
0030332 Southeast Library Renovation	665,000	0	665,000	0	0
1001787 Eden Prairie Library Refurbishment	358,000	0	358,000	0	0
1004465 Oxboro Library Refurbishment	171,000	0	171,000	0	0
1004470 Hosmer Library Refurbishment	220,000	0	220,000	0	0
1001788 Brookdale Library Refurbishment	115,000	0	115,000	0	0
1004474 North Regional Library Refurbishment	58,000	0	58,000	0	0
Information Technology					
1000979 IT Data Center Upgrades	4,000,000	0	4,000,000	0	0
1004415 Centralization of County Imaging Units	1,000,000	100,000	900,000	0	0
1002166 IT Community Connectivity 2016-2020	1,140,000	0	1,140,000	0	0
1000978 IT Furniture & Space Efficiency Modifications	414,000	0	414,000	0	0
1004460 IT Additional Space Needs	2,000,000	100,000	1,900,000	0	0
Facility Services					
1002153 Environmental Health & Safety 2016-2020	350,000	350,000	0	0	0
1000874 Government Center Rehabilitation	6,000,000	0	6,000,000	0	0
1002154 Facility Preservation 2016-2020	3,000,000	0	3,000,000	0	0
0031730 Multi-building Critical Power	1,400,000	0	1,400,000	0	0
1002308 Ridgedale Regional Center Preservation	8,200,000	0	8,200,000	0	0
1004461 1800 Chicago Infrastructure Replacements	3,459,000	0	3,459,000	0	0
1004483 Downtown Office Space Expansion	250,000	250,000	0	0	0
1002242 Countywide Security Systems & Equipment	2,000,000	400,000	1,600,000	0	0
1004414 701 Building Tenant Space Repurposing	3,274,000	0	3,274,000	0	0

Summary of Capital Projects by Major Program and Revenue Source

**2017 BUDGET**  
Adopted

	<b>2017</b>	<b>Property</b>	<b>County</b>	<b>Federal</b>	<b>Enterprise</b>
	<b>Budget</b>	<b>Tax</b>	<b>Bonds</b>	<b>&amp; State</b>	<b>&amp; Other</b>
1002156 Accessibility Modifications 2016-2020	200,000	100,000	100,000	0	0
1002158 Carpet Replacement Program 2016-2020	665,000	100,000	565,000	0	0
1001928 HCGC Admin Space Efficiency & Security Improvements	813,000	0	813,000	0	0
1002159 701 Building Facility Preservation 2016-2020	1,800,000	0	855,000	0	945,000
1002157 General Office Space & Furniture Mods 2016-2020	500,000	0	500,000	0	0
Municipal Building Commission					
0031317 MBC Life/Safety Improvements	625,000	0	625,000	0	0
0031483 MBC Mechanical Systems Upgrades	450,000	0	450,000	0	0
0031847 MBC Critical Power	2,500,000	0	2,500,000	0	0
1004484 MBC Elevator Upgrades	90,000	0	90,000	0	0
1000935 MBC Exterior Improvements	600,000	0	600,000	0	0
<b>Operations and Libraries Program Total</b>	<b>51,035,000</b>	<b>1,400,000</b>	<b>48,690,000</b>	<b>0</b>	<b>945,000</b>
<b>Total 2017 Appropriation</b>	<b>308,420,608</b>	<b>5,875,218</b>	<b>182,960,000</b>	<b>88,156,863</b>	<b>31,428,527</b>

## IX. Internal Service Funds



**Major Program: Internal Service Funds**

Central Mobile Equipment Division  
 Energy Center  
 Employee Health Plan Self Insurance  
 Information Technology Central Services  
 Information Technology Internal Services  
 Self Insurance  
 Other Employee Benefits

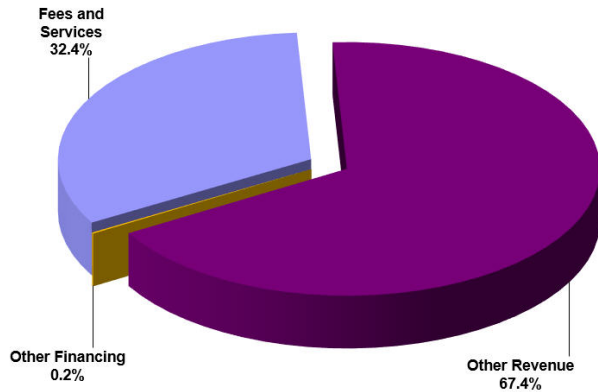
**Program Description:**

Internal service funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the government or to other governmental units, on a cost-reimbursement basis.

