

**Public Works** 

**Public Safety** 

Health

Libraries

**Human Services** 

General Government

Capital Improvements

2013 CAPITAL BUDGET





#### **Lowry Avenue Bridge**

The Lowry Avenue Bridge reopened to the public on Saturday, Oct. 27, 2012. The bridge spans 1,600 feet, carrying County State Aid Highway 153 over the railroad tracks and Mississippi River between North and Northeast Minneapolis.

A total of 111 million pounds of structural concrete, seven million pounds of steel rebar and more than nine miles of steel piling were used to construct the bridge and roadway approaches.



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#### www.hennepin.us/hcbudget

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### 2013 CAPITAL BUDGET 2013 – 2017 Capital Improvement Program

### Hennepin County Minnesota

As approved on December 11, 2012 by the **Hennepin County Board of Commissioners** 

Mike Opat, Chair, 1<sup>st</sup> District
Linda Higgins, 2<sup>nd</sup> District
Gail Dorfman, 3<sup>rd</sup> District
Peter McLaughlin, 4<sup>th</sup> District
Randy Johnson, 5<sup>th</sup> District
Jan Callison, Vice Chair, 6<sup>th</sup> District
Jeff Johnson, 7<sup>th</sup> District

**Hennepin County Administrator** 

Richard P. Johnson

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### **Hennepin County**County Administration

A2303 Government Center 300 South Sixth Street Minneapolis, Minnesota 55487-0233 612-348-7574 FAX: 612-348-8228 www.hennepin.us

January 2, 2013

Board of County Commissioners Hennepin County Government Center Minneapolis, Minnesota 55487

#### Honorable Board Members:

I am submitting herewith the 2013 Capital Budget and the 2013-2017 Capital Improvement Program (CIP), as adopted by the County Board on December 11, 2012. The 2013 Capital Budget totals \$182,941,969 and the five-year Capital Improvement Program totals \$995,853,969. The 2013-2017 CIP is approximately \$345.3 million higher than the adjusted \$650.5 million capital program that was approved last year.

The major reason for the significant increase in the 2013-2017 capital program compared to the 2012-2016 program relates to the inclusion of a substantially higher level of proposed Medical Center capital expenditures during 2013-2017 than was programmed last year. Although Hennepin Healthcare System (HHS) is responsible for hospital operations, Medical Center capital projects that call for long-term debt financing remain part of the County's capital program. The 2012-2016 capital program included projects totaling only \$58.2 million as much of the hospital's capital program was deferred, pending identification of specific projects and development schedules. In contrast, the approved 2013-2017 capital program includes Medical Center

projects totaling \$414.6 million in additional funding. Included in this amount is an additional \$43.9 million for infrastructure projects including the Asset Preservation, Regulatory Compliance and Purple & Red Roof Replacement projects. Also included is \$9.7 million in funding for the In-patient Bed Expansion project. The 2013-2017 program also includes \$88.0 million in additional funding for a new Out-patient Clinic Buildings, \$115.0 million for a new Psychiatric Center and \$158.0 million for additional Inpatient improvements at the hospital.

The 2013-2017 capital program includes Highway construction totaling \$243.3 million in additional funding, including the following major highway projects:

- Reconstruction of the Franklin Avenue Bridge in Minneapolis at an estimated cost of \$23.5 million.
- Reconstruction of 66<sup>th</sup> Street (CSAH 53) from Washburn Avenue to 16<sup>th</sup> Avenue in Richfield at an estimated cost of \$29.0 million.
- An additional \$48.0 million is programmed for two projects

- along CSAH 61 (Shady Oak Road) in Hopkins, Minnetonka and Eden Prairie.
- Continuation of various projects totaling \$52.8 million in improvements to CSAH 101 projects in Rogers, Corcoran, Dayton, Maple Grove, Minnetonka, Wayzata and Woodland.
- Continuation of reconstruction of CSAH 112 from CSAH 6 to Wayzata Boulevard in Orono and Long Lake at an estimated cost of \$45.2 million.

The five-year capital program relating to Housing, Community Works and Transit includes \$14.5 million in continuation funding for the Affordable Housing project. In addition, the 2013-2017 capital program includes \$28.2 million in continuation funding for various Community Works projects designed to enhance the tax base and create jobs in the affected areas. In total, approximately \$42.7 million in additional funding is provided in the 2013-2017 capital program for Housing, Community Works and Transit projects.

Included in the 2013-2017 capital program is \$57.0 million in additional funding for Library related projects. The CIP includes continuation funding for the \$23.5 million New Brooklyn Park Library and \$5.7 million New Excelsior Library. Also included is funding for new and improved libraries in Minneapolis including new Walker and Southeast libraries, each of which are estimated to cost \$12 million. Funding is also provided for improvements to the Roosevelt and Webber Park libraries. In addition to these major projects, there is also funding for Library recommissioning, modifications, security, preservation, furniture and equipment projects at Minneapolis and suburban libraries.

The 2013-2017 capital program includes \$20.7 million in additional funding for Human Services and Public Health projects

that are designed to decentralize services throughout the County. The overall decentralization effort will create six major Hubs and a variety of other satellite facilities. Upon completion of the decentralization, the Century Plaza building will be vacated and services relocated to the neighborhoods where Human Services clients are located.

The 2013-2017 capital program also includes \$65.1 million in additional funding for Public Safety projects including \$18.7 million in additional funding for the Sheriff's New 911 Emergency Communications Facility. In addition, funding is programmed for various District Court projects to relocate functions within the secure perimeter, pending the results of court security studies and decisions related thereto.

Also included in the 2013-2017 CIP is \$116.8 million in additional funding for General Government improvements including \$44.8 million for a new Government Center Rehabilitation project and numerous infrastructure and facility improvements.

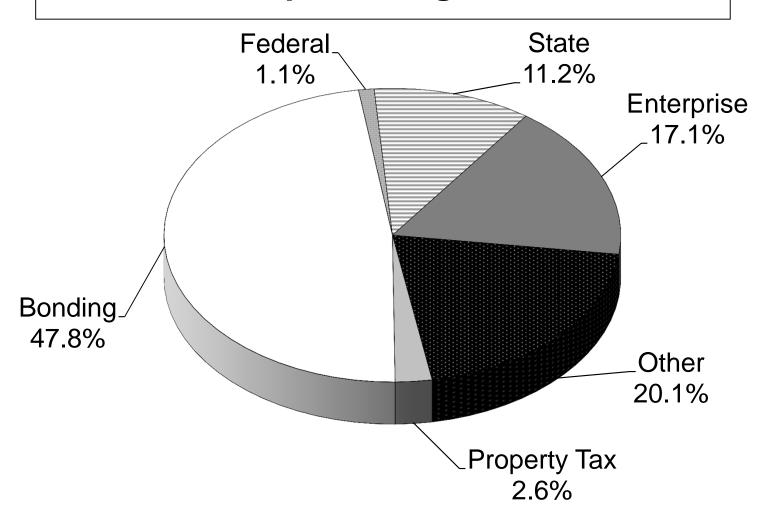
A report with recommendations from the Capital Budgeting Task Force is included in the section of the Capital Budget labeled "CBTF Report" (Section VIII). I would like to express the County's appreciation to the members of the Capital Budgeting Task Force for their time and efforts in analyzing capital requests and making their recommendations.

Respectfully,

David Hough

Acting County Administrator

### **2013 Capital Budget Revenues**

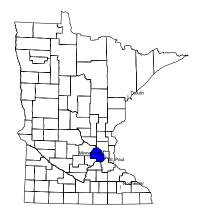


### **Hennepin County Profile**

### Geography

Hennepin County was established by the territorial legislature of Minnesota in 1852, six years before Minnesota became a state.

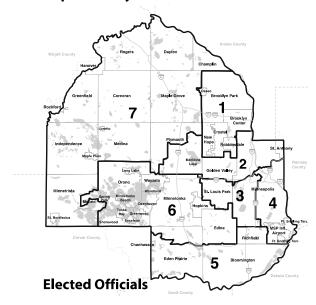
The county is located within the Twin Cities Metropolitan Area. The upper Mississippi flows through Minneapolis and defines the northeastern boundary of the county. Minneapolis, the most populous city in Minnesota, is one of 45 municipalities within the county. The county encompasses 611 square miles with 200 lakes larger than 10 acres and numerous parks and trails providing recreational opportunities and community amenities to residents.



### Government

Hennepin County is governed by a seven-member Board of Commissioners elected by district for staggered four-year terms. The County Attorney and Sheriff are also elected officials. County Commissioners are responsible, among other things, for authorizing resolutions, adopting the annual budget, appointing committees and hiring the County Administrator. The County Administrator is responsible for carrying out the policies and resolutions of the Board of Commissioners, for overseeing the day-to-day operations of the county, and for appointing the heads of the county's departments. Hennepin County is the largest local government in Minnesota and has been rated among the best managed large counties by studies from Syracuse University and *Governing* Magazine.

#### **Hennepin County Commissioner Districts**



Board of Commissioners
Mike Opat, 1st District
Linda Higgins, 2nd District
Gail Dorfman, 3rd District
Peter McLaughlin, 4th District
Randy Johnson, 5th District
Jan Callison, 6th District
Jeff Johnson, 7th District

**Michael O. Freeman**, County Attorney **Richard W. Stanek**, County Sheriff

### MISSION/VISION STATEMENT OF HENNEPIN COUNTY

### **MISSION**

The mission of Hennepin County is to enhance the health, safety and quality of life of our residents and communities in a respectful, efficient and fiscally responsible way.

### **VISION**

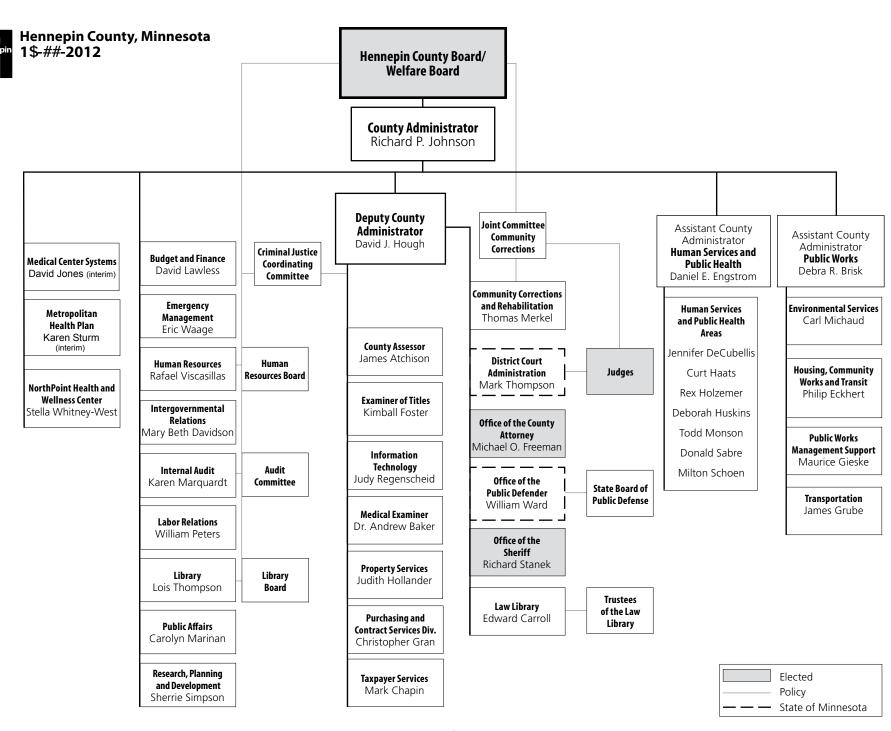
We envision a future where residents are healthy and successful and where our communities are safe and vibrant. We will strive to meet and exceed expectations by engaging people and communities in developing innovative solutions to challenges. We will be a diverse, learning organization. We will partner with others to enhance the quality of life in Hennepin County and the region.

### **OVERARCHING GOALS**

#### People are:

- Healthy. People are healthy, have access to quality health care and live in a clean environment.
- **Protected and Safe.** People are safe from harm through prevention, early intervention and treatment services, and through enhanced public safety.
- Self-reliant. People achieve success with the support of essential services, have access to affordable housing and
  opportunities for life-long learning.
- **Assured Due Process.** People are assured equal protection of the laws through an adversarial and respectful system designed to assure fairness and reliability in the ascertainment of liability, guilt and innocence.
- **Mobile.** People and goods move easily and safely throughout the county and the region, via an integrated system of transportation.

By putting the customer first, every Hennepin County employee will work every day to achieve our mission, vision and goals. We will strive to improve our services through proactive, innovative public stewardship.



#### **HENNEPIN COUNTY 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PLAN** MINNESOTA Major Program: One of the six county programs Project Name: Department: The requesting department Project Number: Building: The building in which the project is located Start: Schedule Start (Year) **Completion:** Anticipated Completion (Year) Description & Location: Purpose & Justification: The purpose and justification provides an explanation of the need for the project and the benefits to the county. The capital budget instructions emphasize how each This section provides a detailed description of the project (facility project will increase the department's effectiveness in achieving results and will construction, facility modification or transportation project) as well as the enhance the county's vision. precise location of the project. Cost breakdown (see box below): - Land Acquisition includes land, structures and related costs. Construction includes general construction as well as mechanical, electrical and site preparation. - Consulting services include construction related services such as architectural. engineering, testing and legal fees. - Furnishings/Equipment essential to the initial operation of an acquired or constructed structure. - Other/Contingency includes project related moving costs, insurances, utility bills prior to occupancy, initial library collection and a project contingency allowance. Project's Effect On Annual Operating Budget: Funding Source Notes: Cost Breakdown Total Land Acquisition This section provides a best estimate of the annual This section is used to provide other relevant comments Construction increases/decreases in the county's operating budget regarding the projects, such as noting previous resolutions See descriptions Consulting resulting from the proposed project (e.g. staffing, shown above. amending the scope, comments regarding funding sources, Furnishings/Equipment equipment, rent, utilities, maintenance, etc.) etc. Other/Contingency TOTAL Prior 2013 2014 2015 2016 2017 Beyond 2017 **TOTAL** Funding Source Appropriations **Budget** Estimate Estimate Estimate **Estimate** Estimate Property tax **Property tax** funding is revenue generated by the county's property tax levy. **Bonding** Bonding is revenue generated through sales of bonds; includes general obligation bonds, library bonds, transportation road bonds, and enterprise bonds. Federal revenue is generally limited to matching county and/or state funding for specific transportation, community works and building projects. Federal State revenues is money available from the State of Minnesota for a variety of specific projects, including aids for roads & bridges, bridge bonds, or grants for specific projects State (e.g. community corrections, community works). Enterprise income Enterprise income is revenue generated by a county enterprise operation (e.g. HCMC) and used to fund specific capital projects of the operation.

Other revenue consists of municipal participation in transportation projects, funding from other governmental agencies, land sale revenues, and other sources as noted.

Other

TOTAL

### 2013 CAPITAL BUDGET

Summary of Projects by Major Program and Revenue Source

Project Number		Total 2013	Property Tax	Bonded Indebtedness	Federal	State	Enterprise	Other
	PUBLIC WORKS							
	Transportation							
Various	Highways	\$45,023,000	\$2,700,000	\$500,000	\$2,000,000	\$20,553,000	_	\$19,270,000
0031629	Public Works Vehicle Wash	793,000	-	793,000	-	-	_	-
	Housing, Community Works & Transit Projects	,		,				
1000902	Affordable Housing 2013-2017	2,500,000	-	-	-	-	-	2,500,000
0031698	66th Street Corridor	250,000	_	250,000	_	-	_	· · ·
0031742	Minnehaha-Hiawatha Community Works	800,000	_	800,000	_	-	_	-
1000903	Transit Oriented Development 2013-2017	3,009,421	-	1,009,421	-	-	-	2,000,000
0031805	Southwest LRT Corridor Community Works	1,500,000	-	1,500,000	_	-	_	· · ·
0031720	Community Works Corridor Planning	250,000	250,000	· · · -	-	-	-	-
0031591	Bottineau LRT Corridor Community Works	500,000	-	500,000	-	-	-	-
1001125	Penn Avenue Community Works	750,000	750,000	-	-	-	-	-
	Environmental Services							
0031704	HERC Facility Preservation & Improvement	5,000,000	-	-	-	-	5,000,000	-
0031814	HERC District Energy	1,130,000	-	-	-	-	1,130,000	-
0031787	Energy Center Improvements	4,102,000	Ξ	4,102,000	<u>-</u>	Ξ	Ξ.	_
	Public Works Subtotal	\$65,607,421	\$3,700,000	\$9,454,421	\$2,000,000	\$20,553,000	\$6,130,000	\$23,770,000
	PUBLIC SAFETY							
	District Court							
0031689	Government Center C-6 Modifications	1,074,000	-	1,074,000	-	-	-	-
0031746	Government Center C-11 Modifications	157,000	-	157,000	-	-	-	-
0031815	District Court Courtroom Bench Modifications	342,000	-	342,000	-	-	-	-
1000931	Courtroom Communications Systems Community Corrections	500,000	-	-	-	-	-	500,000
0031789	Community Corrections Security Modifications	393,000	-	393,000	-	-	-	-
0031816	ACF Main Building Administration Renovation	3,177,000	-	3,177,000	-	-	-	-
1000320	Comm Corrections Facil Preservation 2012-2016	1,500,000	-	1,500,000	-	-	-	-
0031830	JDC Flooring Replacement	248,000	-	248,000	-	-	-	-
1000321	Community Corrections Flooring Replacement	100,000	-	100,000	-	-	-	-
0031774	Probation Furniture & Space Efficiency	500,000		•				500,000

### 2013 CAPITAL BUDGET

Summary of Projects by Major Program and Revenue Source

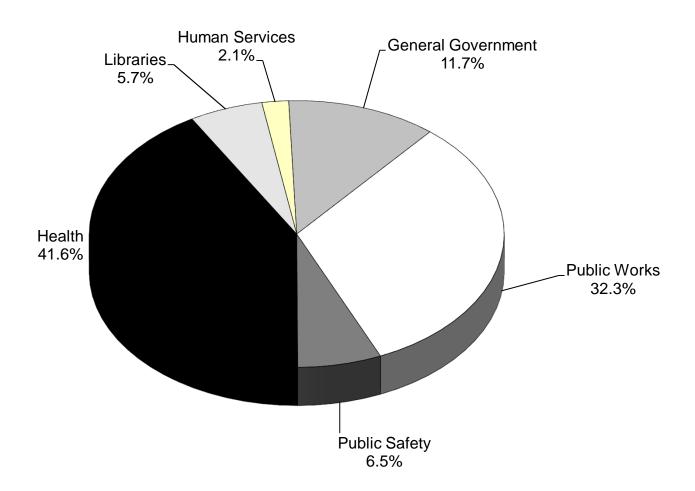
Project Number		Total 2013	Property Tax	Bonded Indebtedness	Federal	State	Enterprise	Other
0031707 0031762	Sheriff New 911 Emergency Communications Facility Sheriff Holding Area Security Upgrades Public Safety Subtotal	13,020,000 <u>400,000</u> \$21,411,000	- <u>-</u> \$0	13,020,000 <u>400,000</u> \$20,411,000	- <u>-</u> \$0	- <u>-</u> \$0	- - \$0	- \$1,000,000
1000977	HEALTH Medical Examiner Medical Examiner Regional Office Study	150,000	150,000	<u>φ20,+11,000</u> -	<u>ψο</u> -	<u>φο</u> -	<u>φυ</u> -	<u> </u>
1000323 0031752	Medical Center HCMC Asset Preservation 2012-2016 HCMC In-patient Bed Expansion	6,000,000 9,700,000	-	-	-	-	6,000,000 9,700,000	-
0031776 0031753	HCMC Regulatory Compliance HCMC Out-patient Clinic Buildings	1,500,000 31,000,000	-	23,000,000	-	-	1,500,000 8,000,000	-
1001170	HCMC Purple & Red Roof Replacement Health Subtotal	4,360,000 \$52,710,000	\$150,000	4,360,000 \$27,360,000	<u>-</u> <u>\$0</u>	<u>-</u> <u>\$0</u>	\$25,200,000	<u>=</u> <u>\$0</u>
	LIBRARIES Library							
0030315	New Excelsior Library	1,200,000	-	1,200,000	-	-	-	-
0030328	New Walker Library	5,335,000	-	5,335,000	-	-	-	4 040 000
0030333	Roosevelt Library Library Facility Modifications 2012-2016	1,618,000 750,000	-	750,000	-	-	-	1,618,000
1000324	Library Facility Preservation 2013-2017	1,000,000	-	1,000,000	- -	_	-	_
0030314	Library Security Improvements	760,000	-	760,000	-	_	-	-
1001167	Library Recommissioning 2013-2017	150,000	-	-	-	-	-	150,000
0030329	Minneapolis Libraries BAS Upgrades	200,000	-	200,000	-	-	-	-
0030343	Library Equipment Replacement	500,000	-	-	-	-	-	500,000
0030342	Library Furniture Replacement	492,000	492,000	-	-	-	-	-
0030312	Library Technology Improvements	1,000,000	-	1,000,000	-	-	-	-
1001124	Webber Park Library Improvements Libraries Subtotal	<u>500,000</u> <u>\$13,505,000</u>	\$492,000	\$10,245,000	<u>=</u> <u>\$0</u>	<u>=</u> <u>\$0</u>	<u>=</u> <u>\$0</u>	<u>500,000</u> <u>\$2,768,000</u>

### 2013 CAPITAL BUDGET

Summary of Projects by Major Program and Revenue Source

Project		Total	Property	Bonded		_		
Number		2013	Tax	Indebtedness	Federal	State	Enterprise	Other
	HUMAN SERVICES							
0031821	HSPHD Satellite Facilities	1,000,000	_	1,000,000	_	_	_	-
0031819	HSPHD South Suburban Hub	1,263,000	-	688,220	-	-	-	574,780
0031845	HSPHD Central/Northeast Minneapolis Hub	3,364,000	-	3,364,000	-	-	-	-
0031754	HSPHD South Minneapolis Hub	903,000	-	903,000	-	_	-	-
0031846	HSPHD West Suburban Hub	2,813,000	-	2,813,000	-	-	-	-
1001083	HSPHD Office Space Reconfiguration	950,000	Ξ.	950,000	Ξ	<u>=</u>	Ξ	Ξ.
	Human Services Subtotal	\$10,293,000	<u>\$0</u>	\$9,718,220	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	574,780
	GENERAL GOVERNMENT							
	Information Technology							
1000981	IT Infrastructure Equipment Replacement	4,110,548	_	_	_	_	-	4,110,548
1000325	IT Community Connections Initiative	2,000,000	_	2,000,000	-	_	-	-
1000978	IT Furniture & Space Efficiencies Modifications	1,864,000	-	-	_	_	-	1,864,000
1000979	IT Data Center Upgrades	1,177,000	_	_	_	_	_	1,177,000
	Public Affairs	.,,						.,,
0031831	Public Affairs Office Remodeling	657,000	-	657,000	-	-	-	-
	Property Services Countywide Projects	•		•				
0031822	Environmental Health & Safety 2011-2015	500,000	-	500,000	-	-	-	-
0031823	Facility Preservation 2011-2015	1,000,000	-	1,000,000	-	-	-	-
1000874	Government Center Rehabilitation	1,000,000	-	1,000,000	-	-	-	-
0031824	Building Automation System Improve 2011-2015	1,000,000	-	1,000,000	-	-	-	-
0031672	Accessibility Modifications	486,000	-	486,000	-	-	-	-
1000327	Energy & Water Conservation	250,000	250,000	-	-	-	-	-
0031826	General Office Space Modifications 2011-2015	300,000	-	300,000	-	-	-	-
0031827	Public & Programmatic Furniture Replacement	144,000	144,000	-	-	-	-	-
1000328	701 Building Facility Preservation	500,000	-	-	-	-	-	500,000
1000329	701 Building Office Space Modifications	2,922,000	-	2,722,000	-	-	-	200,000
1001372	Judicial Security Planning & Improvements	200,000	-	-	-	-	-	200,000
1000875	Hyperbaric Chamber Demolition	695,000	-	-	-	-	-	695,000
	Municipal Building Commission							
0031317	MBC Life/Safety Improvements	100,000	-	100,000	-	-	-	-
0031483	MBC Mechanical Systems Upgrades	<u>510,000</u>	<u> </u>	<u>510,000</u>	=	=	=	-
	General Government Subtotal	<u>\$19,415,548</u>	<u>\$394,000</u>	<u>\$10,275,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$8,746,548</u>
	TOTAL	<u>\$182,941,969</u>	<u>\$4,736,000</u>	<u>\$87,463,641</u>	\$2,000,000	<u>\$20,553,000</u>	<u>\$31,330,000</u>	\$36,859,328

# 2013 - 2017 Capital Improvement Program Expenditures by Program



## 2013 - 2017 Capital Improvement Program Schedule of Expenditures by Program

Project		Total					
Number		2013-2017	2013	2014	2015	2016	2017
	PUBLIC WORKS						
	Transportation						
Various	Highways	\$243,339,000	\$45,023,000	\$54,737,000	\$39,895,000	\$59,159,000	\$44,525,000
0031629	· · · · · · · · · · · · · · · · · · ·	793,000	793,000	-	-	-	
	Housing, Community Works & Transit						
1000902		14,500,000	2,500,000	3,000,000	3,000,000	3,000,000	3,000,000
0031698		250,000	250,000	-	-	-	
0031742		2,400,000	800,000	800,000	800,000	-	
1000903		15,009,421	3,009,421	3,000,000	3,000,000	3,000,000	3,000,000
0031805		6,000,000	1,500,000	1,500,000	1,500,000	1,500,000	
0031720	3	1,250,000	250,000	250,000	250,000	250,000	250,000
0031591	- · · · · · · · · · · · · · · · · · · ·	2,500,000	500,000	1,000,000	1,000,000	-	
1001125		750,000	750,000	-	-	-	
	Environmental Services Projects						
0031704	HERC Facility Preservation & Improvement	14,903,000	5,000,000	2,505,000	3,347,000	2,051,000	2,000,000
0031814	HERC District Energy	1,230,000	1,130,000	-	-	100,000	
0031787	Energy Center Improvements	10,314,000	4,102,000	3,501,000	2,711,000	-	
1000319	Transfer Station Facility Preservation 2012-2016	600,000	-	150,000	150,000	150,000	150,000
0031702	Minneapolis Recycling & Waste Center	7,608,000	<u>-</u>	7,608,000	<u>=</u>	<u>-</u>	:
	Public Works Subtotal	\$321,446,421	<u>\$65,607,421</u>	<u>\$78,051,000</u>	<u>\$55,653,000</u>	\$69,210,000	\$52,925,000
	PUBLIC SAFETY						
	District Court						
0031689	HCGC C-6 Modifications	1,074,000	1,074,000	-	-	-	
0031746	HCGC C-11 Modifications	3,185,000	157,000	3,028,000	-	-	
0031815	Courtroom Bench Modifications	685,000	342,000	343,000	-	-	
0031840	Brookdale Third Courtroom Completion	854,000	-	854,000	-	-	
1000932	Jury Assembly Relocation	1,374,000	-	234,000	1,140,000	-	
0031841	Traffic Violations/Hearing Office Relocation	1,685,000	-	397,000	1,288,000	-	
0031838	Self Help Center Relocation	738,000	-	152,000	586,000	-	
1000931	Courtroom Communications Systems	3,147,000	500,000	499,000	429,000	667,000	1,052,000
1001168	Conciliation Court Relocation	2,170,000		492,000	1,678,000	•	
	Community Corrections						
0031789		2,561,000	393,000	916,000	627,000	625,000	
0031816		3,177,000	3,177,000	, -			
1000320		16,200,000	1,500,000	6,000,000	5,000,000	2,500,000	1,200,000
0031750	JDC Medical Build-out & Remodeling	947,000		947,000	-	-	, ,
0031830	JDC Flooring Replacement	436,000	248,000	188,000	-	-	
1000321	Community Corrections Flooring Replacement	263,000	100,000	163,000	-	_	
0031774	Probation Furniture/Space Efficiency Mods	2,140,000	500,000	639,000	548,000	453,000	
0031842	CHS Facility Modifications	335,000	-	-	335,000		
	ACF Women's Section Expansion	200,000			,		200,000

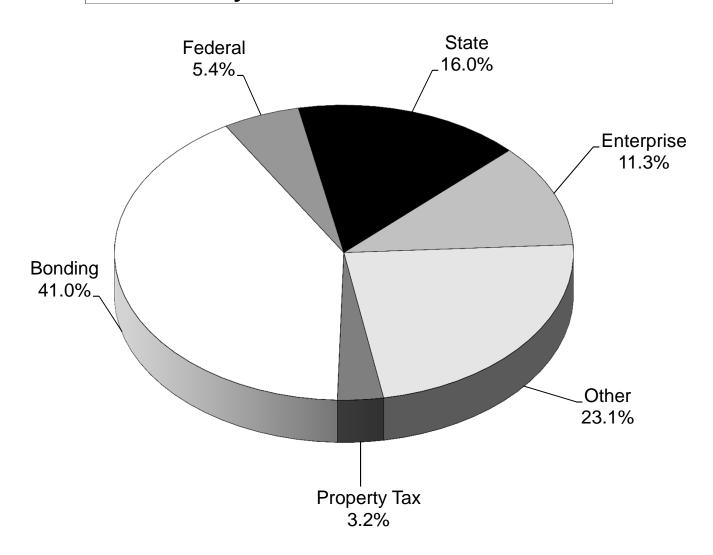
## 2013 - 2017 Capital Improvement Program Schedule of Expenditures by Program

Project		Total					
Number		2013-2017	2013	2014	2015	2016	2017
	Sheriff						
0031707	New 911 Emergency Communications Facility	18,672,000	13,020,000	5,652,000	-	-	-
0031762	Sheriff's Holding Area Security Upgrades	2,963,000	400,000	371,000	811,000	1,381,000	-
0031775	Sheriff's Crime Lab Expansion/Remodeling	2,278,000	<u>-</u>	168,000	1,490,000 (12,022,000	620,000 \$6,046,000	<u>-</u>
	Public Safety Subtotal	<u>\$65,084,000</u>	<u>\$21,411,000</u>	<u>\$21,043,000</u>	<u>\$13,932,000</u>	<u>\$6,246,000</u>	<u>\$2,452,000</u>
	HEALTH						
	Medical Examiner						
1000977	Medical Examiner Regional Office Study	150,000	150,000	_	_	_	-
	Medical Center	,	,				
1000323	HCMC Asset Preservation 2012-2016	32,000,000	6,000,000	6,500,000	6,500,000	6,500,000	6,500,000
0031752	HCMC In-patient Bed Expansion	9,700,000	9,700,000	, , ,	-	· · ·	-
0031776	HCMC Regulatory Compliance	7,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
0031753	HCMC Out-patient Clinic Buildings	88,000,000	31,000,000	31,000,000	26,000,000	-	-
1001169	HCMC Psychiatric Center	115,000,000	-	10,000,000	50,000,000	55,000,000	-
1001170	HCMC In-patient Phase II	158,000,000	-	10,000,000	40,000,000	50,000,000	58,000,000
1000934	HCMC Purple & Red Roof Replacement	4,360,000	4,360,000	<u>=</u>	<u>=</u>	<u>=</u>	_
	Health Subtotal	<u>\$414,710,000</u>	<u>\$52,710,000</u>	\$59,000,000	<u>\$124,000,000</u>	\$113,000,000	<u>\$66,000,000</u>
	LIBRARIES						
0030306	New Brooklyn Park Library	14,500,000	-	13,705,000	795,000	-	-
0030315	New Excelsior Library	1,880,000	1,200,000	680,000	-	-	-
0030328	New Walker Library	7,129,000	5,335,000	1,794,000	-	-	-
0030333	Roosevelt Library	1,618,000	1,618,000	-	-	-	-
0030332	Southeast Library	10,200,000	-	2,195,000	438,000	3,456,000	4,111,000
1000324	Library Facility Modifications 2012-2016	2,750,000	750,000	1,000,000	500,000	500,000	-
1000904	Library Facility Preservation 2013-2017	8,200,000	1,000,000	1,800,000	1,800,000	1,800,000	1,800,000
0030314	Library Security Improvements	760,000	760,000	-	-	-	-
1001167	Library Recommissioning 2013-2017	150,000	150,000	-	-	-	-
0030339	Minneapolis Libraries BAS Upgrades	390,000	200,000	190,000	-	-	-
0030343	Library Equipment Replacement	3,840,000	500,000	1,000,000	1,000,000	1,340,000	-
0030342	Library Furniture Replacement	2,456,000	492,000	491,000	491,000	491,000	491,000
0030312	Library Technology Improvements	2,670,000	1,000,000	1,000,000	670,000	-	-
1001124	Webber Park Library Improvements	500,000	500,000	<u> </u>	<u> </u>	<u> </u>	<u> </u>
	Libraries Subtotal	<u>\$57,043,000</u>	<u>\$13,505,000</u>	<u>\$23,855,000</u>	<u>\$5,694,000</u>	<u>\$7,587,000</u>	<u>\$6,402,000</u>

## 2013 - 2017 Capital Improvement Program Schedule of Expenditures by Program

Project		Total					
Number		2013-2017	2013	2014	2015	2016	2017
	HUMAN SERVICES						
0031821	HSPHD Satellite Facilities	4,076,000	1,000,000	1,630,000	1,446,000	-	-
0031819	HSPHD South Suburban Hub	1,263,000	1,263,000	-	-	-	_
0031845	HSPHD Central/Northeast Minneapolis Hub	3,364,000	3,364,000	_	_	-	_
0031754	HSPHD South Minneapolis Hub	4,478,000	903,000	-	373,000	3,202,000	_
0031846	HSPHD West Suburban Hub	2,813,000	2,813,000	-	-	-,,	
1001083	HSPHD Office Space Reconfiguration	4,750,000	950,000	1,000,000	1,000,000	1,000,000	800,000
	Human Services Subtotal	\$20,744,000	\$10,293,000	\$2,630,000	\$2,819,000	\$4,202,000	\$800,000
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	GENERAL GOVERNMENT						
	Information Technology						
1000981	IT Infrastructure Equipment Replacement	4,110,548	4,110,548	-	-	-	
1000325	IT Community Connections Initiative	2,000,000	2,000,000	_	_	_	
1000978	IT Furniture & Space Efficiencies Modifications	3,966,000	1,864,000	2,102,000	_	_	
1000370	IT Data Center Upgrades	1,177,000	1,177,000	2,102,000	_	_	
1000373	Taxpayer Services	1,177,000	1,177,000				
0031794	HCGC A-6 Space Remodeling	2,319,000	_	137,000	2,182,000	_	_
0031734	Public Affairs	2,313,000	_	137,000	2,102,000	_	
0031831	Public Affairs Space Reconfiguration	657,000	657,000				
	Property Services Countywide Projects	037,000	037,000	-			
0031822	Environmental Health & Safety 2011-2015	1,570,000	500,000	320,000	250,000	250,000	250,000
0031823	Facility Preservation 2011-2015	17,000,000	1,000,000	4,000,000	4,000,000	4,000,000	4,000,000
1000874	Government Center Rehabilitation	, ,	, ,	, ,	, ,		8,681,000
		37,199,000	1,000,000	6,928,000	11,173,000	9,417,000	
0031824	Building Auto. System Improvements 2011-2015	7,972,000	1,000,000	1,743,000	1,743,000	1,743,000	1,743,000
0031780	Building Recommissioning	2,596,000	400.000	1,131,000	1,130,000	335,000	400.000
0031672	Accessibility Modifications	886,000	486,000	100,000	100,000	100,000	100,000
1000327	Energy and Water Conservation	1,145,000	250,000	500,000	395,000	4.550.000	•
0031825	Southdale Regional Ctr Pres & Remodeling	8,853,000	-	3,502,000	801,000	4,550,000	•
0031826	General Office Space Modifications 2011-2015	600,000	300,000	300,000	·		
1000906	Carpet Replacement Program 2013-2017	904,000		226,000	226,000	226,000	226,000
0031827	Public and Programmatic Furniture Replacement	576,000	144,000	144,000	144,000	144,000	
1000328	701 Building Facility Preservation	4,231,000	500,000	984,000	903,000	783,000	1,061,000
1000329	701 Building Office Space Modifications	7,468,000	2,922,000	1,379,000	1,647,000	687,000	833,000
1001372	Judicial Security Planning & Improvements	200,000	200,000	-	-	-	
1000875	Hyperbaric Chamber Demolition	695,000	695,000	-	-	-	•
	Municipal Building Commission (City Hall/Court House)						
0031317	MBC Life/Safety Improvements	675,000	100,000	350,000	100,000	125,000	-
0031483	MBC Mechanical Systems Upgrade	2,405,000	510,000	500,000	720,000	400,000	275,000
0031715	MBC Interior Ct. & Elevator Modifications.	850,000	-	-	400,000	450,000	
1000935	MBC Exterior Improvements	3,895,000	-	-	449,000	2,093,000	1,353,000
0031847	MBC Critical Power	2,877,000	<u>=</u>	<u>-</u>	482,000	2,395,000	:
	General Government Subtotal	\$116,826,548	\$19,415,548	\$24,346,000	\$26,845,000	\$27,698,000	\$18,522,000
	TOTAL	<u>\$995,853,969</u>	<u>\$182,941,969</u>	<u>\$208,925,000</u>	\$228,943,000	<u>\$227,943,000</u>	<u>\$147,101,000</u>

# 2013 to 2017 Capital Improvement Program By Source of Revenue



## 2013 - 2017 Capital Improvement Program Schedule of Revenue Sources

Project		Total					
Number	FUNDING SOURCE	2013-2017	2013	2014	2015	2016	2017
	PROPERTY TAX						
Various	Highways	\$11,460,000	\$2,700,000	\$2,200,000	\$2,160,000	\$2,200,000	\$2,200,000
0031721	Community Works Corridor Planning	1,250,000	250,000	250,000	250,000	250,000	250,000
0031720	Penn Avenue Community Works	750,000	750,000	-	-	-	
1000555	Medical Examiner Regional Office Study	150,000	150,000	-	-	-	
0030330	Library Furniture Replacement	2,456,000	492,000	491,000	491,000	491,000	491,000
1000325	Accessibility Modifications	400,000	-	100,000	100,000	100,000	100,000
0031672	Energy and Water Conservation	1,145,000	250,000	500,000	395,000	-	
0031781	Carpet Replacement Program 2013-2017	904,000	-	226,000	226,000	226,000	226,000
0031827	Public & Programmatic Furniture Replacement	576,000	144,000	144,000	144,000	144,000	
0031847	MBC Interior Court & Elevator Modifications	850,000	· <u>=</u>	· <u>-</u>	400,000	450,000	
	Property Tax Subtotal	\$19,941,000	\$4,736,000	\$3,911,000	\$4,166,000	\$3,861,000	3,267,000
	BONDED INDEBTEDNESS						
Various	Highways	5,000,000	500,000	2,300,000	650,000	775,000	775,000
0031629	Public Works Facility Vehicle Wash	793,000	793,000	-	-	-	
0031698	66th Street Corridor	250,000	250,000	-	-	-	
0031742	Minnehaha-Hiawatha Community Works	2,400,000	800,000	800,000	800,000	-	
1000903	Transit Oriented Development 2013-2017	1,009,421	1,009,421	· -	· -	-	
0031805	Southwest LRT Corridor Community Works	6,000,000	1,500,000	1,500,000	1,500,000	1,500,000	
0031591	Bottineau LRT Corridor Community Works	2,500,000	500,000	1,000,000	1,000,000	-	
0031787	Energy Center Improvements	10,314,000	4,102,000	3,501,000	2,711,000	-	
0031689	HCGC C-6 Modifications	1,074,000	1,074,000	-	-	-	
0031746	HCGC C-11 Modifications	3,185,000	157,000	3,028,000	-	-	
0031815	Courtroom Bench Modifications	685,000	342,000	343,000	-	-	
0031840	Brookdale Third Courtroom Completion	854,000	-	854,000	-	-	
1000932	Jury Assembly Relocation	1,374,000	-	234,000	1,140,000	-	
0031841	Traffic Violations/Hearing Office Relocation	1,685,000	-	397,000	1,288,000	-	
0031838	Self Help Center Relocation	738,000	-	152,000	586,000	_	
1000931	Courtroom Communications Systems	2,647,000	-	499,000	429,000	667,000	1,052,00
1001168	Conciliation Court Relocation	2,170,000	-	492,000	1,678,000	, -	
0031789	Community Corrections Security Modifications	2,561,000	393,000	916,000	627,000	625,000	
0031816	ACF Main Building Administration Renovation	3,177,000	3,177,000	-	-	-	
1000320	Comm Corrections Facility Preservation 2012-2016	16,200,000	1,500,000	6,000,000	5,000,000	2,500,000	1,200,00
0031750	JDC Medical Build-out & Remodeling	947,000	-	947,000	-	-	,,
0031830	JDC Flooring Replacement	436,000	248,000	188,000	-	-	
1000321	Community Corrections Flooring Replacement	263,000	100,000	163,000	_	_	
0031774	Probation Furniture/Space Efficiency Mods	1,640,000	-	639,000	548,000	453,000	
0031842	CHS Facility Modifications	335,000	-	,	335,000	-	
0031843	ACF Women's Section Expansion	200,000	_	_	-	_	200,00
0031707	New 911 Emergency Communications Facility	18,672,000	13,020,000	5,652,000	_	_	200,000

## 2013 - 2017 Capital Improvement Program Schedule of Revenue Sources

Project		Total					
Number	FUNDING SOURCE	2013-2017	2013	2014	2015	2016	2017
	BONDED INDEBTEDNESS (continued)						
0031762	Sheriff's Holding Area Security Upgrades	2,963,000	400,000	371,000	811,000	1,381,000	
0031775	Sheriff's Crime Lab Expansion/Remodeling	2,278,000	-	168,000	1,490,000	620,000	
1000323	HCMC Asset Preservation	26,000,000	-	6,500,000	6,500,000	6,500,000	6,500,000
0031753	HCMC Out-patient Clinic Building	66,000,000	23,000,000	23,000,000	20,000,000	-	
1001169	HCMC Psychiatric Center	100,000,000	-	10,000,000	35,000,000	55,000,000	
1001170	HCMC In-patient Phase II	158,000,000	-	10,000,000	40,000,000	50,000,000	58,000,000
1000934	HCMC Purple & Red Roof Replacement	4,360,000	4,360,000	-	-	-	
0030306	New Brooklyn Park Library	14,500,000	-	13,705,000	795,000	-	
0030315	New Excelsior Library	1,880,000	1,200,000	680,000	· -	-	
0030328	New Walker Library	7,129,000	5,335,000	1,794,000	-	-	
0030332	Southeast Library	8,800,000	-	795,000	438,000	3,456,000	4,111,000
1000324	Library Facility Modifications 2012-2016	2,750,000	750,000	1,000,000	500,000	500,000	
1000904	Library Facility Preservation 2013-2017	8,200,000	1,000,000	1,800,000	1,800,000	1,800,000	1,800,000
0030314	Library Security Improvements	760,000	760,000	-	· · ·	-	, ,
0030339	Minneapolis Libraries BAS Upgrades	390,000	200,000	190,000	-	-	
0030343	Library Equipment Replacement	3,340,000	· -	1,000,000	1,000,000	1,340,000	
0030312	Library Technology Improvements	2,670,000	1,000,000	1,000,000	670,000	-	
0031821	HSPHD Satellite FacilitiesOffices	4,076,000	1,000,000	1,630,000	1,446,000	-	
0031819	HSPHD South Suburban Hub	688,220	688,220	-	-	-	
0031845	HSPHD Central/Northeast Minneapolis Hub	3,364,000	3,364,000	-	-	-	
0031754	HSPHD South Minneapolis Hub	4,478,000	903,000	-	373,000	3,202,000	
0031846	HSPHD West Suburban Hub	2,813,000	2,813,000	-	-	-	
1001083	HSPHD Office Space Reconfiguration	4,750,000	950,000	1,000,000	1,000,000	1,000,000	800,000
1000325	IT Community Connections	2,000,000	2,000,000	-	-	-	
1000978	IT Furniture & Space Efficiencies Modifications	2,102,000	-	2,102,000	-	-	
0031794	HCGC A-6 Space Remodeling	2,319,000	-	137,000	2,182,000	-	
0031831	Public Affairs Space Reconfiguration	657,000	657,000	-	-	-	
0031822	Environmental Health & Safety 2011-2015	1,570,000	500,000	320,000	250,000	250,000	250,000
0031823	Facility Preservation 2011-2015	17,000,000	1,000,000	4,000,000	4,000,000	4,000,000	4,000,000
1000874	Government Center Rehabilitation	37,199,000	1,000,000	6,928,000	11,173,000	9,417,000	8,681,000
0031824	Building Automation System Improve 2011-2015	7,972,000	1,000,000	1,743,000	1,743,000	1,743,000	1,743,000
0031780	Building Recommissioning	2,596,000	-	1,131,000	1,130,000	335,000	
0031672	Accessibility Modifications	486,000	486,000	-	-	-	
0031825	Southdale Regional Ctr Preservation & Remodeling	8,853,000	-	3,502,000	801,000	4,550,000	
0031826	General Office Space Modifications 2011-2015	600,000	300,000	300,000	-	-	
1000328	701 Building Facility Preservation	1,731,000	-	484,000	403,000	283,000	561,000
1000329	701 Building Office Space Modifications	7,268,000	2,722,000	1,379,000	1,647,000	687,000	833,000

## 2013 - 2017 Capital Improvement Program Schedule of Revenue Sources

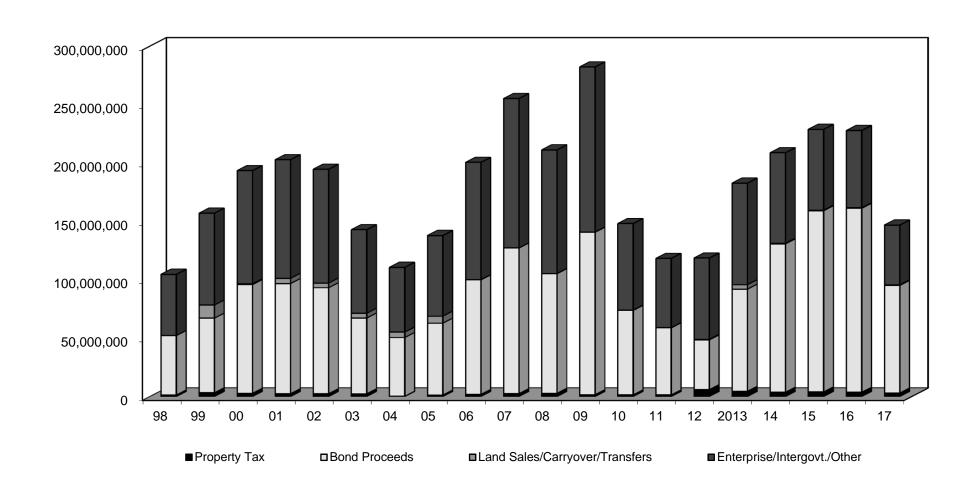
Project		Total					
Number	FUNDING SOURCE	2013-2017	2013	2014	2015	2016	2017
Number	BONDED INDEBTEDNESS (continued)	2013-2017	2013	2014	2013	2010	2017
0031317	MBC Life/Safety Improvements	675,000	100,000	350,000	100,000	125,000	_
0031483	MBC Mechanical System Upgrade	2,405,000	510,000	500,000	720,000	400,000	275,000
1000935	MBC Exterior Improvements	3,895,000	510,000	300,000	449,000	2,093,000	1,353,000
0031847	MBC Critical Power	2,877,000	-	-	482,000	2,395,000	1,333,000
0031047	Bonded Indebtedness Subtotal	\$619,503,641	\$87,463,641	\$127,114,000	\$155,195,000	\$157,597,000	\$92,134,000
	Bolided ilideblediless Sublotal	<u>\$019,505,041</u>	<u>403,041</u>	<u>\$127,114,000</u>	<u>\$155,195,000</u>	<u>\$157,597,000</u>	<u>\$92,134,000</u>
	FEDERAL						
Various	Highways	35,860,000	2,000,000	<u>15,600,000</u>	720,000	17,540,000	<u>:</u>
	Federal Subtotal	\$35,860,000	\$2,000,000	\$15,600,000	\$720,000	\$17,540,000	<u>\$0</u>
	STATE						
Various	Highways	85,067,000	20,553,000	18,887,000	12,865,000	16,158,000	16,604,000
1001169	ů ,	, ,	20,555,000	10,007,000	, ,	10,130,000	10,004,000
1001169	HCMC Psychiatric Center	15,000,000	<u>-</u>	£40.007.000	15,000,000 \$27,005,000	£40.450.000	£40,004,000
	State Subtotal	\$100,067,000	<u>\$20,553,000</u>	<u>\$18,887,000</u>	\$27,865,000	<u>\$16,158,000</u>	\$16,604,000
	ENTERPRISE						
0031704	HERC Facility Preservation & Improvement	14,903,000	5,000,000	2,505,000	3,347,000	2,051,000	2,000,000
0031814	HERC District Energy	1,230,000	1,130,000	· · · · -	· · · · -	100,000	
1000319	Transfer Station Facility Preservation 2012-2016	600,000	· · ·	150,000	150,000	150,000	150,000
0031702	Minneapolis Recycling & Waste Center	7,608,000	-	7,608,000	-	-	
1000323	HCMC Asset Preservation	6,000,000	6,000,000	-	-	-	
0031752	HCMC In-patient Bed Expansion	9,700,000	9,700,000	_	_	_	
0031776	HCMC Regulatory Compliance	7,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
0031753	HCMC Out-patient Clinic Buildings	22,000,000	8,000,000	8,000,000	6,000,000	-	.,000,000
0001100	Enterprise Subtotal	\$69,541,000	\$31,330,000	\$19,763,000	\$10,997,000	\$3,801,000	\$3,650,000
	'	<u>φοσίο : : 1000</u>	40.10001000	<u> </u>	<u>Ψ. σίσσ. 1σσσ</u>	<u>φοίου : 1000</u>	4010001000
	OTHER						
Various	Highways	105,952,000	19,270,000	15,750,000	23,500,000	22,486,000	24,946,000
1000902	Affordable Housing 2013-2017	14,500,000	2,500,000	3,000,000	3,000,000	3,000,000	3,000,000
1000903	Transit Oriented Development 2013-2017	14,000,000	2,000,000	3,000,000	3,000,000	3,000,000	3,000,000
1000931	Courtroom Communications Systems	500,000	500,000	-	-	-	•
0031774	Probation Furniture/Space Efficiency Mods	500,000	500,000	-	-	-	•
0030333	Roosevelt Library	1,618,000	1,618,000	-	-	-	•
0030332	Southeast Library	1,400,000	-	1,400,000	-	-	
1001167	Library Recommissioning 2013-2017	150,000	150,000	-	-	-	
0030343	Library Equipment Replacement	500,000	500,000	-	-	-	
1001124	Webber Park Library Improvements	500,000	500,000	-	-	-	
0031819	HSPHD South Suburban Hub	574,780	574,780	-	-	-	
1000981	IT Infrastructure Equipment Replacement	4,110,548	4,110,548	-	-	-	
1000978	IT Furniture & Space Efficiencies Modifications	1,864,000	1,864,000	-	-	-	
1000979	IT Data Center Upgrades	1,177,000	1,177,000	-	-	-	
1000328	701 Building Facility Preservation	2,500,000	500,000	500,000	500,000	500,000	500,000
1000329	701 Building Office Space Modifications	200,000	200,000	-	-	-	
1001372	Judicial Security Planning & Improvements	200,000	200,000	-	-	-	
1000875	Hyperbaric Chamber Demolition	695,000	695,000	-	-	-	
	Other Subtotal	\$150,941,328	\$36,859,328	\$23,650,000	\$30,000,000	\$28,986,000	\$31,446,000
				<u> </u>		<u></u>	<u> </u>
	TOTAL	<u>\$995,853,969</u>	<u>\$182,941,969</u>	<u>\$208,925,000</u>	<u>\$228,943,000</u>	<u>\$227,943,000</u>	<u>\$147,101,000</u>
1							

### Hennepin County 2013 Capital Budget and 2013-2017 Capital Improvement Program COUNTY RESOURCES IN CAPITAL BUDGET 1998-2013, & 2014-2017 CAPITAL IMPROVEMENT PROGRAM

						County		
			Land Sale/	TOTAL	Total	Resources as %	Total	% of Capital
	Property	Bond	Carryover/Transfers	COUNTY	Capital	of Total Capital	County	Budget to
Year	Tax	Proceeds	Funds	RESOURCES	Budget	Budget	Budget	Co. Budget
1998	1,530,820	50,901,411	0	52,432,231	97,161,941	53.96%	1,375,945,627	7.06%
					, ,			
1999	3,455,000	63,939,268	11,233,500	78,627,768	129,102,518	60.90%	1,415,041,622	9.12%
2000	3,001,600	93,114,971	700,000	96,816,571	146,695,071	66.00%	1,501,060,643	9.77%
2001	2,661,000	94,369,060	4,455,000	101,485,060	127,786,000	79.42%	1,573,567,747	8.12%
2002	2,668,000	90,749,400	4,000,000	97,417,400	139,179,700	69.99%	1,691,834,340	8.23%
2003	2,590,680	64,860,350	4,100,000	71,551,030	106,959,030	66.90%	1,722,826,542	6.21%
2004	450,000	50,339,000	4,642,000	55,431,000	90,917,000	60.97%	1,641,201,077	5.54%
2005	1,492,000	61,588,400	5,985,000	69,065,400	143,142,000	48.25%	1,763,155,417	8.12%
2006	2,051,000	98,089,941	200,000	100,340,941	174,938,620	57.36%	1,895,331,674	9.23%
2007	2,703,000	124,721,000	200,000	127,624,000	196,167,093	65.06%	1,494,604,092	13.13%
2008	3,003,654	102,458,000	229,346	105,691,000	164,200,000	64.37%	1,599,431,279	10.27%
2009	1,847,000	139,130,335	200,000	141,177,335	216,753,000	65.13%	1,723,030,661	12.58%
2010	1,656,000	72,345,000	200,000	74,201,000	159,316,000	46.57%	1,595,987,721	9.98%
2011	1,611,000	57,442,000	200,000	59,253,000	134,755,669	43.97%	1,561,430,109	8.63%
2012	6,151,000	42,602,750	500,000	49,253,750	118,828,250	41.45%	1,649,528,239	7.20%
2013	4,736,000	87,463,641	3,819,780	96,019,421	182,941,969	52.49%	1,778,594,937	10.29%
NOTE:	Figures shown for 2	2014-2017 are fr	om the approved 2013-	2017 Capital Improvem	nent Program (CIP)	and other projections	S.	
2014	3,911,000	127,114,000	500,000	131,525,000	208,925,000	62.95%	1,778,594,937	11.75%
2015	4,166,000	155,195,000	500,000	159,861,000	228,943,000	69.83%	1,778,594,937	12.87%
2016	3,861,000	157,597,000	500,000	161,958,000	227,943,000	71.05%	1,778,594,937	12.82%
2017	3,267,000	92,134,000	500,000	95,901,000	147,101,000	65.19%	1,778,594,937	8.27%
		, ,	,	, ,	, ,			

Land Sale/Carryover/Transfers for years 1999-2008 includes the proceeds from the sale of the Hopkins Public Works Facility, Maple Grove Gravel Site, Elwell Farm, and the Armory. Also included are transfers from the County Revenue Fund and transfers from Transportation and Building Suspense Accounts.

# Hennepin County Capital Budget Funding 1998 - 2017



### **FUTURE LEVY REQUIREMENTS - GENERAL OBLIGATION DEBT**

### 2013 Budget

Based on Actual General Obligation Debt

Issues	2005A	2006A-2007A	2008A-D	2009A-D	2010A-D	2011A	2012A-B	TOTAL DEBT	Countywide	Suburban Only	
<u>Year</u>								SERVICE LEVY	Portion	Portion	
2013	8,256,524	15,874,552	13,149,728	25,655,399	9,876,059	3,041,240	4,316,327	80,169,828 75,728,911		4,440,917	
2014	7,192,500	12,301,612	13,073,629	25,981,871	9,899,789	4,278,140	4,758,429	77,485,969	73,309,413	4,176,556	
2015	6,189,750	9,097,747	12,971,831	25,738,113	9,928,454	4,278,980	7,188,917	75,393,792	73,082,364	2,311,428	
2016	6,063,750	8,993,968	12,914,318	24,344,789	9,945,936	4,281,500	7,559,462	74,103,723	72,837,530	1,266,192	
2017	6,436,500	8,838,410	12,810,315	24,025,012	9,976,714	4,280,240	6,783,879	73,151,071	72,334,751	816,320	
2018	6,357,750	8,613,671	10,349,594	23,802,058	10,012,270	4,280,450	6,524,687	69,940,479	69,124,377	816,102	
2019	1,543,500	7,977,863	10,288,825	23,428,271	10,029,929	4,276,670	6,268,172	63,813,230	62,998,919	814,312	
2020	0	6,346,190	8,976,568	23,158,725	10,062,762	4,279,400	6,014,334	58,837,979	58,036,506	801,473	
2021	0	4,295,185	8,956,067	22,722,259	8,862,710	4,277,720	5,752,674	54,866,615	54,475,689	390,926	
2022	0	4,283,793	8,956,310	16,180,428	8,835,673	4,276,880	5,499,729	48,032,812	47,644,853	387,959	
2023	0	4,275,046	8,909,873	13,816,542	8,671,768	4,281,920	5,244,474	45,199,623	44,810,007	389,616	
2024	0	4,268,326	8,903,048	11,670,841	8,622,208	4,281,920	3,165,803	40,912,145	40,521,752	390,393	
2025	0	4,254,361	8,854,880	11,611,043	8,550,178	4,279,085	3,024,263	40,573,809	40,188,614	385,195	
2026	0	4,246,959	8,829,548	11,551,298	8,482,978	4,279,741	0	37,390,524	37,005,935	384,589	
2027	0	0	8,799,098	11,482,585	8,412,848	4,278,061	0	32,972,592	32,972,592	0	
2028	0	0	3,974,513	11,424,045	8,333,725	4,278,855	0	28,011,137	28,011,137	0	
2029	0	0	0	6,175,386	7,421,094	4,281,480	0	17,877,960	17,877,960	0	
2030	0	0	0	0	7,817,259	4,281,480	0	12,098,739	12,098,739	0	
2031-2035	0	0	0	0	38,157,079	4,280,640	0	42,437,719	42,437,719	0	
Totals	42,040,274	103,667,684	160,718,145	312,768,664	201,899,430	80,074,398	72,101,151	973,269,745	955,497,768	17,771,977	

# Hennepin County Debt in Perspective 2013 - 2017

The debt management strategy of Hennepin County for the 2013 – 2017 period takes into account the need to borrow funds for completion of the Capital Improvement Plan as described herein. The amounts discussed in this section exclude sales tax revenue supported debt that was issued to finance a new ballpark for the Minnesota Twins, \$291.5 million of which was outstanding as of December 31, 2012.

At the end of 2012, Hennepin County had \$777.2 million in general obligation outstanding debt. Of this amount, there was \$676.9 million of general obligation levy supported debt outstanding. Additionally, there was \$100.3 million of general obligation revenue bonds outstanding, \$99.3 million of which are related to the Counties Transit Investment Board (CTIB) where Hennepin County issued sales tax revenue bonds supported by a note receivable from CTIB. There are also \$8.7 million of Lease Revenue Certificates of Participation (COP) outstanding that are the result of refinancing the previously issued COP's which provided financing for the acquisition of the former Metropolitan Medical Center, now part of the Hennepin County Medical Center.

The county is authorized by the state to issue debt for general capital projects as well as libraries, solid waste facilities and equipment acquisitions.

The total amount of debt that the county could potentially issue under its general bonding authority (Minnesota

Statutes 373.40 as described below) is approximately \$1.436 billion. This amount of bonding authority grows with increases in the taxable property values within the county. This general bonding authority does not include the county's solid waste system or the Library system. The county has \$588.4 million in bonds currently outstanding under its general bonding authority. The current capital plan includes \$87.5 million of new debt issuance in 2013, of which \$10.3 million is for library bonds and \$77.2 million is under the general bonding authority.

As discussed in greater detail in Section VIII, the county makes use of bonded indebtedness in accordance with these principles:

- 1) Debt is normally issued only for major projects with a county expense in excess of \$150,000;
- Debt is not to be used for operating projects or those projects whose life expectancy does not exceed the maturity of the bonds;
- 3) The county balances debt issuance and current property taxes for capital projects to maintain consistent levels of tax burden; and
- 4) The county maintains its strong financial framework and AAA/Aaa/AAA bond rating.

The summary of outstanding debt and the future requirements tables at the bottom of this section summarizes the county's outstanding debt at the end of 2011 and 2012, and future debt levy requirements.

#### SUMMARY OF MAJOR DEBT ISSUANCE AUTHORIES

#### **Overall Debt Limitation Calculation**

The overall limitation on county general obligation debt is 3% of the taxable market value within the county. This calculates out to a limit of \$3.5 billion as contrasted with total outstanding debt of \$777.2 million. This limitation is very large in contrast to outstanding debt and anticipated debt. The limit is calculated as follows: Taxable property market value times  $.03 = \text{debt limitation: } $116,657,000,000 \times .03 = $3.499,720,000.$ 

#### Capital Improvement Bonds - M.S. Section 373.40

This statute authorizes the county to issue bonds without referendum (unless petitioned by 5% of voters). This authority limits debt issuance to bonds for which the principal and interest of the bonds will not exceed .12% of the taxable market value of the county. Depending on interest rates and maturity structures, this would limit the county to issuing approximately \$1.436 billion of bonds. Currently, there are approximately \$588.4 million of bonds outstanding under this authority.

#### M.S. 373.40 Debt Limitation Calculation

Taxable property market value times .0012 = maximum annual principal and interest. For 2013, this results in:  $$116,657,000,000 \times .0012 = $139,988,000$ . The maximum principal and interest divided by \$97,500 (estimated debt service costs for \$1 million of debt assuming 5.5% for 15 years) produces an estimate of the amount of debt that can be issued under this authority. For 2013, this amount is:

\$139,988,000 divided by \$97,500 per million = \$1,435,774,000 of estimated debt authorization per M.S. 373.40.

#### <u>Library Bonds - M.S. Section 383B.245</u>

This statute authorizes the county to issue bonds for libraries without referendum. Prior to 2008, the county operated a library system outside of the City of Minneapolis. Effective January 1, 2008, the Minneapolis Public Library merged with the county library system and the applicable valuation pertaining to the debt limit is now countywide. This authority limits debt issuance to bonds for which the principal and interest of the bonds will not exceed .01612% of the market value of taxable property of the county. Depending on interest rates and maturity structures, it is estimated that the county could issue \$192.9 million of debt under this authority. Currently, there are \$72.6 million of bonds outstanding under this authority.

#### M.S. 383B.245 Debt Limitation Calculation

Taxable property market value x .0001612 = maximum annual principal and interest. For 2013, this results in: \$116,657,000,000 x .0001612 = \$18,805,000. The maximum principal and interest divided by \$97,500/million (estimated debt service costs for \$1 million of debt assuming 5.5% for 15 years) produces an estimate of the amount of debt that can be issued under this authority. For 2013, this amount is: \$18,805,000 divided by \$97,500 per million = \$192,872,000 of estimated Library debt authorization per M.S. 383B.245.

<u>Under M.S. 473.811</u>, the county may, by resolution, issue general obligation bonds or revenue bonds to provide funds for various solid waste facilities or improvements. The county currently has no bonds outstanding. There is no limit as to the amount of these bonds. The only limits are the

purpose for which the bond proceeds are spent and the overall debt limit. The 2013-2017 capital plan does not include any additional solid waste debt.

<u>Under M.S. 383B117, Subdivision 2</u>, the county may issue general obligation capital notes to finance equipment acquisition. The principal amounts of the notes issued for any year cannot exceed 1% of that year's annual budget and these notes must mature within ten years. Pursuant to statute, the annual budget for Hennepin Healthcare System would be added to the annual budget of the county in calculating this limitation. The debt limit under this authority would be approximately \$25.5 million per year of capital notes for 2013. The county may also issue capital notes for equipment pursuant to M.S. 373.01, subdivision 3. Capital notes issued pursuant to M.S. 383B117. During 2008, the

county issued \$15.0 million in capital notes under M.S. 373.01, of which \$10.16 million are currently outstanding. In 2010, the county issued another \$10.0 million in capital notes under M.S. 373.01, of which \$8.255 million are currently outstanding.

The county has a variety of other bonding authorities but the above represents the most commonly used authorities. A full listing of all debt authorities is available in county bond official statements that are available by request from the Office of Budget and Finance.

The chart below shows the outstanding debt of the county and the 2013 debt service levy. The table preceding this section shows the future levy requirements needed to support both the countywide and library outstanding debt.

	Outstanding	Outstanding	2013 Debt Service
Levy Supported General Obligation Debt	As of 12-31-11	As of 12-31-12	Levy
Countywide Debt**	\$687,808,000	\$644,121,785	\$72,392,274
Countywide Capital Notes	21,145,000	18,415,000	3,336,637
Suburban Only Library Bonds**	20,477,000	14,348,215	4,440,917
Subtotal	\$729,430,000	\$676,885,000	\$80,169,828
Revenue Supported General Obligation Debt			
Counties Transit Investment Board Bonds	\$102,810,000	\$99,265,000	*
Solid Waste Bonds	4,100,000	0	*
Augsburg Ice Arena Bonds	<u>1,150,000</u>	<u>1,010,000</u>	*
Subtotal	\$108,060,000	\$100,275,000	*
TOTAL	<u>\$837,490,000</u>	<u>\$777,160,000</u>	<u>\$80,169,828</u>

<sup>\*</sup>There is no levy for these bonds. Fees and other revenues are expected to retire the debt.

<sup>\*\*</sup>These amounts do not include sales tax revenue bonds issued for the ballpark.

## 2013 Capital Budget and 2013 - 2017 Capital Improvement Program Summary of Public Works

	Project	Prior						
	<u>Total</u>	<u>Years</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>Beyond</u>
PUBLIC WORKS								
Transportation Highway Projects								
2986401 CSAH 3 - Participate in New Access between Lake St and I-35W	\$7,240,000	\$5,240,000	\$2,000,000	-	-	-	-	-
2070500 CSAH 5 - Reconst. Franklin Ave Bridge over Mississippi River	23,500,000	1,500,000	-	11,500,000	10,500,000	-	-	-
2062300 CSAH 9 - Reconstruct Rd fr CSAH 81 to Xerxes Avenue	14,841,000	1,006,000	7,168,000	6,667,000	-	-	-	-
2111600 CSAH 12 - Dam and Road Replacement - Participation	4,300,000	1,140,000	700,000	2,460,000	-	-	-	-
2002000 CSAH 34 - Reconst Rd at 84th St. Intersection - Participation	11,000,000	-	-	500,000	500,000	500,000	500,000	9,000,000
2111700 CSAH 46 - Replace bridge over Godfrey Parkway in Minneapolis	2,000,000	-	-	-	-	2,000,000	-	-
2974200 CSAH 48 - Reconst. Minnehaha Ave fr 46th St to Lake St	12,300,000	900,000	5,700,000	5,700,000	-	-	-	-
2101100 CSAH 53 - Reconst. 66th St. fr W of Washburn Ave to 16th Ave S	29,000,000	-	-	4,000,000	7,500,000	10,000,000	7,500,000	-
2911200 CSAH 61 - Reconstruct Rd fr N of CSAH 3 to TH 7	22,860,000	10,860,000	-	9,825,000	2,175,000	-	-	-
2090400 CSAH 61 - Reconstruct Rd fr West County Line to Charlson Rd	37,000,000	1,000,000	4,000,000	-	10,000,000	10,000,000	12,000,000	-
2020300 CSAH 81 - Reconstruct Rd from N of 63rd Ave N to CSAH 8	12,634,000	-	-	-	-	12,634,000	-	-
2991700 CSAH 101 - Reconstruct Rd fr N of CSAH 62 to N of CSAH 3	12,500,000	4,500,000	-	8,000,000	-	-	-	-
2993100 CSAH 101 - Reconst. Rd fr N of CSAH 5 to TH 12/Replace Bridge	37,750,000	33,500,000	4,250,000	-	-	-	-	-
2110600 CSAH 101 - Replace bridge over south fork of Rush Creek	1,285,000	-	-	1,285,000	-	-	-	-
2110700 CSAH 101 - Replace bridge over Rush Creek	1,285,000	-	1,285,000	-	-	-	-	-
2100700 CSAH 102 - Reconstruct Rd fr TH 55 to CSAH 70	19,000,000	-	-	-	4,000,000	5,000,000	10,000,000	-
2923900 CSAH 103 - Reconst. Rd fr N of CSAH 109 to N of CSAH 30	12,500,000	10,400,000	2,100,000	-	-	-	-	-
2051400 CSAH 103 - West Broadway fr S of Candlewood Drive to 84th Ave	11,500,000	5,420,000	6,080,000	-	-	-	-	-
2091100 CSAH 112 - Reconstruct Rd fr CSAH 6 to Wayzata Boulevard	42,175,000	3,000,000	-	-	-	14,000,000	10,000,000	15,175,000
2100800 CSAH 135 - Replace bridge 700 feet N of CSAH 51	900,000	-	-	-	900,000	-	-	-
2111100 CSAH 144 - Participate in construction of interchange at TH 101	2,000,000	500,000	500,000	1,000,000	-	-	-	-
2111500 CSAH 146 - Replace bridge over Long Lake Creek south of Fox St	500,000	-	-	-	-	500,000	-	-
2984000 CSAH 152 - Reconst. Washington Av fr Hennepin Av to 5th Av	8,850,000	1,850,000	7,000,000	-	-	-	-	-
2040800 CR 202 - Replace Bridge at Elm Creek	1,750,000	300,000	-	-	650,000	-	-	800,000
2071600 CR 202 - Reconstruct Road from CSAH 121 to Goose Lake Road	8,000,000	-	-	-	120,000	955,000	775,000	6,150,000
2999957 2013-2017 Bikeway Development Participation	1,500,000	-	300,000	300,000	300,000	300,000	300,000	-
2999958 2013-2017 Bikeway Program - Discretionary	1,500,000	-	300,000	300,000	300,000	300,000	300,000	-
2999950 2013-2017 Consultant Services - Miscellaneous	3,275,000	-	750,000	765,000	500,000	540,000	720,000	-
2999960 2013-2017 Hardship Right of Way Acquisition	150,000	-	30,000	30,000	30,000	30,000	30,000	-
2999961 2013-2017 Maple Grove R of W Acquisition Reimb (CP 9635)	1,275,000	500,000	-	45,000	60,000	40,000	40,000	590,000
2999952 2013-2017 Minneapolis Signal Participation	1,345,000	-	245,000	275,000	275,000	275,000	275,000	-

## 2013 Capital Budget and 2013 - 2017 Capital Improvement Program Summary of Public Works

	Project	Prior						
	<u>Total</u>	<u>Years</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	Beyond
2999954 2013-2017 Miscellaneous Structure Repair	350,000	_	70,000	70,000	70,000	70,000	70,000	_
2999953 2013-2017 MnDOT Signal Participation	740,000	-	140,000	150,000	150,000	150,000	150,000	_
2999967 2013-2017 Pavement Preservation Plus	500,000	_	500,000	150,000	130,000	130,000	150,000	_
2999965 2013-2017 Pedestrian Ramps	3,000,000	_	600,000	600,000	600,000	600,000	600,000	_
2999956 2013-2017 Railroad Crossing Participation	165,000	_	65,000	25,000	25,000	25,000	25,000	_
2999962 2013-2017 Roadside Enhancement Partnership Program	5,000,000	_	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	_
2999966 2013-2017 Sidewalk Participation	1,000,000	_	200,000	200,000	200,000	200,000	200,000	_
2999955 2013-2017 Surface Water Management	200,000	_	40,000	40,000	40,000	40,000	40,000	_
		-						Ī
Transportation Highway Totals	\$356,670,000	\$81,616,000	\$45,023,000	\$54,737,000	\$39,895,000	\$59,159,000	\$44,525,000	\$31,715,000
Transportation Provisional Projects								
2962000 CSAH 1 - Reconst. Rd fr Co. Line to W Junction of CSAH 4	\$12,516,000							
2092100 CSAH 1 - American Blvd - I-494 Participation	4,605,000							
2922800 CSAH 3 - Reconst. Rd fr CSAH 20 to E of Meadowbrook Dr	4,656,000							
2974600 CSAH 3 - Reconstruct Rd fr Meadowbrook to W of Dakota Ave	4,463,000							
2843500 CSAH 8 - Reconstruct Rd fr CSAH 9 to Fairview Ave	10,554,000							
2110800 CSAH 8 - Reconstruct Rd fr N of CSAH 10 to CSAH 81	16,452,000							
2110900 CSAH 9 - Reconstruct Rd fr Xerxes Avenue N to CSAH 152	1,612,000							
2874000 CSAH 12 - Reconstruct Rd fr CSAH 13 to CSAH 144	18,670,000							
2012100 CSAH 21 - Reconst. 50th Street fr France Ave to Lyndale Ave	11,867,000							
2052300 CSAH 22 - Reconst Lyndale Ave fr Lake Street to Franklin Ave	6,691,000							
2984500 CSAH 23 - Reconstruct Marshall St fr 1st Ave NE to Lowry Ave	7,754,000							
2932400 CSAH 30 - Reconstruct Rd fr E of CR 202 to W of TH 169	12,623,000							
2120700 CSAH 32 - Reconst. Rd fr S of W 75th Street to TH 62	13,146,000							
2974800 CSAH 34 - Reconst. Rd fr W 94th St to N of Mt. Normandale Dr.	7,888,000							
2100600 CSAH 35 - Reconst. Rd fr E of 67th Street to E of 77th Street	9,127,000							
2120800 CSAH 52 - Reconst. Rd fr I-494 to 62nd Street	17,223,000							
2002300 CSAH 57 - Reconstruct Road from 53rd Ave to 57th Ave	2,324,000							
2923000 CSAH 61 - Reconstruct Rd fr N of BNSF RR to Hilloway Rd	8,393,000							
2112500 CSAH 61 - Reconst Rd fr TH212 to 1000 feet of City West Pkwy	3,553,000							
2984400 CSAH 66 - Reconst. Broadway St fr Washington to Jackson St	3,637,000							
2923100 CSAH 73 - Reconstruct Rd fr N of Cedar Lake Rd to S of I-394	9,013,000							
2092200 CSAH 81 - Reconstruct Road from CSAH 8 to TH 169	21,697,000							
2984300 CSAH 88 - Reconst. New Brighton Blvd fr Broadway to Stinson	5,125,000							

# 2013 Capital Budget and 2013 - 2017 Capital Improvement Program Summary of Public Works

	Project Total	Prior Years	2013	2014	2015	2016	2017	<u>Beyond</u>
	<u>rotar</u>	10013	2015	2014	2013	2010	2017	<u> DCyona</u>
2001900 CSAH 121 - Reconstruct Road from CSAH 81 to CSAH 121	6,199,000							
2986200 CSAH 130 - Improve interchange at TH 169 & CSAH 130	3,348,000							
2021000 CSAH 150 - Const By-pass of Fletcher Connecting to CSAH 81	9,919,000							
2052200 CSAH 152 - Reconst. Intersect of Nokomis Pkwy and Edgewater	827,000							
2090600 CSAH 152 - Reconst. Road from TH 100 to I-694	12,910,000							
2111000 CSAH 152 - Reconst. Rd from CSAH 2 (Penn Ave) to 42nd Ave N	10,076,000							
2011600 CSAH 153 - Reconst Lowry Ave fr I-94 tp W limits of CP 153/0416	661,000							
2001800 CSAH 156 - Safety Improve & Streetscaping fr TH 55 to 10th Ave	1,889,000							
2051900 I-494 - Part. in MnDOT's Reconst of I-494 from I-394 to CSAH 30	2,000,000							
Transportation Provisional Projects Total	<u>\$261,418,000</u>							
Transportation Hwy Totals (without Provisional Projects)	\$356,670,000	\$81,616,000	\$45,023,000	\$54,737,000	\$39,895,000	\$59,159,000	\$44,525,000	\$31,715,000
Transportation Building Projects								
0031629 Public Works Facility Vehicle Wash	\$887,000	<u>\$94,000</u>	\$793,000	<u>-</u>	<u>.</u> _	<u></u>	=	
Transporation Building Projects Total	\$887,000	\$94,000	\$793,000	\$0	\$0	\$0	\$0	\$0
Housing, Community Works & Transit								
1000902 Affordable Housing 2013-2017	\$14,500,000	-	\$2,500,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	-
0031698 66th Street Corridor	7,200,000	6,950,000	250,000	-	-	-	-	-
0031742 Minnehaha-Hiawatha Community Works	6,000,000	3,600,000	800,000	800,000	800,000	-	-	-
1000903 Transit Oriented Development 2013-2017	15,009,421	-	3,009,421	3,000,000	3,000,000	3,000,000	3,000,000	-
0031805 Southwest LRT Corridor Community Works	9,825,000	3,825,000	1,500,000	1,500,000	1,500,000	1,500,000	-	-
0031720 Community Works Corridor Planning	2,350,000	1,100,000	250,000	250,000	250,000	250,000	250,000	-
0031591 Bottineau LRT Corridor Community Works	7,729,090	5,229,090	500,000	1,000,000	1,000,000	-	-	-
1001125 Penn Avenue Community Works	<u>750,000</u>	=	<u>750,000</u>	<u>=</u>	=	=	=	<u>-</u>
Housing, Community Works & Transit Total	\$63,363,511	\$20,704,090	\$9,559,421	\$9,550,000	\$9,550,000	\$7,750,000	\$6,250,000	\$0
Environmental Services Projects								
0031704 HERC Facility Preservation & Improvement	\$43,793,769	\$28,890,769	\$5,000,000	\$2,505,000	\$3,347,000	\$2,051,000	\$2,000,000	-
0031814 HERC District Energy	3,876,400	2,646,400	1,130,000	-	-	100,000	-	-
0031787 Energy Center Improvements	15,751,750	5,437,750	4,102,000	3,501,000	2,711,000	-	-	-
1000319 Transfer Station Facility Preservation 2012-2016	900,000	150,000	-	150,000	150,000	150,000	150,000	150,000
0031702 Minneapolis Recycling & Waste Center	9,998,000	2,390,000	Ξ	7,608,000	Ξ.	<u>=</u>	Ξ	<u>=</u>
Environmental Services Total	\$74,319,919	\$39,514,919	\$10,232,000	\$13,764,000	\$6,208,000	\$2,301,000	\$2,150,000	\$150,000
PUBLIC WORKS TOTALS	\$495,240,430	\$141,929,009	<u>\$65,607,421</u>	\$78,051,000	\$55,653,000	\$69,210,000	\$52,925,000	<u>\$31,865,000</u>



## **HENNEPIN COUNTY 2013 CAPITAL BUDGET MINNESOTA AND 2013-2017 CAPITAL IMPROVEMENT PLAN** Major Program: CSAH 3 - Participate in New Access Between Lake Street (CSAH 3) and I-35W Public Works Project Name: Department: Project Number: 2986401 Transportation **Building:** Funding Start: 2009 Funding Complete: 2013 Purpose & Justification: **Description & Location** The project will replace the limited access to/from I-35W at 31st Street East with more complete access The purpose of the project is to provide better access between I-35W and Lake Street (CSAH 3) and provide transit at Lake Street (CSAH 3) in Minneapolis. The current limited access at 31st Street East provides only for improvements for the area including a new Bus Rapid Transit (BRT) station in the median of I-35W with connections southbound on-traffic and northbound off-traffic. to/from Lake Street, the Midtown Greenway, Nicollet Avenue and I-35W. Better access will improve the socioeconomic environment of the area. The area contains several sizable employers. Cost Breakdown Project's Effect On Annual Operating Budget Total Land Acquisition No impact to department staff or annual operating cost. The amount budgeted for the project reflects only the county's cost of participation. The \$396,000 in Other Funding is municipal funds. Construction Consulting \$7,240,000 Furnishings/Equipment Contingency TOTAL \$7,240,000 2017 Prior 2013 2014 2015 2016 Beyond 2017 **TOTAL Funding Source Appropriations Estimate Estimate Estimate Estimate Estimate Estimate** Property tax Bondina \$2,000,000 Federal \$4,400,000 \$2,400,000 State \$2,444,000 \$2,444,000

\$396,000

\$7,240,000

Enterprise income

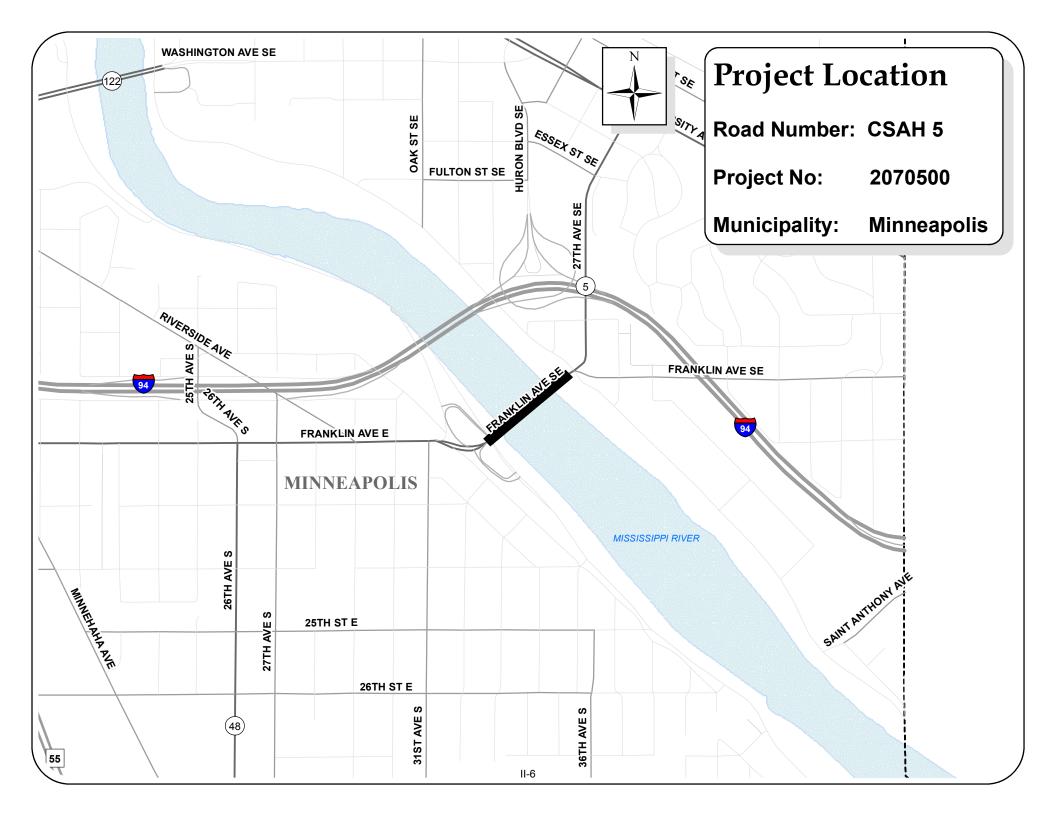
\$396,000

\$2,000,000

\$5,240,000

Other

TOTAL



# HENNEPIN COUNTY **2013 CAPITAL BUDGET MINNESOTA AND 2013-2017 CAPITAL IMPROVEMENT PLAN** Major Program: Public Works Project Name: CSAH 5 - Recondition the Franklin Ave bridge over the Mississippi River. Department: Project Number: 2070500 Transportation Building: Funding Start: 2011 Funding Complete: **Description & Location** Purpose & Justification: It is estimated that this reconditioning of the Franklin Avenue Bridge will extend its life span for an additional 50 years, This project would replace the old and deteriorated deck of the Franklin Avenue Bridge (carrying CSAH 5 over the Mississippi River in Minneapolis), and repair or replace the beams and arches as needed. allowing the structure to continue to provide service for all users for many years. Project's Effect On Annual Operating Budget Cost Breakdown Total Land Acquisition This project, by providing of a new bridge deck, will essentially eliminate The amount budgeted for the project reflects the county's estimate of costs for maintenance costs for many years. completing it. Construction \$21,000,000 Consulting \$2,500,000 Furnishings/Equipment Contingency TOTAL \$23,500,000 2016 2017 Prior 2013 2014 2015 Beyond 2017 **TOTAL Funding Source Appropriations Estimate Estimate Estimate Estimate Estimate Estimate** Property tax Bonding Federal \$8,320,000 \$8,320,000 State \$1.500.000 \$1,930,000 \$3,430,000 Enterprise income \$11,750,000

\$10,500,000

\$10,500,000

\$23,500,000

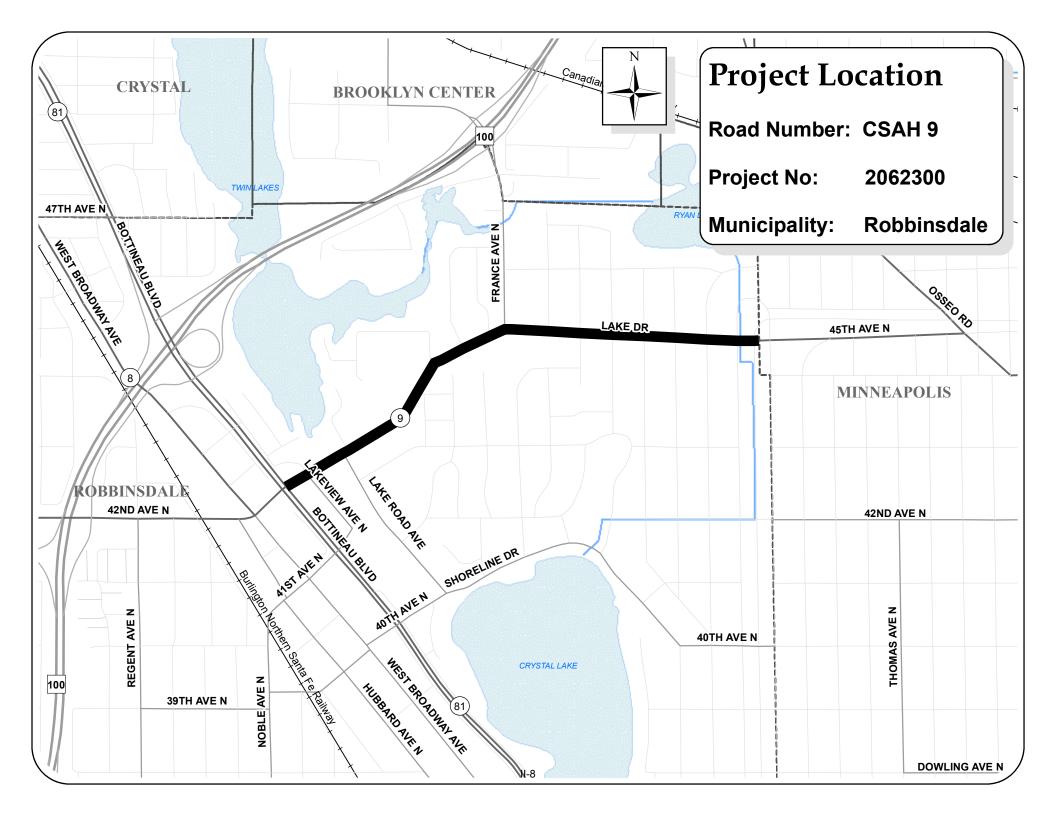
\$1,250,000

\$11,500,000

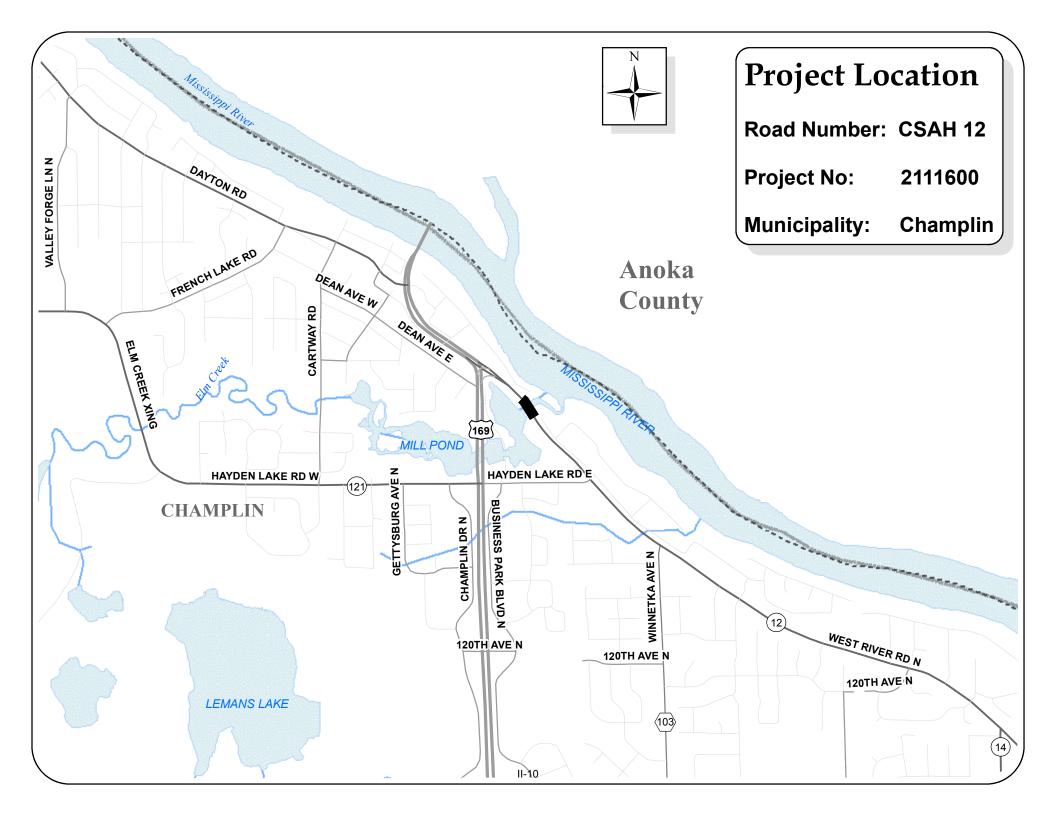
\$1,500,000

Other

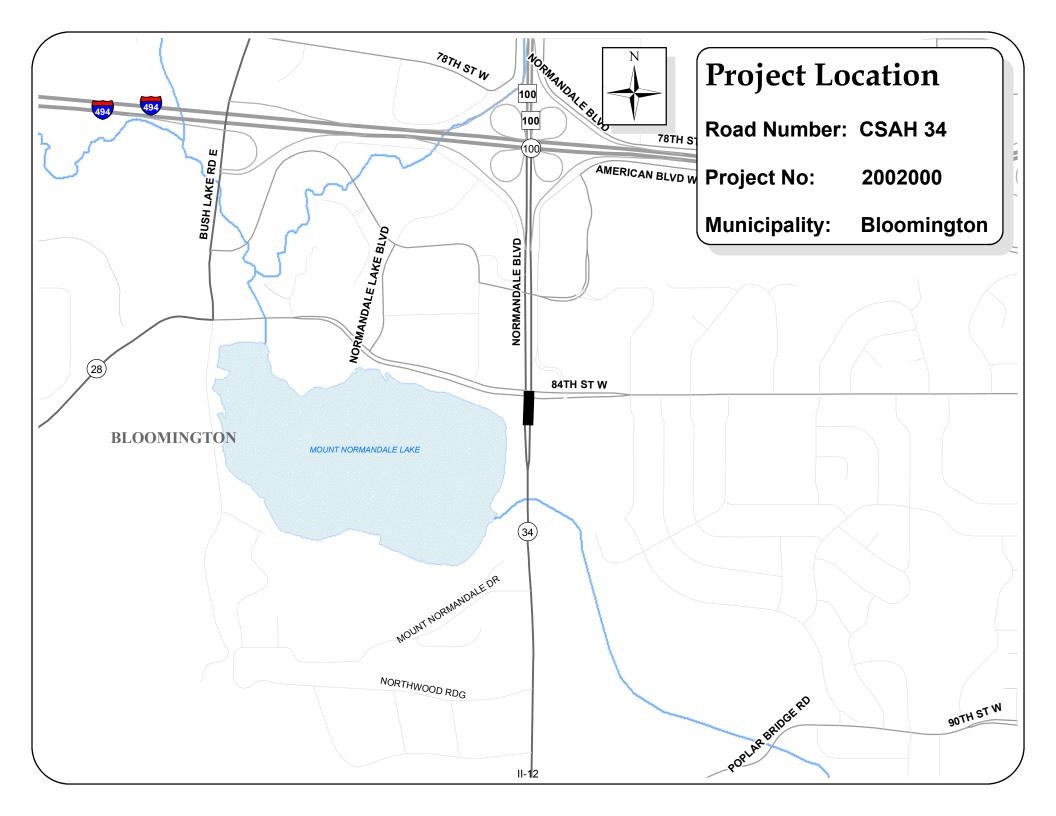
TOTAL



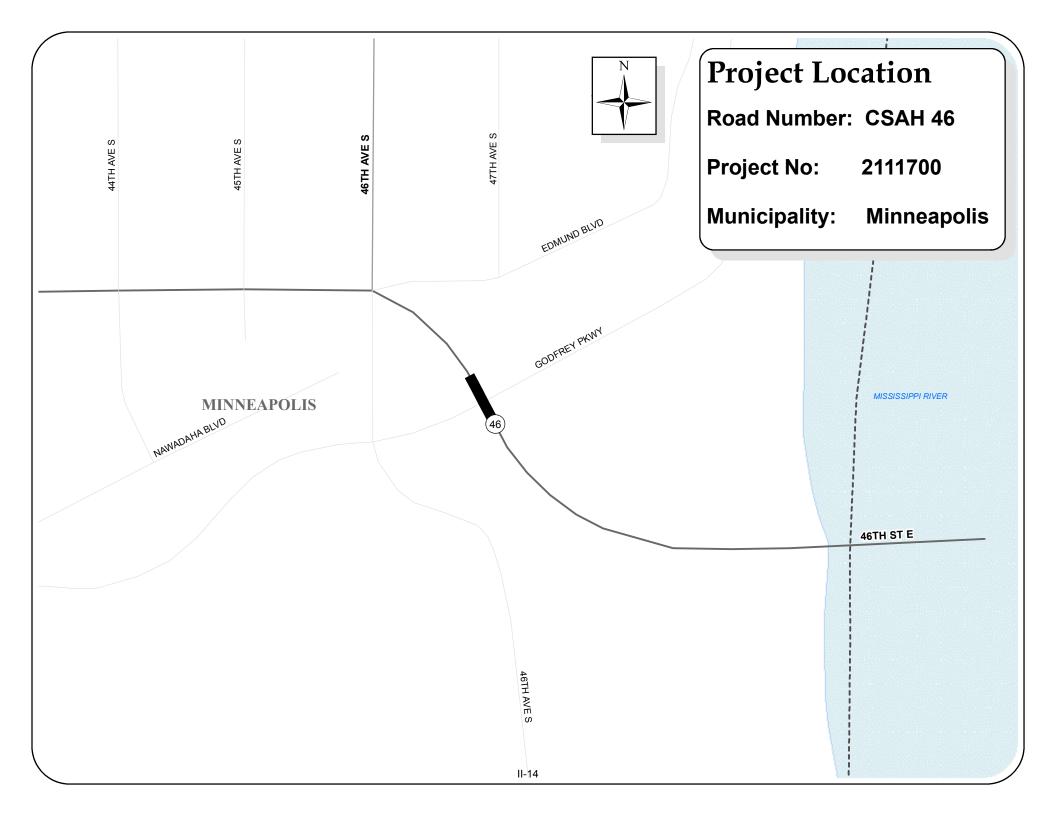
<b>HENNEPIN CO</b>	UNTY						2013 CAPIT	AL BUDGET
MINNESOTA					AND	2013-2017 C	APITAL IMPROVE	MENT PLAN
Major Program:	Public Service			Project Name:		ruct Road from CSAH 8		
Department:	Transportation			Project Number:	2062300			
Building:				Funding Start:	2013	Funding Complete:	2014	
Description & Location				Purpose & Justific	ation:			
The project consists of reco Robbinsdale-Minneapolis of	onstructing CSAH 9 (Lake Drive) fro ity limits, all within the city of Robbi	om CSAH 81 (Bottinea insdale.	au Boulevard) to the	The purpose of the and structural cond		the condition of the pa	vement. The current roadway is o	deficient in drainage
Project's Effect On Annual	Onerating Budget		Notes				Cost Breakdown	Total
=	· · ·						Land Acquisition	\$1,500,000
No impact to department sta	arr or annual operating cost.		The \$6,055,000 in	Other Funding is M	unicipal State Aid.		Construction	\$13,335,000
							Consulting	\$6,000
							Furnishings/Equipment	Ψ0,000
							Contingency	
							TOTAL	\$14,841,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	ψ17,071,000
Funding Source	Appropriations	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	TOTAL
Property tax								
Bonding								
Federal								
State	\$506,000	\$4,265,000	\$4,015,000					\$8,786,000
Enterprise income	Ψ330,000	ψ-,200,000	ψ+,010,000					ψο,, οο,,οοο
Other	\$500,000	\$2,903,000	\$2,652,000					\$6,055,000
TOTAL	\$1,006,000							\$14,841,000
· · · · · · ·	<b>\$.,000,000</b>	<b>\$1,100,000</b>	<b>\$5,557,600</b>			Į	<u> </u>	Ψ1-1,0-11,000



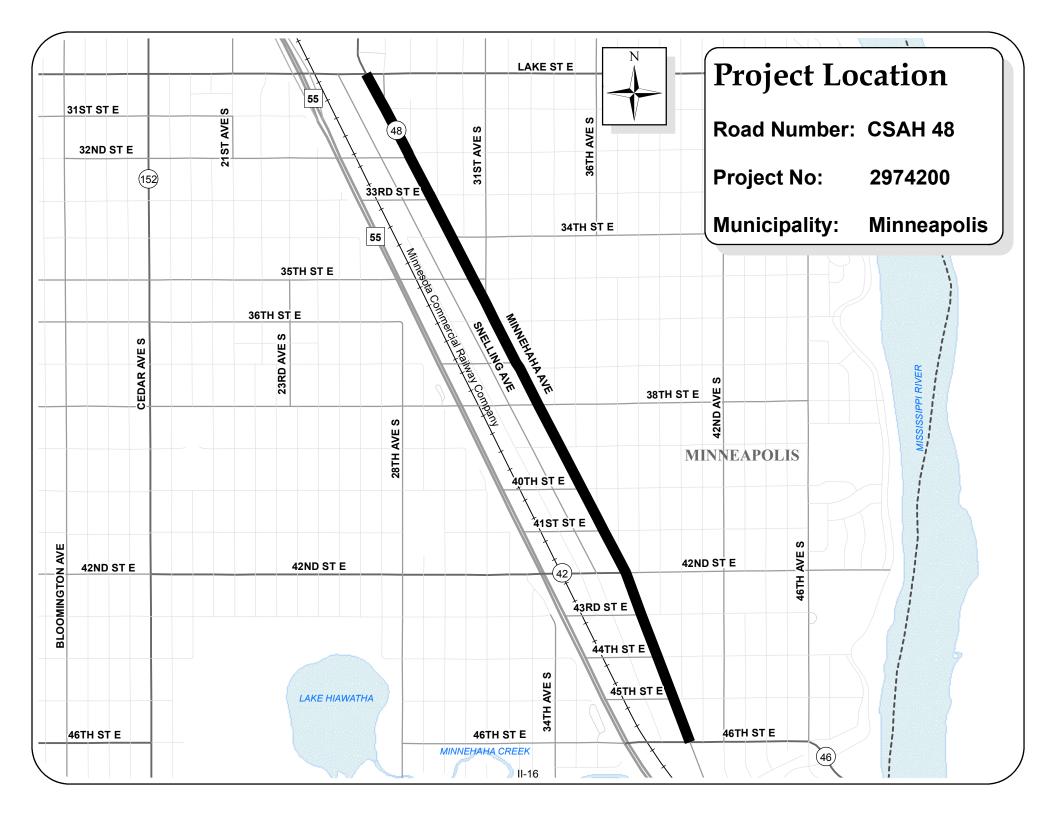
#### HENNEPIN COUNTY **2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PLAN MINNESOTA** Major Program: CSAH 12 - Dam and Road Replacement - Participation Public Works Project Name: Department: Project Number: Transportation 2111600 Building: **Funding Start** 2012 Funding Complete: Purpose & Justification: Description & Location This project consists of constructing a new dam as a replacement to the existing dam on Elm Creek in The purpose of the project is to build a new dam, replacing the old one. the city of Champlin. Project's Effect On Annual Operating Budget Cost Breakdown Notes Total Land Acquisition No impact to department staff or annual operating cost. This project is a participation with the city of Champlin and the State of Minnesota, with the state as the lead agency. Construction \$4,300,000 Consulting Furnishings/Equipment Contingency TOTAL \$4,300,000 2014 2017 Beyond 2017 Prior 2013 2015 2016 **TOTAL Funding Source Appropriations** Estimate Estimate Estimate **Estimate Estimate Estimate** Property tax \$500,000 \$140,000 \$200,000 \$160,000 Bonding \$500,000 \$2,300,000 \$3,800,000 \$1,000,000 Federal State Enterprise income Other TOTAL \$1,140,000 \$700,000 \$2,460,000 \$4,300,000



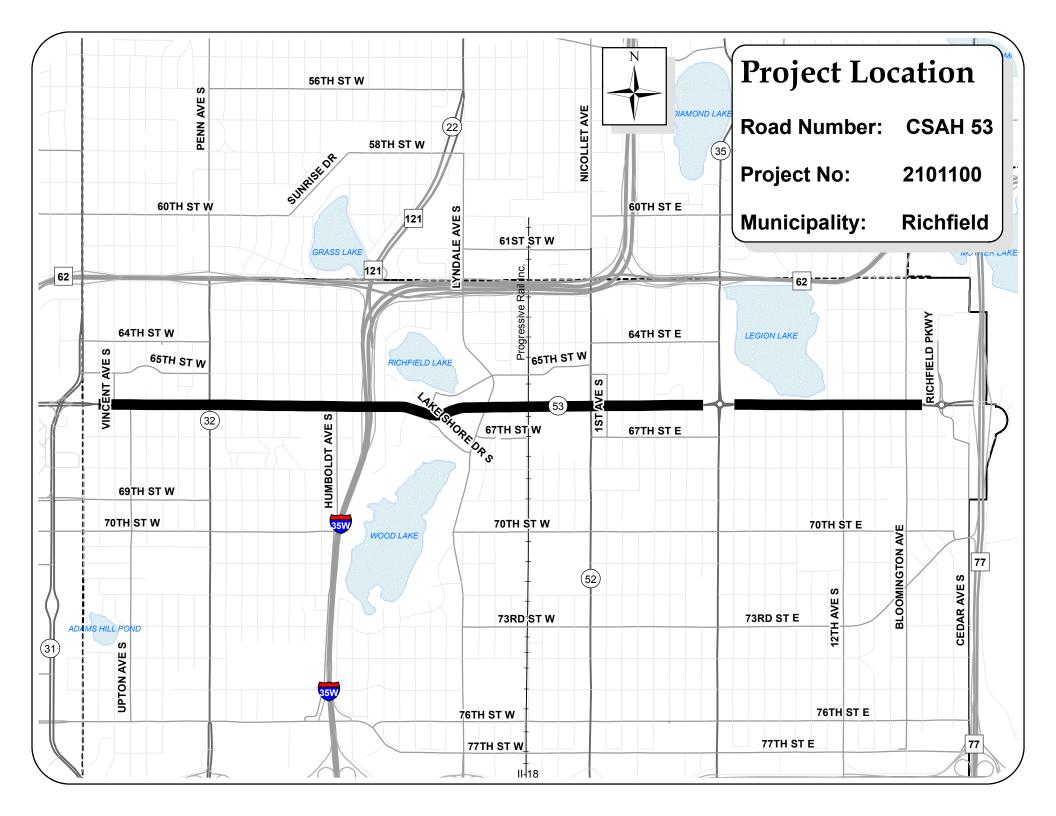
#### HENNEPIN COUNTY **2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PLAN MINNESOTA** Major Program: CSAH 34 - CSAH 34 (Normandale Blvd) at 84th Street Int. Reconstruction - Participation Public Works Project Name: Department: Project Number: 2002000 Transportation Building: **Funding Start** 2014 Funding Complete: Beyond 2017 Description & Location Purpose & Justification: The project consists of participation in the City of Bloomington's reconstruction of the intersection of The purpose of the project is to increase the operational safety and capacity of the intersection. CSAH 34 (Normandale Boulevard) and 84th Street West in Bloomington. Project's Effect On Annual Operating Budget Cost Breakdown Notes Total Land Acquisition No impact to department staff or annual operating cost. The amount budgeted for the project reflects only the county's cost of participation. Construction \$11,000,000 Consulting Furnishings/Equipment Contingency TOTAL \$11,000,000 2017 Prior 2013 2014 2015 2016 Beyond 2017 **TOTAL Funding Source Appropriations Estimate Estimate Estimate Estimate Estimate Estimate** Property tax Bonding Federal State \$500,000 \$500,000 \$500,000 \$500,000 \$9,000,000 \$11,000,000 Enterprise income Other TOTAL \$500,000 \$500,000 \$500,000 \$500,000 \$9,000,000 \$11,000,000



HENNEPIN CO	UNTY						2013 CAPIT	AL BUDGET
<b>MINNESOTA</b>					AND 2	013-2017 CA	APITAL IMPROVE	MENT PLAN
Major Program:	Public Works			Project Name:	CSAH 46 - Replace	bridge over Godfrey P	arkway in Minneapolis.	
Department:	Transportation			Project Number:	2111700			
Building:				Funding Start:	2016	Funding Complete:	2016	
Description & Location				Purpose & Justifi	cation:			
The project consists of repla Parkway, in the City of Minn	ncement of the existing bridge (9) neapolis.	0585) on CSAH 46 o	over Godfrey	The bridge is struc	cturally deficient and is	in need of replacement	nt. The sufficiency rating is 42.4	in 2012.
Project's Effect On Annual			Notes				Cost Breakdown	Total
No impact to department staff or annual operating cost.  The \$200			The funding for th \$200,000 Bridge B	the project is \$1,600,000 Federal Aid, \$200,000 State Aid, and Land Acquisition				
	Prior	2013	2014	2015	2016	2017	TOTAL Beyond 2017	\$2,000,000
Funding Source	Appropriations	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	TOTAL
Property tax	- dela classica de							
Bonding								
Federal					\$1,600,000			\$1,600,000
State					\$200,000			\$200,000
Enterprise income								
Other					\$200,000			\$200,000
TOTAL					\$2,000,000			\$2,000,000



HENNEPIN C	OUNTY						2013 CAPIT	AL BUDGET
MINNESOTA					AND 2	2013-2017 C	APITAL IMPROVE	MENT PLAN
Major Program:	Public Works			Project Name:			ue (CSAH 48) from 46th Street to	
Department:	Transportation			Project Number:	2974200			
Building:				Funding Start:	2009	Funding Complete	: 2014	
Description & Location				Purpose & Justific	cation:			
The project consists of re	econstructing CSAH 48 (Minnehaha A	Avenue) in Minneapo	lis.				r for pedestrians, bicyclists, and eteriorating roadway and thereby	
Project's Effect On Annu	ual Onerating Budget		Notes				Cost Breakdown	Total
	staff or annual operating cost.			he Other Funding S	ource is Municipal fur	nds	Land Acquisition	\$800,000
ino ellect to department s	stan or annual operating cost.		1116 \$2,095,000 111 t	rie Other runding S	ource is inufficipal ful	ius.	Construction	\$11,500,000
							Consulting	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
							Furnishings/Equipment	
							Contingency	
							TOTAL	\$12,300,000
Funding Source	Prior Appropriations	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	2017 Estimate	Beyond 2017 Estimate	TOTAL
Property tax	11 11 11 11 11							
Bonding	\$20,000							\$20,000
Federal								
State	\$465,000	\$4,560,000	\$4,560,000					\$9,585,000
Enterprise income								
Other	\$415,000	\$1,140,000	\$1,140,000					\$2,695,000
TOTAL	\$900,000	\$5,700,000	\$5,700,000					\$12,300,000



# HENNEPIN COUNTY **2013 CAPITAL BUDGET** MINNESOTA **AND 2013-2017 CAPITAL IMPROVEMENT PLAN** Major Program: CSAH 53 - Reconstruct 66th Street (CSAH 53) from West of Washburn Ave. S. to 16th Ave. S. Public Works Project Name: Department: Project Number: 2101100 Transportation **Building:** Funding Start: 2014 Funding Complete: 2017 Purpose & Justification: **Description & Location** The project consists of reconstructing CSAH 53 (66th Street ) in the city of Richfield. The project will The purpose of the project is to improve the operational safety for pedestrians, bicyclists, and vehicles, and improve the condition of the pavement. The project will replace a deteriorating roadway and the sidewalks, thereby improving include the reconstruction of the roadway, curb and gutter, sidewalks, and the replacement of underground utilities by the city of Richfield. safety. This project ranked high in the department's project scoring process in the areas of pavement condition. capacity, and complete streets (obstructed sidewalks). The project's crash rate exceeded the county average rate for similar segments. Cost Breakdown Project's Effect On Annual Operating Budget Total **Land Acquisition** \$4,000,000

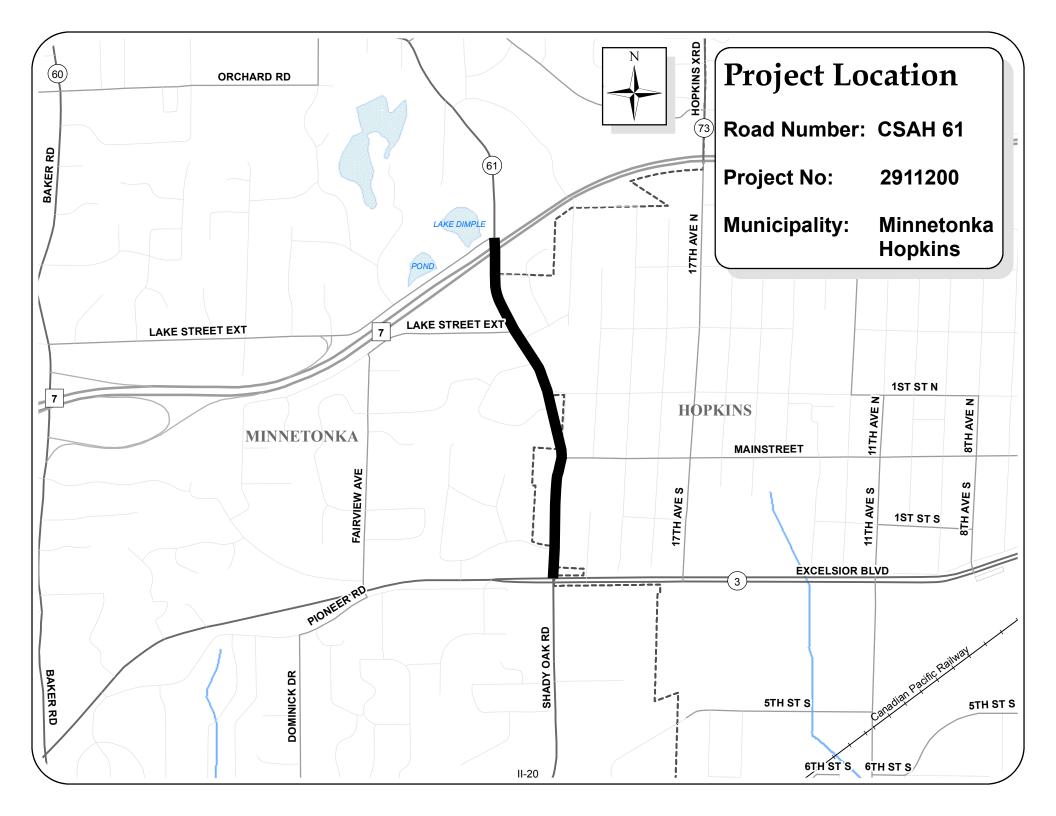
							Consulting	
							Furnishings/Equipment	
							Contingency	
							TOTAL	\$29,000,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	TOTAL
Property tax								
Bonding								
Federal					\$7,770,000			\$7,770,000
State			\$2,000,000	\$6,000,000	\$2,230,000	\$5,554,000		\$15,784,000
Enterprise income								
Other			\$2,000,000	\$1,500,000		\$1,946,000		\$5,446,000
TOTAL			\$4,000,000	\$7,500,000	\$10,000,000	\$7,500,000		\$29,000,000

The \$7,000,000 in the Other Funding Source is Municipal State Aid funds.