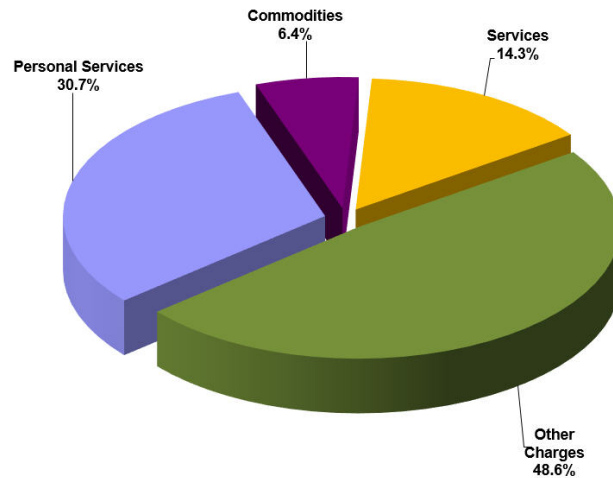
Revenue and Expenditure Information	2015 Actual	2016 Budget	2017 Budget
Budgeted Property Tax Requirement*	\$0	\$0	\$0
Other Taxes	0	0	0
Federal	0	0	0
State	0	0	0
Local	0	0	0
Investment Earnings	0	0	0
Fees for Services	80,145,328	87,931,760	89,854,329
Fines and Forfeitures	0	0	0
Licenses and Permits	0	0	0
Other Revenue	146,587,725	165,127,080	186,810,365
Other Financing	3,566,937	400,250	400,000
<b>Total Revenues</b>	<b>\$230,299,989</b>	<b>\$253,459,090</b>	<b>\$277,064,694</b>
Personal Services	\$66,474,863	\$73,718,432	\$85,180,408
Commodities	18,449,462	19,188,845	17,602,153
Services	26,225,451	36,710,096	39,734,445
Public Aid Assistance	913	0	0
Capital Outlay	0	0	0
Other Charges	113,738,057	123,841,717	134,547,688
Grants	0	0	0
<b>Total Expenditures</b>	<b>\$224,888,748</b>	<b>\$253,459,090</b>	<b>\$277,064,694</b>
<b>Budgeted Positions (Full-time Equivalents)</b>	<b>327.2</b>	<b>339.5</b>	<b>413.3</b>

**Revenue and Expenditure Comparison:**

**2017 Revenue**



**2017 Expenditures**



<b>Department Expenditure Summary:</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2017 Budget</b>
Central Mobile Equipment Division	12,834,321	16,443,460	16,432,407
Energy Center	7,814,143	10,527,639	9,504,286
Employee Health Plan Self Insurance	101,964,060	106,642,184	121,416,817
Information Technology Central Services	6,382,434	7,010,589	12,085,800
Information Technology Internal Services	61,920,847	78,978,376	81,074,825
Self Insurance	8,218,729	6,656,842	8,050,559
Other Employee Benefits	25,754,214	27,200,000	28,500,000
<b>Total Expenditures</b>	<b>\$224,888,748</b>	<b>\$253,459,090</b>	<b>\$277,064,694</b>

<b>Budgeted Positions:</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2017 Budget</b>
Central Mobile Equipment Division	28.0	28.0	28.0
Energy Center	1.0	1.0	1.5
Employee Health Plan Self Insurance	6.0	6.0	6.0
Information Technology Central Services	23.0	23.0	85.6
Information Technology Internal Services	263.7	276.0	286.7
Self Insurance	5.5	5.5	5.5
Other Employee Benefits	0.0	0.0	0.0
<b>Total Full Time Equivalent (FTE)</b>	<b>327.2</b>	<b>339.5</b>	<b>413.3</b>



## The new Brooklyn Park Library Opened in 2016

The 39,000 square foot facility replaces the previous 15,000 square foot library. The new library has a STEM-based learning space for children, developed in collaboration with the local community and the Minnesota Children's Museum.



[www.hennepin.us/hcbudget](http://www.hennepin.us/hcbudget)

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