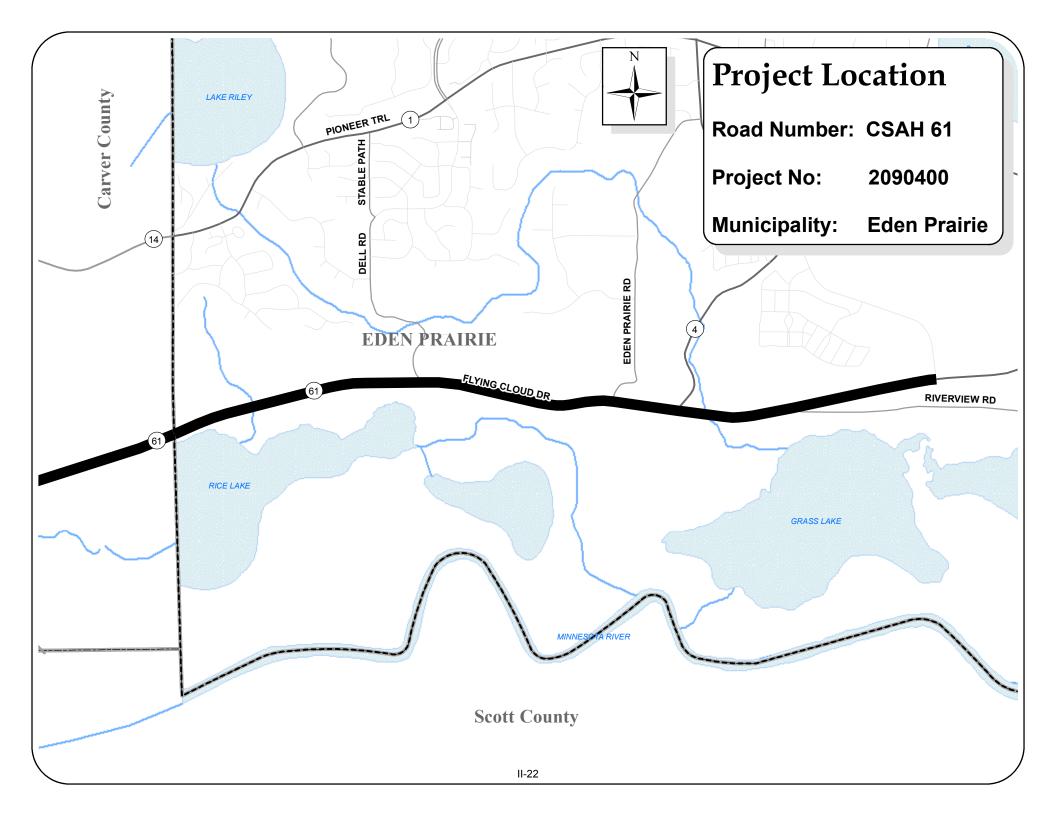
Construction

\$25,000,000

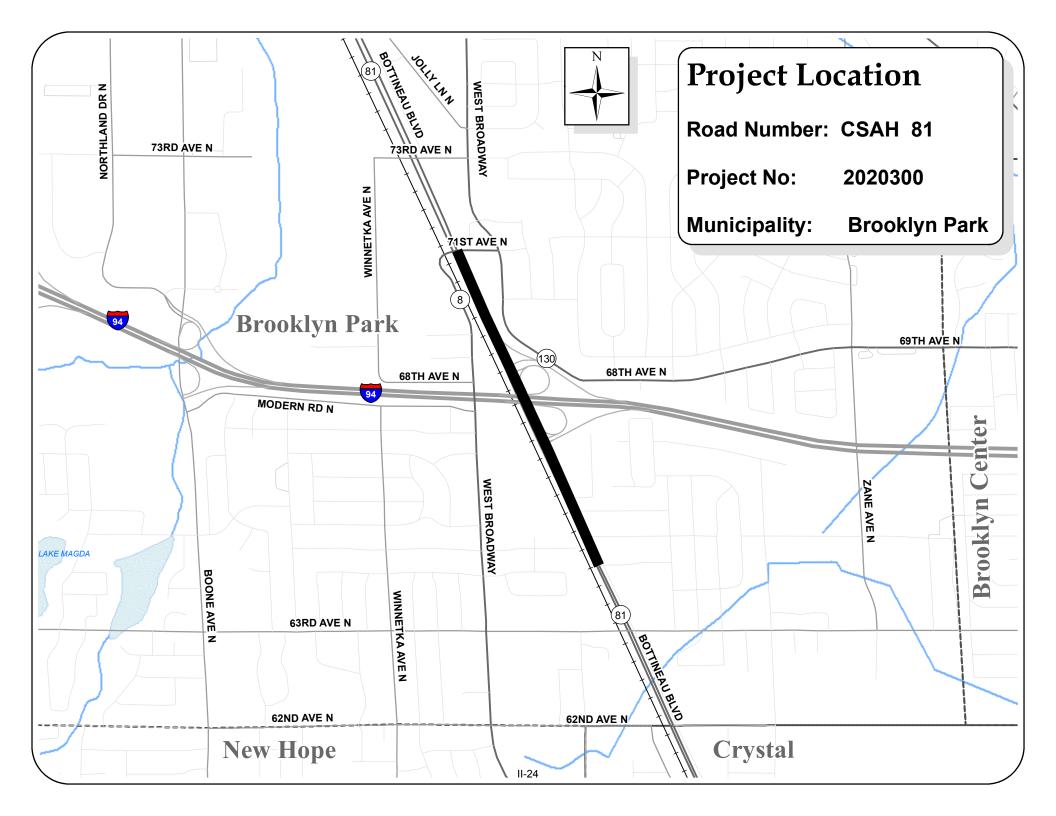
No effect to department staff or annual operating cost.



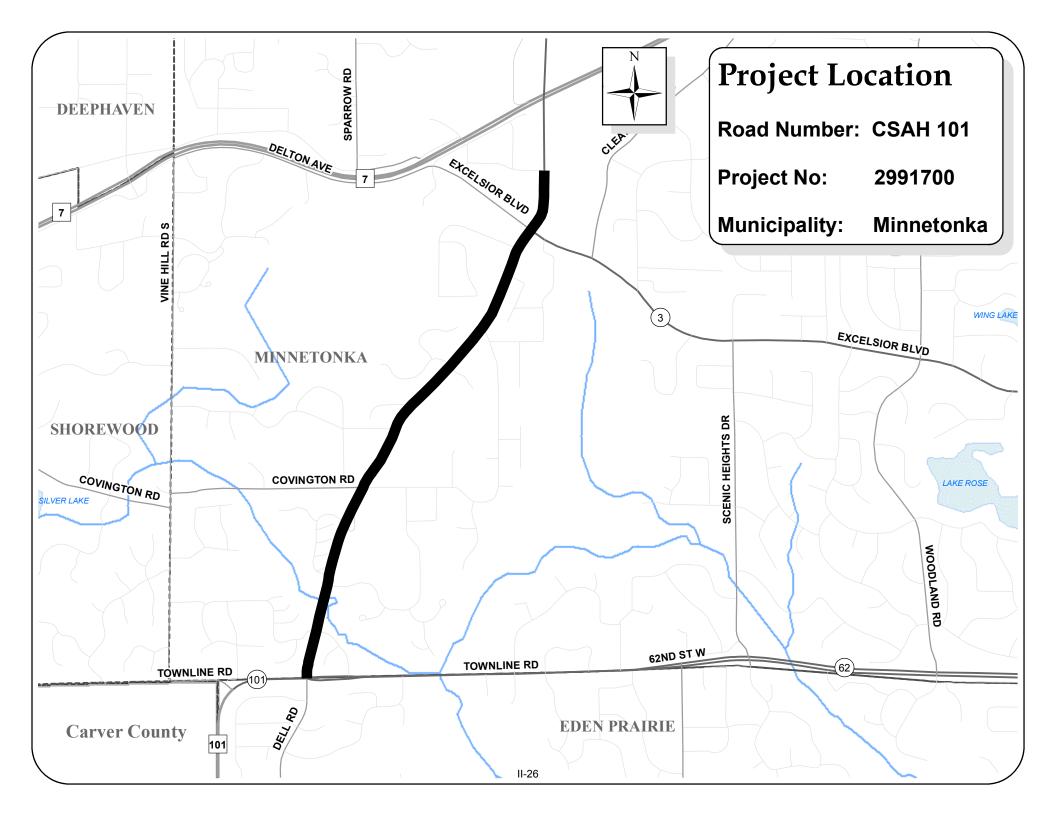
Maintained   Mai	HENNEPIN CO	UNTY						<b>2013 CAPIT</b>	AL BUDGET
Department:   Transportation   Project Number: 23   1200   Funding Surplement: 2015   Punding State   2015	MINNESOTA					AND :	2013-2017 C	APITAL IMPROVE	MENT PLAN
Description & Location The project consists of reconstructing CSAH 51 (Shady Oak Road) as a multi-lane readway from north of CSAH 3 (Excelsior Boulevard) to north of TH 7 in Hopkins and Minnetonia.  Project's Effect On Annual Operating Budget The project constituted prior to 1930 as a two-lane readway, and is understood to be deficient in structure, drainage, and capacity.  Project's Effect On Annual Operating Budget The project will create approximately 1.2 additional lane-miles of roadway to be maintained.  Notes The Sp.208,000 in the Other Funding Source is Municipal State Aid funds.  Construction Construction S12,000, Construction S12,000, Construction S12,000, Construction S12,000, Construction S12,000, Construction S12,000, Construction S17,000, Consulting Furnishings/Equipment Contingency TOTAL S22,860, Funding Source Appropriations Estimate S1,280,000 S1,280,000 S1,280,000 S1,280,000 S2,175,000 S2,175,000 S2,175,000 S2,175,000 S2,175,000 S2,175,000 S2,175,000 S2,175,000 S2,208,000 S3,208,000 S3,208,0	Department:				Project Number:	2911200			
The purpose of the project is to first or reconstructing CSAH 91 (Shady, Oak Road) as a multi-lene roadway from north of CSAH 3 (Excelsior Boulevard) to north of TH 7 in Hopkins and Minnetonika.  Project's Effect On Annual Operating Budget The project's Effect On Annual							runding Complete:	2015	
The project will create approximately 1.2 additional lane-miles of roadway to be maintained.	The project consists of reco	nstructing CSAH 61 (Shady Oak vard) to north of TH 7 in Hopkins	Road) as a multi-lan and Minnetonka.	e roadway from north	The purpose of the constructed prior to	project is to improv	re safety, the condition of a roadway, and is under	of the roadway, and capacity. The stood to be deficient in structure,	e roadway was , drainage, and
Furnishings/Equipment   Contingency   TOTAL   \$22,860,01	The project will create appro		s of roadway to be		he Other Funding So	ource is Municipal S	tate Aid funds.	Land Acquisition Construction	\$9,000,000 \$12,000,000
Funding Source   Appropriations   Estimate								Furnishings/Equipment Contingency	\$1,860,000 \$22,860,000
Bonding     \$7,280,000       Federal     \$7,280,000       State     \$6,360,000       Enterprise income       Other     \$4,500,000       \$708,000	-							· ·	TOTAL
Other         \$4,500,000         \$708,000         \$5,208,000	Bonding Federal State	\$6,360,000			\$2,175,000				\$7,280,000 \$10,372,000
	_	\$4,500,000 <b>\$10,860,000</b>		\$708,000 <b>\$9,825,000</b>	\$2,175,000				\$5,208,000 \$22,860,000



<b>HENNEPIN CC</b>	DUNTY						2013 CAPIT	AL BUDGET
<b>MINNESOTA</b>					AND 20	013-2017 CA	PITAL IMPROVE	MENT PLAN
Major Program:	Public Works			•		uct Road from West Co	unty Line to Charlson Road	
Department:	Transportation				2090400			
Building:						Funding Complete:	2017	
Description & Location				Purpose & Justifica				
The project consists of reconstructing CSAH 61(Turnback of TH 212 from Mn/DOT) a roadway in Eden Prairie.			Γ) as a multi-lane				nt. Mn/DOT has placed the se ed with state "turnback" funds	
	al Operating Budget proximately 2.9 to 5.8 additional landing on whether the roadway is expan		Notes The \$35,500,000 in funds.	n Other Funding Sourc	e is State Trunk High	way Turnback	Cost Breakdown Land Acquisition Construction	Total \$4,000,000 \$32,000,000
or a four-lane section.							Consulting Furnishings/Equipment Contingency	\$1,000,000
	Prior	2013	2014	2015	2016	2017	TOTAL Beyond 2017	\$37,000,000
Funding Source	Appropriations	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	TOTAL
Property tax								
Bonding								
Federal								
State				\$500,000	\$500,000	\$500,000		\$1,500,000
Enterprise income				\$555,000	\$555,000	ψ000,000		\$1,000,000
Other	\$1,000,000	\$4,000,000		\$9,500,000	\$9,500,000	\$11,500,000		\$35,500,000
TOTAL	\$1,000,000	\$4,000,000		\$10,000,000	\$10,000,000	\$12,000,000		\$35,500,000
IOIAL	\$1,000,000	<b>Ψ4,000,000</b>		φ ι υ,υυυ,υυυ	φιυ,υυυ,υυυ	φ12,000,000		φ31,000,000



## **HENNEPIN COUNTY 2013 CAPITAL BUDGET** MINNESOTA **AND 2013-2017 CAPITAL IMPROVEMENT PLAN** Major Program: Public Works Project Name: CSAH 81 - Reconstruct Road from North of 63rd Ave N to CSAH 8 Department: Project Number: Transportation 2020300 **Building:** Funding Start: 2016 Funding Complete: 2016 **Description & Location** Purpose & Justification: The project consists of reconstructing CSAH 81 as a multi-lane roadway from north of 63rd Avenue The purpose of the project is to improve the condition of the pavement and increase capacity. The existing four-lane North to CSAH 8 in Brooklyn Park. roadway is deficient in structure, drainage, vertical alignment, and traffic capacity. Project's Effect On Annual Operating Budget Cost Breakdown Notes Total **Land Acquisition** The project will reconstruct a multi-lane roadway. The project's effect on lane-The funding of this project is \$7,770,000 Federal Aid, \$4,378,000 State Aid, and miles to be maintained depends on the specifics of the final plan. \$486,000 Municipal State Aid. Construction \$12,634,000 Consulting Furnishings/Equipment Contingency TOTAL \$12,634,000 Prior 2013 2014 2015 2016 2017 Beyond 2017 **TOTAL** Funding Source **Appropriations Estimate Estimate Estimate Estimate Estimate Estimate** Property tax **Bonding** Federal 7,770,000 7,770,000 State 4,378,000 4,378,000 Enterprise income Other 486,000 486,000 TOTAL 12,634,000 12,634,000



# **HENNEPIN COUNTY 2013 CAPITAL BUDGET MINNESOTA AND 2013-2017 CAPITAL IMPROVEMENT PLAN** Major Program: CSAH 101 - Reconstruct Road from North of CSAH 62 to North of CSAH 3 Public Works Project Name: Department: Project Number: 2991700 Transportation **Building:** Funding Start: 2005 Funding Complete: 2014 Purpose & Justification: **Description & Location** The project consists of reconstructing CSAH 101 as a multi-lane roadway in Minnetonka. The proposed The roadway is structurally deficient and is in need of replacement. Mn/DOT has placed the segment of CSAH 101 on new road section (three -lane with a center left-turn lane) would better match to the previously completed its list of former state highways that are eligible to be reconstructed with state "turnback" funds when they become section to the north of the project. **Project's Effect On Annual Operating Budget** Cost Breakdown Notes Total Land Acquisition \$2,000,000 The project will create approximately 1.3 additional lane-miles of roadway to be The \$12,100,000 in Other Funding Source is State Trunk Highway Turnback funds. maintained when the road is reconstructed to the proposed three -lane with a Construction \$8,000,000 center left-turn lane. Consulting \$2,500,000 Furnishings/Equipment Contingency TOTAL \$12,500,000 2017 Prior 2013 2014 2015 2016 Beyond 2017 **TOTAL Funding Source Appropriations Estimate Estimate Estimate Estimate Estimate Estimate** Property tax Bondina Federal State \$400.000 \$400,000 Enterprise income

\$12,100,000

\$12,500,000

\$8,000,000

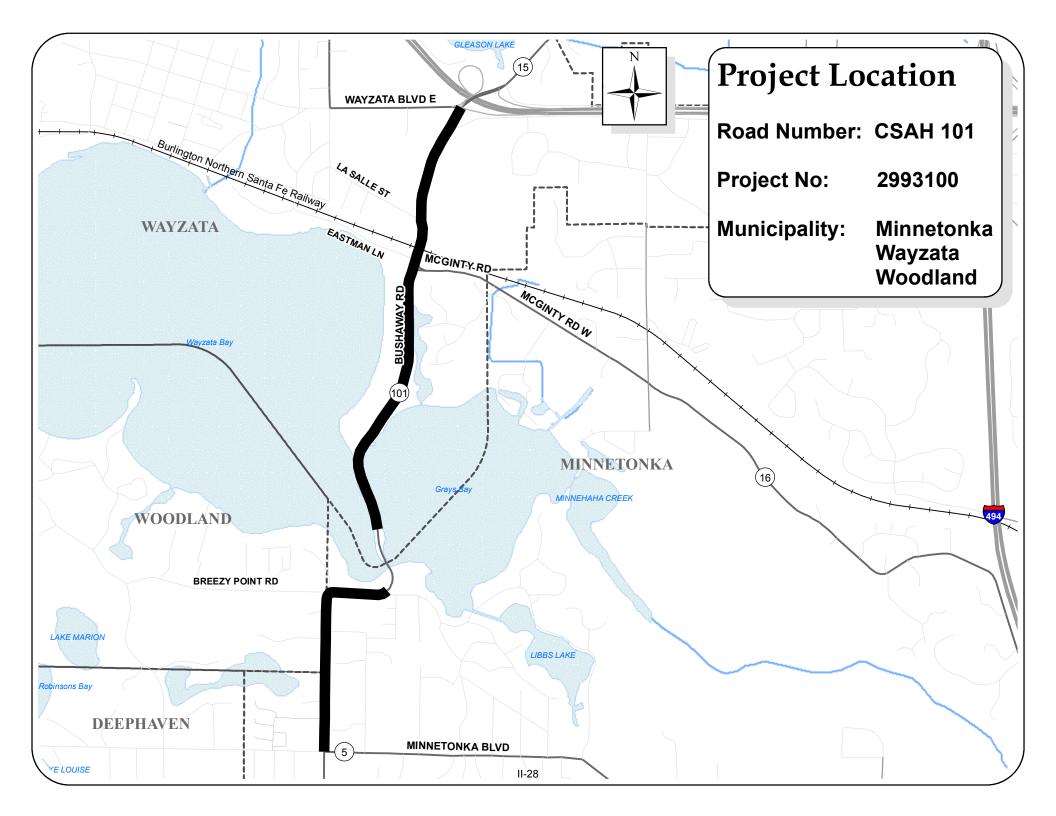
\$8,000,000

Other

TOTAL

\$4,100,000

\$4,500,000



## **HENNEPIN COUNTY 2013 CAPITAL BUDGET MINNESOTA AND 2012-2016 CAPITAL IMPROVEMENT PLAN** Major Program: Public Works Project Name: CSAH 101 - Reconstruct Road from N of CSAH 5 to TH 12, and Replace Bridge at BNSF RR Department: Project Number: Transportation 2993100 **Building:** Funding Start: 2005 Funding Complete: 2013 **Description & Location** Purpose & Justification: The project consists of reconstructing CSAH 101 from north of CSAH 5 to TH 12 in Minnetonka, The roadway is structurally deficient and is in need of replacement. Mn/DOT has placed the segment of CSAH 101 Wayzata, and Woodland. The project will exclude the recently reconstructed Gray's Bay Bridge. The on its list of former state highways that are eligible to be reconstructed with state 'turnback' funds when they become intersection at CSAH 16 (McGinty Road) will be reconstructed and the bridge north of CSAH 16 over the railroad corridor will be replaced, and retaining walls constructed. Project's Effect On Annual Operating Budget Notes Cost Breakdown Total Land Acquisition \$5,000,000 No impact to department staff or annual operating cost. The \$34,400,000 in the Other funding source is \$32,700,000 from State Trunk Highway Turnback funds and \$1,700,000 from municipal funds. The Hennepin Construction \$30,000,000 State Aid funds for this projects consists of \$1,700,000 from State Aid - Regular Consulting \$2,750,000 and \$1,650,000 from State Aid - Municipal funds. Furnishings/Equipment Contingency TOTAL \$37,750,000 Prior 2013 2014 2015 2016 2017 Beyond 2017 **TOTAL Funding Source Appropriations Estimate Estimate Estimate** Estimate **Estimate Estimate** Property tax **Bonding Federal** \$750,000 \$3,350,000 State \$2,600,000 Enterprise income

\$34,400,000

\$37,750,000

Other

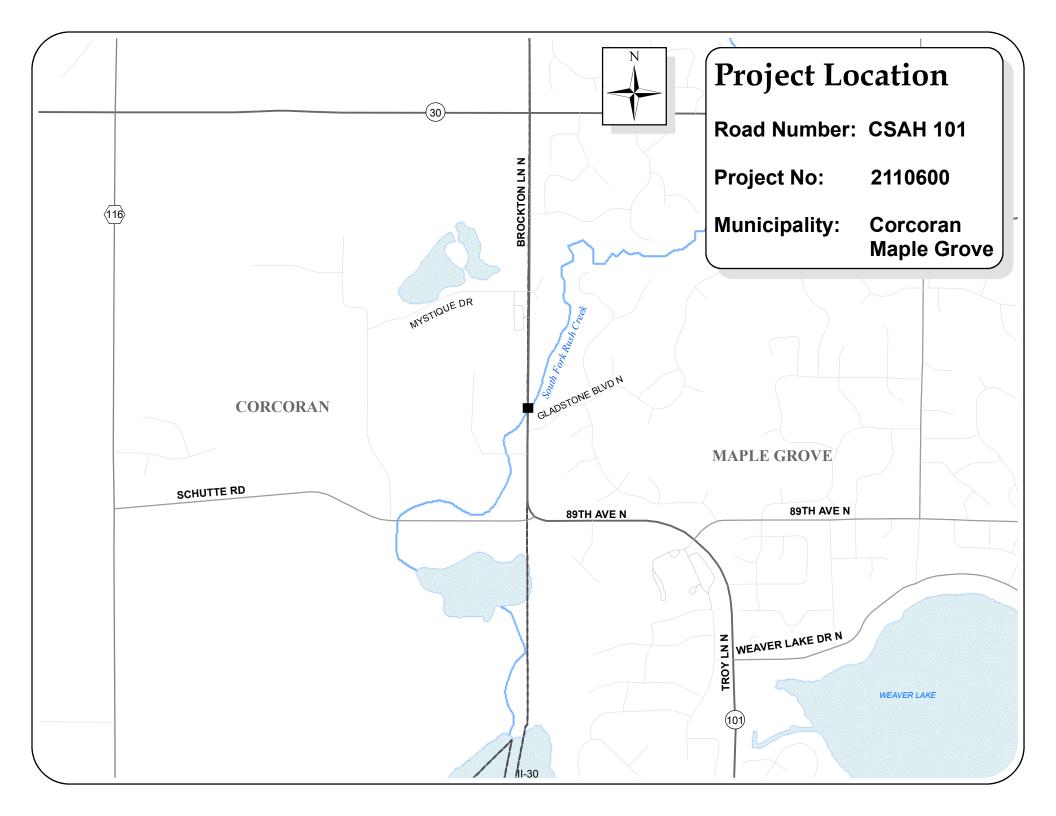
TOTAL

\$30,900,000

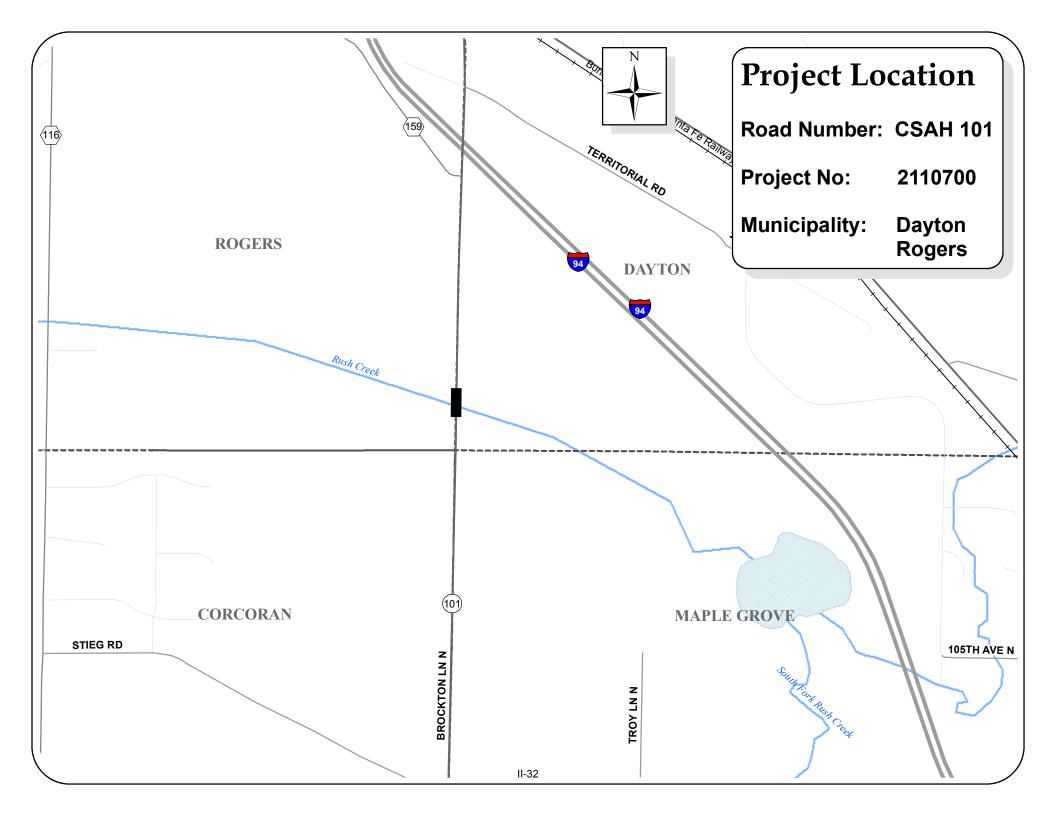
\$33,500,000

\$3,500,000

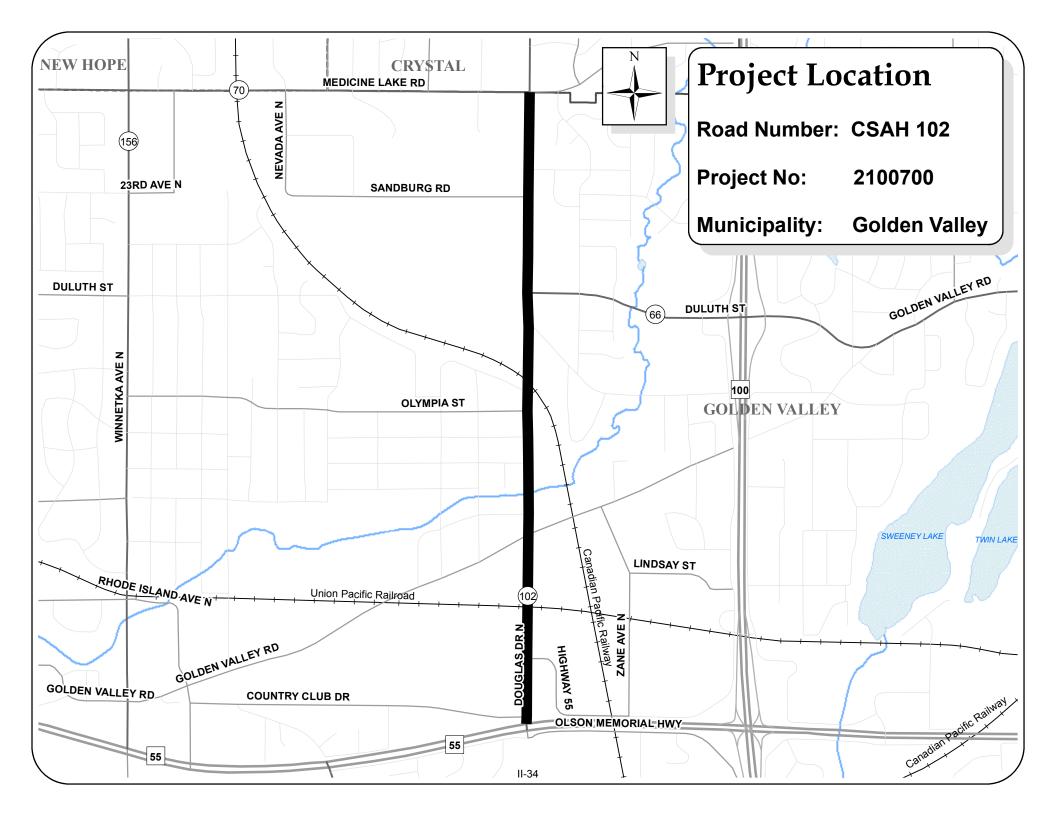
\$4,250,000



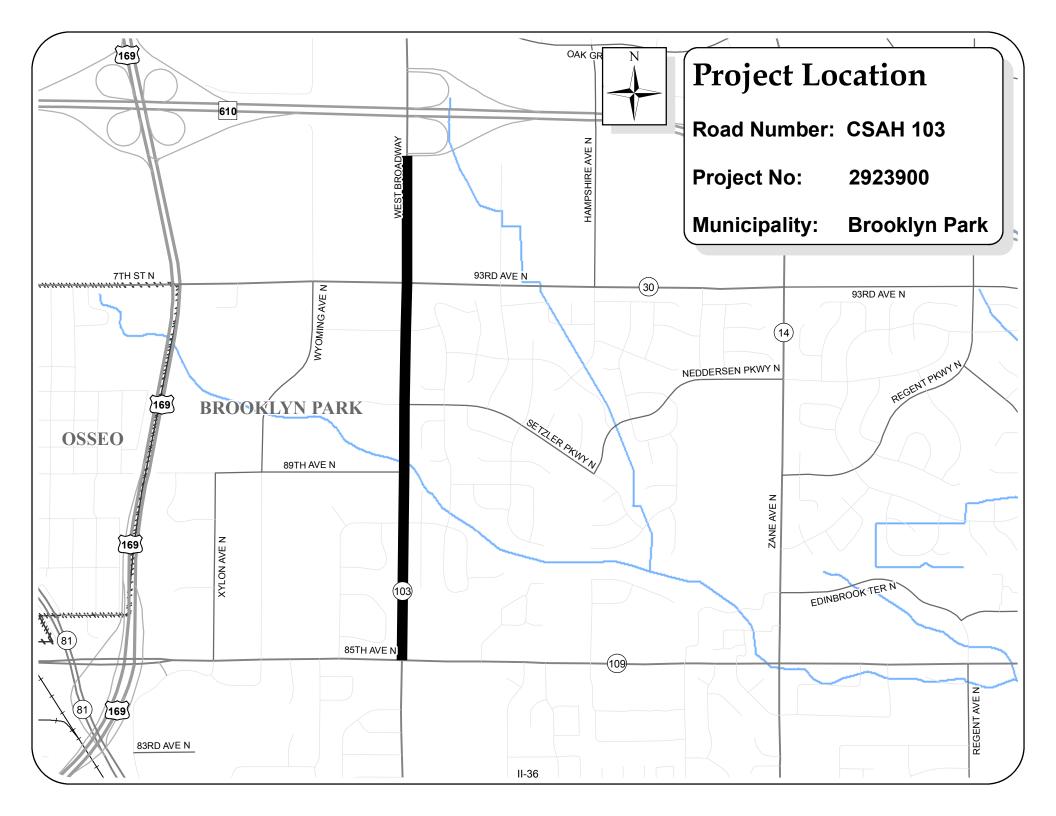
HENNEPIN CO	DUNTY						2013 C	APITAL BUDGET
MINNESOTA					AND 2	2013-2017 C	APITAL IMPR	<b>ROVEMENT PLAN</b>
Major Program:	Public Works			Project Name:		ce bridge over south fo		
Department:	Transportation			Project Number:	2110600			
Building:				Funding Start:	2014	Funding Complete	: 2014	
Description & Location				Purpose & Justifi				
The project consists of the of Rush Creek; it is locate	e replacement of the existing bridge ed south of CSAH 30 in Corcoran an	e carrying CSAH 10 nd Maple Grove.	1 over the South Fork	The bridge is struc	cturally deficient and i	s in need of replaceme	ent.	
Project's Effect On Annu	al Operating Budget		Notes	ļ			Cost Breakdown	Total
	staff or annual operating cost.			established at this ti	me		Land Acquisition	1000
The impact to acpartment	otali of almaal operating coot.		TV W Had Hot boom t	octabilion od at tillo til	110.		Construction	\$1,285,000
							Consulting	
							Furnishings/Equip	ment
							Contingency	
				T	T	T	TOTAL	\$1,285,000
Funding Source	Prior Appropriations	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	2017 Estimate	Beyond 201 Estimate	
Property tax								
Bonding								
Federal								
State			\$1,285,000					\$1,285,000
Enterprise income								
Other								
TOTAL			\$1,285,000					\$1,285,000



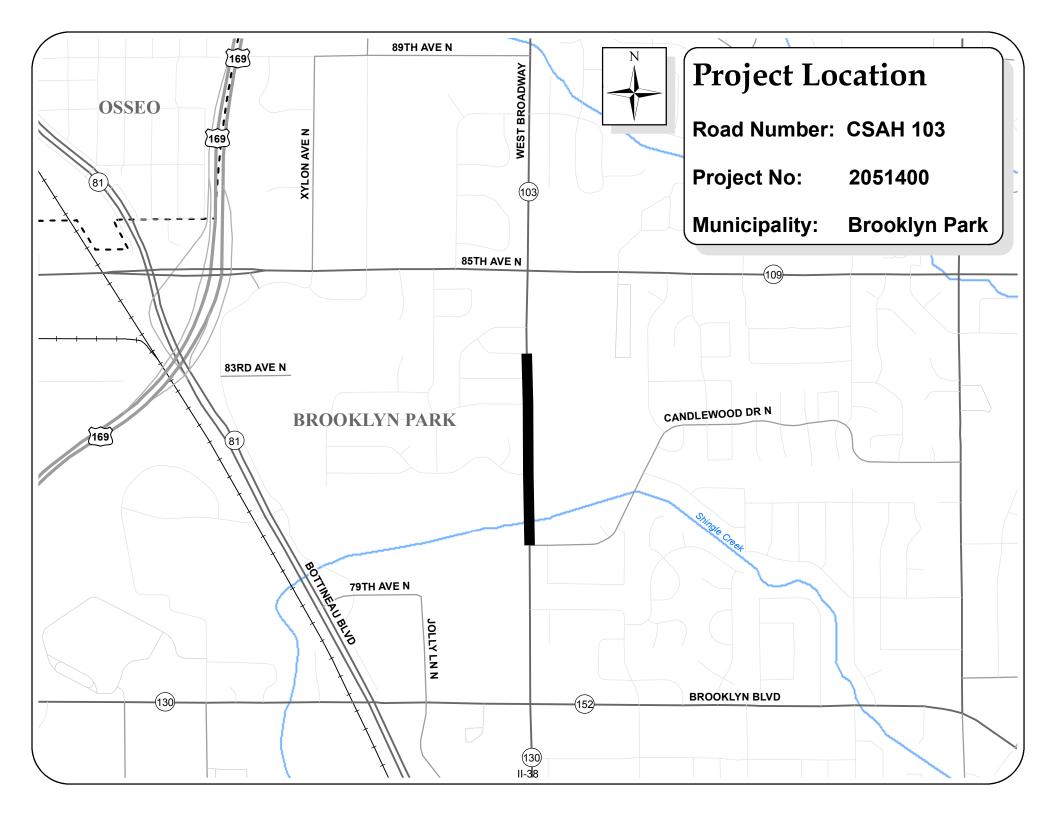
HENNEPIN C	OUNTY						20	13 CAPITA	AL BUDGET
<b>MINNESOTA</b>					AND	2013-2017 CA	APITAL II	MPROVE	<b>MENT PLAN</b>
Major Program:	Public Works			Project Name:	CSAH 101 - Repl	ace bridge over Rush Cro	eek		
Department:	Transportation			Project Number:	2110700				
Building:				Funding Start:	2013	Funding Complete:	2013		
Description & Location				Purpose & Justifi					
The project consists of the is location south of CR 1	the replacement of the existing bridge 159 in Dayton and Rogers.	e carrying CSAH 101	over Rush Creek; it	The bridge is struc	cturally deficient and	is in need of replacement	nt.		
Project's Effect On Ann	uual Operating Budget		Notes				Cost Break	down	Total
							Land Acqui		I Otal
No impact to department	t staff or annual operating cost.		R/vv has not been	established at this til	me.		Constructio		\$1,285,000
							Consulting		ψ1,200,000
								s/Equipment	
							Contingenc		
							TOTAL		\$1,285,000
Funding Source	Prior Appropriations	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	2017 Estimate		ond 2017 timate	TOTAL
Property tax									
Bonding									
Federal									
State		\$1,285,000							\$1,285,000
Enterprise income									
Other		A							A
TOTAL		\$1,285,000	1						\$1,285,000



#### **HENNEPIN COUNTY 2013 CAPITAL BUDGET MINNESOTA AND 2013-2017 CAPITAL IMPROVEMENT PLAN** Major Program: Public Works Project Name: CSAH 102 - Reconstruct Road from MNTH 55 to CSAH 70 Department: Project Number: Transportation 2100700 **Building:** Funding Start: 2015 Funding Complete: 2017 **Description & Location** Purpose & Justification: The project consists of reconstructing CSAH 102 from TH 55 to CSAH 70 (Medicine Lake Road). The The roadway is structurally deficient and is in need of replacement. The portion of CSAH 102 between TH 55 and project will include the reconstruction of the roadway, curb and gutter, sidewalks, and the replacement Golden Valley Road also experiences surface drainage issues that will be remedied with this project. of underground utilities by the city of Golden Valley. Project's Effect On Annual Operating Budget Notes Cost Breakdown Total Land Acquisition \$4,000,000 No impact to department staff or annual operating cost. The \$5,000,000 in the Other Funding Source is Municipal State Aid funds. Construction \$15,000,000 Consulting Furnishings/Equipment Contingency TOTAL \$19,000,000 Prior 2013 2014 2015 2016 2017 Beyond 2017 **TOTAL Funding Source Appropriations Estimate Estimate Estimate** Estimate **Estimate Estimate** Property tax **Bonding** Federal State \$2,000,000 \$4,000,000 \$8,000,000 \$14,000,000 Enterprise income Other \$2,000,000 \$1,000,000 \$2,000,000 \$5,000,000 TOTAL \$10,000,000 \$4,000,000 \$5,000,000 \$19,000,000



#### **HENNEPIN COUNTY 2013 CAPITAL BUDGET** MINNESOTA **AND 2013-2017 CAPITAL IMPROVEMENT PLAN** Major Program: Public Works Project Name: CSAH 103 - Reconstruct Road from North of CSAH 109 to North of CSAH 30 Department: Transportation Project Number: 2923900 **Building:** Funding Start: 2004 Funding Complete: 2013 **Description & Location** Purpose & Justification: The project consists of reconstructing CSAH 103 (West Broadway) as a four-lane divided roadway from north of 85th Avenue (CSAH 109) to north of CSAH 30 in Brooklyn Park. The north end of the The purpose of the project is to improve the condition of the pavement, to improve safety, and to increase capacity. The existing two-lane rural roadway north of 85th Avenue is deficient in structure, drainage and traffic capacity. county's project will match the south end of Mn/DOT's recently completed TH 610 project, which included work on CSAH 103. The project will reconstruct the intersection of CSAH 103 and CSAH 30 (93rd Avenue), including installation of a permanent signal. Project's Effect On Annual Operating Budget Notes Cost Breakdown Total **Land Acquisition** \$3,000,000 The project will expand the roadway thereby creating approximately 1.6 The \$1,165,000 in the Other Funding Source is Municipal and Municipal State Aid additional lane-miles of roadway to be maintained. funds. Construction \$9,500,000 Consulting Furnishings/Equipment Contingency TOTAL \$12,500,000 Prior 2013 2014 2015 2016 2017 Beyond 2017 **TOTAL** Funding Source **Appropriations Estimate Estimate Estimate Estimate Estimate Estimate** Property tax **Bonding** \$1,250,000 \$1,250,000 **Federal** \$1,785,000 \$10,085,000 State \$8,300,000 Enterprise income Other \$850,000 \$315,000 \$1,165,000 TOTAL \$10,400,000 \$2,100,000 \$12,500,000



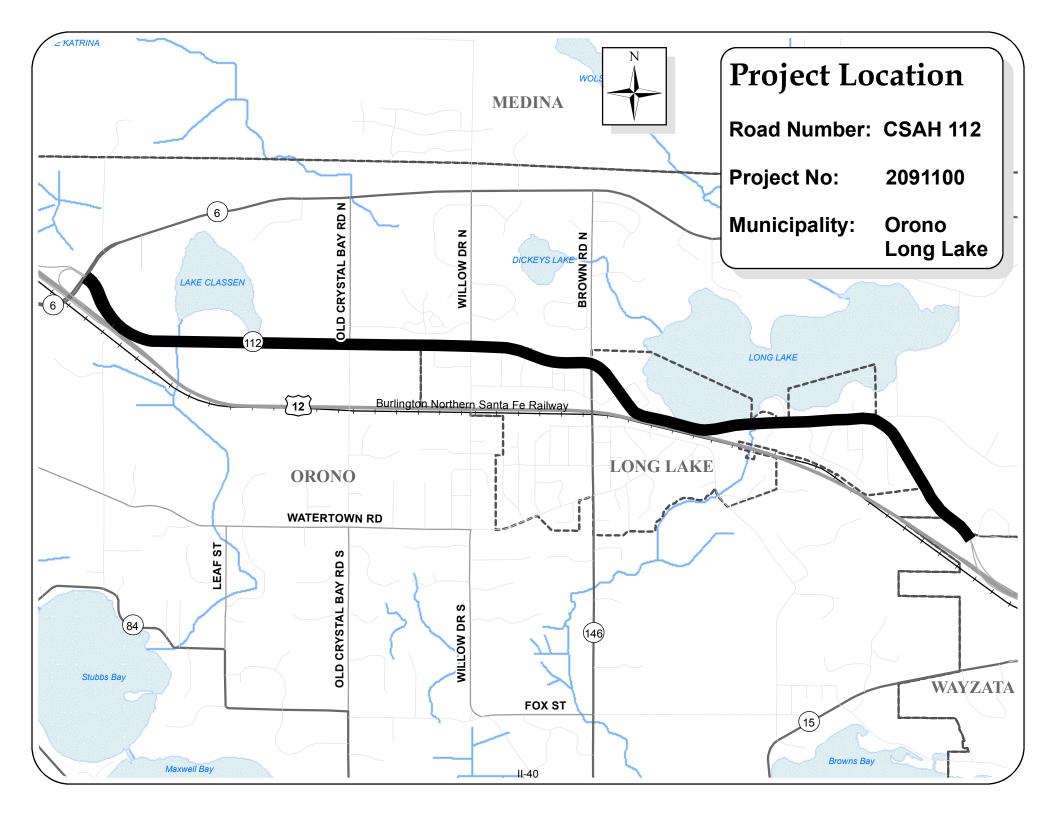
## **HENNEPIN COUNTY 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PLAN MINNESOTA** Major Program: CSAH 103 - Reconstruct West Broadway from South of Candlewood Drive to 84th Avenue Public Works Project Name: Department: Project Number: Transportation 2051400 Building: Funding Start: 2010 Funding Complete: Purpose & Justification: Description & Location The project consists of reconstructing CSAH 103 (West Broadway) as a four-lane divided roadway from The purpose of the project is to improve safety and the condition of the pavement. The intersection at Candlewood south of Candlewood Drive to 84th Avenue in Brooklyn Park. CSAH 103 to the north of 84th Avenue is Drive ranks high against other intersections within the county for the need to be signalized. a four lane divided roadway. The project will include signalization of the intersection of CSAH 103 and Candlewood Drive. Project's Effect On Annual Operating Budget Cost Breakdown Notes Total Land Acquisition \$3,000,000 The \$2,772,000 in the Other Funding Source is Municipal State Aid funds. No effect to department staff or annual operating cost. Construction \$8,500,000 Consulting Furnishings/Equipment Contingency TOTAL \$11,500,000 2017 Prior 2013 2014 2015 2016 Beyond 2017 **TOTAL** Funding Source **Appropriations Estimate** Estimate **Estimate** Estimate **Estimate** Estimate Property tax Bonding Federal State \$3,560,000 \$5,168,000 \$8,728,000 Enterprise income Other \$1,860,000 \$912,000 \$2,772,000

\$11,500,000

TOTAL

\$5,420,000

\$6,080,000



HENNEPIN CO	DUNTY						2013 CAPITA	AL BUDGET
<b>MINNESOTA</b>					AND 20	013-2017 CA	PITAL IMPROVEI	<b>MENT PLAN</b>
Major Program:	Public Works			Project Name:	CSAH 112 - Reconst	ruct Road from CSAH (	6 to Wayzata Boulevard	
Department:	Transportation			Project Number:	2091100			
Building:				Funding Start:	2010	Funding Complete:	Beyond 2017	
Description & Location				Purpose & Justific	cation:			
The project consists of rec roadway in Long Lake and	constructing CSAH 112 (Turnback of d Orono.	of TH 12 from Mn/DC	OT) as a multi-lane	The roadway is str on its list of former available.	ructurally deficient and i state highways that are	s in need of replaceme e eligible to be reconstr	nt. Mn/DOT has placed the segucted with state "turnback" fund	gment of CSAH 112 ds when they become
Project's Effect On Annua			Notes				Cost Breakdown	Total
	dditional lane-miles to be maintained	d depending on the		in the Other Funding	Source is State Trunk H	lighway Turnback	Land Acquisition	\$4,000,000
section developed during	the design process.		funds. The \$17,675,000   \$15,425,000 from funds.	Hennepin State Aid fu State Aid - Regular	unds for this projects co and \$2,250,000 from St	nsists of ate Aid - Municipal	Construction Consulting Furnishings/Equipment Contingency	\$35,175,000 \$3,000,000
							TOTAL	\$42,175,000
Funding Source	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Property tax	Appropriations	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	
Bonding								
Federal								
State					\$2,500,000	\$500,000	\$14,675,000	\$17,675,000
Enterprise income					φ2,500,000	φ500,000	\$14,075,000	φ11,015,00C
Other	\$3,000,000				\$11,500,000	\$9,500,000	\$500,000	\$24,500,000
TOTAL	\$3,000,000				\$11,500,000	\$9,500,000	\$300,000	φ <b>24,300,000</b>

\$14,000,000

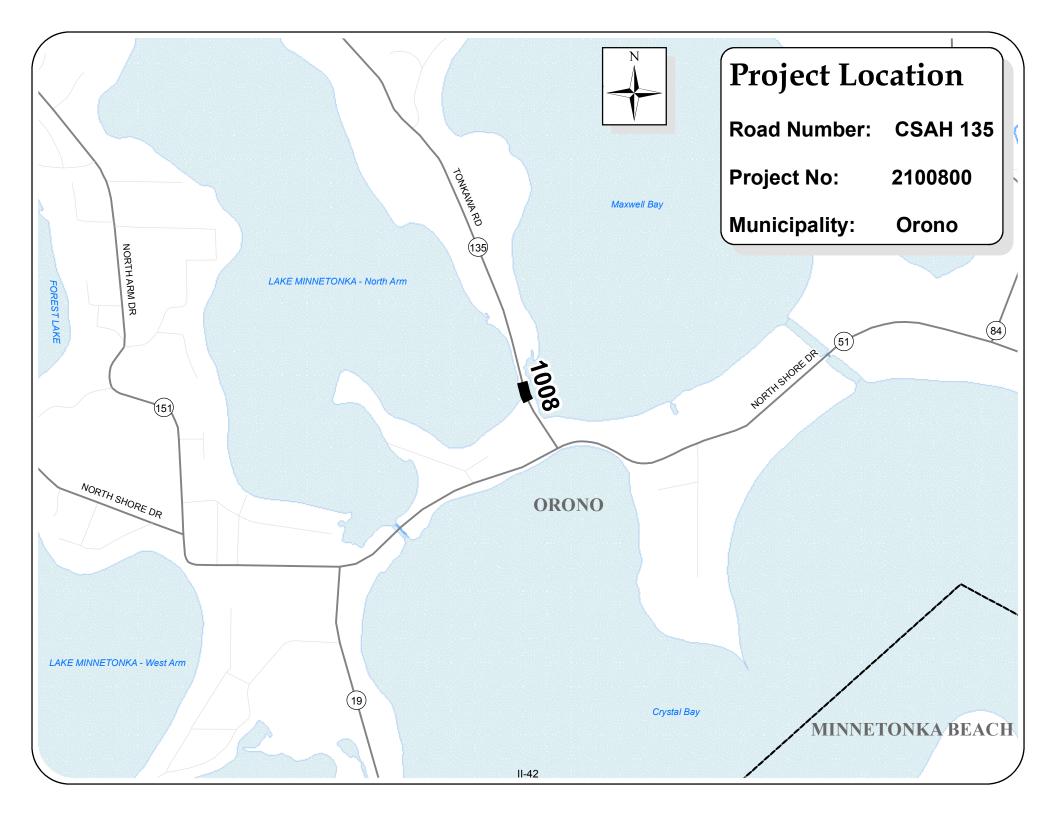
\$10,000,000

\$15,175,000

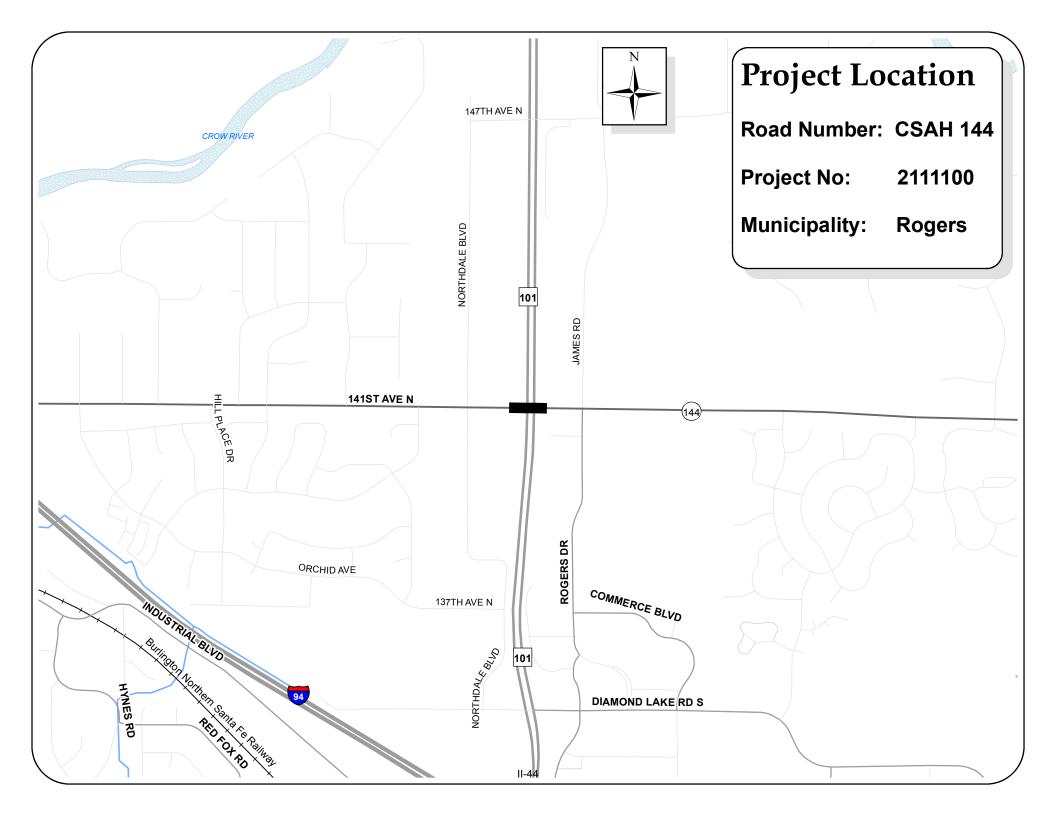
\$42,175,000

TOTAL

\$3,000,000



## **HENNEPIN COUNTY 2013 CAPITAL BUDGET** MINNESOTA **AND 2013-2017 CAPITAL IMPROVEMENT PLAN** Major Program: CSAH 135 - Replace bridge 700' N of CSAH 51 Public Works Project Name: Department: Project Number: 2100800 Transportation **Building:** Funding Start: 2015 Funding Complete: 2015 **Description & Location** Purpose & Justification: The project consists of replacement of the existing bridge over Maxwell Bay in the City of Orono. The bridge is structurally deficient and is in need of replacement; the sufficiency rating was 29.5 in 2010. Additionally, the bridge has no accommodations for pedestrians. Project's Effect On Annual Operating Budget Cost Breakdown Total Land Acquisition No impact to department staff or annual operating cost. The funding for the project is \$720,000 Federal Aid, \$90,000 State Aid, and \$90,000 Bridge Bonds. Construction \$900,000 Consulting Furnishings/Equipment Contingency TOTAL \$900,000 2013 2014 2017 Beyond 2017 Prior 2015 2016 **TOTAL Funding Source Appropriations Estimate Estimate Estimate Estimate Estimate Estimate** Property tax Bonding Federal \$720,000 \$720,000 State \$90,000 \$90,000 Enterprise income Other \$90,000 \$90,000 TOTAL \$900,000 \$900,000



## HENNEPIN COUNTY **2013 CAPITAL BUDGET** MINNESOTA **AND 2013-2017 CAPITAL IMPROVEMENT PLAN** Major Program: CSAH 144 - Participation in construction of an interchange at TH 101 and CSAH 144 in Rogers. Public Works Project Name: Department: Project Number: 2111100 Transportation **Building:** Funding Start: 2012 Funding Complete: 2014 Purpose & Justification: **Description & Location** The project is a participation with the State for the construction of an interchange at the junction of TH The purpose of this project is to provide an interchange at the intersection of TH 101 and CSAH 144, thus eliminating 101 and CSAH 144 in Rogers. the at-grade intersection and enhancing the freeway segment of TH 101 between Rogers and TH 169 in Elk River. Project's Effect On Annual Operating Budget Cost Breakdown Total **Land Acquisition** There will be no impact to department staff or annual operating cost. The Hennepin State Aid funding participating for this projects consists of \$1,000,000 from State Aid - Regular and \$1,000,000 from State Aid - Municipal Construction \$2,000,000 Consulting Furnishings/Equipment Contingency TOTAL \$2,000,000 2014 2017 Prior 2013 2015 2016 Beyond 2017 **TOTAL Funding Source Appropriations Estimate Estimate Estimate Estimate Estimate Estimate** Property tax Bondina Federal State \$500.000 \$500.000 \$1,000,000 \$2,000,000 Enterprise income Other

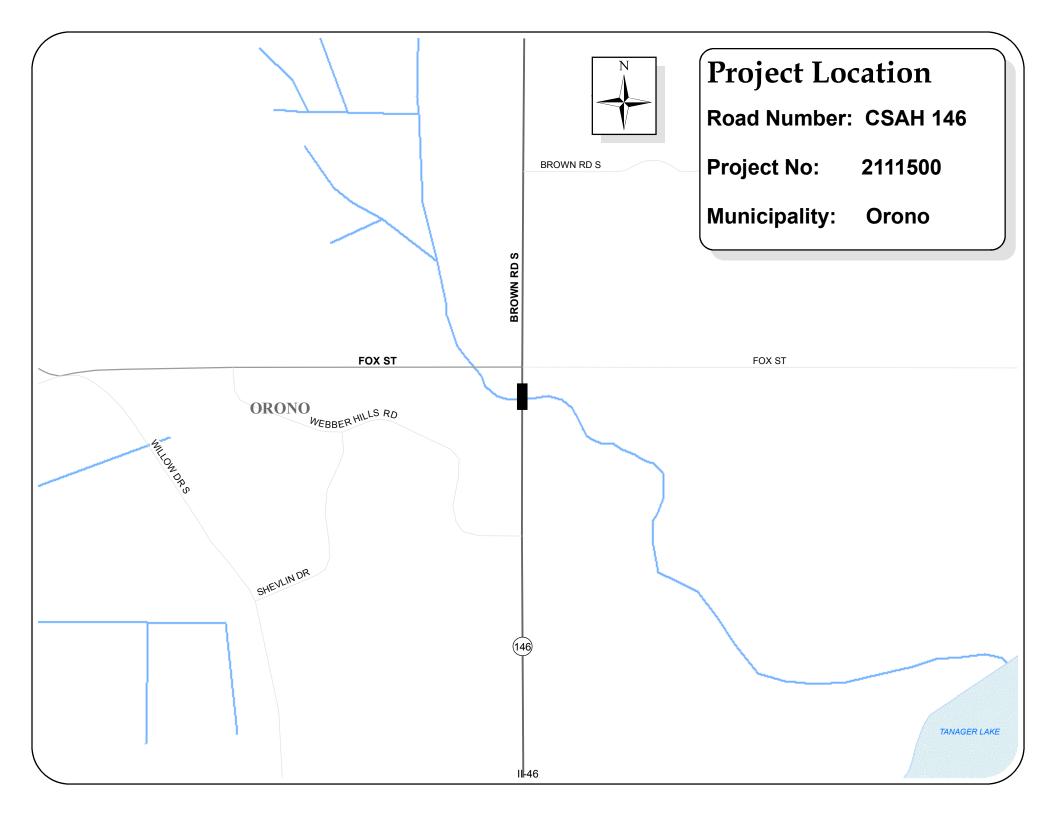
\$2,000,000

\$1,000,000

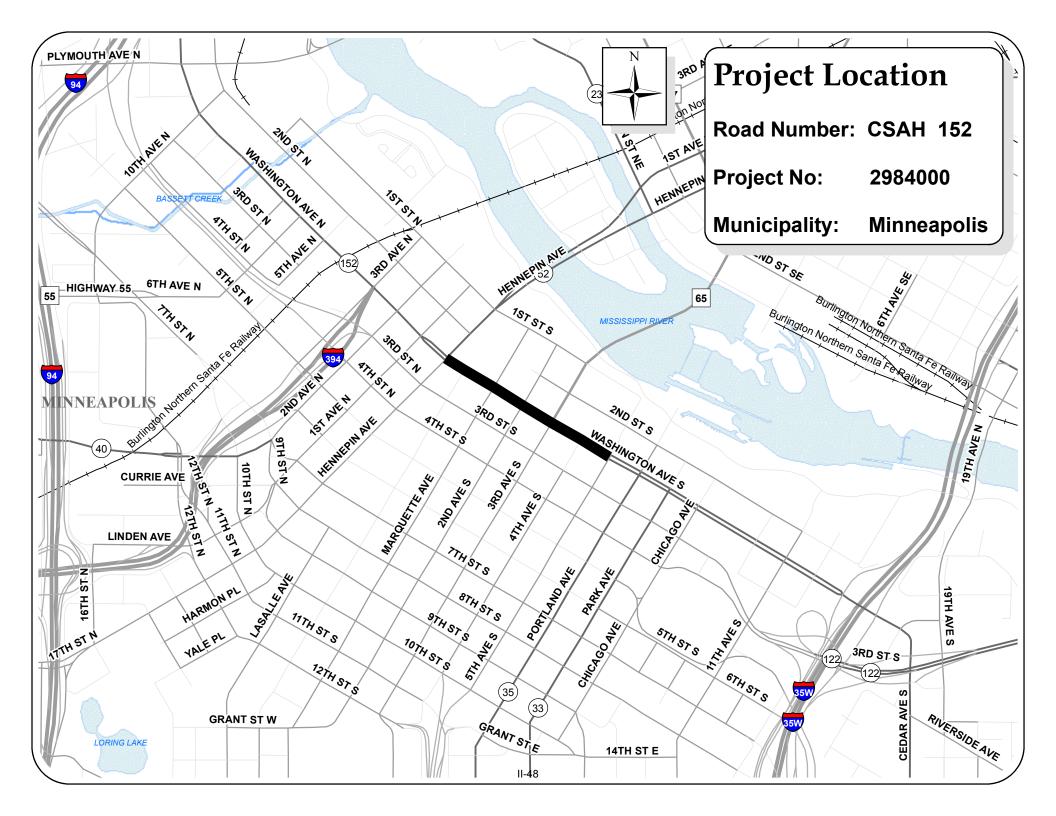
TOTAL

\$500,000

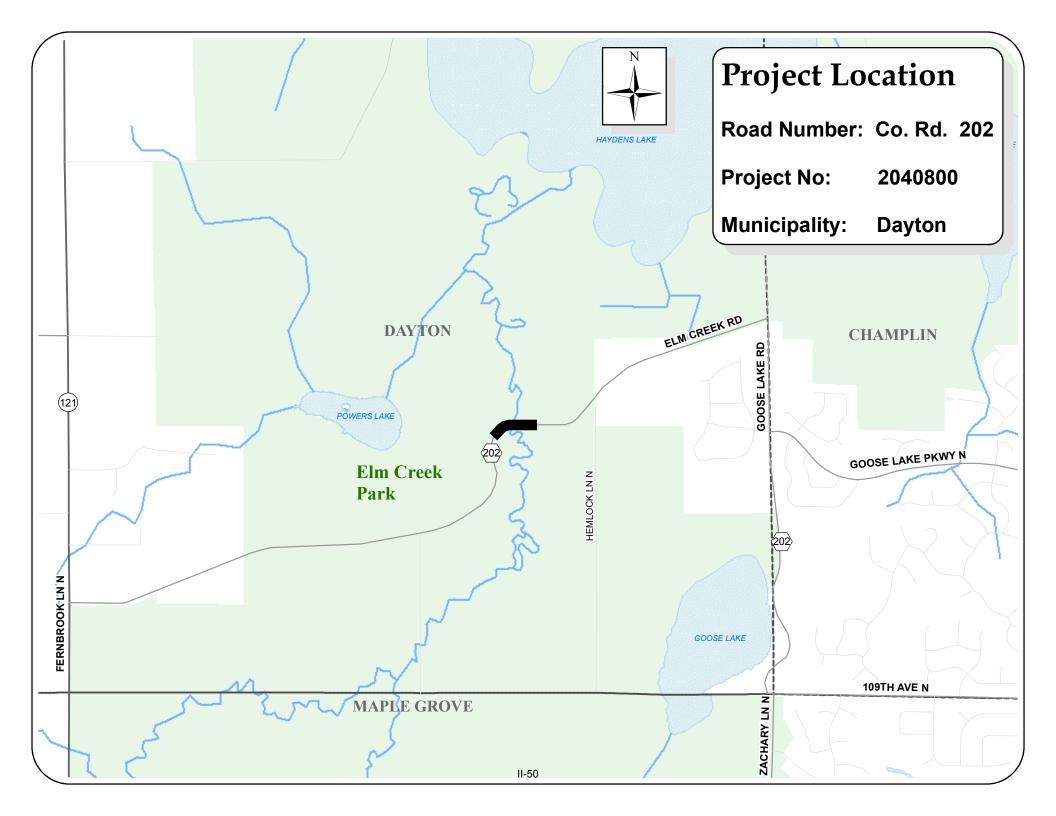
\$500,000



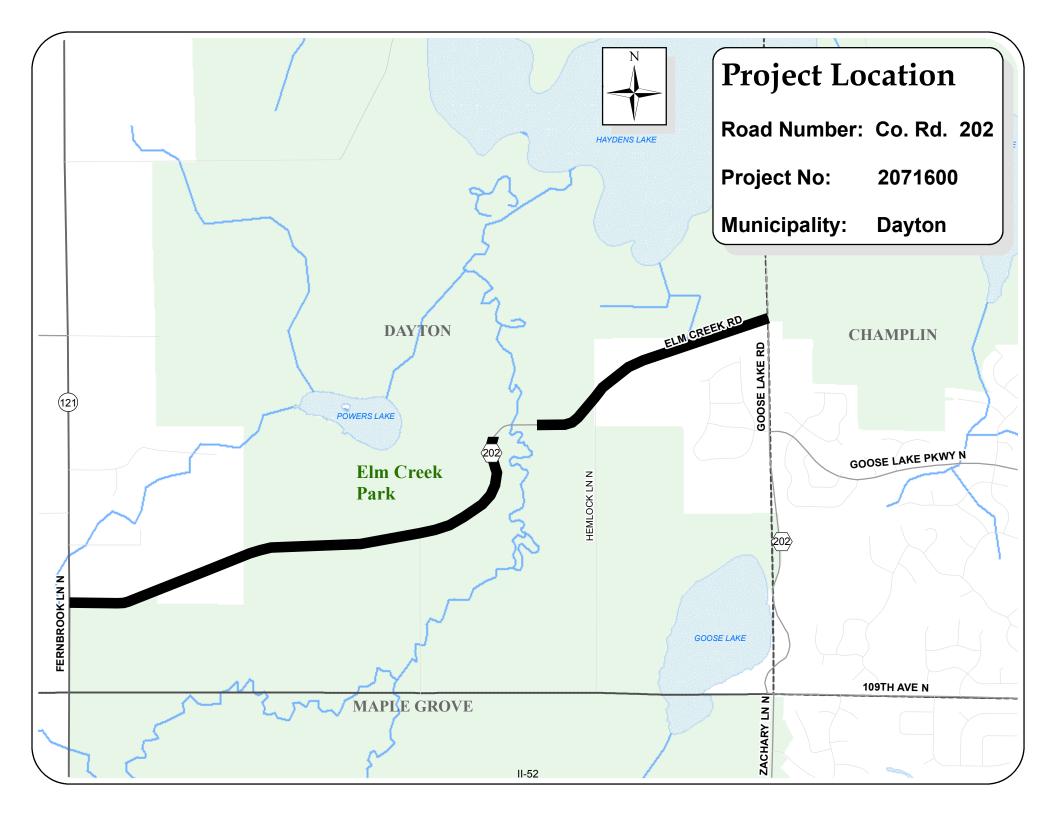
Major Program: Public Works Department: Transportation Building: Project Mame: CSAH 146 - Replace bridge over Long Lake Creek south of Fox Street. Project Mamber: 211500 Funding Start: 2016 Funding Complete: 2016 Purpose & Justification: The project south of the existing bridge over Long Lake Creek. South of Fox Street. In the City of Orono.  Project Staffect On Annual Operating Budget No impact to department staff or annual operating cost.  Project Staffect On Annual Operating Budget No impact to department staff or annual operating cost.  Project Staffect On Annual Operating Budget No impact to department staff or annual operating cost.  Project Staffect On Annual Operating Budget No impact to department staff or annual operating cost.  Project Staffect On Annual Operating Budget No impact to department staff or annual operating cost.  Project Staffect On Annual Operating Budget No impact to department staff or annual operating cost.  Project Staffect On Annual Operating Budget No impact to department staff or annual operating cost.  Project Staffect On Annual Operating Budget No impact to department staff or annual operating cost.  Project Staffect On Annual Operating Budget No impact to department staff or annual operating cost.  Project Staffect On Annual Operating Budget Notes  Project Staffect On Annual	HENNEPIN COUNTY 2013 CAPITAL BUDG								<b>AL BUDGET</b>
Department: Transportation   Project Number: 2111500   Funding State: 2016   Funding Complete: 2015	MINNESOTA					AND 2	2013-2017 CA	APITAL IMPROVE	MENT PLAN
Building: Ended to Location  The project consists of replacement of the existing bridge over Long Lake Creek, south of Fox Street, in the City of Orono.  **Notes**  **Project's Effect On Annual Operating Budget** No impact to department staff or annual operating cost.  **The funding for the project is \$400,000 Federal Aid, \$50,000 State Aid, and Constitution Consulting Funding Source Appropriations  **Project's Effect On Annual Operating Budget** No impact to department staff or annual operating cost.  **The funding for the project is \$400,000 Federal Aid, \$50,000 State Aid, and Consulting Funding Source Appropriations  **Project is Estimate Estimate Estimate Estimate Estimate Source Estimate Estimate Source Sourc	Major Program:				_	CSAH 146 - Replac	e bridge over Long Lake	Creek south of Fox Street.	
Project's Effect On Annual Operating Budget Notes The fundation department staff or annual operating cost.  The funding Source Appropriations  Prior Appropriations  Prior Appropriations  Estimate	Department:	Transportation							
The project's Effect On Annual Operating Budget  Project's Effect On Annual Operating Budget  Notes  The bridge is structurally deficient and is in need of replacement; The sufficiency rating was 49.0 in 2010. Additionally, the bridge has no accommodations for pedestrians.  Project's Effect On Annual Operating Budget  No impact to department staff or annual operating cost.  The funding for the project is \$400,000 Federal Aid, \$50,000 State Aid, and Science of Construction Construction Construction Science of Consulting Funding Funding Source  Prior 2013 2014 2015 2016 Estimate Esti							Funding Complete:	2016	
the City of Orono.  the bridge has no accommodations for pedestrians.  Project's Effect On Annual Operating Budget No impact to department staff or annual operating cost.  The funding for the project is \$400,000 Federal Aid, \$50,000 State Aid, and Sound Construction Constructio	Description & Location				Purpose & Justific	cation:			
No impact to department staff or annual operating cost.		lacement of the existing bridge over	Long Lake Creek,	south of Fox Street, in	The bridge is structure the bridge has no	turally deficient and is accommodations for p	in need of replacement; edestrians.	The sufficiency rating was 49.0	in 2010. Additionally,
No impact to department staff or annual operating cost.									
\$50,000 Bridge Bonds.   \$500,000	=	·							Total
Prior Appropriations Estimate	No impact to department st	taff or annual operating cost.		The funding for the \$50,000 Bridge Bor	project is \$400,000 l ids.	-ederal Aid, \$50,000 \$	State Aid, and	Construction Consulting Furnishings/Equipment Contingency	\$500,000
Funding Source Appropriations Estimate Estimate Estimate Estimate Estimate Estimate Estimate OTAL  Property tax  Bonding Federal State Enterprise income Other									\$500,000
Property tax  Bonding  Federal \$400,000 \$400,000  State \$50,000  Enterprise income Other \$50,000 \$50,000	Funding Source								TOTAL
Bonding         \$400,000         \$400,000         \$400,000         \$50,000									
Federal         \$400,000         \$400,000           State         \$50,000         \$50,000           Enterprise income         \$50,000         \$50,000									
State         \$50,000         \$50,000           Enterprise income         \$50,000         \$50,000						\$400.000			\$400,000
Enterprise income Other \$50,000 \$50,000									. ,
Other \$50,000 \$50,000						ψ50,000			ψ55,500
	=					\$50,000	, [		\$50,000
	TOTAL					\$500,000			\$50,000



### HENNEPIN COUNTY **2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PLAN** MINNESOTA Major Program: CSAH 152 - Reconstruct Washington Avenue from Hennepin Avenue to 5th Avenue South Public Works Project Name: Department: Project Number: 2984000 Transportation Building: Funding Start: 2009 Funding Complete: 2013 **Description & Location** Purpose & Justification: This project consists of reconstructing CSAH 152 (Washington Avenue South) from 5th Avenue to This purpose of the project is to improve the condition of the pavement. CSAH 52 (Hennepin Avenue) in Minneapolis. Project's Effect On Annual Operating Budget Cost Breakdown Notes Total Land Acquisition \$500,000 No impact to department staff or annual operating cost. The \$8,150,000 in the Other Funding Source is State Trunk Highway Turnback funds. Construction \$7,000,000 Consulting \$1,350,000 Furnishings/Equipment Contingency TOTAL \$8,850,000 2017 Beyond 2017 Prior 2013 2014 2015 2016 **TOTAL Funding Source Appropriations Estimate** Estimate **Estimate** Estimate **Estimate** Estimate Property tax Bonding Federal State \$200,000 \$500,000 \$700,000 Enterprise income Other \$1,650,000 \$6,500,000 \$8,150,000 TOTAL \$1,850,000 \$7,000,000 \$8,850,000



## **HENNEPIN COUNTY 2013 CAPITAL BUDGET MINNESOTA AND 2013-2017 CAPITAL IMPROVEMENT PLAN** Major Program: Public Works Project Name: County Road 202 - Replace the Bridge at Elm Creek Department: Project Number: Transportation 2040800 **Building:** Funding Start: 2007 Funding Complete: Beyond 2017 **Description & Location** Purpose & Justification: The project consists of replacing the bridge carrying County Road 202 (Elm Creek Road) over Elm The Three Rivers Park District has closed former CR 202 to the north of Elm Creek Road. This road improvement Creek within the Elm Creek Park Reserve. The project is located on County Road 202 to the west of project is one of several improvements related to the jurisdictional transfers in the area. Goose Lake Road in Dayton. Cost Breakdown Project's Effect On Annual Operating Budget Notes Total Land Acquisition No impact to department staff or annual operating cost. The \$1,600,000 in Bonding Funding Source is County Road Bonds, and the \$150,000 in Other Funding Source is Municipal State Aid funds. Construction \$1,750,000 Consulting Furnishings/Equipment Contingency TOTAL \$1.750.000 Prior 2013 2014 2015 2016 2017 Beyond 2017 **TOTAL Funding Source Appropriations Estimate Estimate Estimate** Estimate **Estimate Estimate** Property tax **Bonding** \$150,000 \$650,000 \$800,000 \$1,600,000 Federal State Enterprise income Other \$150,000 \$150,000 TOTAL \$300,000 \$650,000 \$800,000 \$1,750,000



## **HENNEPIN COUNTY 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PLAN MINNESOTA** Major Program: County Road 202 - Reconstruct the road from CSAH 121 to Goose Lake Road Public Works Project Name: Department: Project Number: 2071600 Transportation Building: Funding Start: 2015 Funding Complete: Beyond 2017 Purpose & Justification: Description & Location This project is located in the city of Dayton and within the Three Rivers Park District on County Road This project is the final phase of an agreement between Hennepin County, Dayton, Champlin, and the Three Rivers 202 (Elm Creek Road) from CSAH 121 (Fernbrook Lane) to Goose Lake Road. Park District regarding the relocation of CR 202 through the Elm Creek Park Reserve. Cost Breakdown Project's Effect On Annual Operating Budget Notes Total Land Acquisition Paving of this road will reduce annual maintenance cost associated with a gravel This project is not eligible for State Aid. road. Construction \$8,000,000 Consulting Furnishings/Equipment Contingency TOTAL \$8,000,000 2017 Prior 2013 2014 2015 2016 Beyond 2017 **TOTAL** Funding Source **Appropriations Estimate** Estimate **Estimate Estimate Estimate** Estimate \$6,450,000 Property tax \$120,000 \$180,000 \$6,150,000 \$1,550,000 Bonding \$775,000 \$775,000 Federal State Enterprise income

\$120,000

\$955,000

\$775,000

\$6,150,000

\$8,000,000

Other TOTAL

HENNEPIN CC	UNTY						2013 CAPIT	AL BUDGET
MINNESOTA					AND 20	013-2017 CA	PITAL IMPROVE	MENT PLAN
Major Program:	Public Works			Project Name:		way Development Parti		
Department:	Transportation			Project Number:	2999957			
Building:				Funding Start:	2013	Funding Complete:	2017	
Description & Location				Purpose & Justifica				
This budget line item provi	ides funding for county cost partici n.	ipation in construction of	of bikeways on	The purpose is to p transportation.	rovide bicycle facilities	s so that bicycles contin	ue to become a safe, convenie	ent means of
							ng the county's participation on 50% of the bikeway's cost.	qualified projects.
							T	
Project's Effect On Annua		ļ	Notes				Cost Breakdown	Total
No impact to department s	staff or annual operating cost.						Land Acquisition	4
							Construction	\$1,500,000
							Consulting	
							Furnishings/Equipment	
							Contingency	4
		00:0	••••		0015		TOTAL	\$1,500,000
Funding Source	Prior Appropriations	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	2017 Estimate	Beyond 2017 Estimate	TOTAL
Property tax		\$300,000	\$300,000	\$300,000	\$300,000	\$300,000		\$1,500,000
Bonding								
Federal								
State								
Enterprise income								
Other								
TOTAL		\$300,000	\$300,000	\$300,000	\$300,000	\$300,000		\$1,500,000

<b>HENNEPIN CO</b>	UNTY						2013 CAPIT	AL BUDGET
MINNESOTA					AND 2	013-2017 CA	PITAL IMPROVE	MENT PLAN
Major Program:	Public Works			Project Name:	CSAH Various - Bike	eway Program - Discretion	onary	
Department:	Transportation			Project Number:	2999958			
Building:				Funding Start:	2013	Funding Complete:	2017	
Description & Location				Purpose & Justifica	ition:			
This budget line item provio and regional bicycle trail sy	des funding for right of way acquisi stems.	tion and construction of	f bikeways on local				te gaps/barriers in local and re ort to the County Board.	gional bicycle trail
Project's Effect On Annua No impact to department st	I Operating Budget taff or annual operating cost.		Notes				Cost Breakdown Land Acquisition	Total
To impact to dopartition of	an or armaar operating cook						Construction Consulting Furnishings/Equipment Contingency TOTAL	\$1,500,000 \$1,500,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	. , ,
Funding Source	Appropriations	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	TOTAL
Property tax		\$300,000	\$300,000	\$300,000	\$300,000	\$300,000		\$1,500,000
Bonding								
Federal								
State								
Enterprise income								
Other								
TOTAL		\$300,000	\$300,000	\$300,000	\$300,000	\$300,000		\$1,500,000

### **HENNEPIN COUNTY 2013 CAPITAL BUDGET** MINNESOTA **AND 2013-2017 CAPITAL IMPROVEMENT PLAN** Major Program: Public Works Project Name: CSAH Various - Consultant Services - Miscellaneous Department: Project Number: Transportation 2999950 **Building:** Funding Start: 2013 **Funding Complete:** 2017 **Description & Location** Purpose & Justification: This budget line item provides funding for consultant services for project development and design. The purpose is to provide funding for hiring consultants in conjunction with the development and design of projects. Project's Effect On Annual Operating Budget Cost Breakdown Notes Total **Land Acquisition** No impact to department staff or annual operating cost. Construction Consulting \$3,275,000 Furnishings/Equipment Contingency TOTAL \$3,275,000 Prior 2013 2014 2015 2016 2017 Beyond 2017 **TOTAL** Funding Source Estimate **Appropriations Estimate Estimate Estimate Estimate Estimate** Property tax \$20,000 \$15,000 \$180,000 \$215,000 Bonding Federal State \$730,000 \$750,000 \$500,000 \$540,000 \$540,000 \$3,060,000 Enterprise income Other TOTAL \$750,000 \$765,000 \$500,000 \$540,000 \$720,000 \$3,275,000

### **HENNEPIN COUNTY 2013 CAPITAL BUDGET** MINNESOTA **AND 2013-2017 CAPITAL IMPROVEMENT PLAN** Major Program: Public Works Project Name: CSAH Various - Hardship Right-of-Way Acquistion Department: Transportation Project Number: 2999960 **Building:** Funding Start: 2013 **Funding Complete:** 2017 Purpose & Justification: **Description & Location** This budget line item provides funding by which the county acquires real estate from a willing seller for The purpose is to enable the county to realize a benefit if it purchases real estate from a willing seller in advance of roadway purposes. Examples include acquiring property that cannot be developed because future actual construction. Prices are generally lower than when property is purchased at the actual time of construction. highway plans make the county the only potential buyer, buying an existing home or business, or buying a piece of real estate to improve access control, sight distance or provide for other roadway benefits. Project's Effect On Annual Operating Budget Notes Cost Breakdown Total **Land Acquisition** \$150,000 No impact to department staff or annual operating cost. Construction Consulting Furnishings/Equipment Contingency TOTAL \$150,000 Prior 2013 2014 2015 2016 2017 Beyond 2017 **TOTAL** Funding Source **Appropriations Estimate Estimate Estimate Estimate Estimate Estimate** Property tax \$30,000 \$30,000 \$30,000 \$30.000 \$30,000 \$150,000 **Bonding Federal** State Enterprise income Other TOTAL \$30,000 \$30,000 \$30,000 \$30,000 \$30,000 \$150,000

## **HENNEPIN COUNTY 2013 CAPITAL BUDGET MINNESOTA AND 2013-2017 CAPITAL IMPROVEMENT PLAN** Major Program: Public Works Project Name: CSAH Various - Maple Grove Right-of-Way Acquisition Reimbursement(CP 9635) Department: Transportation Project Number: 2999961 **Buildina:** Funding Start: 2003 **Funding Complete:** Beyond 2017 Purpose & Justification: **Description & Location** The City of Maple Grove constructed a four lane divided road along 77th Avenue between Hemlock The county budgeted for \$500,000 participation in the construction of the new roadway via the 2000 Capital Budget Lane (CSAH 61) and TH 169. The new road replaced a temporary road through what is known as (project 130/9635). Maple Grove acquired the right-of-way for the project at its expense of \$2,373,113 so that the project could proceed. The county's normal cost participation in projects is 50% of the right-of-way expense. This the Gravel Mining Area. item is included in the 2013-2017 Capital Improvement Program to reimburse the City of Maple Grove for the rightof-way expense that the county would have normally incurred. In accord with Resolution 01-10-659 adopted by the County Board on October 2, 2001, the county sought an increase in its County State Aid apportionment for the right-of-way acquisition costs of the project. To the extent the county receives an increase in its apportionment, the county is to make annual payments to Maple Grove over a 25 year period that began in 2003. As detailed in the Request for Board Action accompanying County Board Resolution 01-10-659, the anticipated increase in State-Aid approximately \$1,275,000. Thus the amount remaining to be reimbursed to Maple Grove 'beyond 2017' is approximately \$590,000 (\$1,275,000 minus cummulative payments through 2017). Project's Effect On Annual Operating Budget Notes Cost Breakdown Total **Land Acquisition** \$1,275,000 No impact to department staff or annual operating cost. The \$100,000 amount showing under "Previous Appropriations - Other" is a combination of \$30,000 transferred from the Transportation Department's 2003 Construction Operating Budget, plus a 2004 amount of \$70,000 shifted from property tax to Consulting Transportation Property Tax Suspense Account per direction of County Board.

							TOTAL	\$1,275,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	IOIAL
Property tax	\$400,000		\$45,000	\$60,000	\$40,000	\$40,000	\$590,000	\$1,175,000
Bonding								
Federal								
State								
Enterprise income								
Other	\$100,000							\$100,000
TOTAL	\$500,000		\$45,000	\$60,000	\$40,000	\$40,000	\$590,000	\$1,275,000

Furnishings/Equipment

Contingency

HENNEPIN CO	OUNTY						2	013 CAPIT	AL BUDGET
<b>MINNESOTA</b>					AND 2	013-2017 CAI	PITAL	<b>IMPROVE</b>	<b>MENT PLAN</b>
Major Program:	Public Works			Project Name:	CSAH Various - Mi	nneapolis Signal Particip	ation		
Department:	Transportation			Project Number:	2999952				
Building:				Funding Start:	2013	Funding Complete:	2017	•	
Description & Location				Purpose & Justific	cation:				
This budget line item provroadways in Minneapolis.	vides funding for upgrading or insta	lling new traffic signals	on various county	The purpose is to roadway system. Uniform Traffic Co	Warrants justifying ins	apolis in upgrading or installation of traffic signals	stalling war are based	ranted traffic signals on criteria in the Mi	s on the county nnesota Manual on
Project's Effect On Annu	ual Operating Budget staff or annual operating cost.		Notes				Cost Brea		Total
No impact to department	stall of allitual operating cost.						Construction Consultir Furnishir Continge	etion ng ngs/Equipment	\$1,345,000
	Det	2042	2044	2045	2010	2047	TOTAL		\$1,345,000
Funding Source	Prior Appropriations	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	2017 Estimate		eyond 2017 Estimate	TOTAL
Property tax	Appropriations	Estillate	\$30,000	\$30,000		\$30,000		Lotimato	\$120,000
Bonding			ψου,υυυ	Ψ00,000	\$55,500	ψ00,000			ψ.20,300
Federal									
State		\$245,000	\$245,000	\$245,000	\$245,000	\$245,000			\$1,225,000
Enterprise income		φ2 13,000	Ψ2 10,000	Ψ2 15,000	Ψ2 13,000	ΨΣ 10,000			<b>\$1,223,000</b>
Other									
TOTAL		\$245,000	\$275,000	\$275,000	\$275,000	\$275,000	1		\$1,345,000
		ΨΣ-10,000	Ψ2. 0,000	ΨΞ. 3,000	Ψ2. 3,000	Ψ213,000	1		ψ1,0-10,000

## **HENNEPIN COUNTY 2013 CAPITAL BUDGET** MINNESOTA **AND 2013-2017 CAPITAL IMPROVEMENT PLAN** Major Program: Public Works Project Name: CSAH Various - Miscellaneous Structure Repairs Department: Project Number: Transportation 2999954 **Building:** Funding Start: 2013 **Funding Complete:** 2017 **Description & Location** Purpose & Justification: This budget line item provides funding for repair or replacement of deficient structures, such as The purpose is to repair or replace deficient structures, such as retaining walls, so that they can perform their retaining walls throughout the county. intended function, and to minimize the county's liability. Project's Effect On Annual Operating Budget Cost Breakdown Notes Total **Land Acquisition** No impact to department staff or annual operating cost. Construction \$350,000 Consulting Furnishings/Equipment Contingency TOTAL \$350,000 Prior 2013 2014 2015 2016 2017 Beyond 2017 **TOTAL** Funding Source **Appropriations Estimate Estimate Estimate Estimate Estimate Estimate** Property tax \$70,000 \$70,000 \$70,000 \$70,000 \$70,000 \$350,000 **Bonding** Federal State Enterprise income Other TOTAL \$70,000 \$70,000 \$70,000 \$70,000 \$70,000 \$350,000

#### **HENNEPIN COUNTY 2013 CAPITAL BUDGET** MINNESOTA **AND 2013-2017 CAPITAL IMPROVEMENT PLAN** Major Program: Public Works Project Name: CSAH Various - MnDOT Signal Participation Department: Project Number: 2999953 Transportation **Building:** Funding Start: 2013 Funding Complete: 2017 Purpose & Justification: **Description & Location** This budget line item provides funding for upgrading or installing new traffic signals at various The purpose is to participate with Mn/DOT in the cost of upgrading or installing warranted traffic signals on the county roadway system. Warrants justifying installation of traffic signals are based on criteria in the Minnesota Manual on intersections of county and state highways throughout the county. Uniform Traffic Control Devices. Project's Effect On Annual Operating Budget Cost Breakdown Total Notes **Land Acquisition** No impact to department staff or annual operating cost. Construction \$740,000 Consulting Furnishings/Equipment Contingency \$740,000 TOTAL 2014 2015 2017 Prior 2013 2016 Beyond 2017 **TOTAL Funding Source Appropriations Estimate Estimate Estimate Estimate Estimate Estimate** Property tax \$10,000 \$10,000 \$10,000 \$10,000 \$40,000 Bondina Federal State \$140,000 \$140,000 \$140,000 \$140,000 \$140,000 \$700,000 Enterprise income Other TOTAL \$150,000 \$150,000 \$140,000 \$150,000 \$150,000 \$740,000

## **HENNEPIN COUNTY 2013 CAPITAL BUDGET MINNESOTA AND 2013-2017 CAPITAL IMPROVEMENT PLAN** Major Program: Public Works Project Name: CSAH Various - Pavement Preservation Plus Department: Project Number: Transportation 2999967 **Building:** Funding Start: 2013 **Funding Complete:** 2013 **Description & Location** Purpose & Justification: This budget line item provides funding for investments in infrastructure that is needed to enhance the The purpose of this funding is to provide investments in infrastructure that will enhance the safety and mobility for all safety and mobility for all modes of travel. Funded elements could include items such as bump outs, modes of travel. The Pavement Preservation Plus funding will allow the Mill and Overlay Program to continue to meet its goal of completing 100 lane-miles per year, while allowing the county to provide infrastructure improvements island medians, signage, and accessibility elements (e.g. pedestrian ramps). where opportunities exist that are not normally considered during pavement preservation. Cost Breakdown Project's Effect On Annual Operating Budget Notes Total Land Acquisition No impact to department staff or annual operating cost. This is a new program which may also be funded in future years as continued Construction \$500,000 support for the Active Living and Complete Streets policies and for providing infrastructure to support safety and mobility for all modes of travel. Consulting Furnishings/Equipment Contingency TOTAL \$500,000 Prior 2013 2014 2015 2016 2017 Beyond 2017 **TOTAL Funding Source Appropriations Estimate Estimate Estimate** Estimate **Estimate Estimate** Property tax \$500,000 \$500,000 **Bonding Federal** State Enterprise income Other TOTAL \$500,000 \$500,000

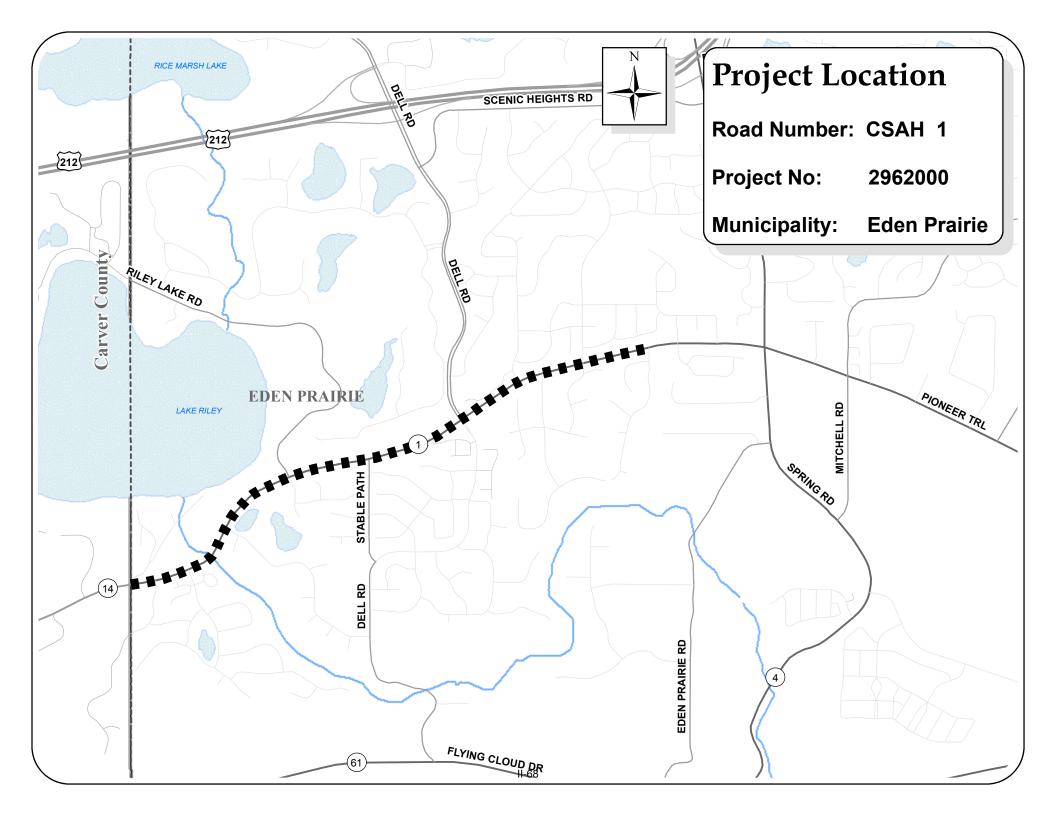
HENNEPIN CO	UNTY						2013 CAPI	TAL BUDGET
MINNESOTA					AND 2	2013-2017 CA	PITAL IMPROVE	EMENT PLAN
Major Program: Department: Building:	Public Works Transportation			Project Name: Project Number: Funding Start:	CSAH Various - Per 2999965 2013	destrian Ramps Funding Complete:	2017	
Description & Location				Purpose & Justifica		· anamy completes	20	
This budget line item provid intersections corners county	es funding for the county's effort to	construct ADA-Comp	liant curb ramps at	The purpose of this ADA compliance.	funding is to provide	ADA-compliant pedestria	an curb ramps as part of the de	epartment's efforts in
Project's Effect On Annual	Operating Budget		Notes				Cost Breakdown	Total
No impact to department sta	aff or annual operating cost.						Land Acquisition Construction Consulting Furnishings/Equipment Contingency	\$3,000,000
							TOTAL	\$3,000,000
Funding Source	Prior Appropriations	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	2017 Estimate	Beyond 2017 Estimate	TOTAL
Property tax Bonding Federal								\$2,000,000
State Enterprise income Other		\$600,000	\$600,000	\$600,000	\$600,000	\$600,000		\$3,000,000
TOTAL		\$600,000	\$600,000	\$600,000	\$600,000	\$600,000		\$3,000,000

#### HENNEPIN COUNTY **2013 CAPITAL BUDGET MINNESOTA AND 2013-2017 CAPITAL IMPROVEMENT PLAN** Major Program: Public Works Project Name: CSAH Various - Railroad Crossing Participation Department: Project Number: 2999956 Transportation **Building:** Funding Start: 2013 Funding Complete: 2017 Purpose & Justification: **Description & Location** This budget line item provides funding for the county's participation in the cost of improvements at The purpose is to continuously improve the safety and smoothness of railroad crossings on the county roadway railroad crossings throughout the county like upgrading or installing warning signals, and installing system. durable crossing surfaces. Funding is often coordinated with Mn/DOT and often involves up to 80% federal funding. Mn/DOT selects projects based on their State Railroad Crossing Priority listing. Project's Effect On Annual Operating Budget Cost Breakdown Total Notes **Land Acquisition** No impact to department staff or annual operating cost. Construction \$165,000 Consulting Furnishings/Equipment Contingency TOTAL \$165,000 2013 2014 2017 Prior 2015 2016 Beyond 2017 **TOTAL Funding Source Appropriations Estimate Estimate Estimate Estimate Estimate Estimate** Property tax \$40,000 \$40,000 Bondina Federal State \$25.000 \$25,000 \$25,000 \$25.000 \$25.000 \$125,000 Enterprise income Other TOTAL \$65,000 \$25,000 \$25,000 \$25,000 \$25,000 \$165,000

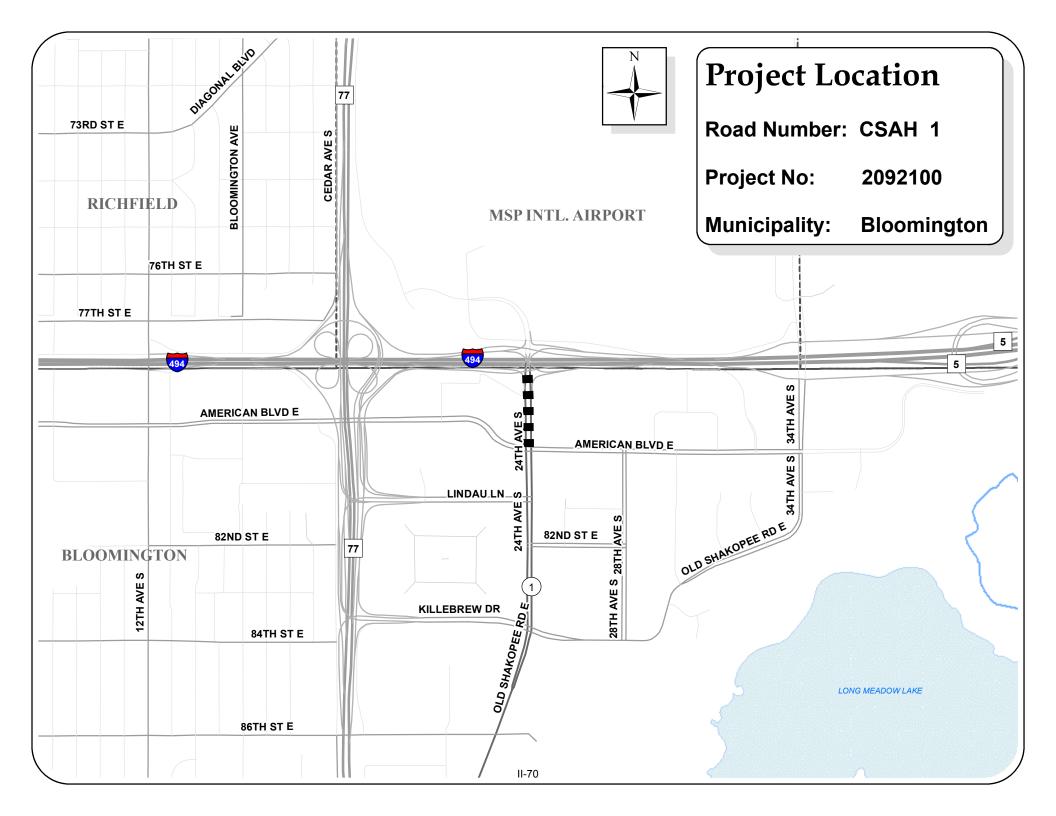
HENNEPIN CO	OUNTY						2013 CAPIT	AL BUDGET
MINNESOTA					<b>AND 20</b>	13-2017 CA	PITAL IMPROVE	<b>MENT PLAN</b>
Major Program:	Public Works		F	Project Name:	CSAH Various - Road	Iside Enhancement Pa	rtnership Program	
Department:	Transportation			•	2999962			
Building:						unding Complete:	2017	
Description & Location			F	Purpose & Justifica	tion:			
This item provides for pa in those municipalities loa	rticipation with municipalities in the cated wholly within the Metropolitan	beautification of County Urban Service Area (M	IUSA).				nance the roadside environmer f the County as well as suppor	
Project's Effect On Annu		1	lotes				Cost Breakdown	
	staff or annual operating cost.							Total
inpact to department	3						Land Acquisition Construction Consulting Furnishings/Equipment Contingency	\$5,000,000
inpact to department		2042	2014	2015	2016	2047	Land Acquisition Construction Consulting Furnishings/Equipment Contingency TOTAL	\$5,000,000 \$5,000,000
Funding Source	Prior	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	2017 Estimate	Land Acquisition Construction Consulting Furnishings/Equipment Contingency TOTAL Beyond 2017	\$5,000,000
Funding Source		2013 Estimate \$1,000,000	2014 Estimate \$1,000,000	2015 Estimate \$1,000,000	2016 Estimate \$1,000,000	2017 Estimate \$1,000,000	Land Acquisition Construction Consulting Furnishings/Equipment Contingency TOTAL	\$5,000,000 \$5,000,000
Funding Source Property tax	Prior	Estimate	Estimate	Estimate	Estimate	Estimate	Land Acquisition Construction Consulting Furnishings/Equipment Contingency TOTAL Beyond 2017	\$5,000,000 \$5,000,000 TOTAL
Funding Source	Prior	Estimate	Estimate	Estimate	Estimate	Estimate	Land Acquisition Construction Consulting Furnishings/Equipment Contingency TOTAL Beyond 2017	\$5,000,000 \$5,000,000 TOTAL
Funding Source Property tax Bonding	Prior	Estimate	Estimate	Estimate	Estimate	Estimate	Land Acquisition Construction Consulting Furnishings/Equipment Contingency TOTAL Beyond 2017	\$5,000,000 \$5,000,000 TOTAL
Funding Source Property tax Bonding Federal	Prior	Estimate	Estimate	Estimate	Estimate	Estimate	Land Acquisition Construction Consulting Furnishings/Equipment Contingency TOTAL Beyond 2017	\$5,000,000 \$5,000,000 TOTAL
Funding Source Property tax Bonding Federal State	Prior	Estimate	Estimate	Estimate	Estimate	Estimate	Land Acquisition Construction Consulting Furnishings/Equipment Contingency TOTAL Beyond 2017	\$5,000,000 \$5,000,000 TOTAL

HENNEPIN CO	DUNTY						2013 CAPIT	AL BUDGET
MINNESOTA					AND 2	013-2017 CA	PITAL IMPROVE	MENT PLAN
Major Program:	Public Works			Project Name:	CSAH Various - Sid			
Department:	Transportation			Project Number:	2999966			
Building:				Funding Start:	2013	Funding Complete:	2017	
Description & Location				Purpose & Justific	ation:			
This budget line item provimprovements countywide	vides funding for the county's partic	ipation in the cost of si	dewalk	The purpose is to f compliance.	und installation or rep	lacement of sidewalks,	n an effort to support Complete	Streets and ADA
Project's Effect On Annu No impact to department s	al Operating Budget staff or annual operating cost.		Notes				Cost Breakdown Land Acquisition	Total
							Construction Consulting Furnishings/Equipment Contingency TOTAL	\$1,000,000 \$1,000,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	
Funding Source	Appropriations	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	TOTAL
Property tax		\$200,000	\$200,000	\$200,000	\$200,000	\$200,000		\$1,000,000
Bonding								
Federal								
State								
Enterprise income								
Other								
TOTAL		\$200,000	\$200,000	\$200,000	\$200,000	\$200,000		\$1,000,000

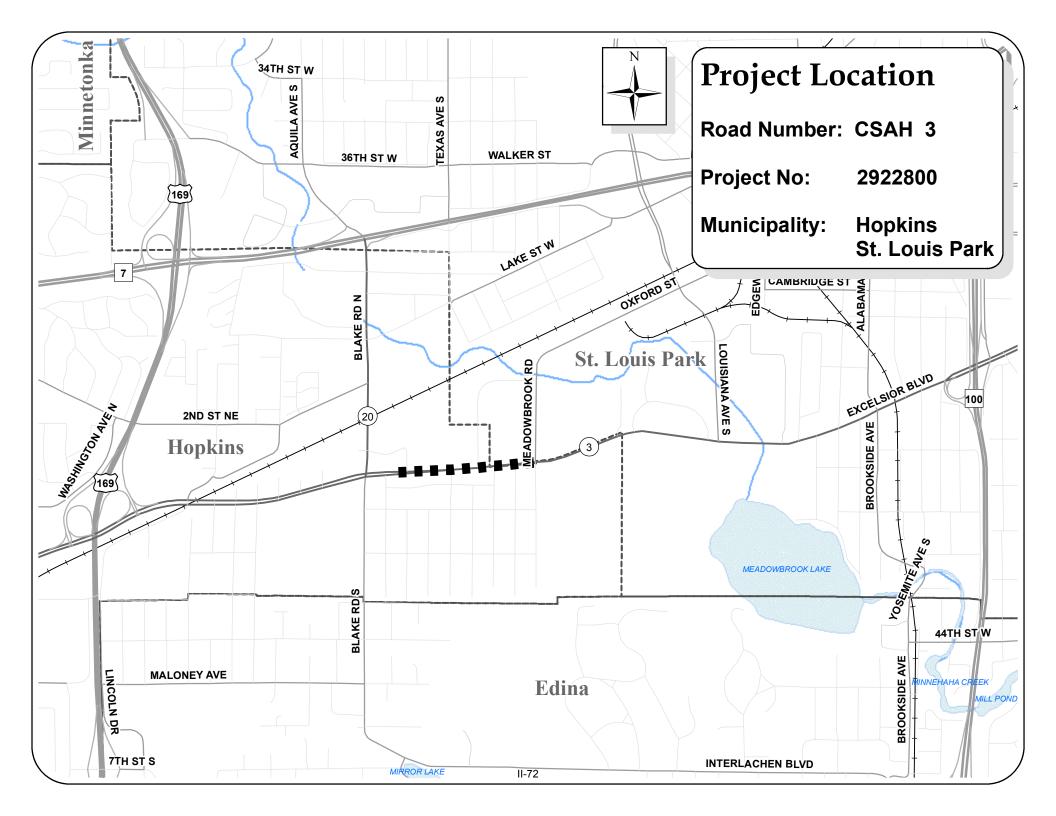
### **HENNEPIN COUNTY 2013 CAPITAL BUDGET** MINNESOTA **AND 2013-2017 CAPITAL IMPROVEMENT PLAN** Major Program: Public Works Project Name: CSAH Various - Surface Water Management Department: Transportation Project Number: 2999955 **Building:** Funding Start: 2013 **Funding Complete:** 2017 Purpose & Justification: **Description & Location** This budget line item provides funding for cost participation in the construction of storm sewers in The purpose is to give the county the flexibility to participate on a timely basis with municipalities in their storm sewer conjunction with municipal sewer construction and provides for repair or replacement of county-owned and drainage projects. County cost participation is determined by State Aid formula and county policy based on the drainage facilities. The county annually programs funds to accommodate requests from municipalities ratio of contributing drainage flows and also on population of municipality. Funding for repair or replacement of throughout the county. county-owned drainage facilities is determined on a case-by-case basis. Project's Effect On Annual Operating Budget Notes Cost Breakdown Total **Land Acquisition** No impact to department staff or annual operating cost. Construction \$200,000 Consulting Furnishings/Equipment Contingency TOTAL \$200,000 Prior 2013 2014 2015 2016 2017 Beyond 2017 **TOTAL** Funding Source **Appropriations Estimate Estimate Estimate Estimate Estimate Estimate** \$40,000 Property tax \$40,000 \$40,000 \$40,000 \$40,000 \$200,000 **Bonding Federal** State Enterprise income Other TOTAL \$40,000 \$40,000 \$40,000 \$40,000 \$40,000 \$200,000



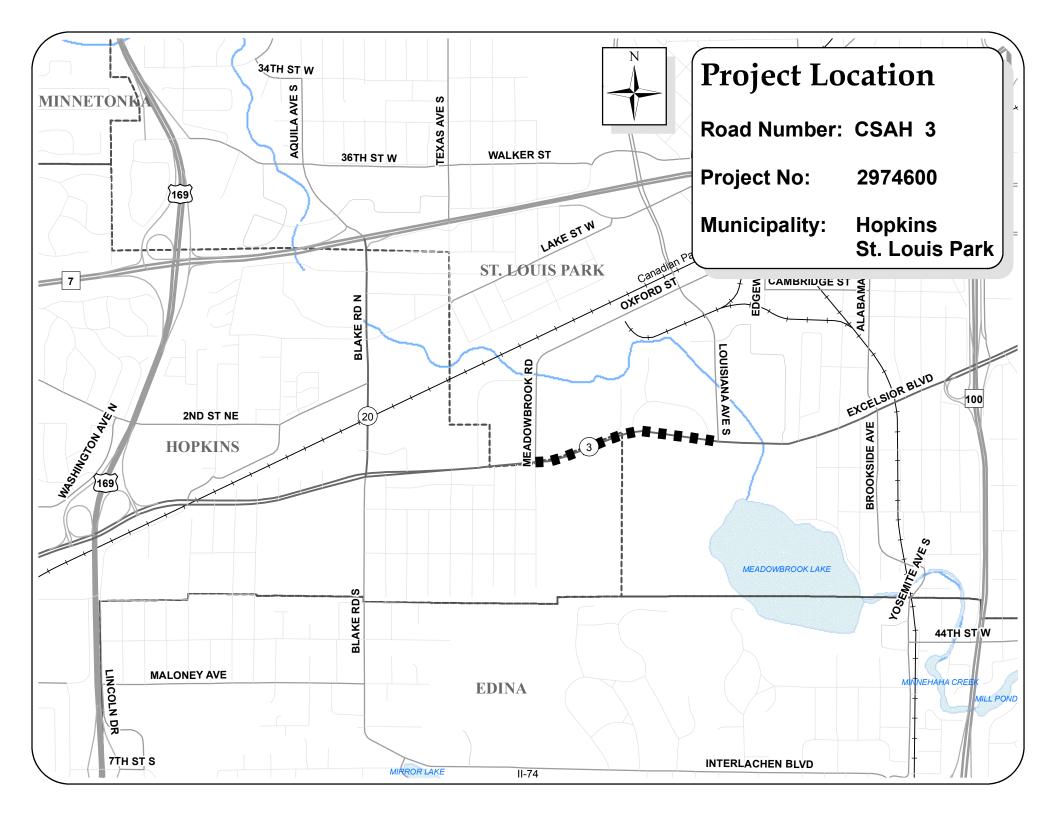
Major Program: Public Works program: Public Works project Name: CSAT I Reconstruct Road from W County Line to W of Shetland Road Poperations Building: 2015 Funding Complete: 2015 Purpose A Location The project consists of reconstructing CSAT1 (Ploneer Trail) as a four-lane road from the west county line to west of Shetland Road in Eden Prairie.  Project's Effect On Annual Operating Budget The project which may be included in the funded program subject The project which may be included in the funded program subject To the availability of footeral aid or other revenues.  Project's Effect On Annual Operating Budget The project which may be included in the funded program subject To the availability of footeral aid or other revenues.  Project while page of the project which may be included in the funded program subject To the availability of footeral aid or other revenues.  Project while page of the project which may be included in the funded program subject To the availability of footeral aid or other revenues.  Project while page of the project which may be included in the funded program subject To the availability of footeral aid or other revenues.  Project while page of the project which may be included in the funded program subject Target Reconstruction Construction Const	<b>HENNEPIN CO</b>	UNTY						2013 CAPIT	AL BUDGET		
Department: Transportation Project Number: 2826/2009 Eucling Studies: 2015  Description & Location The project consists of reconstructing CSAH 1 (Ploneer Trail) as a four-lane road from the west county line to west of Shelfand Road in Eden Priarie.  Project's Effect On Annual Operating Budget The project consists of project will expand the coachway from two larses to four, thereby creating approximately 4.2 additional lane-miles of readway to be maintained.  Notes This is a provisional project which may be included in the funded program subject to the availability of federal aid or other re-enues.  Project's Effect On Annual Operating Budget The project will expand the coackway from two larses to four, thereby creating approximately 4.2 additional lane-miles of readway to be maintained.  Notes This is a provisional project which may be included in the funded program subject Constitution To the availability of federal aid or other re-enues.  Project seffect On Annual Operating Budget This is a provisional project which may be included in the funded program subject Constitution Construction Construction Construction Constitution Constitution Funding Source Appropriations Estimate Est	MINNESOTA										
Project's Effect On Annual Operating Budget The project consists of monostructing CSAH 1 (Ploneer Trail) as a four-inner road from the west count inne to west of Shetland Road in Eden Phalin.  Notes The project sets project which may be included in the funded program subject The project sets of Shetland Road in Eden Phalin.  Notes This is a provisional project which may be included in the funded program subject To the availability of focteral aid or other revenues.  Notes This is a provisional project which may be included in the funded program subject To the availability of focteral aid or other revenues.  Notes This is a provisional project which may be included in the funded program subject To the availability of focteral aid or other revenues.  Constitution Constitution Constitution Constitution Constitution Constitution Constitution Constitution S12,516,000 Funding Source Appropriations Faitmate Estimate Estimat	Major Program: Department: Building:				Project Number:	2962000					
The project consists of reconstructing CSAH 1 (Ploneer Trail) as a four-lane road from the west county line to west of Sheltand Road in Eden Prairie.    Project's Effect On Annual Operating Budget   The project is in an area undergoing rapid development and has been requested by Eden Prairie.    Project's Effect On Annual Operating Budget   The project is in an area undergoing rapid development and has been requested by Eden Prairie.    Project's Effect On Annual Operating Budget   The project will expand the roadway from two lanes to four, thereby creating approximately 4.2 additional lane-miles of roadway to be maintained.    Notes   This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenues.    Cost Breakdown   Total   Land Acquisition   Land Acquisition   Construction   Construction   Construction   Construction   Construction   Construction   Construction   Consulting   Furnishings/Equipment   Contingency   TOTAL   S12,516,000   TOTAL   S1							r unumg complete.	2010			
The project will expand the roadway from two lanes to four, thereby creating approximately 4.2 additional lane-miles of roadway to be maintained.  This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenues.  This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenues.  This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenues.  Land Acquisition Construction Consulting Furnishings/Equipment Contingency TOTAL \$12,516,000  Funding Source Appropriations Estimate Estimate Estimate Estimate Estimate  TOTAL  TOTAL  TOTAL  TOTAL  TOTAL  State Enterprise income Other	The project consists of reco	onstructing CSAH 1 (Pioneer Trail aad in Eden Prairie.	) as a four-lane road		The purpose of the	e project is to improve	e the condition of the pa d has been requested by	vement and to increase capacity y Eden Prairie.	/. The project is in an		
The project will expand the roadway from two lanes to four, thereby creating approximately 4.2 additional lane-miles of roadway to be maintained.  This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenues.  This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenues.  This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenues.  Land Acquisition Construction Consulting Furnishings/Equipment Contingency TOTAL \$12,516,000  Funding Source Appropriations Estimate Estimate Estimate Estimate Estimate  TOTAL  TOTAL  TOTAL  TOTAL  TOTAL  State Enterprise income Other											
The project will expand the roadway from two lanes to four, thereby creating approximately 4.2 additional lane-miles of roadway to be maintained.  This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenues.  This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenues.  This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenues.  Land Acquisition Construction Consulting Furnishings/Equipment Contingency TOTAL \$12,516,000  Funding Source Appropriations Estimate Estimate Estimate Estimate Estimate  TOTAL  TOTAL  TOTAL  TOTAL  TOTAL  State Enterprise income Other											
The project will expand the roadway from two lanes to four, thereby creating approximately 4.2 additional lane-miles of roadway to be maintained.  This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenues.  This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenues.  This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenues.  Land Acquisition Construction Consulting Furnishings/Equipment Contingency TOTAL \$12,516,000  Funding Source Appropriations Estimate Estimate Estimate Estimate Estimate  TOTAL  TOTAL  TOTAL  TOTAL  TOTAL  State Enterprise income Other											
The project will expand the roadway from two lanes to four, thereby creating approximately 4.2 additional lane-miles of roadway to be maintained.  This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenues.  This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenues.  This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenues.  Land Acquisition Construction Consulting Furnishings/Equipment Contingency TOTAL \$12,516,000  Funding Source Appropriations Estimate Estimate Estimate Estimate Estimate  TOTAL  TOTAL  TOTAL  TOTAL  TOTAL  State Enterprise income Other											
approximately 4.2 additional lane-miles of roadway to be maintained.  to the availability of federal aid or other revenues.  to the availability of federal aid or other revenues.  Construction Consulting Furnishings/Equipment Contingency TOTAL \$12,516,000  Funding Source Appropriations Funding Source Appropriations Estimate Estimate Estimate Estimate Estimate Estimate  Federal State Enterprise income Other	Project's Effect On Annua	al Operating Budget		Notes				Cost Breakdown	Total		
Contingency   TOTAL   \$12,516,000	The project will expand the	roadway from two lanes to four, t	hereby creating intained.				nded program subject	Construction Consulting	\$12,516,000		
Funding Source Appropriations Estimate Estimate Estimate Estimate Estimate Estimate TOTAL  Property tax  Bonding Federal State Enterprise income Other								Contingency	\$12,516,000		
Property tax Bonding Federal State Enterprise income Other	Funding Source	-					-		TOTAL		
State	Property tax Bonding Federal										
	State Enterprise income										
	TOTAL										



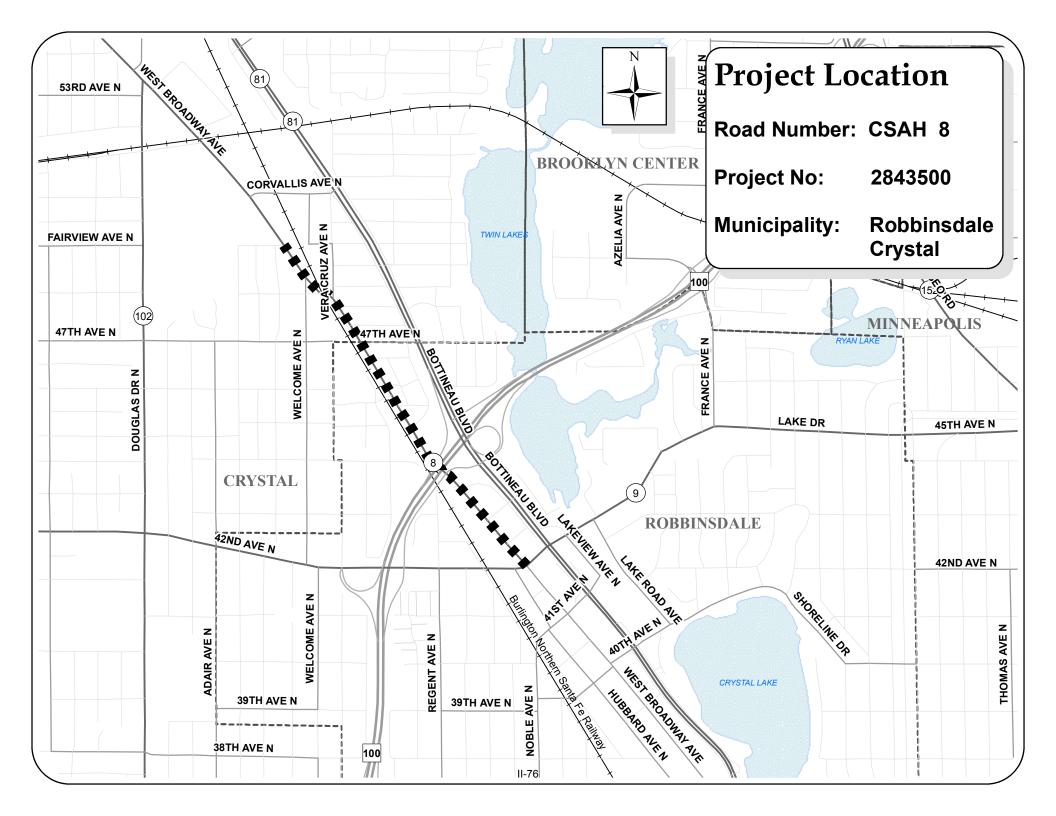
HENNEPIN COL	JNTY						2013 CAPIT	AL BUDGET
<b>MINNESOTA</b>					AND :	2013-2017 CA	APITAL IMPROVE	MENT PLAN
Major Program:	Public Works			Project Name:	CSAH 1 - American	Blvd - I-494 / Participati	on with Bloomington	
Department:	Transportation			Project Number:	2092100			
Building:				Funding Start:	2015	Funding Complete:	2015	
Description & Location				Purpose & Justific	cation:			
The project consists of recor Boulevard to I-494 in Bloomi	nstructing CSAH 1 (24th Avenue ington.	South) as a multi-lan	e road from American	travelling to and fro	om the Mall of America		etween American Boulevard an esses in this commercial area. uested by Bloomington.	
Project's Effect On Annual	Operating Budget		Notes				Cost Breakdown	Total
No impact to department sta			This is a provisional	project which may b deral aid or other rev		ded program subject to	Land Acquisition Construction Consulting Furnishings/Equipment Contingency	\$4,605,000
							TOTAL	\$4,605,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	
Funding Source	Appropriations	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	TOTAL
Property tax								
Bonding								
Federal								
State								
Enterprise income								
Other								
TOTAL								



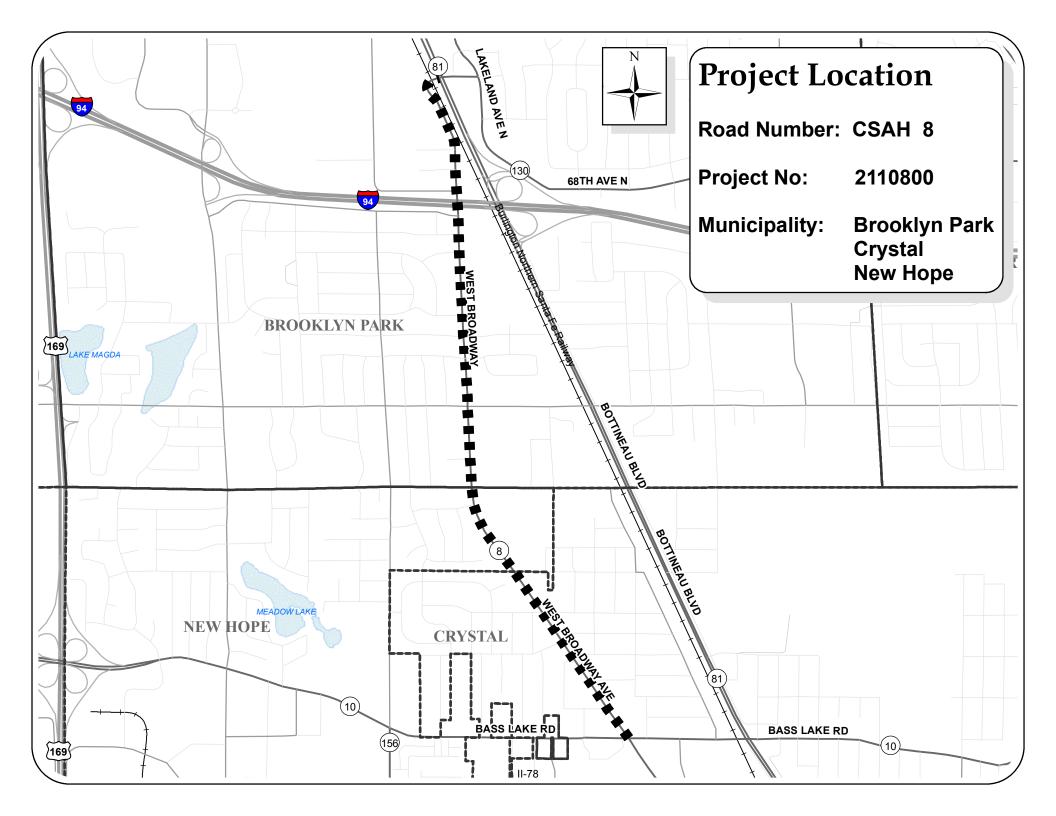
# HENNEPIN COUNTY **2013 CAPITAL BUDGET** MINNESOTA **AND 2013-2017 CAPITAL IMPROVEMENT PLAN** Major Program: CSAH 3 - Reconstruct Road from E of CSAH 20 to E of Meadowbrook Rd Public Works Project Name: Department: Project Number: 2922800 Transportation **Building:** Funding Start: 2017 Funding Complete: 2017 Purpose & Justification: **Description & Location** The project consists of reconstructing CSAH 3 (Excelsior Boulevard) as a four-lane divided roadway with The purpose of the project is to improve safety, improve the condition of the pavement, and increase capacity. The channelization and turn lanes from east of CSAH 20 (Blake Road) to east of Meadowbrook Road in roadway, constructed in 1957, is deficient in structure and capacity. Hopkins and St. Louis Park. Project's Effect On Annual Operating Budget Cost Breakdown Total Land Acquisition \$100,000 No impact to department staff or annual operating cost. This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenues. Construction \$4,556,000 Consulting Furnishings/Equipment Contingency TOTAL \$4,656,000 2014 2017 Beyond 2017 Prior 2013 2015 2016 **TOTAL Funding Source Appropriations Estimate Estimate Estimate Estimate Estimate Estimate** Property tax Bonding Federal State Enterprise income Other TOTAL



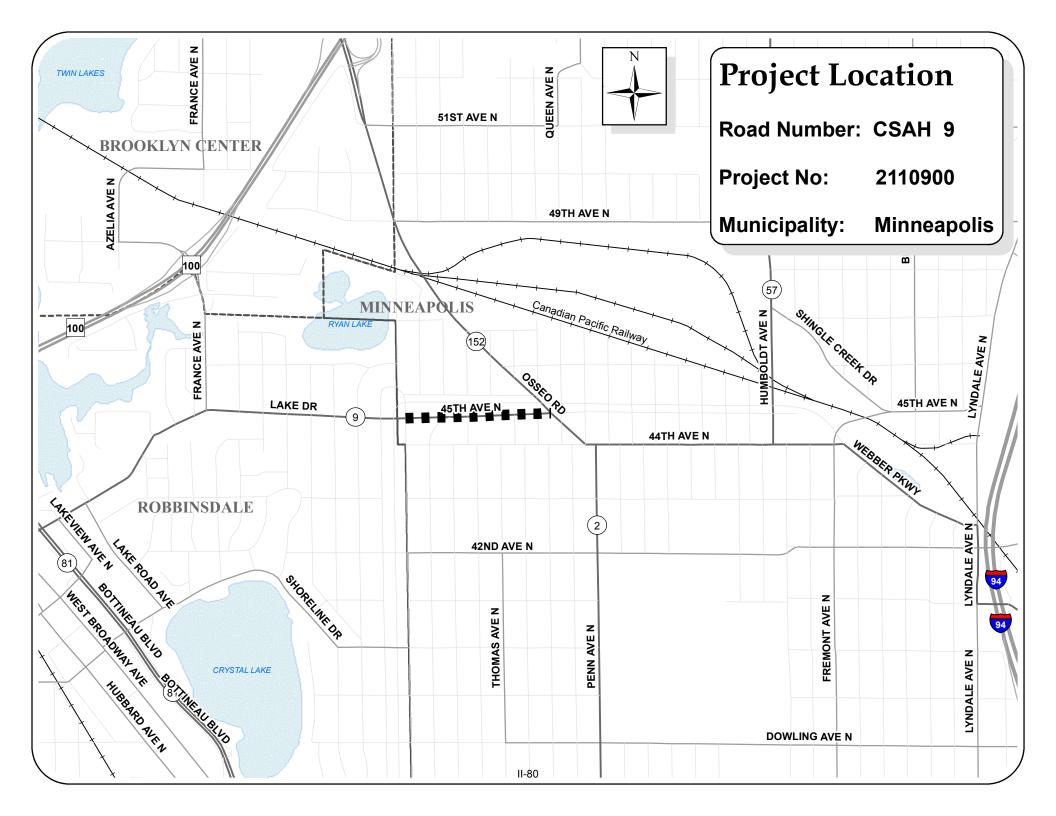
<b>HENNEPIN COU</b>	NTY						2013 CAPIT	AL BUDGET
MINNESOTA					AND 2	2013-2017 C	APITAL IMPROVE	MENT PLAN
Major Program:	Public Works			Project Name:	CSAH 3 - Reconstru	uct Road from East of I	Meadowbrook Road to West of Lo	ouisiana Avenue
Department:	Transportation			Project Number:	2974600			
Building:				Funding Start:	2016	Funding Complete:	2016	
Description & Location				Purpose & Justific	ation:			
The project consists of reconstructing CSAH 3 (Excelsior Boulevard) as a four-lane roadway, with channelization at major intersections, from east of Meadowbrook Road to west of Louisiana Avenue in Hopkins and St. Louis Park.				The purpose of the	e project is to improve	the safety and condition	on of the roadway.	
Project's Effect On Annual O	perating Budget		Notes				Cost Breakdown	Total
No impact to department staff			I	I project which may h	e included in the fund	led program subject	Land Acquisition	1 0 1 2 1
Two impact to department stair	or armaar operating cost.			federal aid or other r		ica program subject	Construction	\$4,463,000
							Consulting	
							Furnishings/Equipment	
							Contingency	
			1				TOTAL	\$4,463,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	IOIAL
Property tax								
Bonding								
Federal								
State								
Enterprise income								
Other			1					
TOTAL								



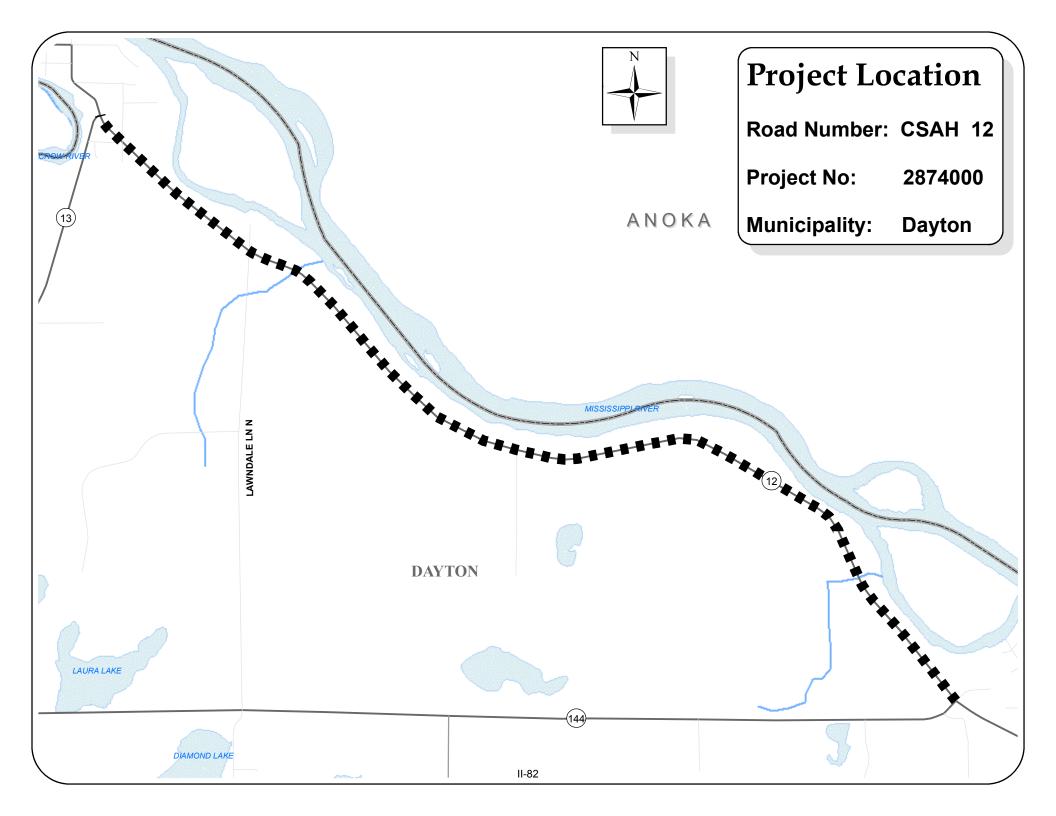
#### HENNEPIN COUNTY **2013 CAPITAL BUDGET** MINNESOTA **AND 2013-2017 CAPITAL IMPROVEMENT PLAN** Major Program: Public Works Project Name: CSAH 8 - Reconstruct Road from CSAH 9 to Fairview Avenue Department: Project Number: 2843500 Transportation **Building:** Funding Start: 2017 Funding Complete: 2017 **Description & Location** Purpose & Justification: The project consists of reconstructing CSAH 8 (West Broadway Avenue) from CSAH 9 (42nd Avenue The purpose of the project is to improve the condition of the pavement. The current roadway is deficient in drainage North) in Robbinsdale to Fairview Avenue North in Crystal. The crossing surface and warning signals at and structural condition. the BNSF railroad crossing will also be improved. Project's Effect On Annual Operating Budget Cost Breakdown Total Land Acquisition \$200,000 No impact to department staff or annual operating cost. This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenues. Construction \$10,354,000 Consulting Furnishings/Equipment Contingency TOTAL \$10,554,000 2014 2017 Beyond 2017 Prior 2013 2015 2016 **TOTAL Funding Source Appropriations Estimate Estimate Estimate Estimate Estimate Estimate** Property tax Bonding Federal State Enterprise income Other TOTAL



HENNEPIN COU	NTY						2013 CAPIT	AL BUDGET
MINNESOTA					AND	2013-2017 CA	APITAL IMPROVE	
Major Program: Department: Building:	Public Works Transportation			Project Name: Project Number: Funding Start:		uct Road from N of CSAl		
Description & Location				Purpose & Justific		runding Complete.	2013	
The project consists of reconst	tructing CSAH 8 (West Broadwa eau Boulevard) in Brooklyn Park s a rural design.			•	project is to improve	the condition of the pave	ement. The current roadway is do	eficient in drainage
Brainetta Effect On Annual O	marating Dudget		Natao				Cost Breakdown	Total
			This is a provisional	l project which may b deral aid or other rev		led program subject to	Land Acquisition Construction Consulting Furnishings/Equipment Contingency	\$16,452,000
							TOTAL	\$16,452,000
Funding Source	Prior Appropriations	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	2017 Estimate	Beyond 2017 Estimate	TOTAL
Property tax Bonding Federal State Enterprise income								
Other								

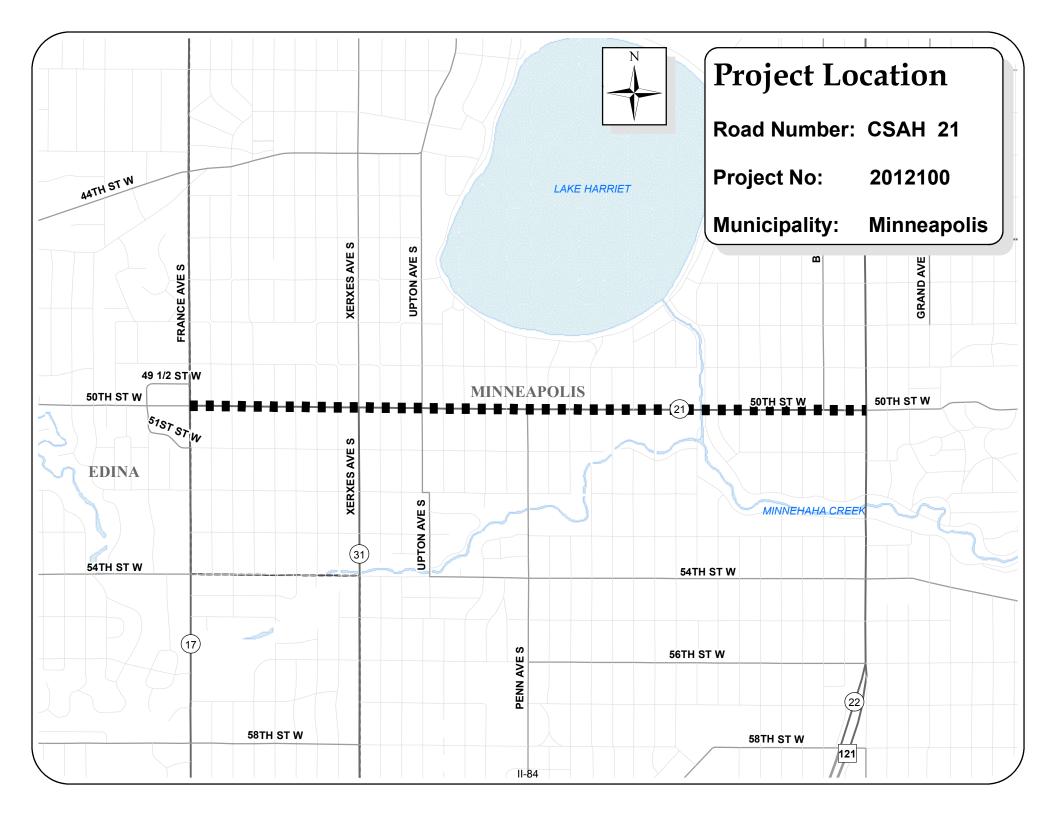


<b>HENNEPIN COU</b>	INTY						2013 CAPI7	TAL BUDGET
MINNESOTA					AND	2013-2017 CA	APITAL IMPROVE	MENT PLAN
Major Program: Department: Building:	Public Works Transportation			Project Name: Project Number: Funding Start:	CSAH 9 - Reconstr 2110900 2016	uct Road from Xerxes Av Funding Complete:	renue N to CSAH 152	
Description & Location				Purpose & Justific				
The project consists of reconstructing CSAH 9 (45th Avenue North) from Xerxes Avenue North to CSAH 152 (Brooklyn Boulevard) in Minneapolis.				The purpose of the and structural cond		the condition of the pav	ement. The current roadway is o	deficient in drainage
Project's Effect On Annual C	Operating Budget		Notes	1			Cost Breakdown	Total
No impact to department staff or annual operating cost.  This is a provisional			This is a provisional	project which may b deral aid or other reve		ded program subject to	Land Acquisition Construction Consulting Furnishings/Equipment Contingency	\$1,612,000
							TOTAL	\$1,612,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	IOIAL
Property tax								
Bonding								
Federal								
State Enterprise income								
Enterprise income Other								
TOTAL								
· · · · · · · · · · · · · · · · · · ·	1	1		1	1	1	1	1

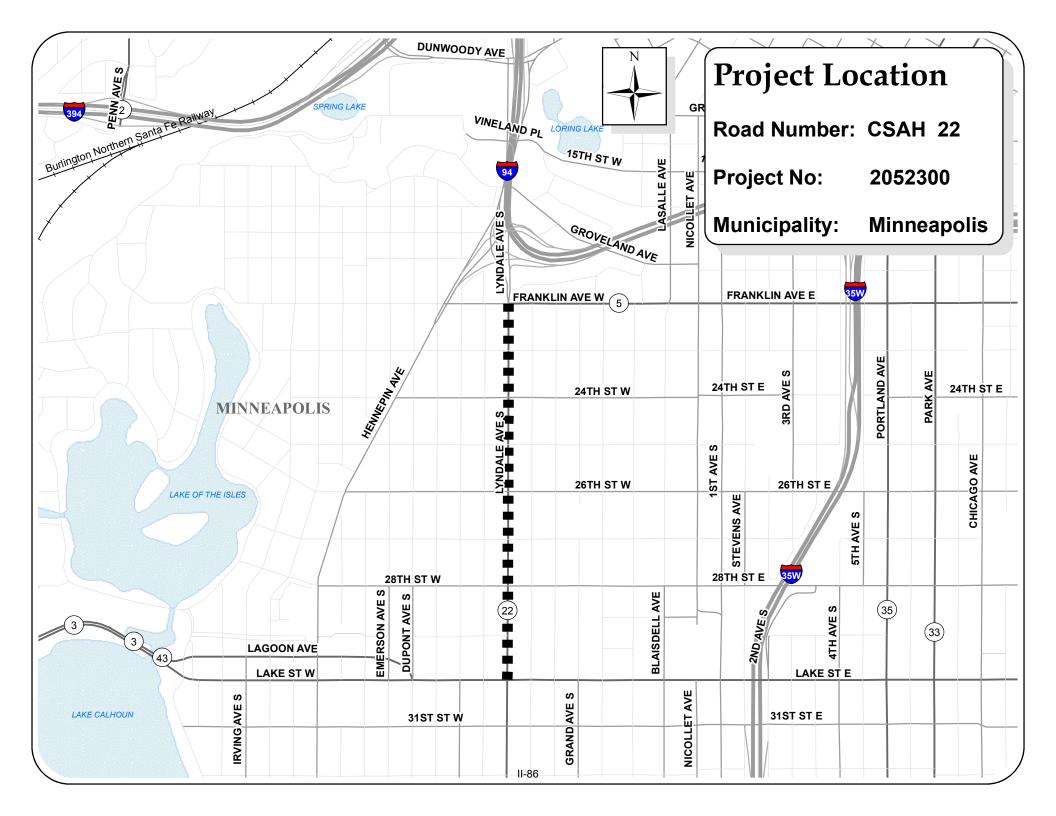


#### **HENNEPIN COUNTY 2013 CAPITAL BUDGET** AND 2013-2017 CAPITAL IMPROVEMENT PLAN **MINNESOTA** Major Program: Public Works Proiect Name: CSAH 12 - Reconstruct Road from CSAH 13 to CSAH 144 Department: Project Number: 2874000 Transportation **Building:** Funding Start: 2017 Funding Complete: 2017 Purpose & Justification: **Description & Location** The project consists of reconstructing CSAH 12 (Dayton River Road) as a two-lane rural roadway with The purpose of the project is to improve safety of travel and improve the condition of the pavement. CSAH 12, shoulders and a detached bikeway from CSAH 13 (Brockton Lane North) to CSAH 144 (North part of the Great River Road system, was constructed prior to 1930 and is structurally deficient with Diamond Lake Road) in Dayton. inadequate shoulder widths and has areas of deficient horizontal and vertical curve alignments. Project's Effect On Annual Operating Budget Notes Cost Breakdown Total \$900,000 Land Acquisition The creation of paved shoulders will add the eqivalent of 7.6 miles of shoulders to This is a provisional project which may be included in the funded program subject be maintained. to the availability of federal aid or other revenues. Dayton is currently eligible for Construction \$17,770,000 state aid funding. Consulting Furnishings/Equipment Contingency TOTAL \$18,670,000 2013 2014 2015 2016 2017 Beyond 2017 Prior **TOTAL Funding Source Appropriations Estimate** Estimate **Estimate Estimate Estimate** Estimate Property tax **Bonding** Federal State Enterprise income

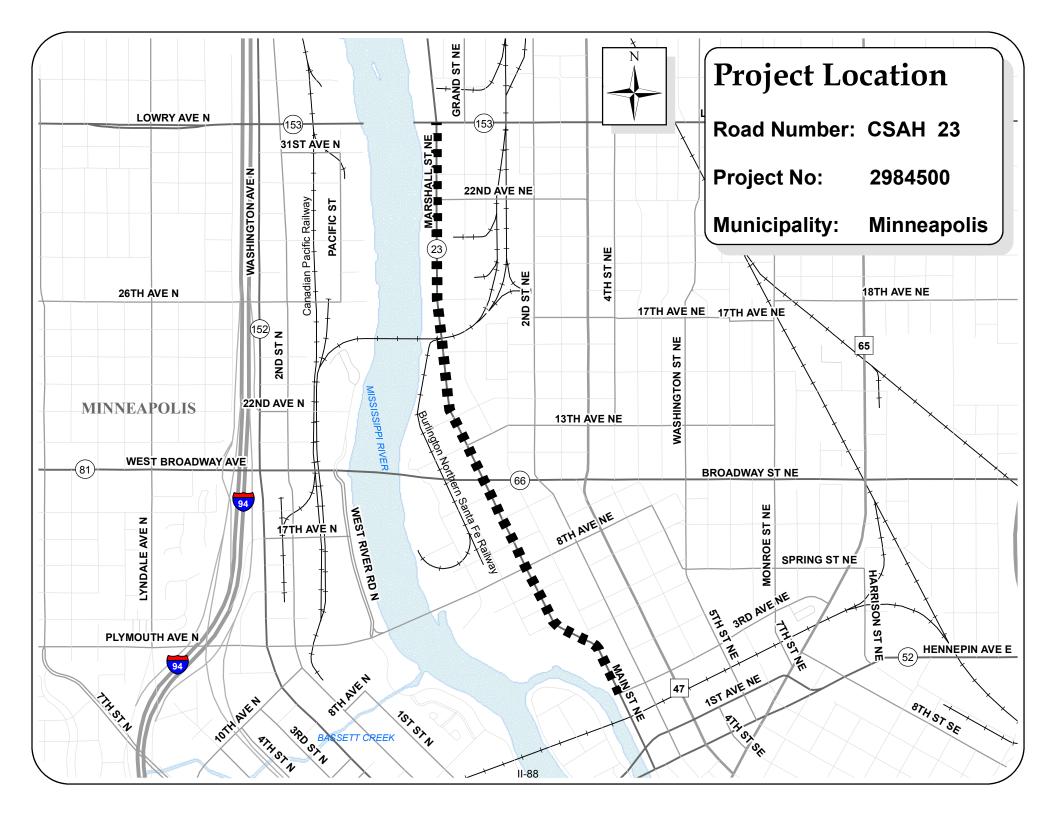
Other TOTAL



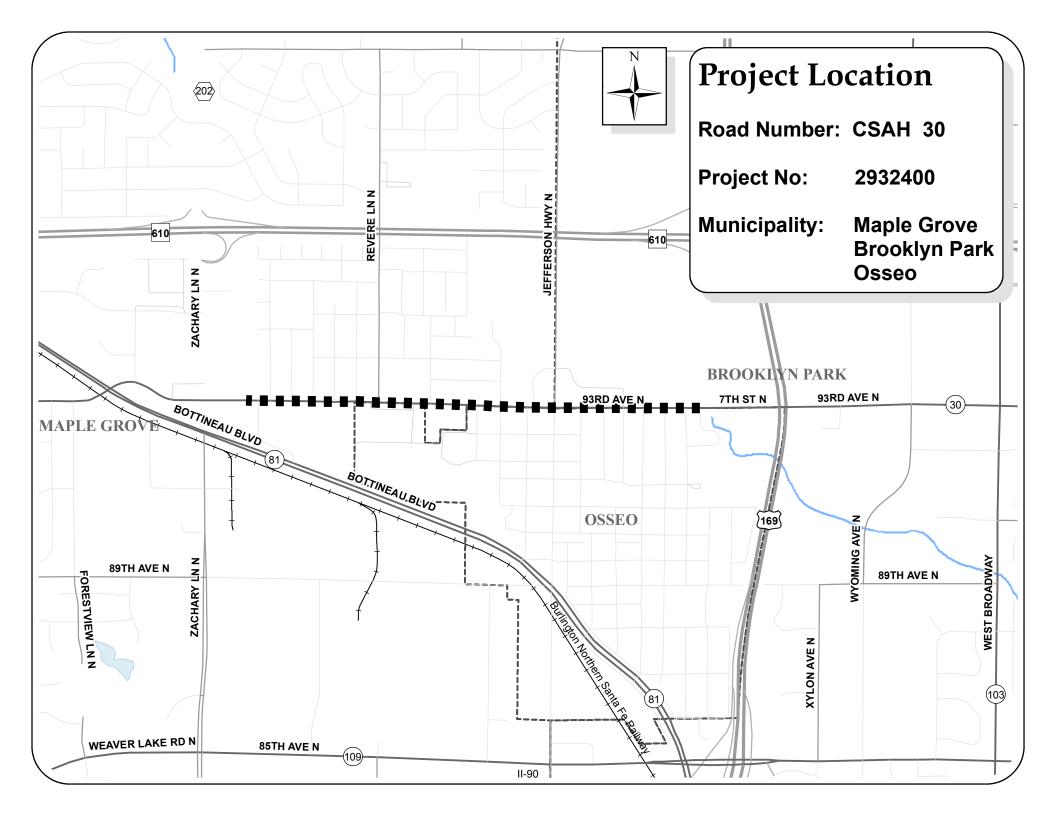
## HENNEPIN COUNTY **2013 CAPITAL BUDGET MINNESOTA AND 2013-2017 CAPITAL IMPROVEMENT PLAN** Major Program: CSAH 21 - Reconstruct 50th Street (CSAH 21) from France Avenue to Lyndale Avenue Public Works Project Name: Department: Project Number: 2012100 Transportation Building: Funding Start: 2015 Funding Complete: Description & Location Purpose & Justification: The county has been working with The City of Minneapolis and neighborhood groups along 50th Street The purpose of the project is to improve safety, improve the condition of the pavement along the corridor, and provide West to implement the reconstruction of CSAH 21 (50th Street West) from CSAH 17 (France Avenue) to roadside enhancements. CSAH 22 (Lyndale Avenue). The final project configuration remains to be determined. Project's Effect On Annual Operating Budget Cost Breakdown Total Land Acquisition No impact to department staff or annual operating cost. This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenues. Construction \$11,867,000 Consulting Furnishings/Equipment Contingency TOTAL \$11,867,000 2017 Prior 2013 2014 2015 2016 Beyond 2017 **TOTAL Funding Source Appropriations Estimate Estimate Estimate Estimate Estimate Estimate** Property tax Bonding Federal State Enterprise income Other TOTAL



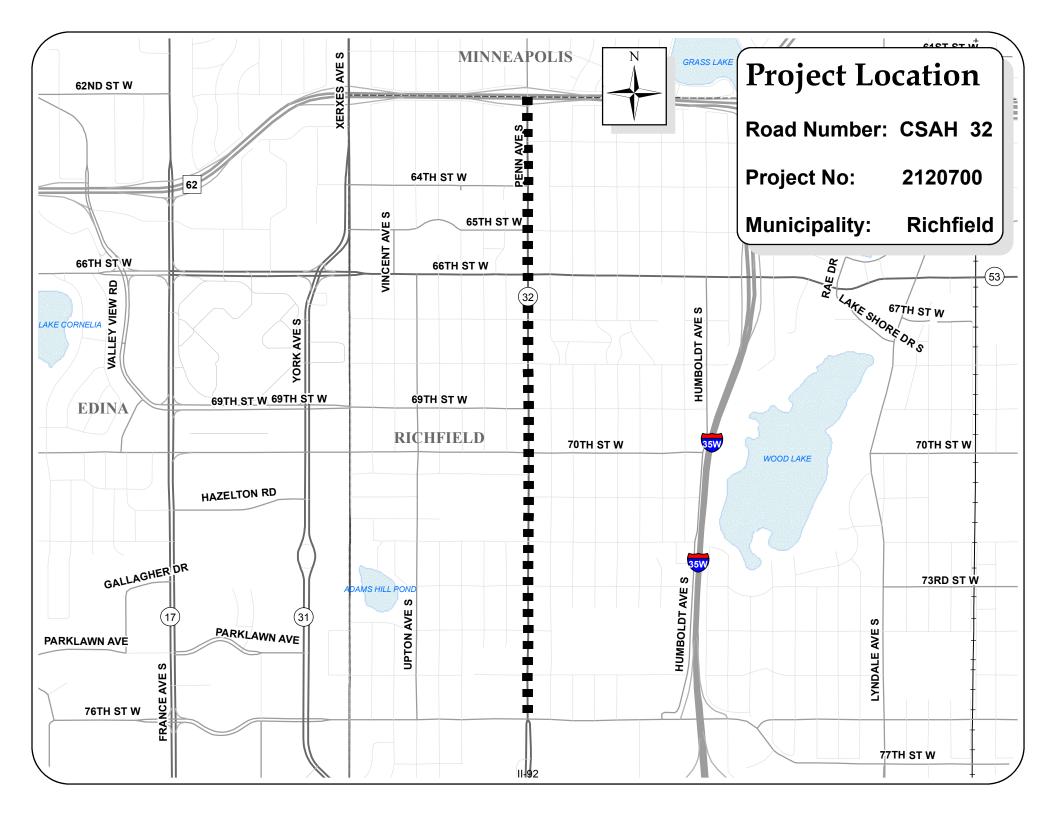
## **HENNEPIN COUNTY 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PLAN** MINNESOTA Major Program: CSAH 22 - Reconstruct Lyndale Avenue from Lake Street to Franklin Avenue Public Works Project Name: Department: Project Number: Transportation 2052300 Building: Funding Start: 2015 Funding Complete: Purpose & Justification: Description & Location The project consists of reconstructing CSAH 22 (Lyndale Avenue South) from CSAH 3 (Lake Street) to The street is in need of reconstruction. In 1993 the City of Minneapolis and Hennepin County executed Agreement PW 24-20-93 which exchanged jurisdiction of various streets within the city, including transfer of this segment of CSAH 22 CSAH 5 (Franklin Avenue) in Minneapolis. (Lyndale Avenue) to the county. Cost Breakdown Project's Effect On Annual Operating Budget Notes Total Land Acquisition This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenues. Construction \$6,691,000 Consulting Furnishings/Equipment Contingency TOTAL \$6,691,000 2017 Beyond 2017 Prior 2013 2014 2015 2016 **TOTAL Funding Source Appropriations** Estimate **Estimate Estimate** Estimate **Estimate** Estimate Property tax Bonding Federal State Enterprise income Other TOTAL



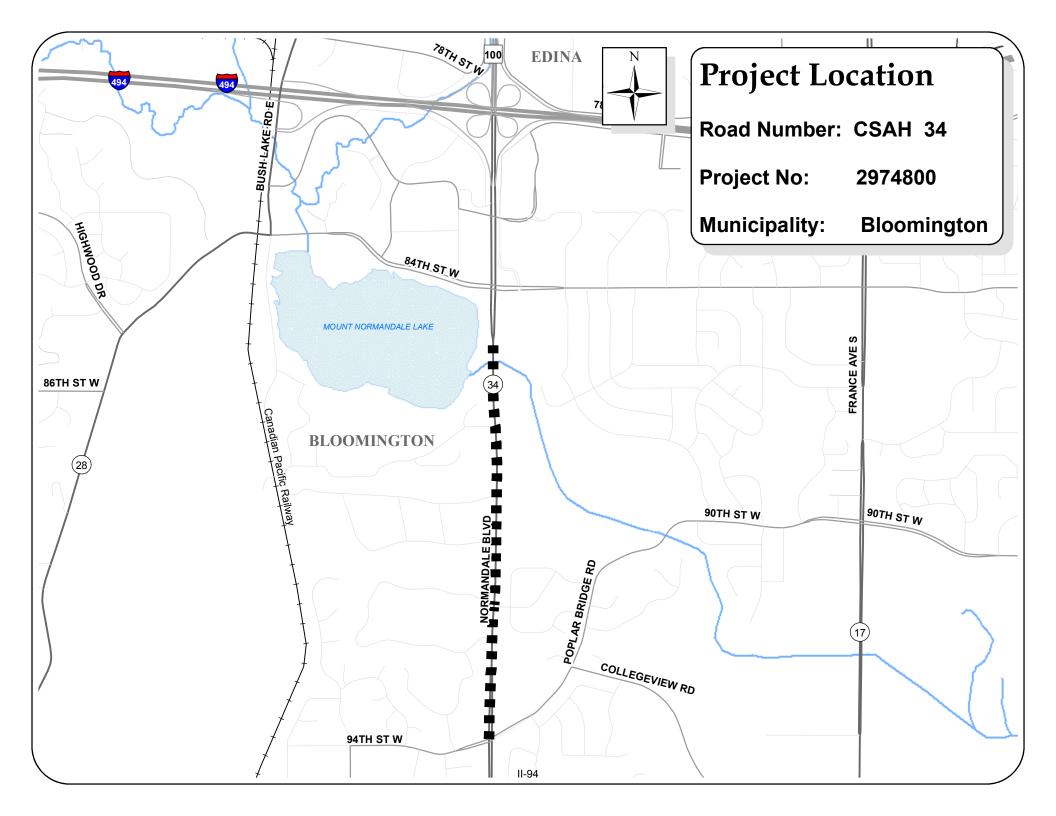
# **2013 CAPITAL BUDGET** HENNEPIN COUNTY MINNESOTA **AND 2013-2017 CAPITAL IMPROVEMENT PLAN** Major Program: CSAH 23 - Reconstruct Marshall Street from 3rd Ave NE to Lowry Ave NE Public Works Project Name: Department: Project Number: 2984500 Transportation Building: Funding Start: 2015 Funding Complete: 2015 **Description & Location** Purpose & Justification: The project consists of reconstructing CSAH 23 (Marshall Street NE) from 3rd Avenue NE to CSAH 153 | The purpose of the project is to improve the condition of the pavement. (Lowry Avenue NE) in Minneapolis. Project's Effect On Annual Operating Budget Cost Breakdown Total Land Acquisition No impact to department staff or annual operating cost. This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenues. Construction \$7,754,000 Consulting Furnishings/Equipment Contingency TOTAL \$7,754,000 2013 2014 2016 2017 Beyond 2017 Prior 2015 **TOTAL Funding Source Appropriations Estimate Estimate Estimate Estimate Estimate** Estimate Property tax Bonding Federal State Enterprise income Other TOTAL



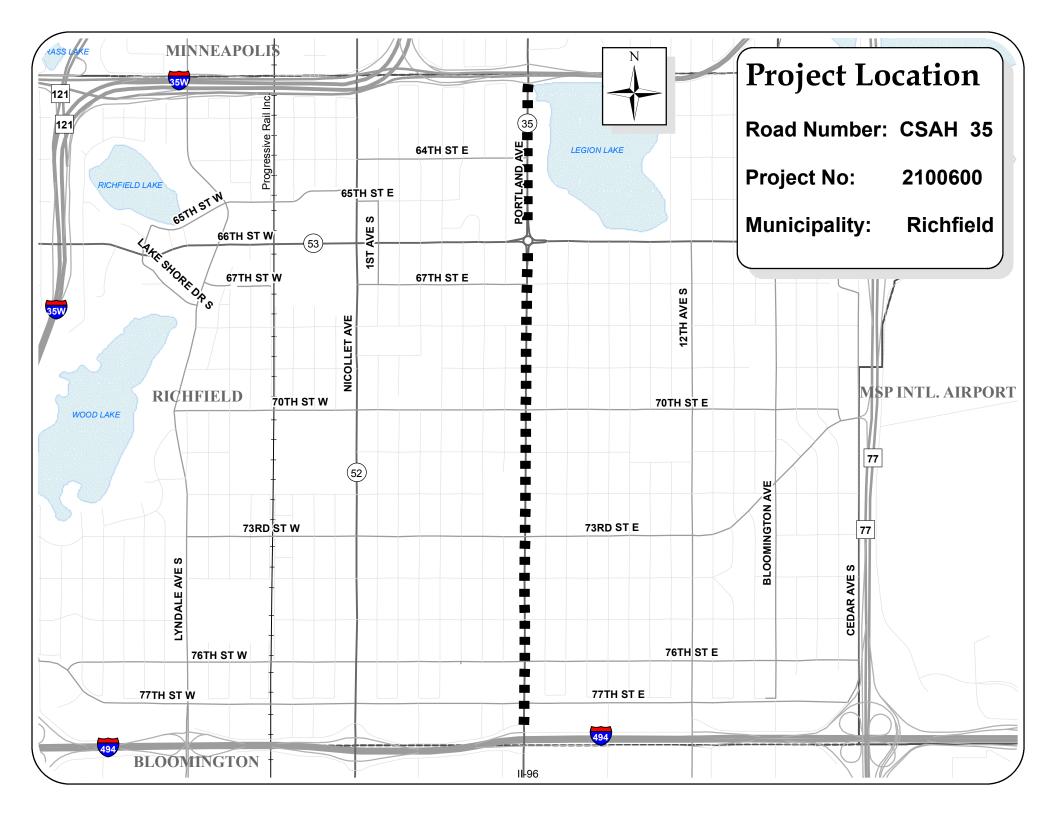
#### HENNEPIN COUNTY **2013 CAPITAL BUDGET** MINNESOTA **AND 2013-2017 CAPITAL IMPROVEMENT PLAN** Major Program: CSAH 30 - Reconstruct Road from East of CR 202 to West of TH 169 Public Works Project Name: Department: Project Number: 2932400 Transportation **Building:** Funding Start: 2015 Funding Complete: 2015 **Description & Location** Purpose & Justification: The project consists of reconstructing CSAH 30 (93rd Avenue North) from east of CR 202 (Zachary The purpose of the project is to improve the condition of the pavement which is in a generally deteriorated condition. Lane North) to west of TH 169 in Maple Grove, Osseo, and Brooklyn Park. The two ends of the project will match with the ends of other recent and pending projects on CSAH 30. Project's Effect On Annual Operating Budget Cost Breakdown Total Land Acquisition \$500,000 No impact to department staff or annual operating cost. This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenues. Construction \$12,123,000 Consulting Furnishings/Equipment Contingency TOTAL \$12,623,000 2014 2017 Beyond 2017 Prior 2013 2015 2016 **TOTAL Funding Source Appropriations Estimate Estimate Estimate Estimate Estimate Estimate** Property tax Bonding Federal State Enterprise income Other TOTAL



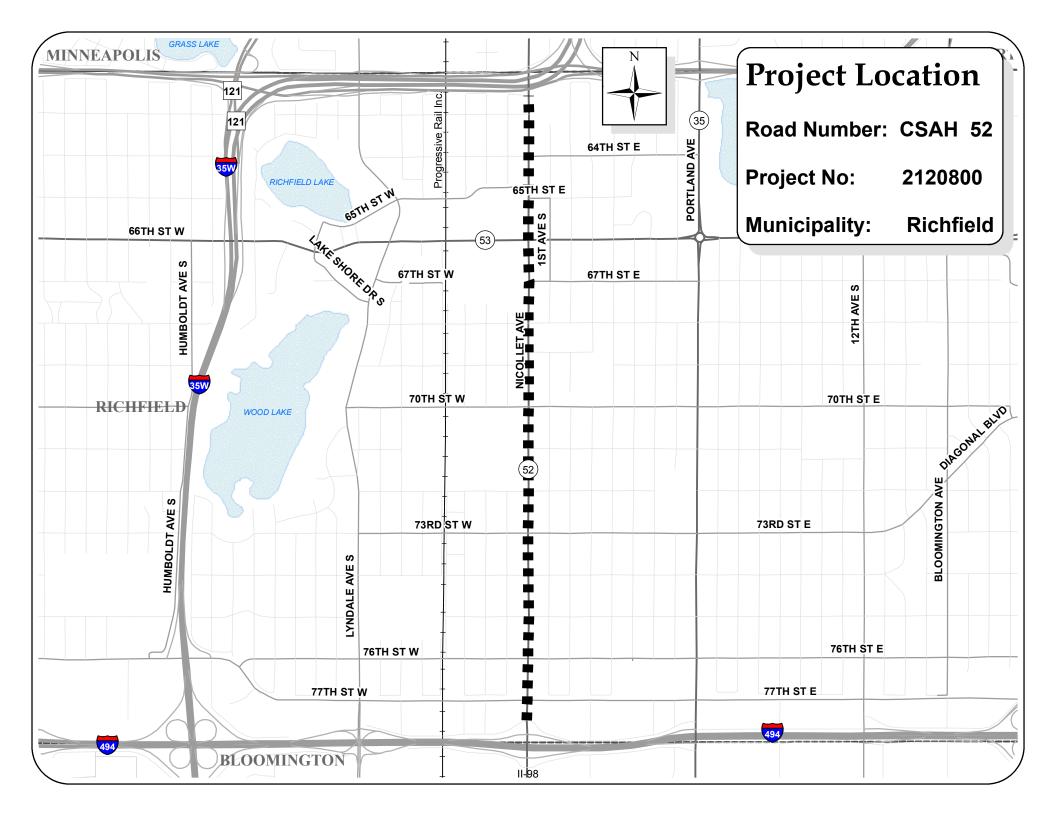
## **HENNEPIN COUNTY 2013 CAPITAL BUDGET** MINNESOTA **AND 2013-2017 CAPITAL IMPROVEMENT PLAN** Major Program: Public Works Project Name: CSAH 32 - Reconstruct Road from South of W 75th Street to TH 62 Department: Project Number: Transportation 2120700 **Building:** Funding Start: 2015 Funding Complete: 2015 **Description & Location** Purpose & Justification: The project consists of reconstructing CSAH 32 (Penn Avenue S.) with channelized left turn lanes and The purpose of the project is to improve the condition of the pavement and sidewalks, safety, driveability, ADA islands, reconstruct sidewalks, and conform to ADA standards, from south of W 75th Street to TH 62, compliance and upgrade utilities. The project has been requested by Richfield. in the city of Richfield. Project's Effect On Annual Operating Budget Cost Breakdown Notes Total **Land Acquisition** No impact to department staff or annual operating cost. This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenues. Construction \$13,146,000 Consulting Furnishings/Equipment Contingency TOTAL \$13,146,000 Prior 2013 2014 2015 2016 2017 Beyond 2017 **TOTAL** Funding Source **Appropriations Estimate Estimate Estimate Estimate Estimate Estimate** Property tax **Bonding** Federal State Enterprise income Other TOTAL



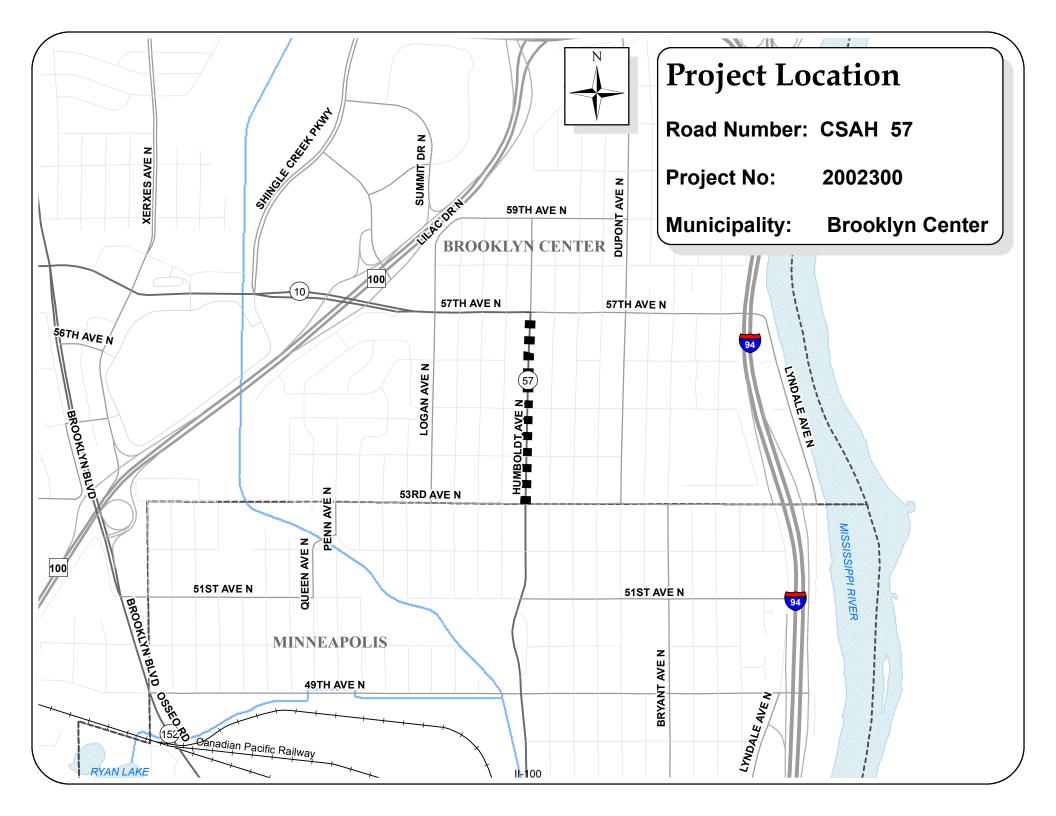
<b>HENNEPIN CO</b>	UNTY						2013 CAPIT	AL BUDGET
MINNESOTA					AND	2013-2017 CA	APITAL IMPROVE	MENT PLAN
Major Program:	Public Works			Project Name:	CSAH 34 - Reconst	truct Road from West 94	th Street to North of Mount Norm	nandale Drive
Department:	Transportation			Project Number:	2974800			
Building:				Funding Start:	2016	Funding Complete:	2016	
Description & Location				Purpose & Justific	cation:			
The project consists of reconstructing CSAH 34 (Normandale Boulevard) with channelized left turn lanes from West 94th Street to north of Mount Normandale Drive in Bloomington.					safety in a local area the ested by Bloomington.	at has experienced accidents re	lated to turning	
Project's Effect On Annual			Notes				Cost Breakdown	Total
				e included in the func enues. The city receiv	ded program subject to ved Federal Aid in	Land Acquisition Construction Consulting Furnishings/Equipment Contingency	\$7,888,000	
		0010	2211	0015	6010	664=	TOTAL	\$7,888,000
Funding Source	Prior Appropriations	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	2017 Estimate	Beyond 2017 Estimate	TOTAL
Property tax	Αρριοριατίοιο	Latinate	Lotiniate	Latinate	Latiniate	Latinate	Lounate	
Bonding								
Federal								
State								
Enterprise income								
· ·								
Other								
TOTAL								



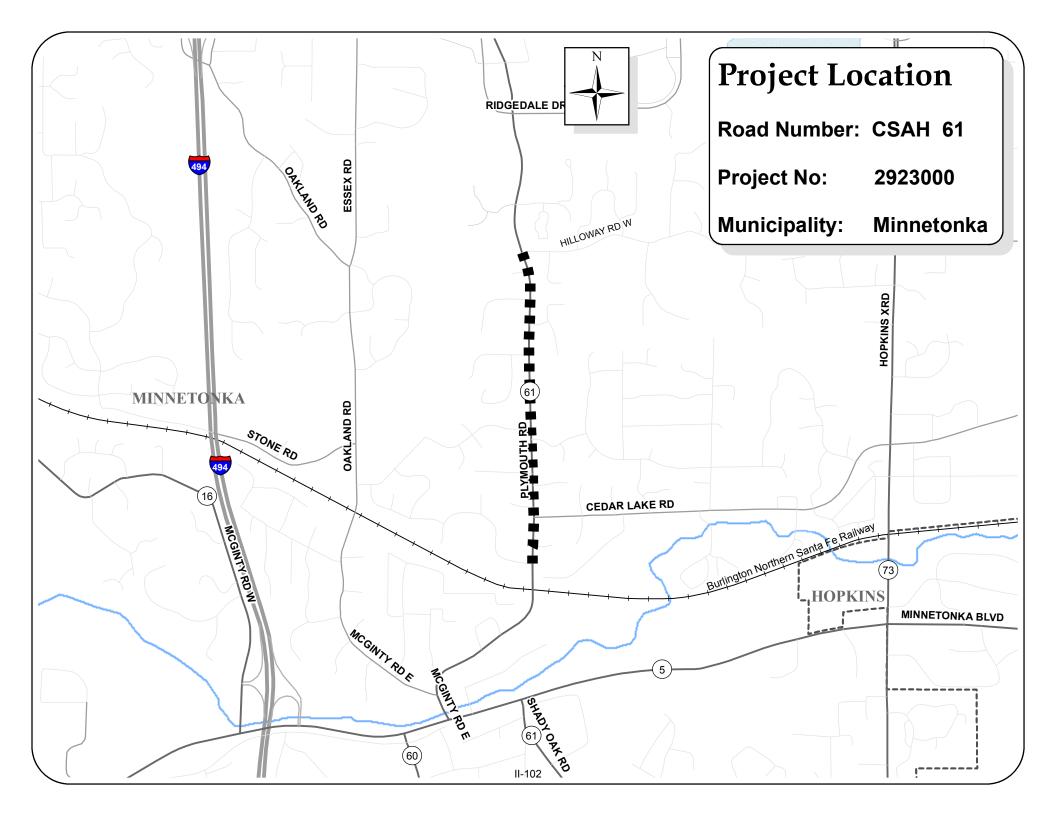
HENNEPIN COL	JNTY						2013 CAPIT	AL BUDGET
<b>MINNESOTA</b>					AND	2013-2017 CA	APITAL IMPROVE	MENT PLAN
Major Program:	Public Works			Project Name:		struct Road from East 67	th Street to East 77th Street	
Department:	Transportation			Project Number:	2100600			
Building:				Funding Start:	2015	Funding Complete:	2015	
Description & Location				Purpose & Justific				
The project consists of recon Street in the city of Richfield.	structing CSAH 35 (Portland Av	venue) from East 67th	n Street to East 77th	The purpose of the deteriorated condi-	e project is to improvition.	e the condition of the par	vement and sidewalks which are	in a generally
Project's Effect On Annual Operating Budget  No impact to department staff or annual operating cost.  This is a provisiona to the availability of 2012.			al project which may f federal aid or other	be included in the fur revenues. The city re	nded program subject eceived Federal Aid in	Cost Breakdown Land Acquisition Construction Consulting Furnishings/Equipment Contingency	<b>Total</b> \$4,000,000 \$5,127,000	
							TOTAL	\$9,127,000
F	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	
Property tax Bonding								
Federal								
State								
Enterprise income								
Other								
TOTAL								
			1	l .	1		1	1



<b>HENNEPIN CO</b>	UNTY						2013 CAPIT	TAL BUDGET
MINNESOTA					AND	2013-2017 CA	APITAL IMPROVE	MENT PLAN
Major Program:	Public Works			Project Name:		struct Road from I-494 to		
Department:	Transportation			Project Number:	2120800			
Building:				Funding Start:	2017	Funding Complete:	2017	
Description & Location				Purpose & Justific	cation:			
The project consists of reconstructing CSAH 52 (Nicollet Avenue S) from I-494 to 62nd Avenue S in the city of Richfield.			The purpose of the deteriorated condition	e project is to improve tion, and meet ADA s	e the condition of the pave standards. The project ha	ement and sidewalks which are as been requested by the City of	in a generally f Richfield	
Project's Effect On Annua			Notes				Cost Breakdown	Total
				I project which may t deral aid or other rev		ded program subject to	Land Acquisition Construction Consulting Furnishings/Equipment Contingency TOTAL	\$17,223,000 \$17,223,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	
Funding Source	Appropriations	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	TOTAL
Property tax								
Bonding								
Federal								
State								
Enterprise income								
Other								
TOTAL		+						
IOTAL				1				

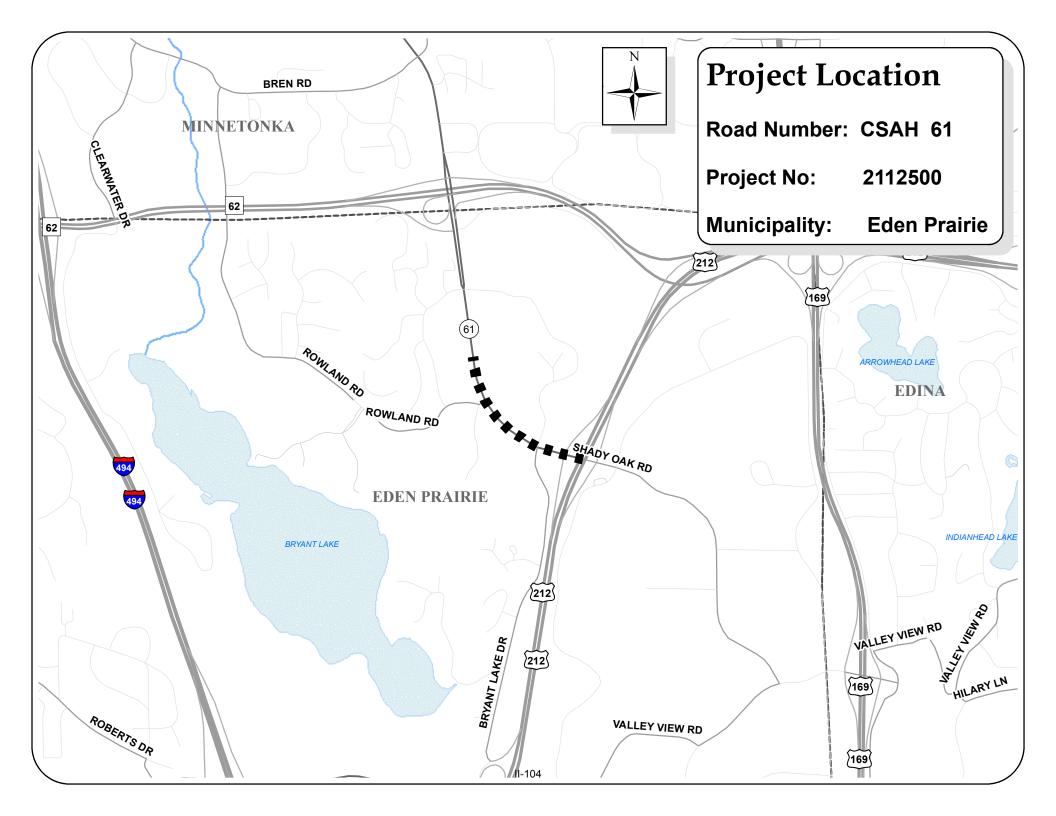


<b>HENNEPIN COU</b>	NTY						2013 CAPIT	AL BUDGET
MINNESOTA					AND :	2013-2017 CA	PITAL IMPROVE	MENT PLAN
Major Program:	Public Works			Project Name:		struct Road from 53rd A		
Department:	Transportation			Project Number:	2002300			
Building:				Funding Start:	2017	Funding Complete:	2017	
Description & Location				Purpose & Justific	cation:			
This project consists of recons 57th Avenue North in Brooklyn	structing CSAH 57 (Humboldt An Center.	Avenue North) from 5	3rd Avenue North to	The purpose of thi	s project is to improv	ve safety and the condition	on of the pavement.	
			I				1-	
Project's Effect On Annual O			Notes				Cost Breakdown	Total
No impact to department staff	or annual operating cost.		This is a provisional to the availability of	project which may federal aid or other	be included in the fu revenues.	nded program subject	Land Acquisition Construction Consulting	\$2,324,000
							Furnishings/Equipment Contingency	#0.004.000
	D-!	2042	2011	2045	0040	0047	TOTAL	\$2,324,000
Funding Source	Prior Appropriations	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	2017 Estimate	Beyond 2017 Estimate	TOTAL
Property tax	left decreases					-		
Bonding								
Federal								
State								
Enterprise income								
Other								
TOTAL								

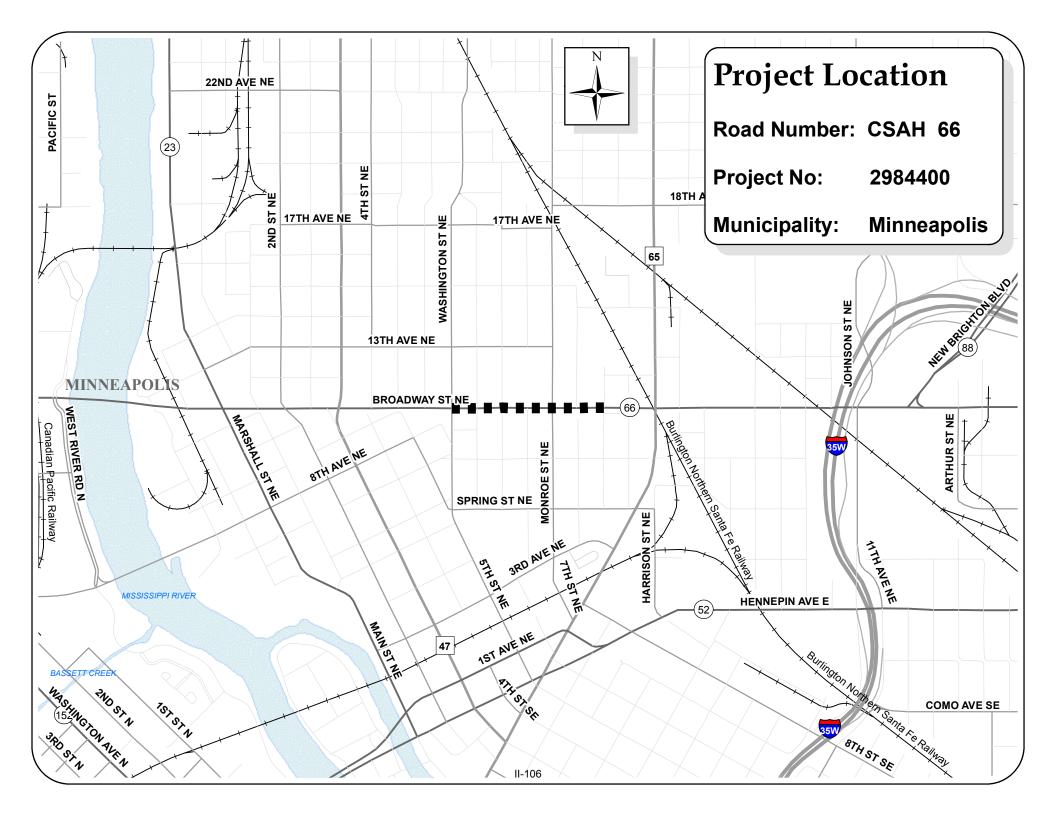


#### **HENNEPIN COUNTY 2013 CAPITAL BUDGET MINNESOTA AND 2013-2017 CAPITAL IMPROVEMENT PLAN** Major Program: Public Works Project Name: CSAH 61 - Reconstruct Road from North of BNSF Railroad to Hilloway Road West Department: Project Number: 2923000 Transportation **Building:** Funding Start: 2017 Funding Complete: 2017 Purpose & Justification: **Description & Location** The project consists of reconstructing CSAH 61 (Plymouth Road) from north of the BNSF railroad (just The purpose of the project is to improve safety, improve the condition of the payement, and increase capacity. The south of Cedar Lake Road) to Hilloway Road in Minnetonka. Upon commencement of project design, project will improve sight distances and is expected to reduce rear-end crashes. The existing pavement is in need of further consideration will be given to the appropriate typical section of the roadway. Project's Effect On Annual Operating Budget Cost Breakdown Total Land Acquisition \$100,000 The project will expand the roadway from two lanes to either three lanes or four This is a provisional project which may be included in the funded program subject to lanes depending on the project development process, thereby creating the availability of federal aid or other revenues. Construction \$8,293,000 approximately 0.9 or 1.8 additional lane-miles of roadway to be maintained. In Consulting addition, approximately 1.8 miles of shoulders will be created that will need to be Furnishings/Equipment maintained. Contingency TOTAL \$8,393,000 2017 Prior 2013 2014 2015 2016 Beyond 2017 **TOTAL Funding Source Appropriations Estimate Estimate Estimate Estimate Estimate Estimate** Property tax Bondina Federal State Enterprise income Other

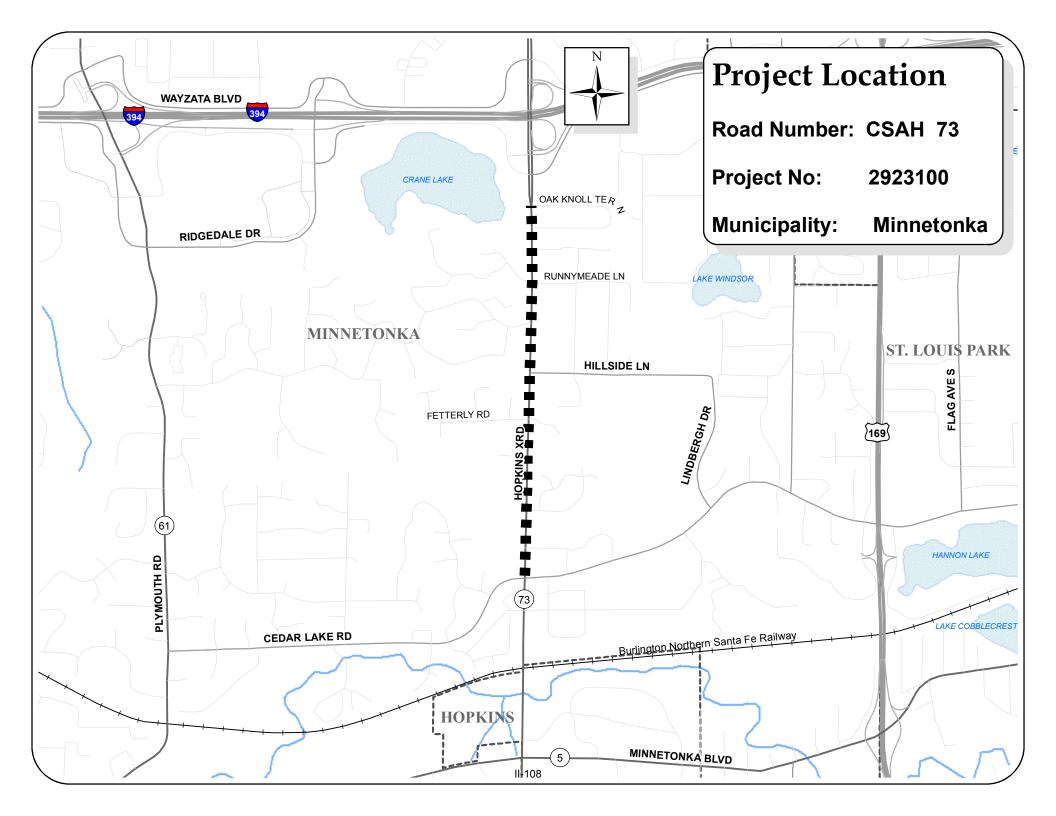
TOTAL



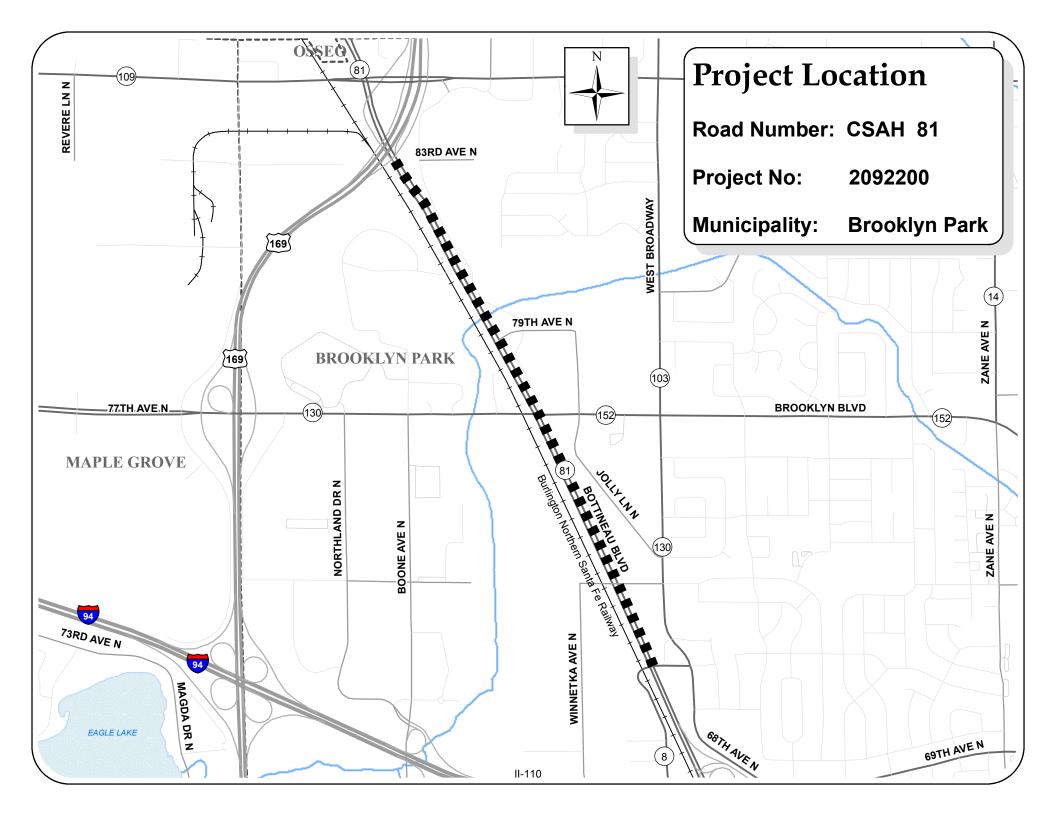
<b>HENNEPIN CO</b>	UNTY						2013 CAPIT	AL BUDGET
MINNESOTA					AND	2013-2017 C	APITAL IMPROVE	MENT PLAN
Major Program: Department: Building:	Public Works Transportation			Project Name: Project Number: Funding Start:	CSAH 61 - Recon 2112500 2017	struct Road from TH 212  Funding Complete:	to 1000' S of City West Pkwy (N	orth Jct.)
Description & Location				Purpose & Justific				
The project consists of reconstructing CSAH 61 (Shady Oak Road) from TH 212 to 1000' south of City West Pkwy (North Jct.), in the city of Eden Prairie.				The purpose of the			ement and construct sidewalks,	which will meet the
Project's Effect On Annua	l Operating Budget		Notes				Cost Breakdown	Total
No impact to department staff or annual operating cost.  This is a provision			This is a provisiona	al project which may t ederal aid or other rev	pe included in the fur renues.	nded program subject to	Land Acquisition Construction Consulting Furnishings/Equipment Contingency	\$3,553,000
							TOTAL	\$3,553,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	IOIAL
Property tax								
Bonding Fodoral								
Federal State								
State								
Enterprise income								
Other TOTAL		+		+				
IUIAL		1	1		I			1



## **2013 CAPITAL BUDGET** HENNEPIN COUNTY MINNESOTA **AND 2013-2017 CAPITAL IMPROVEMENT PLAN** Major Program: CSAH 66 - Reconstruct Broadway from Washington Street NE to Jackson Street NE. Public Works Project Name: Department: Project Number: 2984400 Transportation **Building:** Funding Start: 2016 Funding Complete: 2016 **Description & Location** Purpose & Justification: The project consists of reconstructing CSAH 66 (Broadway Street NE) from Washington Street NE to The purpose of the project is to improve the condition of the pavement. Jackson Street NE in Minneapolis. Project's Effect On Annual Operating Budget Cost Breakdown Total Land Acquisition No impact to department staff or annual operating cost. This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenues. Construction \$3,637,000 Consulting Furnishings/Equipment Contingency TOTAL \$3,637,000 2013 2014 2015 2016 2017 Beyond 2017 Prior **TOTAL Funding Source Appropriations Estimate Estimate Estimate Estimate Estimate** Estimate Property tax Bonding Federal State Enterprise income Other TOTAL

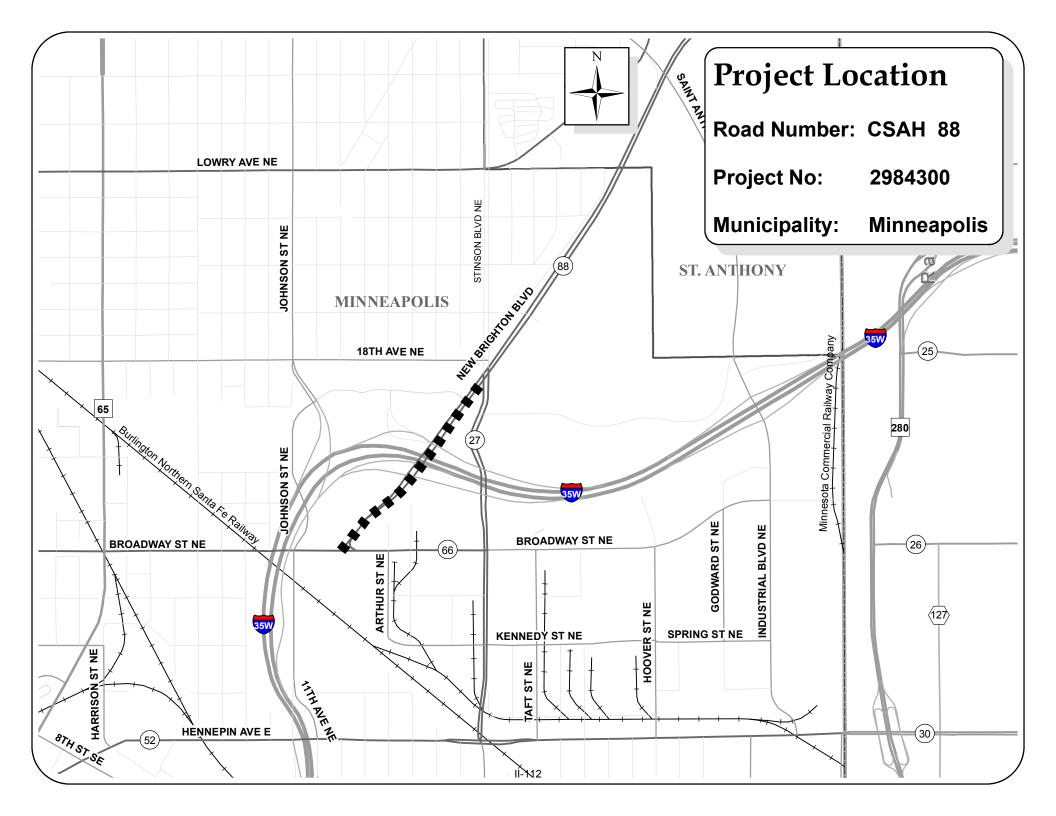


#### **2013 CAPITAL BUDGET** HENNEPIN COUNTY **MINNESOTA AND 2013-2017 CAPITAL IMPROVEMENT PLAN** Major Program: Public Works Project Name: CSAH 73 - Reconstruct Road from North of Cedar Lake Road to South of I-394 Department: Project Number: 2923100 Transportation **Building:** Funding Start: 2016 Funding Complete: 2016 Purpose & Justification: **Description & Location** The project consists of reconstructing CSAH 73 (Hopkins Crossroad) as a multi-lane roadway from north The purpose of the project is to improve the condition of the pavement and increase capacity. The existing two-lane of Cedar Lake Road to south of I-394 in Minnetonka. Upon commencement of project design, further roadway was constructed in 1935 and is deficient in structure, drainage, vertical alignment, and capacity. consideration will be given to the appropriate typical section of the roadway. Project's Effect On Annual Operating Budget Cost Breakdown Total Land Acquisition \$500,000 The project will create approximately 1.0 to 2.0 additional lane miles of roadway to This is a provisional project which may be included in the funded program subject to be maintained depending on whether the road is expanded to a three-lane or fourthe availability of federal aid or other revenues. Construction \$8,513,000 lane road. In addition, any shoulders that are created will need to be maintained. Consulting Furnishings/Equipment Contingency TOTAL \$9,013,000 2017 Prior 2013 2014 2015 2016 Beyond 2017 **TOTAL Funding Source Appropriations Estimate Estimate Estimate Estimate Estimate Estimate** Property tax Bondina Federal State Enterprise income Other TOTAL

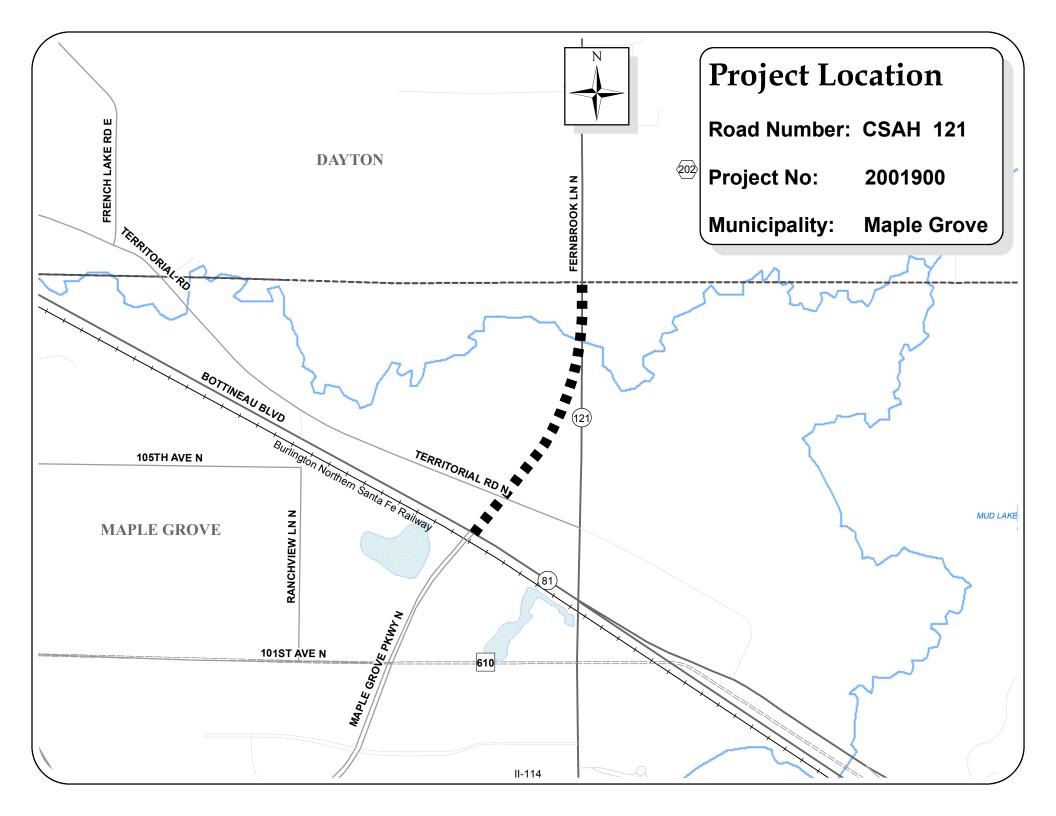


#### HENNEPIN COUNTY **2013 CAPITAL BUDGET** MINNESOTA **AND 2013-2017 CAPITAL IMPROVEMENT PLAN** Major Program: CSAH 81 - Reconstruct Road from CSAH 8 to TH 169 Public Works Project Name: Department: Project Number: 2092200 Transportation **Building:** Funding Start: 2016 Funding Complete: **Description & Location** Purpose & Justification: The project consists of reconstructing CSAH 81 as a multi-lane roadway from CSAH 8 to TH 169 in The purpose of the project is to improve the condition of the pavement and increase capacity. The existing four-lane roadway is deficient in structure, drainage, vertical alignment, and traffic capacity. Brooklyn Park. Project's Effect On Annual Operating Budget Cost Breakdown Total Land Acquisition The project will reconstruct a multi-lane roadway. The project's effect on lane-miles This is a provisional project which may be included in the funded program subject to to be maintained depends on the final plan and whether the road is expanded. the availability of federal aid or other revenues. Construction \$21,697,000 Consulting Furnishings/Equipment Contingency TOTAL \$21,697,000 2013 2014 2017 Beyond 2017 Prior 2015 2016 **TOTAL Funding Source Appropriations Estimate Estimate Estimate Estimate Estimate Estimate** Property tax **Bonding** Federal State Enterprise income Other

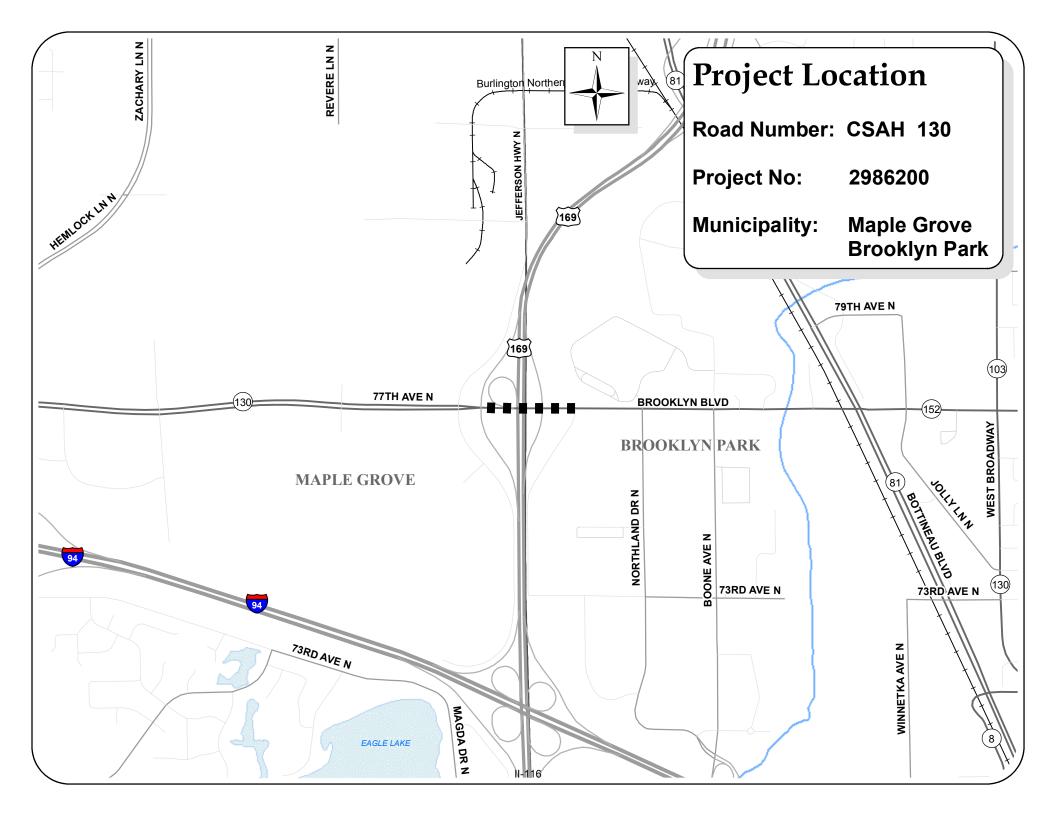
TOTAL



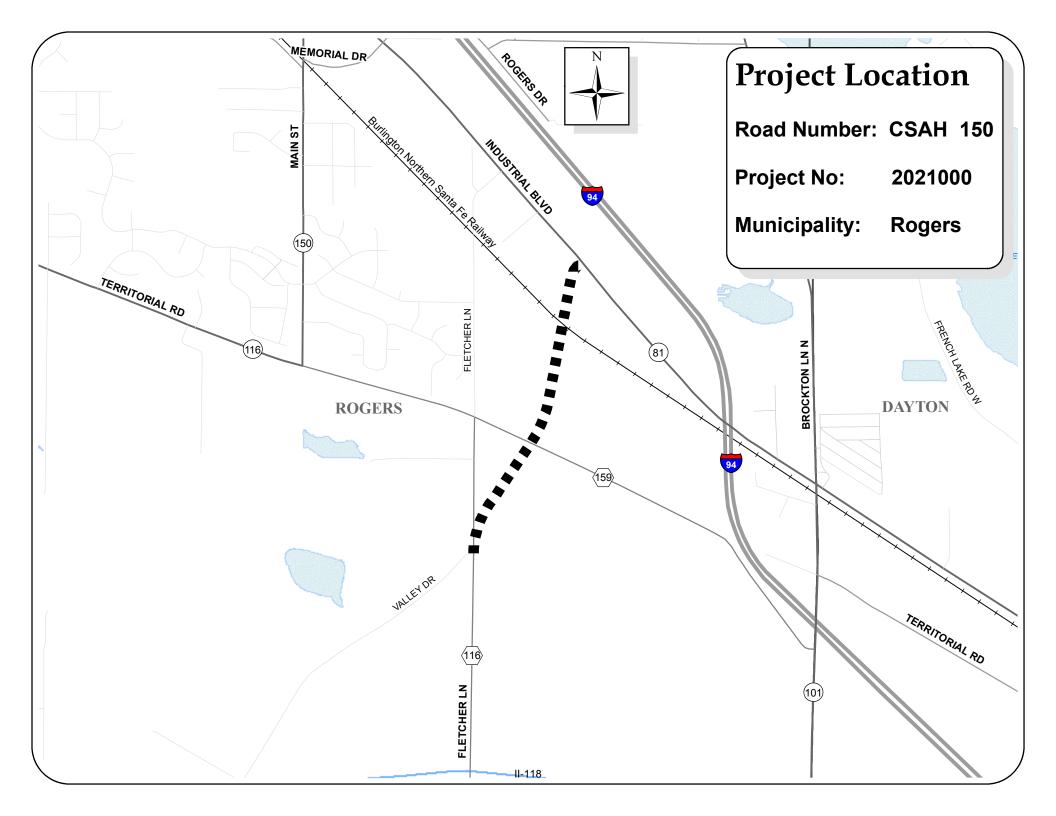
#### **HENNEPIN COUNTY 2013 CAPITAL BUDGET** MINNESOTA **AND 2013-2017 CAPITAL IMPROVEMENT PLAN** Major Program: Public Works Project Name: CSAH 88 - Reconstruct New Brighton Boulevard from Broadway to Stinson Boulevard Department: Project Number: 2984300 Transportation **Building:** Funding Start: 2016 Funding Complete: 2016 **Description & Location** Purpose & Justification: The project consists of reconstructing CSAH 88 (New Brighton Boulevard) from CSAH 66 (Broadway The purpose of the project is to improve the condition of the pavement. Street NE) to CSAH 27 (Stinson Boulevard NE) in Minneapolis. Project's Effect On Annual Operating Budget Cost Breakdown Notes Total **Land Acquisition** No impact to department staff or annual operating cost. This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenues. Construction \$5,125,000 Consulting Furnishings/Equipment Contingency TOTAL \$5,125,000 Prior 2013 2014 2015 2016 2017 Beyond 2017 **TOTAL** Funding Source Estimate **Appropriations Estimate Estimate Estimate Estimate Estimate** Property tax Bonding Federal State Enterprise income Other TOTAL



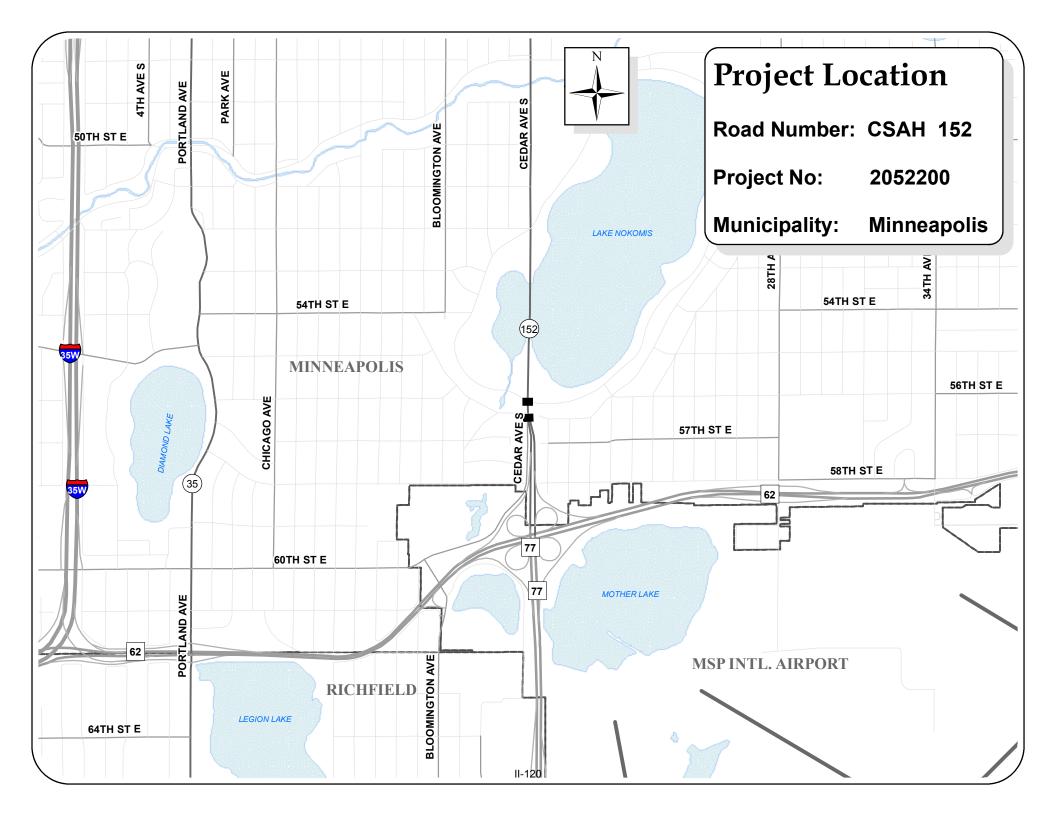
#### **HENNEPIN COUNTY 2013 CAPITAL BUDGET** MINNESOTA **AND 2013-2017 CAPITAL IMPROVEMENT PLAN** Major Program: Public Works Project Name: CSAH 121 - Construct New Connection Between CSAH 81 and Existing CSAH 121 Department: Project Number: Transportation 2001900 **Building:** Funding Start: 2016 Funding Complete: 2016 **Description & Location** Purpose & Justification: The project consists of constructing CSAH 121 on a new alignment from the CSAH 81 at Maple Grove | The purpose of the project is to realign CSAH 121 to be compatible with the new TH 610 and the planned TH 610 at Parkway intersection to the existing CSAH 121 near the Maple Grove - Dayton border. I-94 interchange. Project's Effect On Annual Operating Budget Cost Breakdown Notes Total **Land Acquisition** The project will create a new alignment that will in effect replace the existing This is a provisional project which may be included in the funded program subject roadway. The new road will likely be four lanes, whereas the existing road is two to the availability of federal aid or other revenues. Construction \$6,199,000 lanes. Thus the project may result in the creation of approximately an additional Consulting 2.5 lane-miles of roadway to be maintained. Furnishings/Equipment Contingency TOTAL \$6,199,000 Prior 2013 2014 2015 2016 2017 Beyond 2017 **TOTAL** Funding Source **Appropriations Estimate Estimate Estimate Estimate Estimate Estimate** Property tax **Bonding** Federal State Enterprise income Other TOTAL



#### **HENNEPIN COUNTY 2013 CAPITAL BUDGET** MINNESOTA **AND 2013-2017 CAPITAL IMPROVEMENT PLAN** Major Program: Public Works Project Name: CSAH 130 - Improve Interchange at TH 169 Department: Project Number: Transportation 2986200 **Building:** Funding Start: 2016 Funding Complete: 2016 **Description & Location** Purpose & Justification: This project consists of improvements to the TH 169 at CSAH 130 interchange in Brooklyn Park and The purpose of this project is to alleviate severe congestion in the TH 169 corridor. A June 1998 Trunk Highway 169 Maple Grove. This project, one of a series of related improvements along TH 169, includes widening Corridor Feasibility Study commissioned by Mn/DOT, Hennepin County, and Brooklyn Park recommended a series of the bridge carrying CSAH 130 over TH 169, a loop addition, and ramp reconstruction. of improvements in the TH 169 corridor. The study recommended this project at this interchange to improve safety and capacity. Cost Breakdown Project's Effect On Annual Operating Budget Notes Total **Land Acquisition** No impact to department staff or annual operating cost. This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenues. Construction \$3,348,000 Consulting Furnishings/Equipment Contingency TOTAL \$3,348,000 Prior 2013 2014 2015 2016 2017 Beyond 2017 **TOTAL** Funding Source **Appropriations Estimate Estimate Estimate Estimate Estimate Estimate** Property tax **Bonding Federal** State Enterprise income Other TOTAL

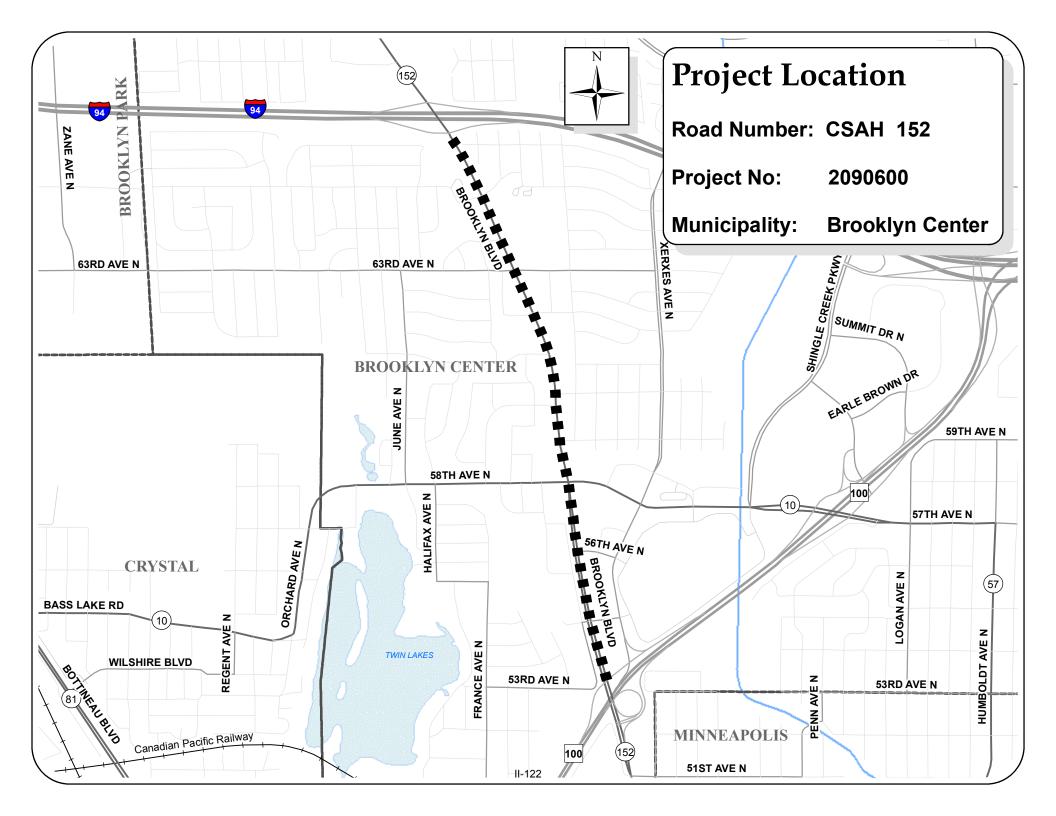


#### **HENNEPIN COUNTY 2013 CAPITAL BUDGET** MINNESOTA **AND 2013-2017 CAPITAL IMPROVEMENT PLAN** Major Program: Public Works Project Name: CSAH 150 - Construct By-pass of Fletcher Connecting to CSAH 81 Department: Transportation Project Number: 2021000 **Building:** Funding Start: 2016 Funding Complete: 2016 Purpose & Justification: **Description & Location** The project consists of constructing a new by-pass of the area known as Fletcher, which is located The purpose of this project is to relocate traffic away from a confined intersection that has very limited visibility due to southeast of the City of Rogers. The by-pass would begin off of County Road 116, south of County buildings in close proximity to the road. Furthermore, the by-pass will benefit the City of Rogers by redirecting traffic Road 159, and extend westerly and north to CSAH 81 near the existing CSAH 81 intersection with onto CSAH 81, thereby removing regional through-traffic from their downtown area along CSAH 150 (Main Street). Fletcher Lane. It is expected that when the Fletcher by-pass is constructed the county would transfer jurisdiction of the current CSAH 150 (Main Street) to Rogers. The CSAH mileage would then be transferred from CSAH 150 (Main Street) to the new Fletcher by-pass route. When the transfer occurs it is presumed the Fletcher by-pass route would be designated as the new CSAH 150. Project's Effect On Annual Operating Budget Notes Cost Breakdown Total Land Acquisition If the current CSAH 150 mileage is transferred to the new Fletcher By-pass This is a provisional project which may be included in the funded program subject there would be no impact to department staff or annual operating cost. to the availability of federal aid or other revenues. Construction \$9,919,000 Consulting Furnishings/Equipment Contingency TOTAL \$9.919.000 Prior 2013 2014 2015 2016 2017 Beyond 2017 TOTAL **Funding Source Appropriations Estimate Estimate Estimate Estimate Estimate Estimate** Property tax **Bonding Federal** State Enterprise income Other TOTAL

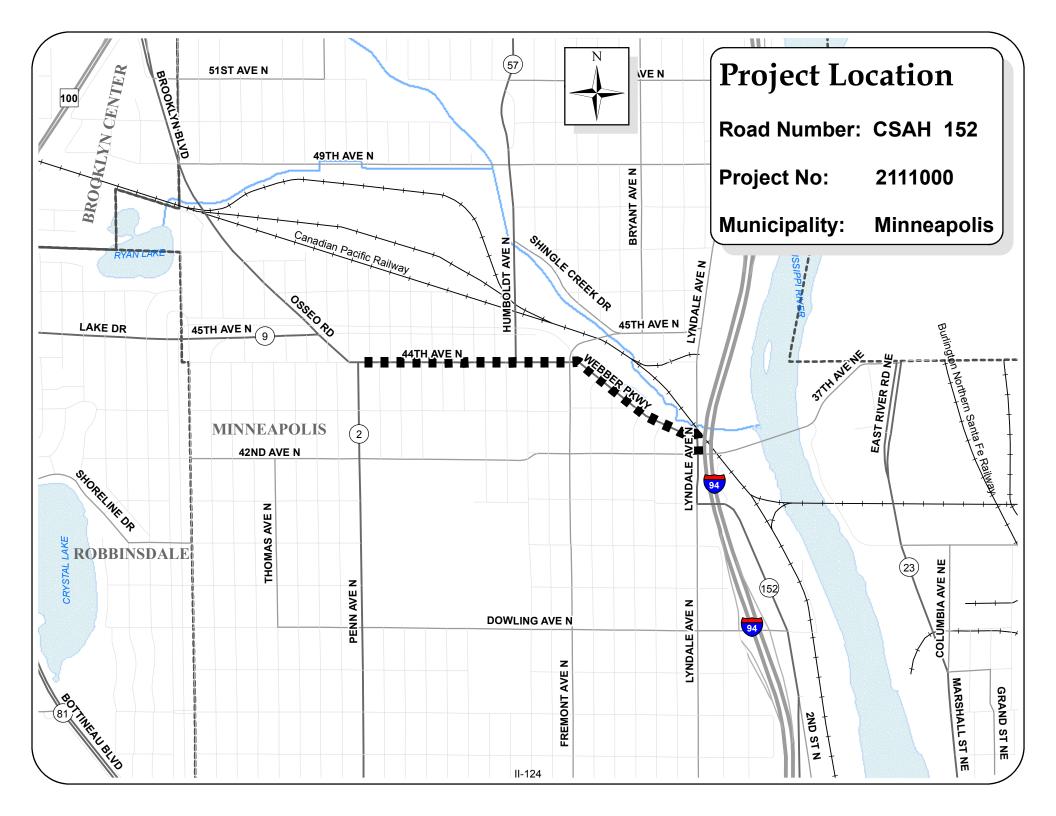


#### **HENNEPIN COUNTY 2013 CAPITAL BUDGET** MINNESOTA **AND 2013-2017 CAPITAL IMPROVEMENT PLAN** Major Program: CSAH 152 - Reconstruct Intersection Area of Nokomis Parkway and Edgewater Boulevard Public Works Project Name: Project Number: Department: Transportation 2052200 **Building:** Funding Start: 2016 Funding Complete: Description & Location Purpose & Justification: The project consists of reconstructing the area of the intersection of CSAH 152 (Cedar Avenue South) The area experiences a high accident rate and congestion because of inadequate capacity and the close proximity of and Nokomis Parkway, including the adjacent intersection at Edgewater Boulevard in Minneapolis. The the Edgewater Boulevard intersection to the Nokomis Parkway intersection. The traffic operational problems are also City of Minneapolis has hired a consultant to work with agency and neighborhood interests to develop affected by the existance of a signalized intersection at the north end of Trunk Highway 77. The purpose of the concepts for review and selection. project is to improve access to and from Nokomis Parkway and improve overall safety. Project's Effect On Annual Operating Budget Notes Cost Breakdown Total Land Acquisition This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenues. Construction \$827,000 Consulting Furnishings/Equipment Contingency TOTAL \$827,000 Prior 2013 2014 2015 2016 2017 Beyond 2017 TOTAL **Funding Source Appropriations** Estimate **Estimate Estimate** Estimate **Estimate** Estimate Property tax **Bonding** Federal State Enterprise income Other

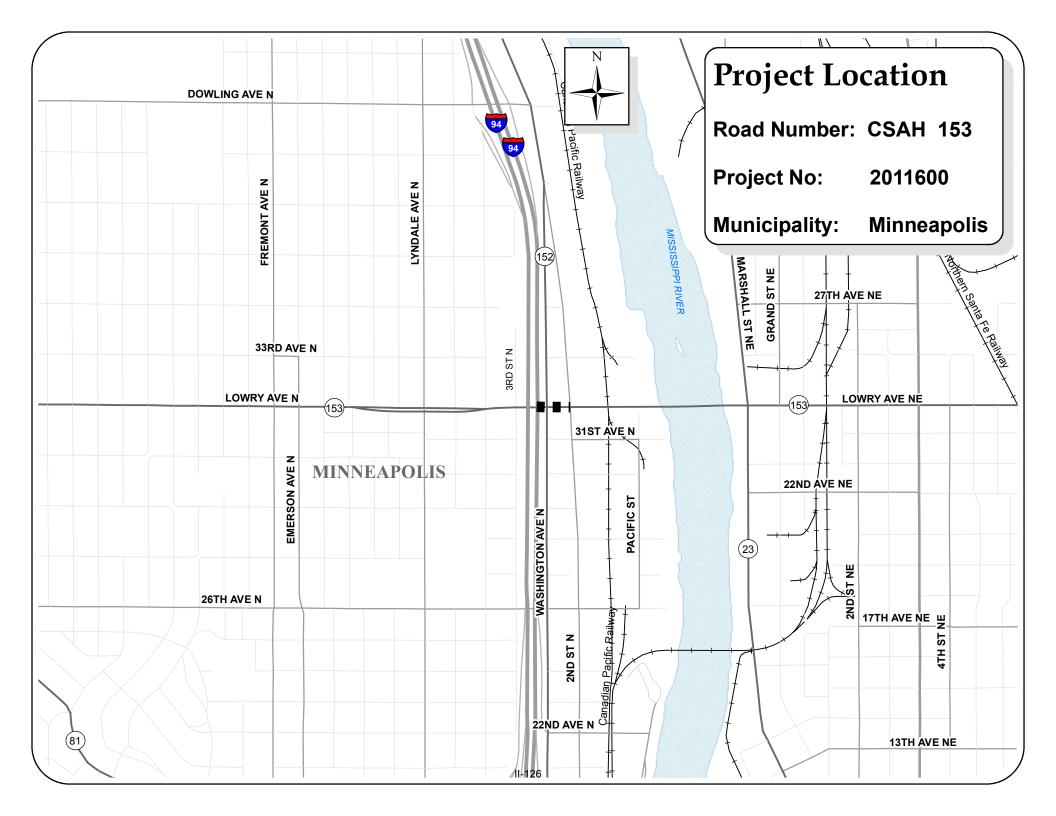
TOTAL



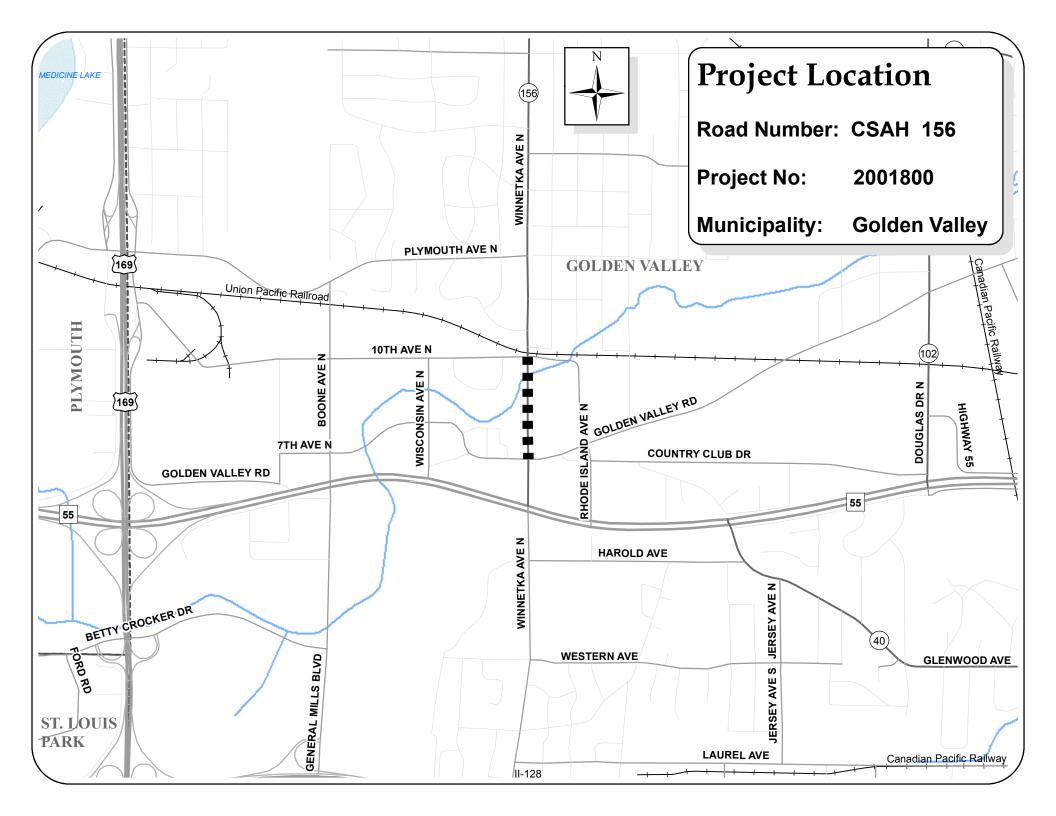
#### **2013 CAPITAL BUDGET** HENNEPIN COUNTY MINNESOTA **AND 2013-2017 CAPITAL IMPROVEMENT PLAN** Major Program: CSAH 152 - Reconstruct roadway from TH - 100 to I - 694 Public Works Project Name: Department: Project Number: 2090600 Transportation Building: Funding Start: 2015 Funding Complete: **Description & Location** Purpose & Justification: This project consists of reconstructing CSAH 152 (Brooklyn Boulevard) from north of TH 100 to south of The purpose of this project is to improve the safety and operation of the roadway. Interstate 94/694 in Brooklyn Center. Project's Effect On Annual Operating Budget Cost Breakdown Total Land Acquisition No impact to department staff or annual operating cost. This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenue. Construction \$12,910,000 Consulting Furnishings/Equipment Contingency TOTAL \$12,910,000 2013 2014 2016 2017 Beyond 2017 Prior 2015 **TOTAL Funding Source Appropriations Estimate Estimate Estimate Estimate Estimate** Estimate Property tax Bonding Federal State Enterprise income Other TOTAL



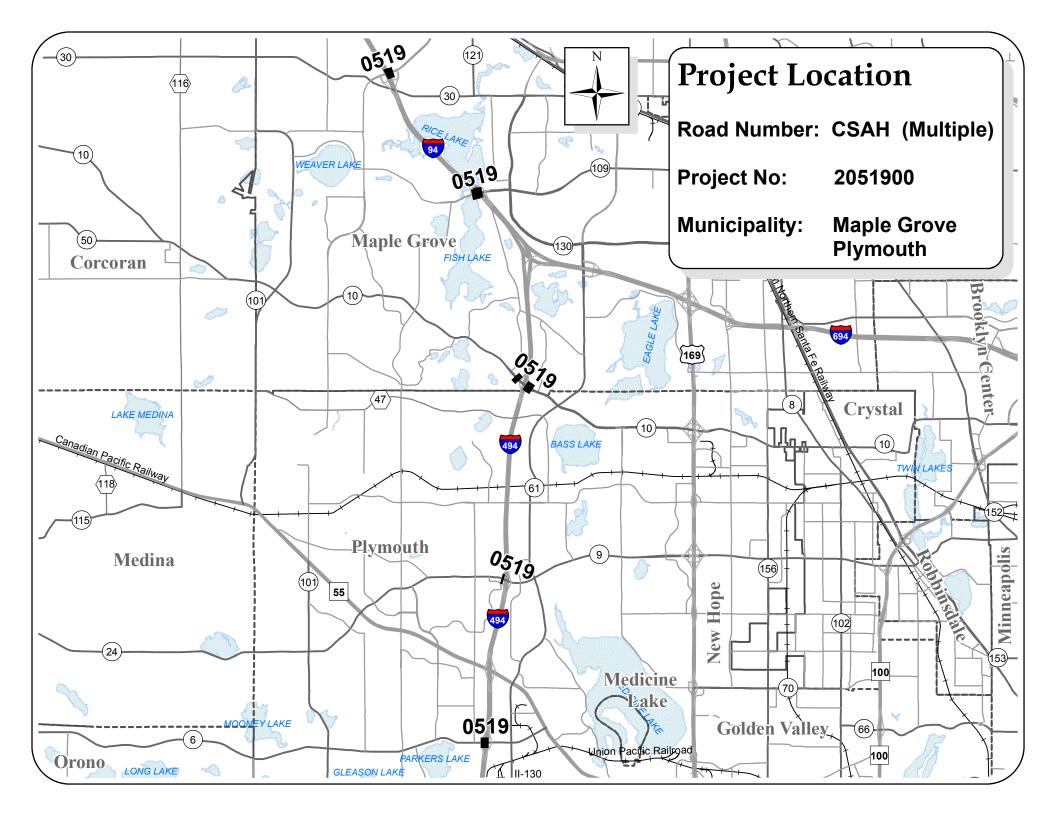
#### **HENNEPIN COUNTY 2013 CAPITAL BUDGET** MINNESOTA **AND 2013-2017 CAPITAL IMPROVEMENT PLAN** Major Program: CSAH 152 - Reconstruct Road from CSAH 2 (Penn Avenue N) to 42nd Avenue N Public Works Project Name: Department: Project Number: 2111000 Transportation Building: Funding Start: 2015 Funding Complete: 2015 **Description & Location** Purpose & Justification: The project consists of reconstructing CSAH 152 from CSAH 2 (Penn Avenue North) to 41st Avenue The purpose of the project is to improve the condition of the pavement. The current roadway is deficient in drainage and structural condition. This project presents an opportunity to benefit mulitiple modes of travel when completed. North in Minneapolis. Project's Effect On Annual Operating Budget Cost Breakdown Total Land Acquisition No impact to department staff or annual operating cost. This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenues. Construction \$10,076,000 Consulting Furnishings/Equipment Contingency TOTAL \$10,076,000 2014 2017 Beyond 2017 Prior 2013 2015 2016 **TOTAL Funding Source Appropriations Estimate Estimate Estimate Estimate Estimate** Estimate Property tax Bonding Federal State Enterprise income Other TOTAL



#### **HENNEPIN COUNTY 2013 CAPITAL BUDGET** MINNESOTA **AND 2013-2017 CAPITAL IMPROVEMENT PLAN** Major Program: Public Works Project Name: CSAH 153 - Reconstruct Lowry Avenue from east of I-94 to 2nd Street N Department: Project Number: Transportation 2011600 **Building:** Funding Start: 2016 Funding Complete: 2016 **Description & Location** Purpose & Justification: The Lowry Avenue Corridor Plan recommends the reconstruction and roadside enhancement of The purpose of the project is to improve this segment of CSAH 153 (Lowry Avenue North) in accord with the Lowry various segments of CSAH 153 (Lowry Avenue North) in Minneapolis. The intent of this project is to Avenue Corridor Plan developed by the county in conjunction with neighborhoods and a technical advisory provide funding for the next segment of CSAH 153 (Lowry Avenue North) to be improved, currently anticipated to be from east of I-94 to the west limits of the Lowry Avenue Bridge Replacement project (CP 153/0416). Project's Effect On Annual Operating Budget Notes Cost Breakdown Total **Land Acquisition** No impact to department staff, or annual operating cost. This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenues. Construction \$661,000 Consulting Furnishings/Equipment Contingency TOTAL \$661.000 Prior 2013 2014 2015 2016 2017 Beyond 2017 **TOTAL** Funding Source **Appropriations Estimate Estimate Estimate Estimate Estimate Estimate** Property tax **Bonding Federal** State Enterprise income Other TOTAL



#### **HENNEPIN COUNTY 2013 CAPITAL BUDGET** MINNESOTA **AND 2013-2017 CAPITAL IMPROVEMENT PLAN** Major Program: Public Works Project Name: CSAH 156 - Construct Safety Improvements & Relocate Streetscaping Near 10th Ave. Department: Project Number: Transportation 2001800 Building: Funding Start: 2015 Funding Complete: 2015 **Description & Location** Purpose & Justification: This project consists of constructing a median and a right turn lane at the McDonalds restaurant and The purpose of the project is to improve the safety and operation of the roadway. the relocation of streetscape improvements. Project's Effect On Annual Operating Budget Cost Breakdown Notes Total **Land Acquisition** No impact to department staff or annual operating cost. This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenue. Construction \$1,889,000 Consulting Furnishings/Equipment Contingency TOTAL \$1,889,000 Prior 2013 2014 2015 2016 2017 Beyond 2017 **TOTAL** Funding Source Estimate **Appropriations Estimate Estimate Estimate Estimate Estimate** Property tax Bonding Federal State Enterprise income Other TOTAL



#### HENNEPIN COUNTY **2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PLAN MINNESOTA** Major Program: I-494 - Participate in Mn/DOT's Reconstruction of I-494 from I-394 to CSAH 30 Public Works Project Name: Department: Project Number: Transportation 2051900 Building: Funding Start: 2017 Funding Complete: Description & Location Purpose & Justification: The Minnesota Department of Transportation (Mn/DOT) will be reconstructing I-494 and I-94 from I-394 The county likely benefits from improvements to the interstate system to the extent that more traffic stays on the in Minnetonka on the south end. northward through the City of Plymouth, to CSAH 30 in Maple Grove. interstate system rather than diverting to the county's highway system. Hennepin County and Mn/DOT each have a The project consists of participating in Mn/DOT's reconstruction of traffic signals and other roadway cost participation policy that addresses payment for items like the replacement of traffic signals that are part of both features at several locations along I-494 and I-94. The county highways that interchange with I-494 and highway systems. The purpose of this project is to provide the county's share of funds that will be needed as the I-94 include CSAHs 6, 9,10,109, and 30. design of the I-494 and I-94 reconstruction project progresses. Project's Effect On Annual Operating Budget Notes Cost Breakdown Total Land Acquisition This is a provisional project which may be included in the funded program subject to the availability of federal aid or other revenues. Construction \$2,000,000 Consulting Furnishings/Equipment Contingency TOTAL \$2,000,000 Prior 2013 2014 2015 2016 2017 Beyond 2017 **TOTAL Funding Source Appropriations Estimate Estimate Estimate Estimate Estimate Estimate** Property tax Bonding Federal State Enterprise income

Other TOTAL

### **2013 CAPITAL BUDGET** AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program: Project Name: Public Works Facility Vehicle Wash Public Works Project Number: 0031629 Department Transportation **Building: Public Works Facility** Funding Start: 2002 Completion: 2013

Purpose & Justification:

#### **Description & Location:**

This project is located at the Medina Public Works Facility on 1600 Prairie Drive in Medina. This project includes the installation of new automated vehicle wash systems in each of the two existing vehicle wash bays. The new vehicle wash will be used year around on all County vehicles in the fleet, including the snow and ice control fleet. County passenger vehicles and County utility trucks. There is also a possibility that an agreement will be reached with the City of Medina to use the automated vehicle wash to clean Medina's City vehicles.

The manual vehicle wash system that is currently in use will be retained and with minor modifications, it will be used to hand wash passenger vehicles and small trucks by Sentence to Service (STS) crews, as they can be utilized based on their availability.

The installation of automated vehicle wash systems at the Public Works Facility will provide for consistent and thorough vehicle washing of County snow plow trucks while minimizing the amount of waste water generated of during snow and ice control events. The automated wash systems will decrease the amount of time needed to completely wash a vehicle. This upgrade will provide a more thorough washing of vehicles since there is currently no means with the existing manual wash system to wash horizontal surfaces above a person's reach.

The automated system will be used during spring, summer and fall seasons to clean larger trucks facilitating washing of horizontal surfaces on those trucks above a person's reach.

The Public Work's Central Mobile Equipment Division (CMED) has experienced increased repairs of equipment since moving into the Medina facility that are attributable to the existing manual wash facility. Examples of repairs are electrical system malfunctions and increased corrosion of metal bodies. These breakdowns impair the Public Works operations' ability to provide efficient and timely snow and ice control.

Project's Effect On Anı	nual Operating Budget:		Funding Source	e Notes:			Cost Breakdown	Total
							Land Acquisition	\$0
	<ul> <li>&amp; equipment costs (Transpor</li> </ul>	tation)					Construction	\$670,000
\$ 10,000 increase in water							Consulting	\$106,000
\$ 5,000 TOTAL Decrease	<del>)</del>						Furnishings/Equipment	\$0
			Evnandituras as	of December 31, 20	42. ¢2.070		Other/Contingency	\$111,000
	Drior 2012			or December 31, 20	112: \$2,970		TOTAL	\$887,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	IOTAL
Property Tax	\$94,000							\$94,000
Bonding		\$793,000						\$793,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$94,000	\$793,000	\$0	\$0	\$0	\$0	\$0	\$887,000

## HENNEPIN COUNTY 2013 CAPITAL BUDGET MINNESOTA AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program:Public WorksProject Name:Affordable Housing 2013-2017DepartmentHousing, Community Works and TransitProject Number:1000902

Building: Not Applicable Funding Start: 2013 Completion: 2017

#### **Description & Location:**

This project is closely related to the Affordable Housing Incentive Fund (AHIF), managed by the Hennepin County Housing & Redevelopment Authority (HCHRA). Annually the HCHRA issues a request for proposals (RFP) seeking qualified respondents for funds from the AHIF. This project supplies the capital funding from the County for the AHIF.

### Purpose & Justification:

Lack of affordable housing continues to be a critical issue in terms of ensuring employment accessibility within the County and in helping to address client social service needs. Hennepin County, acting through its Housing and Redevelopment Authority, seeks to serve as a catalyst and "last resort" funding agency to facilitate provision of additional affordable housing.

Affordable Housing meets the following Hennepin County Overarching Goal:

People are Self-reliant. People achieve success with the support of essential services, have access to affordable housing and opportunities for life-long learning.

Federal assistance programs define affordable housing as housing that costs no more than 30% of monthly household income. According to US Census Data (2010 American Community Survey 3-year estimates), 37.5% (175,150) of Hennepin County households had housing costs totaling 30% or more of household income (up from 25.0% (104,448 households) in the 2000 Census).

The AHIF Program has assisted over 4,280 affordable housing units and leveraged over \$747 million in other private and public funding.

Consistent with the Housing and Redevelopment Authority's Strategic Plan (Resolution 08-HCHRA-12 approved September 9, 2008) the HRA continues to pursue sustainable funding for its programs, including prudent use of the HRA levy.

Project's Effect On Annual	Operating Budget:		Funding Source	Notes:			Cost Breakdown	Total
			"Other" funding is	property taxes levied	by the Hennepin (	County Housing &	Land Acquisition	\$0
			Redevelopment A	uthority (HCHRA).			Construction	\$0
							Consulting	\$0
Impact for Department:	\$0	\$0 per year					Furnishings/Equipment	\$0
Impact for Property Services:	\$0	per year					Other/Contingency	\$14,500,000
TOTAL: \$0 per year		per year					TOTAL	\$14,500,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	IOTAL
Property Tax								\$0
Bonding								\$0
Federal								\$0
State								\$0
Enterprise income								\$0
Other		\$2,500,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000		\$14,500,000
TOTAL	\$0	\$2,500,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$0	\$14,500,000

### 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program: Public Works

**Department** Housing, Community Works and Transit

Building: Not Applicable

#### **Description & Location:**

The 66th Street (CSAH 53) Corridor in Richfield is a major cross-town connection between the Southdale area and the airport/Mall of America. It runs adjacent to the City's major natural areas, including Wood Lake, Richfield Lake, and Veterans Memorial Park. It also contains several clusters of commercial activity of varying degrees of viability.

This project utilizes a corridor approach to redeveloping the 66th Street corridor, using the principles of Hennepin Community Works to focus improvement efforts in the area to maximize its potential. More specifically the project focuses on three nodes along 66th Street as a catalyst for greater redevelopment of the area: 66th Street /Penn (CSAH 32), 66th/Portland (CSAH 35), and 66th/Cedar Avenues (aka Richfield Parkway).

As a Hennepin Community Works project, the County and the Hennepin County Housing and Redevelopment Authority (HRA) will partner with the City of Richfield, the Richfield HRA and private redevelopers.

The County has already assisted in a corridor study of 66th Street, the alignment and design of Richfield Parkway, and in acquiring properties adjacent to 66th Street and Richfield Parkway for the Cedar Point commercial development consisting of Home Depot, Target and other commercial businesses. The County will continue to work with the City of Richfield and Richfield HRA to implement Richfield Parkway between 63rd and 65th Streets. 2012 and 2013 funds will be used for land acquisition for the development of Richfield Parkway, which includes the Intercity Trail, and adjacent development of senior housing.

Project Name: 66th Street Corridor

Project Number: 0031698

Funding Start: 2005 Completion: 2013

### Purpose & Justification:

This project aims to stimulate employment, strengthen community connections, improve natural systems, and coordinate public and private resources. To realize these goals, the 66th Street corridor/Richfield Parkway project focuses on accomplishing the following strategies:

<u>Transit Enhancement:</u> The corridor provides access to major destinations in the area, including Southdale, the airport, and Mall of America. 66th Street and Richfield Parkway currently host 3 Metro Transit routes. Improvements associated with the proposed project would allow the addition or relocation of 1 route and add service stops to this area.

<u>Employment Generation</u>: The completion of the combined Storm Water and Parkway Project is expected to trigger the redevelopment of the two blocks immediately west of the Cedar Point Development. It is anticipated that the development would be senior housing with services and could generate over 30 healthcare and property management jobs.

<u>Storm Water Quality Improvements:</u> The project proposes to improve the quality of Taft and Legion Lakes by utilizing active treatment methods to reduce phosphorus, reuse storm water, and provide regional storm water treatment to help address water quality requirements for future redevelopment and roadway reconstruction.

<u>Transportation and Safety Improvements:</u> This project would provide the right-of-way needed for the completion of Richfield Parkway north of 66th Street, a replacement roadway to support new development in the Cedar Point Corridor. The road reconstruction adds mobility elements to the area including a regional multi-use trail and improved shoulders for on-street bicyclist.

<u>Green Corridors:</u> This project would also complete a right-of-way gap which exists for the regional multi-use trail connecting Richfield to the Minneapolis Grand Rounds, to the Minnesota River Valley in Bloomington and to the Nine Mile Creek in Edina via the Three Rivers Park Intercity Regional Trail.

Project's Effect On Annual	Operating Budget:		Funding Source	e Notes:			Cost Breakdown	Total
							Land Acquisition	\$6,000,000
							Construction	\$0
							Consulting	\$0
Impact for Department:					Furnishings/Equipment	\$0		
Impact for Property Services:	\$0			Expenditures as of December 31, 2012: \$6,774,427				\$1,200,000
TOTAL: \$0 per year		per year					TOTAL	\$7,200,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	IOIAL
Property Tax								\$0
Bonding	\$6,950,000	\$250,000						\$7,200,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$6.950.000	\$250,000	\$0	\$0	\$0	\$0	\$0	\$7,200,000

## 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program: Public Works

**Department** Housing, Community Works and Transit

Building: Not Applicable

### **Description & Location:**

The Minnehaha-Hiawatha Corridor parallels the Hiawatha LRT line from the Midtown Greenway to Minnehaha Parkway, between the LRT line and Minnehaha Avenue. The corridor's proximity to the LRT line provides incredible opportunity for development, yet the corridor experiences many challenges: difficult traffic, bicycle, and pedestrian crossings of Hiawatha Avenue; a utility corridor that includes railroad tracks and high voltage power lines; poor quality pedestrian and bicycle facilities; aging industrial (including brownfield) land uses; an irregular street grid creating site access and parcel configuration problems; and other challenges for private assembly of sites for redevelopment.

Project Name: Minnehaha-Hiawatha Community Works

Project Number: 0031742

Funding Start: 2007 Completion: 2015

### Purpose & Justification:

The Minnehaha-Hiawatha Community Works (MHCW) project's purpose is to maximize the Hiawatha LRT line's potential benefits by leveraging County infrastructure investments to promote economic development, improve the area's natural systems, improve transportation (including bike and pedestrian access), and enhance the area's tax base. HKGI was hired in 2008 to develop a Strategic Investment Framework and implementation strategy for guiding corridor investment. In December 2010, HKGI completed the final draft, which includes identification of priority projects for short- and medium-term implementation. This process has included extensive public participation and compilation of existing reports and data to inform an analysis of corridor issues.

The 46th Street Pilot Lighting Project was completed as part of MHCW. This collaboration between Hennepin County and the City of Minneapolis leveraged \$40,000 in Minneapolis funds and \$50,000 Local Road Research Board funds. The project involved the installation of 55 efficient street lights on 46th St. between 34th and 46th Ave. The project also includes multi-year tracking of energy use, capital and operating costs, maintenance, light quality, and public perceptions to document LED and induction light performance versus the city's standard high-pressure sodium bulbs. This project addresses several community priorities, including safety enhancements; better access to LRT stations and neighborhoods; improved connectivity to St. Paul; support for sustainable technology; and government-neighborhood collaboration.

In December 2010, Hennepin County received a \$100,000 Community Action for a Renewed Environment award from the US EPA. The county is collaborating with two dozen area community and business groups, local and state government agencies, and non-profit organizations to identify and prioritize environmental risks in the Minnehaha corridor area and East Phillips. The result of this work will be an action plan to address key environmental risks identified by the community.

Project's Effect On Annual	Operating Budget:		Funding Source	Notes:			Cost Breakdown	Total	
None.			In December 2010	, Hennepin County r	eceived a \$100,00	0 award from the	Land Acquisition	\$1,150,000	
			US Environmental	Protection Agency.			Construction	\$3,200,000	
							Consulting	\$1,650,000	
Impact for Department:	\$0	\$0 per year				Furnishings/Equipment	\$0		
Impact for Property Services:	\$0				nditures as of December 31, 2012: \$1,451,758				
TOTAL: \$0 per year		per year					TOTAL	\$6,000,000	
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL	
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	IOTAL	
Property Tax								\$0	
Bonding	\$3,500,000	\$800,000	\$800,000	\$800,000				\$5,900,000	
Federal	\$100,000							\$100,000	
State								\$0	
Enterprise income								\$0	
Other								\$0	
TOTAL	\$3,600,000	\$800,000	\$800,000	\$800,000	\$0	\$0	\$0	\$6,000,000	

### 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program: Public Works

**Department** Housing, Community Works and Transit

Building: Not Applicable

### **Description & Location:**

Transit-oriented development (TOD) assists housing and economic development along corridors throughout the County. The Metropolitan Council 2030 systems map of the regional transit corridors identifies three corridors entirely in Hennepin County: Hiawatha, Bottineau Boulevard, and Southwest.

Per Resolution #11-HCHRA-0027S1, the following specific projects were identified as recipients of \$2 million in bonding and \$2 million in levy appropriations for 2011 per project #0031653: Corridors of Opportunity, multijurisdictional, \$800,000; Dunwoody Flats in Minneapolis, \$128, 000 grant/\$150,000 loan; Hi-Lake Triangle in Minneapolis, \$300,000 grant/\$150,000 loan; Longfellow Station in Minneapolis , \$300,000 grant; Seward Commons in Minneapolis, \$67,000 gran; Emerge Community and Technology Center in Minneapolis, \$400,000 loan; West Broadway Office/Retail in Minneapolis, \$450,000 loan; Lyndale Garden Center in Richfield, \$850,000 loan.

The 2011 TOD funding mix provided the opportunity to award levy funds in the form of short term loans, and therefore the potential to create a self-sustaining revolving loan fund over time. The 2012 funding allocation allows for a greater portion of program funds to be awarded as loans, furthering the potential to create a self-sustaining revolving loan fund by providing short-term loans where appropriate.

2012 TOD projects are anticipated to be determined by the HCHRA Board on May 1, 2012.

Project Name: Transit Oriented Development 2013-2017

Project Number: 1000903

Funding Start: 2013 Completion: 2017

### Purpose & Justification:

The completion of the Hiawatha LRT project has yielded significant positive impacts on land use patterns, tax base growth, housing and commercial development. Over 7,700 new higher density housing units have been constructed, commercial activity has been strong at both ends of the line, and residential property values in Hiawatha station areas have increased more than surrounding areas over the same time period. A recent University of Minnesota Center for Transportation Studies publication "The Hiawatha Line: Impacts on Land Use and Residential Housing Value" isolated the value of proximity and access to an LRT station, and concluded that Hiawatha LRT has generated over \$18 million worth of added value for single-family homes, and over \$6.5 million for multifamily homes. This success was predicated upon targeted public sector investments that have leveraged substantial private investment. With planning for the Central, Southwest, and Bottineau underway, the multiple jurisdictions involved in these transit corridors are focusing on land use patterns, tax base growth, housing and commercial development.

Market studies indicate a potential for significant job, housing and tax base growth associated with new transit stops and stations along Hennepin's corridors. In the current economic climate, targeted use of public investment will be required to leverage privately sponsored and financed development for these potential benefits to be fully realized. In addition to direct investment in transit corridors, the County has also supported land use and development planning at several station locations with financing and staff time. These plans seek to help guide transit-oriented development (TOD) at and around key stations. TOD supports Hennepin County's Cool County and Active Living initiatives by supporting transit usage, reducing greenhouse gas emissions, reducing urban sprawl, and promoting biking and walking. Investments in TOD through this program enhance the tax base.

Project's Effect On Annua	l Operating Budget:		Funding Source	Notes:			Cost Breakdown	Total
None.			"Other" funding is	property taxes levied	by the Hennepin (	County Housing &	Land Acquisition	\$0
			Redevelopment A	uthority (HCHRA).	Construction	\$3,009,421		
							Consulting	\$0
Impact for Department:	\$0	per year			Furnishings/Equipment	\$0		
Impact for Property Services:	\$0	per year					Other/Contingency	\$12,000,000
TOTAL: \$0 per year		per year					TOTAL	\$15,009,421
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	IOIAL
Property Tax								\$0
Bonding		\$1,009,421						\$1,009,421
Federal								\$0
State								\$0
Enterprise income								\$0
Other		\$2,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000		\$14,000,000
TOTAL	\$0	\$3,009,421	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$0	\$15,009,421

## 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program: Public Works

**Department** Housing, Community Works and Transit

Building: Not Applicable

### **Description & Location:**

The proposed Southwest Light Rail Transit line will serve the cities of Eden Prairie, Minnetonka, Edina, Hopkins, St Louis Park, and Minneapolis. The 17 stations along the line are opportunities to maximize the LRT investment by knitting the LRT station areas together with the LRT line. The station areas are typically thought of as the one-half mile radius surrounding the station. These station areas are opportunities to provide a full range of housing choices, enhance the natural environment, provide transportation options and create jobs.

Proposed station areas included in this project are as follows:

Minneapolis: Royalston, Van White, Penn, 21st & West Lake

St. Louis Park: Beltline, Wooddale, Louisiana Hopkins: Blake, Downtown Hopkins, Shady Oak

Minnetonka: Opus & Shady Oak

Eden Prairie: City West, Golden Triangle, Town Center, SW Station, Mitchell Rd

The Community Works investment area around each station is described as follows:

- 1. For redevelopment purposes: 1/4 mile surrounding each station.
- 2. To create pedestrian connections to the station up to ½ mile radius surrounding each station.
- 3. To create bicycle connections to the station: up to a 2 mile radius surrounding each station
- As necessary to link to natural areas, amenities and employment/economic activity areas.

Project Name: Southwest LRT Community Works

Project Number: 0031805

Funding Start: 2011 Completion: 2016

### Purpose & Justification:

This project seeks to engage Hennepin County, the cities, Metropolitan Council, elected officials, citizens and other stakeholders of the Southwest LRT line to effectively streamline planning, address infrastructure needs, improve housing choices, market development opportunities, create walkable/bikable communities, and collectively advocate for LRT betterments and corridor funding.

The Southwest Community Works Project purpose is to create a shared corridor vision, to coordinate planning and public investments, address corridor-wide issues, foster communication, and stimulate economic development opportunities.

The Southwest LRT Community Works project seeks to maximize the Southwest LRT investment by creating connections to LRT stations, surrounding the stations with transit supportive land uses and leveraging other resources to achieve project objectives.

<b>Project's Effect On Annual</b>	Operating Budget:		Funding Source	e Notes:			Cost Breakdown	Total
None.			In 2010, Hennepir	County received a M	Land Acquisition	\$0		
				ing activities. In 2011	Construction	\$9,000,000		
				ıstainable Communiti	Consulting	\$0		
Impact for Department:	\$0	per year	Council) for variou	is planning activities.	Furnishings/Equipment	\$0		
Impact for Property Services:	\$0	per year	Expenditures as	of December 31, 20	12: \$218,760		Other/Contingency	\$825,000
TOTAL: \$0 per year					TOTAL	\$9,825,000		
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	IOIAL
Property Tax								\$0
Bonding	\$3,000,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$0		\$9,000,000
Federal	\$800,000							\$800,000
State								\$0
Enterprise income								\$0
Other	\$25,000							\$25,000
TOTAL	\$3,825,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$0	\$0	\$9,825,000

## 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program: Public Works

**Department** Housing, Community Works and Transit

Building: Not Applicable

### **Description & Location:**

Funds will strategically target projects that will maximize the public benefits of existing Hennepin County investments and support municipalities' redevelopment efforts that are aligned with Hennepin County policies and goals. The program will be implemented in partnership with municipalities, and other pertinent public agencies including other County Departments. Examples include focused land use planning at key intersections of County roads in conjunction with road construction projects; planning and/or implementation of pedestrian, bike, and transit connections related to Hennepin County library or other public facilities projects; and feasibility analyses that allow municipalities to make more informed decisions regarding development and public investment. Funds will only be used for project located along Hennepin County Road Corridors and Hennepin County Regional Railroad Authority Corridors.

The goals of the corridor planning project are consistent with the principles of the Community Works Program, including:

- + Stimulate employment development
- + Build bridges for effective planning and implementation
- + Maintain and improve natural resources
- + Strengthen communities through connections
- + Enhance the tax base

Program guidelines designed to leverage non-county funds, focus on transit areas, corridors and County investments. A pilot will be created to address the needs of municipalities with limited resources.

Project Name: Community Works Corridor Planning

Project Number: 0031720

Funding Start: 2006 Completion: 2017

### Purpose & Justification:

Current economic conditions have led to record housing foreclosures, vacant commercial and industrial properties, and distressed areas within formerly stable communities. Municipalities have experienced shrinking tax base and cuts to local government aid thus reducing their ability to address these problems. Smaller municipalities face an additional hurdle of limited staff resources to effectively identify, plan, and prioritize strategies to address these issues. Foreclosures, vacant commercial and distressed areas reduce Hennepin County revenues, create a blighting influence on the surrounding community, and in some cases, negatively impact the County's investments in transportation and transit corridors.

Housing, Community Works Transit Department receives requests for assistance from not only municipalities, but also from other County Departments to assist in implementing various land use planning, feasibility, and economic development strategies that align with County goals and priorities.

To broaden the scope of project assistance staff can provide to the County's municipalities and other Departments, the Department of Housing, Community Works and Transit is requesting the establishment of a corridor planning program. The corridor planning program will strategically target projects that maximize the public benefits of existing Hennepin County investments and support municipalities' redevelopment efforts that are aligned with the guiding principles of the Community Works Program. A goal of the project is to fund efforts that lead to municipal self sufficiency.

Project's Effect On Annua	Operating Budget:		Funding Source	e Notes:			Cost Breakdown	Total
None.							Land Acquisition	\$0
							Construction	\$0
							Consulting	\$2,350,000
Impact for Department:	\$0	per year			Furnishings/Equipment	\$0		
npact for Property Services: \$0 per year			Expenditures as	of December 31, 20	Other/Contingency	\$0		
TOTAL: \$0 per year					TOTAL	\$2,350,000		
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	IOTAL
Property Tax	\$1,100,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000		\$2,350,000
Bonding								\$0
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$1,100,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$0	\$2,350,000

### 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program:	Public Works	Project Name:	Bottineau LRT Community Wo	rks
Department	Housing, Community Works and Transit	Project Number:	0031591	
Building:	Not Applicable	Funding Start:	2000 Completion	n: 2015
D 1 41 0 1 41				

#### **Description & Location:**

Hennepin County, in cooperation with a consortium of public and private partners, including the Cities of Minneapolis, Robbinsdale, Crystal, Brooklyn Park, Osseo, and Maple Grove, has initiated a planning process to examine possibilities for transit, economic development and livable community enhancements along the Northwest Corridor (aka Bottineau Boulevard Corridor). These efforts have led to the reconstruction and planned reconstruction of Bottineau Boulevard from north Minneapolis to 63rd Avenue in the City of Brooklyn Park. Coinciding with the reconstruction of Bottineau Boulevard from a state highway to a community corridor is the development of Bottineau Transitway.

The Bottineau Transitway is a proposed LRT project that will provide for transit improvements in the Bottineau Boulevard (CSAH 81) Corridor. The Bottineau Transitway extends approximately 13 miles from downtown Minneapolis to the northwestern Hennepin County through north Minneapolis and the suburbs of Golden Valley, Robbinsdale, Crystal, New Hope, Brooklyn Park, Maple Grove, and Osseo. The Bottineau Transitway will connect north Minneapolis and the northwest suburbs with the region's systems of transitways.

### Purpose & Justification:

The Northwest Corridor Community Works Partnership was established by County Board Resolution 00-2-58 "to study the County Road 81 corridor." The partnership will promote and direct improvements in the corridor and motivate the mobilization of resources and actions required for implementation of the Northwest corridor strategy.

The Northwest Corridor Community Works Partnership (aka Bottineau Boulevard Partnership) has been established to offer opportunities to 1) promote in-fill development; 2) better connect the labor force with growing employment opportunities; 3) strengthen mobility and access between and within suburban communities along the corridor and to Minneapolis' central business district; 4) maximize public infrastructure investments; and 5) plan for the possibility of a dedicated LRT transitway linking the entire Bottineau Corridor to downtown Minneapolis. Potential redevelopment and enhancements must be integrated into a comprehensive strategy.

Project's Effect On Annua	l Operating Budget:		Funding Source	Notes:			Cost Breakdown	Total
			"Other" funding of	\$120,000 is transfer	from contingency.	"State" reflects	Land Acquisition	\$5,500,000
				ouncil Livable Comm			Construction	\$250,000
				rtation grant. Per Re		, ,	Consulting	\$747,000
Impact for Department:	\$0	per year	1	s was transferred to a	Furnishings/Equipment	\$0		
Impact for Property Services:	\$0	per year	project.		Other/Contingency	\$1,232,090		
TOTAL: \$0 per year			Expenditures as of	of December 31, 201	TOTAL	\$7,729,090		
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	IOIAL
Property Tax								\$0
Bonding	\$4,232,090	\$500,000	\$1,000,000	\$1,000,000				\$6,732,090
Federal	\$750,000							\$750,000
State	\$127,000							\$127,000
Enterprise income								\$0
Other	\$120,000							\$120,000
TOTAL	\$5,229,090	\$500,000	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$7,729,090

## 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

 Major Program:
 Public Works
 Project Name:
 Penn Ave Community Works

 Department
 Housing, Community Works and Transit
 Project Number:
 1001125

 Building:
 Not Applicable
 Funding Start:
 2013
 Completion:
 2013

 Description & Location:
 Purpose & Justification:

Penn Avenue runs north and south through the western side of the City of Minneapolis. This project will be located along Penn Avenue between Highway 55 and 44th Avenue North.

The Penn Avenue corridor intersects with major transportation routes including Glenwood Avenue (County Road 40), Olson Memorial Highway (State Highway 55), Golden Valley Road (County Road 66), West Broadway (County Road 81), Lowry Avenue (County Road 153), Brooklyn Boulevard (County Road 152) and I-394.

In 2013 a scope of work will be prepared - a pre- National Environmental Policy Act (NEPA document that includes 15% level engineering (definition) and an implementation plan for inside Right of Way (ROW) and outside ROW improvements and enhancement. A major component of the work in 2013 includes community engagement opportunities for government and citizens to work together looking for practical and resourceful ideas to improve the Penn Avenue corridor.

The Penn Avenue corridor is the home of major housing and neighborhood activity nodes which provide commercial services and employment opportunities to surrounding neighborhoods.

The Penn Avenue corridor is strategically located to serve as a focal point for redevelopment in North Minneapolis and recovery from the destructive forces of the 2011 tornado, the foreclosure crisis and the current economic recession. Hennepin Community Works is a program with demonstrated effectiveness in bringing communities together to create jobs, provide access to employment, and enhance the long term value of communities by investing in infrastructure, housing, public works, parks and the natural environment.

The Hennepin County Board of Commissioners has established this project to further stimulate economic recovery, beautification, livability and job creation in North Minneapolis. Additionally, the Board has directed staff to report back to the County Board within 120 days of adoption of this resolution with a Penn Avenue Community Works plan that includes project goals, participating organizations and an organizational structure, work plan and budget.

Furthermore, the Hennepin County Board has directed staff to develop the Penn Avenue Community Works project and plan in consultation with the City of Minneapolis and community organizations.

Project's Effect On Annua	I Operating Budget:		Funding Source	e Notes:			Cost Breakdown	Total
None.							Land Acquisition	\$0
							Construction	\$0
							Consulting	\$750,000
Impact for Department:	\$0	per year					Furnishings/Equipment	\$0
Impact for Property Services:	\$0	per year					Other/Contingency	\$0
TOTAL: \$0 per year						TOTAL	\$750,000	
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	TOTAL
Property Tax		\$750,000						\$750,000
Bonding								\$0
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$0	\$750,000	\$0	\$0	\$0	\$0	\$0	\$750,000

### 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

 Major Program:
 Public Works
 Project Name:
 HERC Facility Preservation & Improvement

 Department
 Environmental Services
 Project Number:
 0031704

Building: Hennepin Energy Recovery Center Funding Start: 2005 Completion: 2017

### **Description & Location:**

The Hennepin Energy Recovery Center (HERC) facility is located at 505 6th Avenue North in Minneapolis and is operated (under contract) by Covanta Energy Corp. HERC burns residential and commercial municipal solid waste (MSW) to produce steam and electricity. The electricity is sold to Xcel Energy. The steam is sold to NRG Energy Center and the Twins Ballpark. Steam from HERC is also passed through the NRG district heating system to the Hennepin County Energy Center. HERC has been in operation since 1989 and requires maintenance, repairs, and improvements to continue operating efficiently. Projects have been organized into two categories:

Corrective maintenance and repairs: This includes maintenance and repair of the building and grounds including but not limited to the roof, siding, entrance and exit doors, scalehouse and scales, stormwater drainage, roadways, security controls, fencing and landscaping. It also includes the motors, fans, pumps, air compressors, boiler and steam tubes, steam turbine, electric generator, instrumentation and process control systems, air pollution control equipment and emission monitoring systems, ash handling system, and any and all equipment necessary to burn waste and produce steam and electricity to meet the County's contract guarantees in the Service Agreement with Covanta, the electric sales agreement with Xcel Energy, and the steam sales agreements with NRG and the Minnesota Twins, and federal and state environmental permit requirements.

<u>Improvements</u>: This includes upgrades to the building and grounds, improvements to the manner in which waste is burned and steam and electricity is produced. It also includes any changes that are necessary in the waste processing and air pollution control systems to meet any new federal and state environmental permit regulations.

### Purpose & Justification:

The County is required to comply with state law MN R 473.848 to process waste before disposal, to reduce the landfilling of solid waste, and to meet the goals of the County's Solid Waste Master Plan.

The County has a commitment to provide Covanta with MSW to run HERC. In turn, Covanta has a performance guarantee to process the MSW. The County also has commitments to sell electricity to Xcel Energy and to sell steam to NRG and Twins Ballpark. In 2011 the County realized \$8.97 million in revenues from the sale of electricity and \$291,000 from the sale of steam.

The County's goal is to ensure that HERC is run efficiently; that as much energy is recovered from the MSW as possible to maximize revenues; and that the County is complying with all waste management regulations and honoring all commitments.

The County and Covanta have identified projects that will protect the County's investment in HERC. These projects will minimize downtime and ensure that the facility continues to operate efficiently and maximize revenues. Any maintenance and repairs that are deferred may result in unplanned outages, more downtime, and lost revenues.

Future capital projects will be needed at HERC to accommodate the Transportation Interchange Project which includes the construction of a new platform and relocation of Light Rail tracks. Specific modifications at HERC will not be known until the final Interchange design is complete.

Project's Effect On Ani	nual Operating Budget:		Funding Source	e Notes:			Cost Breakdown	Total
None.			Enterprise income	e is revenue generate	d through solid wa	ste activities.	Land Acquisition	\$0
				an Recovery and Rei			Construction	\$40,161,269
			lighting retrofit per	r Resolutions # 09-04	00 and #11-0100	).	Consulting	\$1,142,000
							Furnishings/Equipment	\$0
			Expenditures as	of December 31, 20	12: \$20,019,466		Other/Contingency	\$2,490,500
					TOTAL	\$43,793,769		
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	IOIAL
Property Tax								\$0
Bonding								\$0
Federal	\$336,500							\$336,500
State								\$0
Enterprise income	\$28,554,269	\$5,000,000	\$2,505,000	\$3,347,000	\$2,051,000	\$2,000,000		\$43,457,269
Other							\$0	
TOTAL	\$28,890,769	\$5,000,000	\$2,505,000	\$3,347,000	\$2,051,000	\$2,000,000	\$0	\$43,793,769

### 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

 Major Program:
 Public Works

 Department
 Environmental Services

Building: Hennepin Energy Recovery Center

Description & Location:

The Hennepin Energy Recovery Center (HERC) facility is located at 505 6th Avenue North in Minneapolis. The HERC is operated (under contract) by Covanta Energy Corp. and burns residential and commercial municipal solid waste (MSW) to produce steam and electricity. The electricity is sold to Xcel Energy, while the steam is sold to NRG Energy Center and Target Field. Steam from HERC is also passed through the NRG district heating system to the Hennepin County Energy Center.

This project will divert hot water from the HERC plant cooling tower condenser water loop for snow-melt at the Minneapolis Transportation Interchange plaza and heating of new buildings at the HERC site. This project will also evaluate diverting hot water and chilled water to heat and cool buildings in the adjoining neighborhood.

Pumping equipment will be located in part of a new parts inventory building that will replace HERC storage space that will be lost when the Environmental Services Building is demolished. Underground hot water distribution piping will be installed in areas adjacent to the HERC Facility.

Project Name: HERC District Energy

Project Number: 0031814

Funding Start: 2011 Completion: 2016

Purpose & Justification:

The County is required to comply with state law MN R 473.848 to process waste before disposal, to reduce the landfilling of solid waste, and to meet the goals of the County's Solid Waste Master Plan.

The County's goal is to ensure that HERC is run efficiently and as much energy is recovered from the MSW as possible to maximize revenue. The County has commitments to sell electricity to Xcel Energy and to sell steam to NRG and Twins Ballpark. In 2011 the County realized \$9.0 million in revenue from the sale of electricity and \$291,000 from the sale of steam.

With the turbine/generator operating at full capacity the heat rejected to the atmosphere by the cooling towers (up to 260 MMBTU/hr). The HERC District Energy project will capture some of this wasted energy and use it for heating. The beneficial reuse of this energy will also reduce the cooling tower plume and decrease water use and sewer costs at HERC.

Project's Effect On An	pject's Effect On Annual Operating Budget:			e Notes:			Cost Breakdown	Total
The HERC District Energy	system capital expenditures a	and its operating	Enterprise income	e is revenue generate	ed through solid wa	ste activities.	Land Acquisition	\$0
	increased Operating Budget r		•				Construction	\$3,253,000
sale of generated energy v	with the goal of a zero net effe	ct on the fund.					Consulting Furnishings/Equipment	\$378,000
								\$0
			Expenditures as	of December 31, 20	12: \$167,507		Other/Contingency	\$245,400
							TOTAL	\$3,876,400
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	TOTAL
Property Tax								\$0
Bonding								\$0
Federal								\$0
State								\$0
Enterprise income	\$2,646,400	\$1,130,000			\$100,000			\$3,876,400
Other								\$0
TOTAL	\$2.646.400	\$1.130.000	\$0	\$0	\$100.000	\$0	\$0	\$3.876.400

### **2013 CAPITAL BUDGET** AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program: Public Works Project Name: **Energy Center Improvements** Department **Environmental Services** Project Number: 0031787 **Building:** Hennepin County Energy Center

**Description & Location:** 

This project provides for upgrades to the Hennepin County Energy Center (HCEC) located at 600 Tenth Avenue South, in downtown Minneapolis. HCEC produces steam and chilled water to meet the heating and cooling needs of the Medical Center, Government Center, Public Safety Facility, other County buildings and several private facilities. A number of improvements are requested that will improve the operations at HCEC. The major projects included in this list are:

Corrective Maintenance and Building improvements:

Boiler breaching, Stack support and wall repairs.

System reliability and safety improvements:

Installation of chilled water filter and condensate polishers, cooling tower upgrade and refrigerant retrofit and upgrade, boiler replacement, chiller replacement, upgrade of motors and pumps.

Regulatory, process and emissions improvements:

Boiler insulation replacement, additional chilled water capacity and energy conservation feasibility study.

Funding Start: 2009 Completion: 2015

Purpose & Justification:

The purpose of this project is to improve the reliability of delivering steam and chilled water to the County's internal and external customers, increase capacity and efficiency, meet safety standards, and provide major maintenance to operational equipment.

The improvements will maintain plant reliability and are also replacement of outdated and worn equipment.

Project's Effect On Ani	Funding Source Notes:				Cost Breakdown	Total		
Increased fuel efficiency w	"Bonding" is assumed to be bonds supported by enterprise revenues.				Land Acquisition	\$0		
decrease. Decreases in ex				Construction	\$12,462,000			
decrease in revenue from					Consulting	\$1,227,250		
department.			Furnishings/Equipment	\$0				
			Expenditures as o	of December 31, 201	12: \$2,623,346		Other/Contingency	\$2,062,500
						TOTAL	\$15,751,750	
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	IOIAL
Property Tax								\$0
Bonding	\$5,437,750	\$4,102,000	\$3,501,000	\$2,711,000				\$15,751,750
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$5,437,750	\$4,102,000	\$3,501,000	\$2,711,000	\$0	\$0	\$0	\$15,751,750

## HENNEPIN COUNTY 2013 CAPITAL BUDGET MINNESOTA AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program:Public WorksProject Name:Transfer Station Facility Preservation 2012-2016DepartmentEnvironmental ServicesProject Number:1000319

Building: Multiple Locations Funding Start: 2012 Completion: Beyond 2017

#### **Description & Location:**

The Environmental Services Transfer & Recycling Centers owned by the County are located at the following sites:

- A. Bloomington Household Hazardous Waste Recycling Center 1400 West 96th Street in Bloomington
- B. Brooklyn Park Solid Waste Transfer and Hazardous Waste Recycling Center 8100 Jefferson Highway in Brooklyn Park

Together, the two transfer and recycling centers total 162,385 SF sited on 18.5 acres. The facilities were built between 1990 and 1992. Both of the facilities consist of bearing walls, steel beams, concrete foundations, built-up and metal roofs, brick and pre-cast slabs. The existing buildings have HVAC, fire alarm, roof top units and electrical high & low voltage systems. Some of the existing equipment has exceeded its predicted life. These facilities, including equipment and systems, are subjected to heavy public traffic and harsh environmental conditions.

### This project will:

- 1) Replace critical systems which have exceeded their predicted lifetime within the next five years.
- Plan for future critical system replacements via a replacement plan based on detailed facility audits.
- 3) Maintain the physical infrastructures of two facilities that have high public usage.

### Purpose & Justification:

The purpose of the Transfer Station Facility Preservation project is to properly plan for future corrective renovation, scheduled replacement and facility upgrade projects before failures occur. The capital funding request is a compilation of facility audits for the two facilities. These studies are conducted every five years and evaluate the building system life cycles for architectural, mechanical, electrical, roof equipment and finishes.

These facilities were re-audited during 2008 and the summary reports have been prioritized and incorporated into a revised plan for the upcoming five-year period.

All of the work done under the auspices of this project was identified through periodic surveys of the respective building systems by expert consultants and operations and maintenance staff. The surveys and audits provide a work plan to effect major facility repairs, renovations and upgrades in support of the County's service mission. Executing this responsibility requires considerable funding in a consistent and continuous stream on an annual basis.

This project will reduce expenditures for unplanned or emergency repairs and will reduce dependency on the Environmental Services annual operating budget for major repairs. This funding allows staff to maintain buildings using a cyclical program based on statistical average life cycles of various building infrastructure systems. This ensures that buildings are maintained in optimal condition and that an appropriate quality of space is available for County programs.

Project's Effect On Annual Operating Budget:  Effects on the operating budget cannot be quantified, but reductions to			Funding Source	e Notes:	Cost Breakdown	Total \$0 \$480,000		
			Enterprise income	e is revenue generate	Land Acquisition			
future operational repair ex		_	Construction					
			Consulting	\$60,000				
					Furnishings/Equipment	\$0		
			Expenditures as	of December 31, 20	Other/Contingency	\$360,000		
						TOTAL	\$900,000	
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	TOTAL
Property Tax								\$0
Bonding								\$0
Federal								\$0
State								\$0
Enterprise income	\$150,000		\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$900,000
Other								\$0
TOTAL	\$150,000	\$0	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$900,000

### 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

 Major Program:
 Public Works
 Project Name:
 Minneapolis - Hennepin Household Recycling & Drop-Off Center

 Department
 Environmental Services
 Project Number:
 0031702

Building: New Building Funding Start: 2005 Completion: 2014

### **Description & Location:**

This project provides for the acquisition of a site and the construction of a suitable facility for a Hennepin County Household Recycling and Drop-Off Center, a Hazardous Waste (HHW) facility, in the City of Minneapolis. Initially, the intent of this project was to locate the HHW facility at a site which would also accommodate the City's residential voucher program.

In 2004, County and City began seeking and assessing potential sites where various services could be provided at a common site. In 2006, the Minneapolis Community Planning and Economic Development Department (CPED) identified several potential sites for this joint venture but unfortunately none were able to meet the project's requirements.

Based on a survey and analysis completed in January 2009, "Hennepin County Household Hazardous Waste & Recycling Facility Master Plan Report," a building of 26,000 gross square feet, with a site area of approximately 5.6 acres is recommended for the county's portion of the project, namely an HHW facility.

In September, 2009, the City re-started its site search, hiring a real estate consultant to perform a search for a new site, and invited the County to participate, with the hope that the joint project could be revived. During 2010, County and City staff reviewed the sites identified by the City's broker to determine which sites meet the project's requirements for joint development.

On January 20, 2011 the City of Minneapolis purchased the property at 340 27th Avenue NE (27th & University) for \$1,820,000. The property is 6.56 acres.

In Spring, 2012, the project scope was reduced when the City removed its waste transfer operations from the project.

### Purpose & Justification:

County staff has identified three reasons for a new HHW facility in the City of Minneapolis. First, based on zip code analysis of customers, program data shows that use of the facilities is clearly linked to facility proximity. Residents of geographic areas within a 5-mile radius of the Brooklyn Park and Bloomington facilities are much more frequent users than more distant residents. Because most areas of Minneapolis are greater than 5 miles from the Brooklyn Park and Bloomington facilities, Minneapolis residents have been far less frequent users of the HHW facilities. Second, the housing stock is older in Minneapolis when compared to the outlying areas. Older homes require more repair and maintenance, which creates HHW. Older homes also have a longer history of residents accumulating and storing HHW. Third, Minneapolis has a high population density of 7,088 persons per square mile (2010 Census). For this reason, it makes sense to locate a facility where the potential need is the greatest.

Hennepin County conducts one or two annual HHW event collections in collaboration with City of Minneapolis; however, locating temporary sites in the city that can accommodate a large number of vehicles and wastes has become a major constraint. A new HHW facility in Minneapolis would keep more HHW out trash, protecting the environment and conserving resources for future generations.

Project's Effect On Annual Operating Budget:
The county's annual operating expenses for the household Recycling &
Drop-Off Center would be funded through the Solid Waste Enterprise
Fund.

- \$ 950,000 increase in programmatic operating costs (DES)
- \$ 175,000 increase in facility operating costs (Prop. Svc.)

\$ 1,125,000 TOTAL Increase

# Funding Source Notes: "Enterprise Income" is revenue generated through solid waste activities. Prior appropriations calling for bonding have been reclassified as "Enterprise income".

Expenditures as of December 31, 2012: \$151,901

Cost Breakdown	Total
Land Acquisition	\$944,000
Construction	\$6,880,000
Consulting	\$932,000
Furnishings/Equipment	\$587,000
Other/Contingency	\$655,000
TOTAL	\$9,998,000
Beyond 2017	TOTAL

							ψ3,330,000	
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	TOTAL
Property Tax								\$0
Bonding								\$0
Federal								\$0
State								\$0
Enterprise income	\$2,390,000		\$7,608,000					\$9,998,000
Other								\$0
TOTAL	\$2,390,000	\$0	\$7,608,000	\$0	\$0	\$0	\$0	\$9,998,000

## 2013 Capital Budget and 2013 - 2017 Capital Improvement Program Summary of Public Safety

	Project	Prior						
	<u>Total</u>	<u>Years</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	Beyond
PUBLIC SAFETY								
<u>District Court Projects</u>								
0031689 HCGC C-6 Modifications	\$3,008,000	\$1,934,000	\$1,074,000	-	-	-	-	-
0031746 HCGC C-11 Modifications	3,297,000	112,000	157,000	3,028,000	-	-	-	-
0031815 District Court Courtroom Bench Modifications	1,235,000	550,000	342,000	343,000	-	-	-	-
0031840 Brookdale Third Courtroom Completion	854,000	-	-	854,000	-	-	-	-
1000932 Jury Assembly Relocation	1,374,000	-	-	234,000	1,140,000	-	-	-
0031841 Traffic Violation/Hearing Office Relocation	1,685,000	-	-	397,000	1,288,000	-	-	-
0031838 Self Help Center Relocation	738,000	-	-	152,000	586,000	-	-	-
1000931 Courtroom Communications Systems	4,612,000	-	500,000	499,000	429,000	667,000	1,052,000	1,465,000
1001168 Conciliation Court Relocation	2,170,000	=	<u>=</u>	492,000	1,678,000	=	<u>=</u>	_
District Court Totals	\$18,973,000	\$2,596,000	\$2,073,000	\$5,999,000	\$5,121,000	\$667,000	\$1,052,000	\$1,465,000
Community Corrections Projects								
0031789 Community Corrections Security Modifications	\$7,504,000	\$4,943,000	\$393,000	\$916,000	\$627,000	\$625,000	_	_
0031816 ACF Main Building Administration Renovation	6,519,000	3,342,000	3,177,000	-	-	-	_	_
1000320 Community Corrections Facility Preservation 2012-2016	17,700,000	1,500,000	1,500,000	6,000,000	5,000,000	2,500,000	1,200,000	-
0031750 JDC Medical Build-out & Remodeling	1,189,000	242,000	-	947,000	-	-	-	_
0031830 JDC Flooring Replacement	436,000	-	248,000	188,000	_	-	-	-
1000321 Community Corrections Flooring Replacement	618,000	355,000	100,000	163,000	_	-	-	-
0031774 Probation Furniture/Space Efficiency Modifications	3,540,000	1,400,000	500,000	639,000	548,000	453,000	-	-
0031842 CHS Facility Modifications	335,000	-	-	-	335,000	-	-	-
0031843 ACF Women's Section Expansion	6,304,000	-	-	-	-	-	200.000	6,104,000
Community Corrections Totals	\$44,145,000	\$11,782,000	\$5,918,000	\$8,853,000	\$6,510,000	\$3,578,000	\$1,400,000	\$6,104,000
County Sheriff Projects								
0031707 New 911 Emergency Communications Facility	\$33,750,000	\$15,078,000	\$13,020,000	\$5,652,000	-	-	-	-
0031762 Sheriff's Holding Area Security Upgrades	4,549,000	1,586,000	400,000	371,000	811,000	1,381,000	-	-
0031775 Sheriff's Crime Lab Expansion/Remodeling	3,536,000	1,258,000	,	168,000	1,490,000	620,000	-	_
County Sheriff Totals	\$41,835,000		\$13,420,000	\$6,191,000	\$2,301,000	\$2,001,000	\$0	\$0
PUBLIC SAFETY TOTALS	\$104,953,000	\$32,300,000	\$21,411,000	\$21,043,000	\$13,932,000	\$6,246,000	\$2,452,000	\$7,569,000

### 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program:Public Safety & JudiciaryProject Name:Government Center C-6 ModificationsDepartmentDistrict CourtProject Number:0031689Building:Government CenterFunding Start:2004Completion:2013

#### **Description & Location:**

This project will abate all asbestos containing materials and install an automatic fire protection (sprinkler) system for the entire sixth floor of the Courts Tower. The abatement work will require the removal of all ceilings and demountable wall partitions, thus requiring the replacement or remodeling of these elements.

The courtroom configuration on C-6 includes two large courtrooms with adjacent jury deliberation rooms located at both ends of the floor and two smaller courtrooms in the center, for a total of four courtrooms and two jury rooms. This configuration will not change, however, the jury boxes in all of the courtrooms will be made handicap accessible. Furthermore, the jury boxes will be expanded to accommodate 14 jurors for flexibility in scheduling. New seating and tables for jury rooms, courtrooms (bench and counsel) and judicial chambers will also be provided, and jury box seating will be replaced.

In addition, this project will include the reconfiguration of judicial chamber suites to meet the County's space standards. Utilizing a new demountable wall system, the judicial chambers along the east windows will be reconstructed to provide chamber suites that will take into account changes being made to the Court Reporting procedures. Also included is the replacement of carpet and the replacement or modification of the existing lighting and ceiling systems in the courtrooms. Voice/ data/ power systems will also be upgraded.

This project will also include the following work funded under separate capital projects: new audio/visual systems in courtrooms; new fire sprinkler system throughout, an upgrade to the building automation system, and accessibility modifications to the restrooms.

#### Purpose & Justification:

C-6 is the last remaining large area in the Government Center that still has floor wide asbestos containing materials and does not have an automatic sprinkler system. Partial funding would be drawn from several existing, applicable capital improvement projects for items such as fire protection, energy conservation and upgraded audio/visual systems.

The County had originally made a commitment to the City of Minneapolis Fire Marshall to complete the sprinkler system in the Government Center by 2000, which is now long overdue. To do the sprinkler work, the asbestos must be abated above the ceiling area. This project will complete the required improvements and fulfill that commitment.

Modifications for handicapped accessibility are required by the State Building Code. At least one fully "accessible" courtroom per floor is required. Currently there are no accessible courtrooms on C-6. Upgrades to the courtrooms are needed to replace seating, carpeting, lighting etc., since all of those items date back to the original construction 30+ years ago.

Project's Effect On Ann	ual Operating Budget:		<b>Funding Sourc</b>	e Notes:			Cost Breakdown	Total
None.							Land Acquisition	\$0
							Construction	\$2,093,000
							Consulting	\$196,000
							Furnishings/Equipment	\$568,000
			Expenditures as	of December 31, 20	12: \$1,912,522		Other/Contingency	\$151,000
							TOTAL	\$3,008,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	TOTAL
Property Tax								\$0
Bonding	\$1,934,000	\$1,074,000						\$3,008,000
Federal		1						\$0
State		1						\$0
Enterprise income		1						\$0
Other		1						\$0
TOTAL	\$1,934,000	\$1,074,000	\$0	\$0	\$0	\$0	\$0	\$3,008,000

## HENNEPIN COUNTY 2013 CAPITAL BUDGET MINNESOTA AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program: Public Safety & Judiciary

Department District Court

Building: Government Center

**Description & Location:** 

The State of Minnesota has 10 Judicial Districts, with specific counties belonging to each District. The 4th Judicial District serves only Hennepin County, and is the state's largest trial court. The 4th Judicial District occupies space in 5 downtown Minneapolis facilities as well as 3 suburban courts facilities.

Since the Government Center was first occupied by District Court in 1974, floor C-11 has been used to hold Arraignment Courts. Currently it contains two large, non-jury courtrooms (C-1156 and 1159), an inmate holding area consisting of the Sheriff's control room and four separate holding rooms, a judges' robing room and office space for Court staff and other staff associated with the arraignment process.

Preliminary plans indicate the scope of work for this project to include:

- Major rehabilitation of 2 courtrooms to include complete remodeling of the benches, the replacement of wall and floor finishes, new ceiling and lighting systems, and modifications of layout, especially in clerks' areas, to suit current and future operations.
- 2. Handicap accessibility related modifications to the bench in one courtroom.
- 3. Reconfiguration of space along atrium corridor to create an exit route to the South stair tower to provide a means of egress that complies with the State Building Codes.
- Modification of existing Criminal Division office space, located South of the elevator core, to accommodate the code mandated corridor and add new public transaction counter.
- New audio/visual systems in courtrooms and new judicial clerks and court reporters office furniture.
- 6. Remodel existing STS workstations within courtrooms.
- 7. Remodel existing Probation workstation within courtrooms.
- 8. Addition of 4 conference rooms along public corridor.

Project Name: Government Center C-11 Modifications

Project Number: 0031746

Funding Start: 2007 Completion: 2014

Purpose & Justification:

On the 11th Floor of the Courts Tower there are two large courtrooms connected by Sheriff in-custody holding cells. These courtrooms continue to be used for high volume and serious criminal calendars. Criminal proceedings bring numerous participants who need space to meet in a confidential setting. The standard courtroom configuration now has small conference rooms which are open for use by participants such as public defenders, private attorneys, advocates, etc. We would request these courtrooms be modified to meet the needs of all participants including a space for prosecutors.

With the implementation of the Minnesota Court Information System (MNCIS), court staff performs immediate updates to court cases in the courtrooms. The courtrooms need to be reconfigured to provide adequate space and ergonomics for court staff to perform their courtroom duties along with space for the technology equipment that is needed in the courtroom. The judge's benches in these courtrooms also need to be reconfigured for ergonomics and the technology that is now required at the bench

The relocation of the Administrative Research Unit to C12 (including 3 offices and a work room) as proposed by the C-Tower Reuse study will allow more space for the Criminal Division to combine Criminal Centralized Unit (CCU) from the Public Safety Facility to C11. In addition, the Criminal Division office, south of the elevators on C11 will remain but needs to be modified to correct a non-conforming exiting condition by providing public access to the stair at the south end of the atrium corridor. Furthermore, the District Court Call Center which currently occupies the 3 offices and staff attorney for the Self Help Center will need to be relocated to other space in the Government Center.

After 25 plus years of heavy use, both courtrooms are in need of general refurbishment and updating to allow continued use and meet changing court operations and security requirements. Since the scope of the work involves significant remodeling, code required modifications will automatically be required in at least one courtroom to make the bench area handicap accessible.

Project's Effect On Ann	ual Operating Budget:		Funding Source	Notes:		Cost Breakdown	Total	
None.							Land Acquisition	\$0
							Construction	\$2,226,000
							Consulting	\$269,000
							Furnishings/Equipment	\$502,000
			Expenditures as	of December 31, 20	12: \$0		Other/Contingency	\$300,000
							TOTAL	\$3,297,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	IOTAL
Property Tax								\$0
Bonding	\$112,000	\$157,000	\$3,028,000					\$3,297,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$112,000	\$157,000	\$3,028,000	\$0	\$0	\$0	\$0	\$3,297,000

### 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program:	Public Safety & Judiciary	Project Name:	Courtroom Bench	Modifications	
Department	District Court	Project Number:	0031815		
Building:	Multiple	Funding Start:	2011	Completion:	2014

#### **Description & Location:**

The State of Minnesota has 10 Judicial Districts, with specific counties belonging to each District. The 4th Judicial District serves only Hennepin County, and is the state's largest trial court. The 4th Judicial District occupies space in 5 downtown Minneapolis facilities as well as 3 suburban courts facilities.

This project will provide for modifications to judicial courtroom benches in order to address existing non-ergonomic conditions. The bench configuration typically consists of a judge, judicial clerk, court reporter and a witness stand.

Judicial courtroom benches in 69 courtrooms throughout the county will be modified. Specifically, 41 courtrooms within the Courts Tower of the Government Center, as well as 2 courtrooms at Brookdale, 3 courtrooms at Southdale, 2 courtrooms at Ridgedale, 3 courtrooms at the Public Safety Facility, and 15 courtrooms and 3 hearing rooms at the Family Justice Center. Bench modifications will be split into multiple phases, with the courtrooms at the Public Safety Facility being completed first followed by the Government Center, Family Justice Center, Brookdale and Ridgedale. Modifications to the benches at Southdale will be completed last.

Judicial benches that are not included in this project scope include the courtrooms on C3, C4, C6, and C11 in the Government Center and courtrooms in the Juvenile Justice Center, as they have or will be completed as part of other capital projects. Additionally, the courtrooms at the City Hall do not require any work.

Using C-6 as a test pilot, a consultant will evaluate the best way to modify the work surfaces in the various bench configurations to standardize the ergonomic adjustability. Additionally, this request includes the replacement of chairs for the judges and witnesses.

#### Purpose & Justification:

Courtroom procedures have become automated with the use of computers, laptops and printers in courtrooms. Additionally, the implementation of the State-wide Minnesota Court Information System (MNCIS) requires that court cases are updated immediately from within the courtroom. District Court Information Technology staff has completed the project of having computer data ports installed at the judge's bench area in all courtrooms.

Judges are now bringing their laptops into courtrooms and using them as a source of immediate information, along with bench books for taking notes during trials. Unfortunately, the work surfaces in the 69 courtrooms are fixed millwork that allow no ability for adjustment. As a result, judges have been experiencing ergonomic distress, such as back and neck strain.

This condition also impacts the court reporters and clerks. Providing the judge's bench areas and the clerk's court workstation areas with height-adjustable work surfaces is needed for the preventative health of judicial staff. No work will be performed on the witness stand.

In addition, the chairs for the judges and witnesses are in need of replacement as they have not been replaced in many years and do not provide adjustment for the varied heights of users.

Project's Effect On Annu	ual Operating Budget:		Funding Source	e Notes:		Cost Breakdown	Total	
None.						Land Acquisition	\$0	
							Construction	\$656,000
							Consulting	\$52,000
							Furnishings/Equipment	\$422,000
			Expenditures as	of December 31, 20	12: \$41,346		Other/Contingency	\$105,000
							TOTAL	\$1,235,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	IOIAL
Property Tax								\$0
Bonding	\$550,000	\$342,000	\$343,000					\$1,235,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$550,000	\$342,000	\$343,000	\$0	\$0	\$0	\$0	\$1,235,000

#### **HENNEPIN COUNTY 2013 CAPITAL BUDGET** AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM **MINNESOTA**

Maior Program: Brookdale Third Courtroom Completion Public Safety & Judiciary Proiect Name:

Department District Court Project Number: 0031840

Building: **Brookdale Regional Center** 

#### **Description & Location:**

Project's Effect On Annual Operating Budget:

District Court facilities in the Brookdale Regional Center Expansion/Remodeling project were initially designed to include one additional 1,920 SF courtroom. A decision was made immediately prior to issuing Bid Documents for construction in 2002 to build only the shell of that courtroom, as a District Court mandate for suburban courtroom space changed at that time. A future long term need for courtroom space was also foreseen.

District Court will require 6 additional workstations and wants to plan for adding one supervisor office. An existing 360 SF training space is envisioned as being converted to office space and connected via an existing file room to the existing office area to accommodate most of the need for additional office workstations. The existing office space will require minor modifications to accommodate one or two workstations.

Work will consist of finishing and furnishing approximately 1,900 SF of courtroom space, remodeling approximately 850 SF of office space, furnishing 6 new workstations and one new office, and furnishing one judicial chamber.

Funding Start: 2014 Completion:

### Purpose & Justification:

With the tightening of state budget resources, District Court may need to reduce the total number of suburban court locations, and the remaining locations will need to take on heavier workloads. Constructing this third courtroom at the Brookdale Regional Center will provide District Court more flexibility to manage suburban court calendars into the future.

District Court foresees a need in the near future for an additional courtroom at the Brookdale Regional Center, for expansion/remodeling of the administration area with added workstations, and furnishing of a judicial suite to accommodate staff associated with the added courtroom.

There is a total of 43 suburban communities served at the three suburban courthouses: 24 communities at Ridgedale, 14 communities at Brookdale, and 5 communities at Southdale. If some of these communities were required to utilize other suburban courthouses due to the closure of one, additional space would be needed to accommodate the relocation of judges and court administrative staff, prosecutors, public defenders, community corrections and court advocates.

Cost Breakdown

Total

I TOJECT S ETIECT OTI ATII	roject's Effect Off Affidat Operating Budget.			HOICS.			COST DI CARGOWII	I Olai
An increase in operating co	osts of \$2,000/yr. is expected	due to the					Land Acquisition	\$0
additional square footage.	,						Construction	\$432,000
							Consulting	\$60,000
							Furnishings/Equipment	\$291,000
							Other/Contingency	\$71,000
							TOTAL	\$854,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	TOTAL
Property Tax								\$0
Bonding			\$854,000					\$854,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$0	\$0	\$854.000	\$0	\$0	\$0	\$0	\$854.000

### 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program:Public Safety & JudiciaryProject Name:Jury Assembly RelocationDepartmentDistrict CourtProject Number:1000932Building:Government CenterFunding Start:2014Completion:2015

#### **Description & Location:**

The State of Minnesota has 10 Judicial Districts, with specific counties belonging to each District. The 4th Judicial District serves only Hennepin County, and is the state's largest trial court. The 4th Judicial District occupies space in 5 downtown Minneapolis facilities as well as 3 suburban courts facilities.

The District Court Jury Assembly and Scheduling Units are under the same division, however they are located in two separate spaces. The Jury Assembly space is located on the A-Level of the Government Center, one story below the street level. The suite is comprised of 5,100 USF and provides a variety of seating space for a capacity of up to 200 potential jurors. The Scheduling office is located in 1,500 USF on C-8 of the Government Center. Together these two units, which work closely together, are staffed by 1 manager, 2 supervisors, 9 line staff.

The intent of this project is to relocate the Jury Assembly and the Scheduling inside the existing secure envelope within the Government Center. This secure envelope is contained within the Administration and Courts Towers which are preceded by weapons screening stations. The Jury Assembly space is currently located outside of the secure envelope. This request will require the relocation of currently unidentified programs out of either the A or C Tower in order to make space available for this function.

The relocation of this function is part of a broader District Court study reviewing court operations, as directed by the Hennepin County Board. This study, the Facilities Alternative Study – Safeguarding Courts Operations, is being conducted during the 2012 calendar year with the findings to be presented to the County Board at the end of 2012.

Purpose & Justification:

The Jury program provides a space for the citizens of Hennepin County to assemble each day as they are participating as a possible juror in the Court. In order to adequately protect these citizens, accommodate improved juror transfer efficiency and provide better proximity to court functions the Court is requesting the Jury Assembly Area be relocated to a space in the Hennepin County Government Center that is secured by weapon screening. Also, the current space on the A-Level is located directly under 6<sup>th</sup> street which causes persistent noise and vibration from vehicle traffic. Jurors continuously express concern about their perception of safety in this space.

In addition, the Scheduling Unit works very closely with the Jury program. Often times, staff from the scheduling unit are working down in the Jury Assembly space. Accommodations need to be made so these divisions can be integrated together.

Project's Effect On Annu	ject's Effect On Annual Operating Budget:		Funding Source	e Notes:		Cost Breakdown	Total	
None.							Land Acquisition	\$0
							Construction	\$668,000
							Consulting	\$84,000
							Furnishings/Equipment	\$433,000
							Other/Contingency	\$189,000
							TOTAL	\$1,374,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	IOTAL
Property Tax								\$0
Bonding			\$234,000	\$1,140,000				\$1,374,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$0	\$0	\$234,000	\$1,140,000	\$0	\$0	\$0	\$1,374,000

### 2013 CAPITAL BUDGET **AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM**

Major Program: Public Safety & Judiciary

Department District Court

Buildina: Government Center

Project's Effect On Annual Operating Budget:

#### **Description & Location:**

The State of Minnesota has 10 Judicial Districts, with specific counties belonging to each District. The 4th Judicial District serves only Hennepin County, and is the state's largest trial court. The 4th Judicial District occupies space in 5 downtown Minneapolis facilities as well as 3 suburban courts facilities.

The District Court Traffic Violations Bureau (TVB) and the District Court Hearing Office is located in 2 separate suites within the Government Center. The TVB is located in the southeast corner of the Public Service Level, it is a function that handles the processing and payments of citations (tickets) and fines. The TVB suite is comprised of 3,300 USF (useable square feet) and is staffed by 2 Supervisors, 2 Financial Staff, and 8 Court Clerks, It is projected that this function has an increased space need of approximately 1,000 USF.

The Hearing Office is located on the street level in the northwest corner. The suite is comprised of 3.300 USF and is staffed by 1 Court Operations Manager, 1 Administrative Manager and 15 Hearing Officers. The Hearing Office also handles fines collection.

The intent of this project is to relocate these public interactive functions inside the existing secure envelope within the Government Center. This secure envelope is contained within the Administration and Courts Towers which are preceded by weapons screening stations. This request will require the relocation of currently unidentified programs out of either the A or C Tower in order to make space available for these functions. The relocation of these functions is part of a broader District Court study reviewing court operations, as directed by the Hennepin County Board. This study, the Facilities Alternative Study - Safeguarding Courts Operations, is being conducted during the 2012 calendar year with the findings to be presented to the County Board at the end of 2012.

Proiect Name: Traffic Violations / Hearing Office Relocation

Project Number: 0031841

Funding Start: 2014 Completion:

### Purpose & Justification:

The Traffic Violations Bureau (TVB) is currently located outside the existing secure envelope of the Government Center. The TVB interacts with hundreds of people on a daily basis by processing the payment of citations (tickets) and fines.

In the Hearing Office, Hearing Officers conduct informal hearings and interviews for minor traffic, parking and other ordinance violations. They evaluate mitigating circumstances, determine and document all appropriate dispositions, including setting fine amounts, suspensions of sentence or dismissals. They also set up special payment accounts and schedule cases for trial. The Hearing Office sees about 310 people per day, and they handle approximately 11,000 citations per month. In 2009, the Hearing Office heard a total of 158.057 charges. The Legislature is voting on a measure that would require mandatory appearances for specific violations. If the measure passes, there would be an increase in the number of appearances at the Hearing Office. The current waiting area only has seating for 29 people when, on average, there are up to 80 people waiting to see a Hearing Officer. Due to the current size of the waiting area in the Hearing Office, customers are forced to wait in the public building lobby outside of the Hearing Office suite. At times, the crowds of people that gather to wait outside the Hearing Office can impede other people entering and exiting the Government Center through the lobby. In 2011, seating for an additional 18 people was provided in the building lobby to augment the seating in the waiting area. Another issue is privacy for customers in line. Due to the limited space in the waiting room customers complain that others can hear what they are telling the clerk at the window. Additionally, there is a cashier inside the Hearing Office set up to take payments. The current layout does not offer the cashier the safe and secure environment that should be provided when dealing with large amounts of cash.

Due to the nature of work that these functions provide, some constituents tend to require the assistance of security personnel to respond to unruly behavior. The Court feels the need to offer protection to staff and other court participants and is requesting these programs to be relocated within the Government Center's secure envelope.

Cost Breakdown

Total

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To be determined.							Land Acquisition	\$0
							Construction	\$1,083,000
							Consulting	\$149,000
							Furnishings/Equipment	\$286,000
							Other/Contingency	\$167,000
							TOTAL	\$1,685,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	TOTAL
Property Tax								\$0
Bonding			\$397,000	\$1,288,000				\$1,685,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$0	\$0	\$397,000	\$1,288,000	\$0	\$0	\$0	\$1,685,000

### 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program: Public Safety & Judiciary

Department District Court

Building: Government Center

Project's Effect On Annual Operating Budget:

#### **Description & Location:**

The State of Minnesota has 10 Judicial Districts, with specific counties belonging to each District. The 4th Judicial District serves only Hennepin County, and is the state's largest trial court. The 4th Judicial District occupies space in 5 downtown Minneapolis facilities as well as 3 suburban courts facilities.

The District Court Self Help Center, located in the northeast corner of the Public Service Level (PSL) of the Government Center, was inserted into space previously occupied by HSPHD and Taxpayer Services staff, with little or no remodeling, in 2001. Currently, 6 staff, a volunteer attorney, and 3-5 other volunteers occupy 2,100 SF of space in the Self Help Center; there is a need to add 2 more FTEs, counseling space for 4 volunteers, waiting area with attractions for children and more conference space. The additional space required by the existing and expanded staff is approximately 1,000 SF. More space for the expansion of computer carrels and kiosks for the electronic filing of forms still needs to be evaluated. Furthermore, due to the high number of security calls, the request is to move the Self Help Center "behind" weapons screening. In addition, 4 attorney are located in the State Call Center (located on C-11) which is also part of the Self Help Center.

The intent of this project is to relocate this public interactive function inside the existing secure envelope within the Government Center. This secure envelope is contained within the Administration and Courts Towers which are preceded by weapons screening stations. The Self Help Center is currently located outside of the secure envelope. This request will require the relocation of currently unidentified programs out of either the A or C Tower in order to make space available for this function. The relocation of this function is part of a broader District Court study reviewing court operations, as directed by the Hennepin County Board. This study is being conducted during the 2012 calendar year with the findings to be presented to the County Board at the end of 2012.

Project Name: Self Help Center (PSL) Relocation

Project Number: 0031838

Funding Start: 2014 Completion: 2015

### Purpose & Justification:

The workload for the Self Help Center has increased and is projected to continue to increase into the future. This space was not remodeled prior to occupancy and workstations were assembled from existing furniture components available at the time of occupancy. The 4 attorneys who occupy the state call center on C-11 need to be located within the Self Help Center as these attorneys can be available to help clients when they are not working the call center. There is also a need for appropriate counter space located differently, workstations with higher partitions to enhance meeting privacy and confidentiality, and confidential conference space. The high acoustical reflectivity of the granite stone veneer perimeter walls causes difficulties for staff, volunteers and public to clearly understand the personal communications typical of the current function of the space. A different plan layout is required to improve work flow and overall efficiency. The improved layout will also create a more secure work area for staff, which is needed due to the relocation of staff from the Harassment Section of the Domestic Abuse Office to the Self Help Center. This relocation presents a degradation of safety due to the increased presence of children in an unprotected environment for extended periods of time.

Staff functions vary in their degree of privacy and the new work arrangement needs to accommodate this. The model of Self Delivered and Triage directed service is one that has been demonstrated to be highly effective. This is apparent when considering that nearly 20,000 people (served by 5 staff) used the Self Help Center in 2011 to gain the services they needed. The space is separated by the egress path from the adjacent stair tower and the noise level of the PSL affects conversation confidentiality. Additionally, wait time for clients, many of whom are accompanied by children, can be 1-3 hours.

Security has become a much higher concern with the addition of the Harassments Section to the Self Help Center. Calls to security have increased since their relocation. In order to adequately protect clients and staff, the Court is requesting the Self Help Center area be relocated to a space in the Government Center that is within the secure envelope.

Cost Breakdown

Total

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To be determined.							Land Acquisition	\$0
							Construction	\$444,000
							Consulting	\$52,000
							Furnishings/Equipment	\$169,000
							Other/Contingency	\$73,000
							TOTAL	\$738,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	TOTAL
Property Tax								\$0
Bonding			\$152,000	\$586,000				\$738,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$0	\$0	\$152,000	\$586,000	\$0	\$0	\$0	\$738,000

Project's Effect On Annual Operating Budget:

### 2013 CAPITAL BUDGET **AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM**

Major Program: Public Safety & Judiciary Project Name: Courtroom Communications System Refurbishment Department Project Number: 1000931 District Court **Building:** Funding Start: 2013 Government Center Completion: Beyond 2017 **Description & Location:** Purpose & Justification:

The State of Minnesota has 10 Judicial Districts, with specific counties belonging to each District. The 4th Judicial District serves only Hennepin County, and is the state's largest trial court. The 4th Judicial District occupies space in 5 downtown Minneapolis facilities as well as 3 suburban courts facilities. Within these facilities, a total of 96 courtrooms support the operations of the District. This project will provide for the replacement and upgrade of the communication systems in these courtrooms. A courtroom sound system is comprised of high performance microphones, mixers, amplifiers, speakers and assisted listening systems.

The scope of work includes only the replacement of components of the sound system to utilize technological advances. This project does not fund the installation of entirely new courtroom sound systems. Such funding is provided in the Courtroom Communications System Upgrade (#0031429) project, which has installed sound systems in all of the Hennepin County courtrooms.

The purpose of this project is to provide upgrades and replacements to the existing courtroom sound systems. The components of the sound system have a life expectancy of seven years. By upgrading the components, the useful life of the individual court sound systems can be extended.

Cost Breakdown

Total

The courtroom sound systems allow for:

- 1) improved speech capabilities in the courtroom
- 2) improved audio function
- sound recording capabilities
- 4) compliance with the latest court guidelines for speech and audio with Americans with Disabilities Act (ADA) requirements

Toject's Effect Off Affiliati Operating Badget.			i dildilig oddice	110163.		COSt Dieakuowii	Total	
None.			"Other" funding	is a transfer from pro	iect #0031292 per		Land Acquisition	\$0
			resolution #12-0		,000 000 DO po		Construction	\$1,374,000
			10301411011 // 12 0	400ICI.			Consulting	\$385,000
					Furnishings/Equipment	\$2,469,000		
							Other/Contingency	\$384,000
							TOTAL	\$4,612,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	TOTAL
Property Tax								\$0
Bonding			\$499,000	\$429,000	\$667,000	\$1,052,000	\$1,465,000	\$4,112,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other		\$500,000						\$500,000
TOTAL	\$0	\$500,000	\$499,000	\$429,000	\$667,000	\$1,052,000	\$1,465,000	\$4,612,000

## 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

 Major Program:
 Public Safety & Judiciary
 Project Name:
 Conciliation Court Relocation

 Department
 District Court
 Project Number:
 1001168

 Building:
 City Hall / Courthouse
 Funding Start:
 2014
 Completion:
 2015

#### **Description & Location:**

The State of Minnesota has 10 Judicial Districts, with specific counties belonging to each District. The 4th Judicial District serves only Hennepin County, and is the state's largest trial court. The 4th Judicial District occupies space in 5 downtown Minneapolis facilities as well as 3 suburban courts facilities.

The District Court Conciliation Court space is located on the east side of the 3rd floor of City Hall / Courthouse. The suite is comprised of approximately 8,000 USF and is staffed by 10 staff, 2 referees, and a a network of volunteers. This space is currently located outside of a secure envelope.

The intent of this project is to relocate this public interactive function inside the existing secure envelope within the Government Center or another unidentified location with a secure envelope.

The relocation of this function is part of a broader District Court study reviewing court operations, as directed by the Hennepin County Board. This study, the Facilities Alternative Study – Safeguarding Courts Operations, is being conducted during the 2012 calendar year with the findings to be presented to the County Board at the end of 2012.

Purpose & Justification:

Conciliation Court, also known as "small claims court," is the division of District Court that handles civil cases involving money claims of \$7,500 or less. In Conciliation Court, parties can bring relatively small claims to court without expensive costs, attorneys fees, or complicated legal procedures.

On August 1, 2012, the maximum dollar threshold of civil cases will be raised to \$10,000. On August 1, 2014, the maximum dollar threshold of civil cases will again be raised, this time up to \$15,000. Due to the expanded thresholds it is expected that the amount of staff to support this function will need to be increased, and a second courtroom will most likely be need to be utilized to handle future demand.

In order to adequately protect these citizens, staff, and other court participants, the Court is requesting that the Conciliation Court be relocated to a space in the Government Center Government Center or another unidentified location with a secure envelope.

Project's Effect On Annu	eject's Effect On Annual Operating Budget:			e Notes:		Cost Breakdown	Total	
None.							Land Acquisition	\$0
							Construction	\$1,140,000
							Consulting	\$162,000
							Furnishings/Equipment	\$657,000
							Other/Contingency	\$211,000
							TOTAL	\$2,170,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	IOTAL
Property Tax								\$0
Bonding			\$492,000	\$1,678,000				\$2,170,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$0	\$0	\$492,000	\$1,678,000	\$0	\$0	\$0	\$2,170,000

### 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program: Public Safety & Judiciary

**Department** Community Corrections & Rehabilitation

**Building:** Adult Corr. Fac., County Home School & Juv. Det. Center

#### **Description & Location:**

This project intends to implement security upgrades and modifications to the County's three correctional facilities which include: the Adult Correctional Facility (ACF), the County Home School (CHS) and the Juvenile Detention Center (JDC). These sites provide housing and services to a high risk population pool. Studies have uncovered significant safety and security shortfalls that will be addressed by this project. Substantial physical and electronic security improvements are needed to provide a reasonable level of security to these correctional facilities. Improvements will be made in phases based on a risk/liability assessment.

The recommended scope at each of the three sites includes the following:

- 1) Site Improvements
- 2) Physical modifications to the buildings
- 3) Expanded closed circuit television (CCTV) coverage

Project's Effect On Annual Operating Budget:

- 4) Digital recording cameras and associated security features
- Modernization of security equipment including audio systems, weapons screening, alarm systems, security desk controls and displays

This project intends to install security systems that incorporate components that are being used in other parts of the County, leveraging the existing systems that are already in place.

Project Name: Community Corrections Security Related Modifications & Equipment

Project Number: 0031789

Funding Start: 2009 Completion: 2016

#### Purpose & Justification:

The installation and expansion of the security systems at the ACF, CHS and JDC will reduce the County's exposure to incidents and provide a safer environment for people who work, live and volunteer at the County's correctional facilities. Over the last 20+ years the ACF has seen an increase in persons convicted of felony crimes. Mental health, chemical dependency, assaultive behaviors and gang on gang activity pose risks to residents, staff, volunteers as well as the public.

There are no substantial exterior site barriers preventing the public from having direct access to the detention buildings at the ACF and CHS. These sites have some very old buildings that were originally part of a farm campus. Residential neighborhoods are now immediately adjacent to these properties. A mix of fencing, gates, parking, lighting, alarms, and cameras will be installed to secure the perimeter at each of the facilities to enhance safety and reduce liability.

The layout of the CHS needs architectural improvements to physically separate the travel paths of inmates from staff and visitors, decreasing the opportunity for the introduction of contraband and assaults. At risk areas include lobbies, booking rooms, visiting areas and sally ports.

In addition, there is a notable lack of cameras in high risk areas at the ACF, CHS and JDC. The conspicuous presence of cameras is a deterrent to unwanted behavior. Current concerns include staff and inmate interactions, activity between inmates, and the ability to watch specific inmates for suicide and other health interventions. Furthermore, many of the existing cameras are not capable of recording, and those cameras that can record, do it on a VHS tape system in lieu of a digital recording format. A new camera system will provide improved observation and control of inmates by the existing staff, while features such as digital recording will provide evidence for litigation and incident resolution, reducing liability to the County.

Cost Brookdown

Project's Effect on Ani	oject's Effect On Annual Operating Budget:			Notes:			Cost Breakdown	i otai
To be determined.							Land Acquisition	\$0
							Construction	\$2,240,000
							Consulting	\$643,000
							Furnishings/Equipment	\$3,678,000
			Expenditures as o	f December 31, 201	2: \$2,489,803		Other/Contingency	\$943,000
							TOTAL	\$7,504,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	IOIAL
Property Tax								\$0
Bonding	\$4,943,000	\$393,000	\$916,000	\$627,000	\$625,000			\$7,504,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$4,943,000	\$393,000	\$916,000	\$627,000	\$625,000	\$0	\$0	\$7,504,000

## 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program: Public Safety & Judiciary

**Department** Community Corrections and Rehabilitation

Building: Adult Corrections Facility Campus

### **Description & Location:**

This project will renovate space in the Main Building of the Adult Corrections Facility (ACF) for administrative and staff support functions. It will also remodel a portion of the existing Industry Building in order to accommodate the relocation of the Admissions & Release functions.

Housed under the 7-story tower, the Men's Administration Wing is located at the public entry area on the east end of the facility. It provides program space within 8,000 SF on the 1st floor, 6,000 SF on the 2nd floor and utilizes un-occupiable space in the lower level. This area currently provides for: 1) Admissions and Release for offender processing; 2) visiting room for offender/public non-contact visits; 3) central control room for all security at the ACF: 4) central entry for all staff, visitors, and offenders: 5) staff support functions.

The project's guiding principle is to provide industry standard and appropriate sized correctional space. Therefore approximately 8,500 SF, approximately 50%, of the existing Industry Building will be remodeled to provide a completely new area for the Admissions & Release functions. Upon completion of this build-out, remodeling of the existing 1st and 2nd floors of the Administration Wing, primarily as general administrative and public space, will be undertaken. In addition, this project includes the following: a new stair tower / elevator in the Men's Administration Wing, a new garage and sally port in the new Admissions & Release area, new furniture for new and remodeled areas of the building, corrections to code deficiencies in toilet rooms and exiting, and mechanical upgrades as required to accommodate new programs.

In addition, facility preservation and security upgrades identified in other capital projects planned for this portion of the facility will be incorporated into this project to allow them to be coordinated as a single undertaking. Facility preservation work includes remedying water infiltration at the tower by removing the top two floors. Security upgrades include the installation of a new video visiting system.

**Project Name:** ACF Main Building Administration Area Expansion & Renovation

Project Number: 0031816

Funding Start: 2011 Completion: 2013

#### Purpose & Justification:

The Main Building of the ACF was built in 1930 and includes the administrative / public spaces within the Men's Administration Wing. Except for minor remodeling in the 1980's, the wing remains the same as when it was as originally built. As it is currently arranged, the Men's Administration Wing does not provide the optimum layout for efficient and secure operations. In recent years, the ACF has implemented major operational and programming changes which cannot be accommodated in the current space. A major shift occurred in January 2010 when the Work Release building was closed. All male Work Release residents, as well as men placed on the Electronic Home Monitoring Program (EHMP), are now booked in and released from the Main Building intake area that has essentially remained unchanged since its original construction. This operational shift has caused a dramatic increase in the volume of residents who are processed each day in a work space that was never designed to accommodate such numbers.

Simultaneous with the closing of the Work Release Facility, the ACF created the Admissions and Records Unit to centralize its booking, release, and records processes. This strategy created efficiencies in the handling of records for both Men's and Women's Section residents, but the staff and their necessary equipment are located in space inadequate for their needs. In addition, the front gate of the Men's Section is the primary entry point into the facility's interior. All security and non-security employees, contract vendors, all male residents checking into and out of the facility, professional visitors, and members of the general public report to the front gate. This comingling complicates safety and security at the site.

#### The completion of this project will:

- Centralize admissions for all residents, Work Release (both Male and Female, and EHMP, to increase efficiency and effectiveness of staffing resources, and potentially allow a reduction in equipment costs.
- Create a safer and more secure facility due to the separation of admissions and releases.
- Implement a video visitation model
- Bring administrative work spaces up to current standards and provide efficient use of available space
- Create new training / conference rooms with technology capabilities for staff development.

Project's Effect On Annual	Operating Budget:		Funding Source	e Notes:			Cost Breakdown	Total
To be determined.							Land Acquisition	\$0
							Construction	\$4,622,000
							Consulting	\$615,000
Impact for Department:	\$0	per year					Furnishings/Equipment	\$724,000
Impact for Property Services:	\$0	per year	Expenditures as	of December 31, 20	12: \$121,842		Other/Contingency	\$558,000
TOTAL:	TOTAL: \$0 per year				TOTAL	\$6,519,000		
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	IOTAL
Property Tax								\$0
Bonding	\$3,342,000	\$3,177,000						\$6,519,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$3,342,000	\$3,177,000	\$0	\$0	\$0	\$0	\$0	\$6,519,000

III<sub>-</sub>12

### 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

 Major Program:
 Public Safety & Judiciary

 Department
 Community Corrections & Rehabilitation

Building: Adult Corrections Facility / County Home School

#### **Description & Location:**

This project serves to protect and preserve the two largest Community Corrections' facilities within the County. These two facilities are: the County Home School (CHS), whose campus is located at 14300 County Road 62 in Minnetonka, and the Adult Correctional Facility (ACF) campus, located at 1100 Shenandoah Lane in Plymouth. The CHS campus sits on 195 acres and includes 14 buildings. The ACF campus is approximately 60 acres and includes seven buildings. The buildings on the CHS and ACF campuses include a combined 521,259 square feet.

The scope of work will follow recommendations made in the consultant audits completed in March, 2008 (noted under Purpose and Justification at right) and will consist of replacement, renovation and upgrade of infrastructure components within the buildings as well as building envelope elements. Examples of facility preservation items which will maintain building integrity and long term value as real-estate assets include:

#### Building infrastructure:

+ HVAC, plumbing, power distribution- fire alarm and low voltage systems, and other systems necessary to maintain the ability to occupy a building.

#### Building envelope and grounds:

Project's Effect On Annual Operating Budget:

+ Exterior walls (tuckpointing, cladding, joint sealant, etc.), windows, roofs, sewer systems, exterior lighting, grounds preservation- sprinkler systems and water retention ponds, and concrete and/or asphalt sidewalks and parking lots.

**Project Name:** Community Corrections Facility Preservation 2012-2016

Project Number: 1000320

Funding Start: 2012 Completion: 2017

#### Purpose & Justification:

The Community Corrections Department operates and maintains the Adult Corrections Facility (ACF) and the County Home School (CHS) campuses in order to provide correctional services for the county. As costs of new facilities rise, this preservation program will ensure that these two significant campuses are appropriately maintained, and their physical and economic value preserved. The purpose of this preservation project is to plan for future corrective renovation projects throughout the CHS and ACF campuses in a fiscally responsible manner and to schedule future replacement of equipment and structural tuckpointing.

Availability of regular funding through this project permits staff to conduct comprehensive building condition surveys and audits of the buildings the County directly owns and operates. Staff can then identify and prioritize necessary repair, rehabilitation, replacement, and upgrade work, and follow through by implementing the work in a planned and cost-effective manner. Regular upgrades and replacements provided by this project will prolong the life of our facilities, reduce the need for expenditures on unplanned or emergency repairs, stem deterioration of real estate assets, and also reduce dependence on annual operating budgets for repairs.

The current capital funding request is based on the March 2008 facility audits of the ACF campus and the CHS campus, as well as in depth study during 2011 of the electrical and mechanical systems at both campuses . Many additional deficiencies were discovered and remedial costs have been built into new five year preservation plans for both campuses, resulting in a considerably increased request for funding for this project. The 2008 audit also recognized that the Air Handling Unit and HVAC system in the ACF Administrative Building needs replacement. These projects should be executed in conjunction with the Community Corrections Security Related Modifications & Equipment (#0031789) project and the ACF Main Building Admin Area Expansion & Remodeling (0031816) project which will modify portions of the same space at the ACF Main Building. Additionally, a significant portion of preservation funds have been earmarked for the removal of the masonry tower on the Main Building, this tower is a major source of moisture intrusion into the Main Building.

Cost Breakdown

Total

Project's Effect on Ani	roject's Effect Off Affilial Operating Budget.			Notes.			Cost Breakdown	iotai
Effects on the operating bu	udget can not be quantified, bu	t reductions to	Project name was	changed to reflect the	e inclusion of all C	ommunity	Land Acquisition	\$0
future operational repair ex	rpenses are expected.		,	preservation efforts,	re budgeted in	Construction	\$13,200,000	
			another project in p	prior years.		Consulting	\$1,650,000	
							Furnishings/Equipment	\$0
			Expenditures as o	of December 31, 201	2: \$0		Other/Contingency	\$2,850,000
							TOTAL	\$17,700,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	IOIAL
Property Tax								\$0
Bonding	\$1,500,000	\$1,500,000	\$6,000,000	\$5,000,000	\$2,500,000	\$1,200,000		\$17,700,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$1,500,000	\$1,500,000	\$6,000,000	\$5,000,000	\$2,500,000	\$1,200,000	\$0	\$17,700,000

### 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program: Public Safety & Judiciary

**Department** Community Corrections & Rehabilitation

Building: Juvenile Detention Center

#### **Description & Location:**

The scope of this project will involve remodeling portions of space on the first and fourth floor of the JDC as needed to meet the programmatic and operational program objectives for the JDC Medical Unit and the Administration Unit.

#### Medical Unit:

The Medical Unit will remain in its current location on the first floor, but will expand into adjoining space in order to meet program needs, gaining approximately 400 square feet. Displaced functions will be relocated to other areas within the JDC as part of this project. The Medical Unit will be completely remodeled to accommodate critical program adjacencies and address privacy/security issues. New furniture for the nursing station, supervisor, physician and waiting area are included in this request.

#### Administration Unit/ Displaced Office Functions:

1,300 SF of vacant shell space on the 4th floor of the JDC will be fit-out to accommodate 2 additional supervisor offices that were displaced due to the Medical Unit expansion. A training room will also be created in the shell space.

#### Lobby / Reception:

This project will remodel the existing lobby area and install new furniture to accommodate program needs, including upgrades to the interactive play area.

Project Name: JDC Medical Build-Out & Remodeling

Project Number: 0031750

Funding Start: 2007 Completion: 2014

#### Purpose & Justification:

The Juvenile Detention Center (JDC) was constructed in 1984. Since then, the facility has increased it's bed capacity from 87 beds to a total of 147, placing stress on facility support functions that had not been planned for such expansion. In particular, the existing Medical Unit and Entrance Lobby facilities do not adequately serve the needs of the expanded resident population. This remodeling project will address the functional and space needs as noted below.

The Medical Unit's current location was originally intended as office space and is no longer sufficient to meet their service demands. Operational and programmatic problems of the facility include: inadequate secure storage space for confidential medical files, lack of visual and auditory privacy between resident waiting area and exam rooms, resident toilet and other facilities are not handicapped accessible, insufficient space for psychologist services, and traffic congestion due to Intake filing cabinets located within the Med Unit.

The main entrance lobby to the JDC facility is small and does not accommodate the public well. There is inadequate space and furnishings to provide for the basic needs of those who must wait, sometimes for several hours, and often with children, to conduct their business. An initiative was undertaken recently to include interactive play areas for children in areas where adults may be waiting for prolonged periods of time. A study of this concept was done during the summer of 2010. It is anticipated that some additional work will be needed in the JDC lobby in response to the study.

Project's Effect On Ani	roject's Effect On Annual Operating Budget:		Funding Source	Notes:			Cost Breakdown	Total
None.							Land Acquisition	\$0
							Construction	\$820,000
							Consulting	\$93,000
							Furnishings/Equipment	\$181,000
			Expenditures as	of December 31, 20	12: \$10,240		Other/Contingency	\$95,000
							TOTAL	\$1,189,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	TOTAL
Property Tax								\$0
Bonding	\$242,000		\$947,000					\$1,189,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$242,000	\$0	\$947,000	\$0	\$0	\$0	\$0	\$1,189,000

### 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program: Public Safety & Judiciary

**Department** Community Corrections & Rehabilitation

Building: Juvenile Detention Center

#### **Description & Location:**

The Juvenile Detention Center is located at 500 Park Avenue South in downtown Minneapolis in the northerly portion of the overall Juvenile Justice Center. The facility was completed in 1984 and has had two major remodeling projects. In 2001, the existing living mods were remodeled for finishes, code issues, and technology. In 2003, a two-story addition was added increasing the capacity of the facility from 87 beds to 147 beds, adding classrooms, and shell space for future use.

This request is to replace existing carpet in the classrooms, living mods and corridors, including the mod and corridor offices, on the original three floors (approximately 18,400 square feet). The existing carpet was installed in 2001 during the first remodeling project and is in need of replacement.

Additionally, floors 4 and 5 (approximately 13,100 square feet) are expected to need replacement in the coming years. It is planned that floors 4 and 5, which were carpeted in 2003 during the second remodeling, will be replaced once the work has been completed on floors 1-3.

Staff has requested that a sheet vinyl material similar to the current gym flooring be used in all areas. A study, funded by this project, will determine the best flooring materials and lifecycle replacement strategy to be used in the requested areas.

Project Name: JDC Flooring Replacement

Project Number: 0031830

Funding Start: 2013 Completion: 2014

#### Purpose & Justification:

Carpet in public facilities is subject to significant traffic and use. In detention facilities, the extent of wear and tear is significantly higher due to 24/7 use and the existing carpet, particularly in the mods and corridors, is in need of replacement.

In addition to the wear and tear, there are issues of both safety and hygiene. Staff has requested that a different flooring material with more cushioning be used to help protect both staff and residents during altercations. Issues arise both from the hardness of the current flooring and also from the texture of the carpet being abrasive. Concerns about hygiene are due to the fact that carpet is an absorptive material and cannot be easily cleaned.

Project's Effect On Ann	oject's Effect On Annual Operating Budget:			e Notes:			Cost Breakdown	Total
	ance costs will decrease sligh						Land Acquisition	\$0
	tions and Rehabilitation app	roximately					Construction	\$355,000
\$3,000/yr.							Consulting	\$45,000
							Furnishings/Equipment	\$0
							Other/Contingency	\$36,000
							TOTAL	\$436,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	IOTAL
Property Tax								\$0
Bonding		\$248,000	\$188,000					\$436,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$0	\$248,000	\$188,000	\$0	\$0	\$0	\$0	\$436,000

### 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

 Major Program:
 Public Safety & Judiciary
 Project Name:
 Community Corrections Flooring Replacement

 Department
 Community Corrections & Rehabilitation
 Project Number:
 1000321

Building: Multiple Funding Start: 2012 Completion: 2014

#### **Description & Location:**

This project will replace a variety of flooring materials in multiple buildings on the Adult Correctional Facility (ACF) campus in Plymouth and the County Home School (CHS) campus in Minnetonka. In all, approximately 53,500 SF of old and worn out flooring will be replaced.

The flooring throughout the ACF Women's Section facility has not been replaced since the facility was built in 1992. In a phased manner, this project will replace approximately 28,000 SF of flooring throughout the building with a mix of carpet tile, sheet goods, epoxy paint, and sports floor flooring materials. Current flooring material in the building consists of a mix of carpeted and sheet goods flooring. Areas with floor replacement needs include public and staff areas, hallways, as well as common areas in the pods and living areas. This project will also install floor replacement materials in the walkways leading to the cells and inside the cells.

Approximately 10,000 SF of flooring will be replaced in the ACF Men's Facility's Medical & Segregation units. The new flooring materials that will be installed will be a mix of sheet goods, carpet tile, and sports flooring. In addition, another 6,000 SF of flooring will be replaced in the Men's Program & Services area. Flooring material in these areas will include epoxy paint, sheet goods, and carpet tile.

The Parkers Lake Golf Center is located on the southwest portion of the ACF site. The Golf Center's small clubhouse is maintained by the county. This project will replace approximately 500 SF of heavily worn carpeting.

Approximately 9,000 SF of the public portions of the County Home School Administration Building carpet has endured heavy use and is in need of replacement as well.

#### Purpose & Justification:

On-going floor maintenance and repair issues have become a problem at these buildings. Worn floors make for difficult cleaning and hygiene issues become more difficult with worn floor systems. The high traffic associated with a secured facility requires floor materials that are high quality and can tolerate high levels of scratch and abrasion resistance. The new flooring material should be simple to clean and maintain. Materials should be selected that are impact resistant and have a long life expectancy.

In addition to the on-going maintenance issues, an appropriate replacement material could reduce the impact of noise, aid in way-finding, and allow quick identification of spaces by color. The use of floor color in way-finding is useful in a multi-lingual community. Differentiating spaces by color can be a quick aid to security in identifying a space via camera surveillance. Other opportunities that may benefit the operation of these facilities and programs as the result of floor finish improvements will be reviewed during the course of the project.

Project's Effect On Annu	ual Operating Budget:		Funding Source Notes:				Cost Breakdown	Total
To be determined.							Land Acquisition	\$0
							Construction	\$520,000
							Consulting	\$46,000
							Furnishings/Equipment	\$0
			Expenditures as	of December 31, 20	12: \$14,500		Other/Contingency	\$52,000
							TOTAL	\$618,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	TOTAL
Property Tax								\$0
Bonding	\$355,000	\$100,000	\$163,000					\$618,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$355,000	\$100,000	\$163,000	\$0	\$0	\$0	\$0	\$618,000

### 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program: Public Safety & Judiciary

**Department** Community Corrections & Rehabilitation

**Building:** Multiple Locations

#### **Description & Location:**

Community Corrections has Probation Offices housed in multiple locations in the Government Center, Juvenile Justice Center (JJC), the Regional Centers at Southdale, Brookdale, and Ridgedale, and 13 leasehold spaces and 4 shared community locations.

This project will provide new furnishings for all Juvenile Probation and Adult Field Service staff in county owned locations and at most of the community lease locations, for Probation Officers, Supervisors, and support staff in both divisions. The request also includes furnishings for conference rooms in several of these locations. This request, however, does not include any waiting room furniture as it has been determined that the waiting room furniture is in acceptable condition.

New furnishings would be provided for approximately 330 of the 442 Probation staff and several conference. The remaining staff not included in this project are deemed to have appropriate furniture.

The approximate breakdown of furniture upgrades is as follows:

Adult Field Services - 200 staff workspaces out of 312 total + 2 conference rooms

Juvenile Probation - 130 staff workspaces out of 130 total

**Project Name:** Probation Furniture & Ergonomic Improvements

Project Number: 0031774

Funding Start: 2008 Completion: 2016

#### Purpose & Justification:

The majority of Probation Services staff has furniture that is more than 15 - 20 years old. Most of the furnishings were not designed for computer usage, so they are lacking ergonomic adjustability as well as flexibility of layout. In addition, furniture in 2 of the Adult Probation conference rooms at the Government is very worn and not ergonomic.

When new staff are hired, furnishings are gathered from vacant offices or from central storage. Community Corrections has already used operating funds to redeploy any furnishings that have become available that would improve staff's working conditions.

The lack of adjustability in work surface heights and task chairs has led to a substantial increase in of reports for repetitive stress injuries. Besides the substantial cost of medical claims, there are the additional costs for temporary workers to fill in for the person away from their job. The furnishings that are specified as a response to a medical evaluation tend to be much more costly than the standard adjustable furnishings that would be provided through this project.

Project's Effect On Anı	oject's Effect On Annual Operating Budget:			Notes:			Cost Breakdown	Total
None.			"Other" funding is a	a transfer from projec	ct #0031292 per re	solution #12-	Land Acquisition	\$0
			0403R1.		Construction	\$503,000		
							Consulting	\$156,000
							Furnishings/Equipment	\$2,572,000
			Expenditures as o	of December 31, 201	12: \$1,013,856		Other/Contingency	\$309,000
							TOTAL	\$3,540,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	IOIAL
Property Tax								\$0
Bonding	\$1,400,000		\$639,000	\$548,000	\$453,000			\$3,040,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other		\$500,000						\$500,000
TOTAL	\$1,400,000	\$500,000	\$639,000	\$548,000	\$453,000	\$0	\$0	\$3,540,000

# HENNEPIN COUNTY 2013 CAPITAL BUDGET MINNESOTA AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program: Public Safety & Judiciary

**Department** Community Corrections & Rehabilitation

Building: County Home School Campus

#### **Description & Location:**

The County Home School (CHS) campus is located in Minnetonka, at 14300 County Road 62 and consists of 7 buildings (Administration, Machine Shed, Chicken Coop, Horse Barn, Boiler, Garage and a storage shed) and 7 cottages. The CHS houses and schools juveniles who are court-ordered into its care. Residents stay until they have completed their court order, or they have turned 19 years of age.

Included in this request is the modification of two the Machine Shed and Chicken Coop buildings to allow for the protected storage of salt and sand and the construction of a deep well enclosure to abandon, seal, and cap an existing well, as required by the City of Minnetonka.

Also included in this request is the addition of 36 parking spaces to the Administration Building parking lot. These additional parking spaces would be located in three nearby areas. The first area is the unused space between the west lot and the white garage building, across the road from the main lot. The second area is across the road from the firs and against the west side of the Administration building. The third area would be across the main road from Cottage 3, just south of the main parking lot. This expansion would necessitate the construction of new blacktop driving surfaces and the application of parking lines. Public Works would be asked to provide design and construction services on this project.

Project Name: CHS Facility Modifications

Project Number: 0031842

Funding Start: 2015 Completion: 2015

#### Purpose & Justification:

Salt and sand used in the routine clearing of campus roadways during the winter months, are currently stored underneath tarps. This is not an environmentally sound method of storage, and is inherently awkward and inefficient. A shed dedicated to this purpose would greatly reduce the negative impact on the watershed and improve the efficiency of sanding and salting operations. Rather than building a new shed, it is proposed that modifications be made to two existing CHS buildings.

The machine shed would receive a new concrete floor. The space would be divided into two bays, one for salt and the other for sand. The floor and walls would receive an epoxy based coating to prevent leeching of salt and other chemicals into the surrounding soil. The existing doors to this building would be replaced with a single large coiling door to admit dump trucks.

The chicken coop building would be modified to house the large tractors and attachments formerly kept in the machine shed. The walls of the chicken coop would be raised approximately three feet to accommodate these vehicles, which are used throughout the winter for clearing snow and for spreading salt and sand. Heating systems would be installed in both buildings to keep the salt and sand spreadable and keep the diesel fuel in the tractors warm enough for quick starting.

The existing Administration parking lot has a capacity of only 78 vehicles. Even under normal daily conditions, congestion, poor sightlines, and damage to landscaped areas have been chronic problems. During special functions, there are very few spaces available for visitors. During emergencies staff response has been hindered and public emergency vehicles have been blocked by drivers who are "cruising" for open spaces.

Project's Effect On Anı	oject's Effect On Annual Operating Budget:		Funding Source	e Notes:			Cost Breakdown	Total
None.							Land Acquisition	\$0
							Construction	\$277,000
							Consulting	\$27,000
							Furnishings/Equipment	\$6,000
							Other/Contingency	\$25,000
							TOTAL	\$335,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	TOTAL
Property Tax								\$0
Bonding				\$335,000				\$335,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$0	\$0	\$0	\$335,000	\$0	\$0	\$0	\$335,000

## HENNEPIN COUNTY 2013 CAPITAL BUDGET MINNESOTA AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program:Public Safety & Judiciary

 Department
 Community Corrections & Rehabilitation

 Building:
 Adult Correctional Facility - Women's Section

#### **Description & Location:**

This project is located at the Women's Section building at the Adult Correctional Facility (ACF) in Plymouth, Minnesota. Completed in 1992, the existing building includes some 35,000 GSF and is approved for a 72 bed capacity. The building was designed to support a future addition to the housing portion.

The scope of the project includes a 48-bed 5,600 SF addition to the existing facility. The living units would include 23 double-bunk cells (each at 70 SF), one handicap accessible cell, and one additional segregation cell. Support spaces include a day room, showers, kitchenette, officer and visiting spaces, and storage. The space also includes mechanical, electrical and telecommunication space. The funding request includes consulting fees to conduct a programming and pre-design study to clearly define the scope and cost of the project.

#### The project includes:

- 1. Programming and pre-design study to determine scope and confirm budget.
- Design and construction of an additional 48 bed-living unit and associated support spaces.
- Commissioning of all new architectural, mechanical & electrical equipment, and security surveillance units.

**Project Name:** ACF Women's Section Expansion

Project Number: 0031843

Funding Start: 2017 Completion: Beyond 2017

#### Purpose & Justification:

The purposes of the project are to [1] prevent overcrowding and [2] allow for preventive maintenance and scheduled cleaning.

The existing facility has a capacity of 72 residents, housed in 48 single bunk cells, 10 double bunk cells, and 4 single bunk segregation cells. The average daily population totals for the last six years are as follows:

2005: 65 2006: 65 2007: 73 2008: 70 2009: 67 2010: 66 2011: 68

In May 2010, the average daily count was 83, and on several days it was necessary to find temporary housing for the extra residents.

Minnesota DOC statute no. 2911.0360: "Operational Bed Capacity" requires that all correctional facilities operate at an optimal census level that is less than total capacity. This allows for rotation of inmates as necessary, management of population surges without overextending available staff, and for partial shutdowns as required for scheduled maintenance and cleaning.

The ACF Women's Section has established 85% as its operational bed capacity, and is prepared to ask District Court to place female offenders on Home Monitoring (EHM) when the population exceeds this figure. This operational capacity for the Women's Section cellblock is 58 beds, which does not include the 4-bed segregation unit. As the statistics show, however, the Women's Section routinely operates at 90% capacity or higher.

Project's Effect On Ani	eject's Effect On Annual Operating Budget:		Funding Source	e Notes:			Cost Breakdown	Total
Annual maintenance cost v	will have to increase because	of new systems					Land Acquisition	\$0
3	ing and the additional square	footage. Actual					Construction	\$4,087,000
costs will be determined du	uring pre-design.					Consulting	\$476,000	
							Furnishings/Equipment	\$1,184,000
							Other/Contingency	\$557,000
							TOTAL	\$6,304,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	TOTAL
Property Tax								\$0
Bonding						\$200,000	\$6,104,000	\$6,304,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$0	\$0	\$0	\$0	\$0	\$200,000	\$6,104,000	\$6,304,000

### 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program:Public Safety & JudiciaryProject Name:New 911 / Emergency Communications FacilityDepartmentSheriffProject Number:0031707Building:Communications FacilityFunding Start:2005Completion:2014

#### **Description & Location:**

As authorized and required by Minnesota Statutes, the Hennepin County Sheriff's Office has provided a countywide public safety radio communications system and dispatching of police, fire and EMS calls for the last 70 years. In order to meet current and future needs of the citizens of the County, the existing communications building in Golden Valley, built in 1948, will be replaced with a new modern facility in Plymouth.

The new Hennepin County Sheriff's Office Emergency Communications Facility will be built on county owned land, utilizing an existing communications tower adjacent to the Adult Correctional Facility at Parkers Lake. The facility will maximize communications system reliability / staffing efficiencies and optimize annual operating expenses by co-locating the three interrelated principal functions that comprise the countywide public safety communications enterprise.

#### These principal functions are:

- 1. 911 Public Safety Answering Point (PSAP)
- 2. Critical Infrastructure Radio and Data Network Center
- 3. Radio Systems Operations and Technical Services

The project scope provides for a 49,000 GSF facility and a 10,000 GSF garage to accommodate all of the aforementioned Sheriff's Office principal operational functions.

#### Purpose & Justification:

A pre-design study completed in 2006 indicated significant space shortages and layout deficiencies for communications functions in the existing facility. The purpose of this project is to provide a facility with the space and resources for all communications functions to meet the demands and needs of ever increasing workloads and changing technologies. The new facility will address significant current facility shortfalls by "weather hardening" the structure of the dispatch center as well as providing code mandated mechanical and electrical redundancies in order to ensure continuity of operations.

This new facility will comply with industry best practice standards; focus on minimizing future operating costs and insuring the County's ability to serve it's citizens and support all public safety personnel throughout the County today and into the future.

Project's Effect On Ann	ject's Effect On Annual Operating Budget:			e Notes:			Cost Breakdown	Total
The Property Services Dep	partment is expected to ask for	r approximately	"State" is state bo	ond funds.			Land Acquisition	\$0
	erations / maintenance and u	tility costs related					Construction	\$20,480,000
to the new facility.							Consulting	\$3,272,000
							Furnishings/Equipment	\$7,409,000
			Expenditures as	of December 31, 20	12: \$2,821,483		Other/Contingency	\$2,589,000
							TOTAL	\$33,750,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	IOIAL
Property Tax								\$0
Bonding	\$10,378,000	\$13,020,000	\$5,652,000					\$29,050,000
Federal								\$0
State	\$4,700,000							\$4,700,000
Enterprise income								\$0
Other								\$0
TOTAL	\$15,078,000	\$13,020,000	\$5,652,000	\$0	\$0	\$0	\$0	\$33,750,000

### 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program: Public Safety & Judiciary

Department Sheriff

Building: Multiple Locations

Project's Effect On Annual Operating Budget:

#### **Description & Location:**

The Hennepin County Sheriff's Office is responsible for operating court security at eight (8) court locations throughout the county. Five (5) of the facilities are located downtown and consist of the Government Center, Juvenile Justice Center, Family Justice Center, the Public Safety Facility and City Hall. The remaining three (3) are suburban courts facilities located at the Brookdale Regional Center in Brooklyn Center, Ridgedale Regional Center in Minnetonka and Southdale Regional Center in Edina. These facilities receive an extreme amount of daily wear. In addition, several locations have the need for a variety of facility modifications to improve the functionality of the space

In order to ensure a safe environment for the transfer of in-custody inmates, several facility components are required to provide an appropriate level of court security. They include but are not limited to; detention & access control systems, security monitoring and recording equipment, secure prisoner transfer elevators & corridors, appropriately sized holding areas and safe gun locker facilities.

This project will leverage the networked and integrated security systems that are being installed throughout the county to make improvements to the detention control systems that are at the end of their useful life. Detention hardware replacements such as secure doors and locking mechanisms will be upgraded. In addition, security monitoring and card access systems will be replaced on some courtroom doors entering the prisoner transport areas and judges corridors. Several locations require architectural modifications to the command posts and prisoner holding areas to ensure compliance with MN state building code. These facility modifications would also address detention requirements for the separation of detainees, provide adequate space for attorney-client interviews, correct existing handicap accessibility deficiencies and provide safe gun locker facilities.

**Project Name:** Sheriff's Holding Area Security Modifications

Project Number: 0031762

Funding Start: 2007 Completion: 2016

#### Purpose & Justification:

The Sheriff's Office Court Security function is responsible for safely transporting and holding incustody inmates in association with court proceedings. Existing holding areas that are associated with these court activities, have a need for a variety of physical modifications to ensure the safety of prisoners and staff.

In the Government Center, the A-Level main holding area has undergone a variety of required upgrades as part to this project's scope, although the door hardware will soon be in need of replacement. The Sheriff's pre-trial holding area on C-11 in the Government Center is a facility that is subject to high abuse and the original doors and hardware are beginning to fail. Modifications are needed to the detention control systems, attorney-client interview spaces and a variety of safety enhancement features need to be addressed.

As part of this project, the Juvenile Justice Center holding area on the 2nd floor has recently undergone an expansion and renovation to meet the goals set forth in this project. A review of the Sheriff's holding areas at the Family Justice Center, Southdale, Ridgedale and Brookdale will be conducted to identify strategies to improve safety and ensure that disabled prisoners are held in appropriate facilities. Ridgedale and Southdale detention hardware is dated and some components will soon require replacement. In a number of locations gun lockers need to be upgraded and or replaced.

Security monitoring and control systems at Southdale, Ridgedale, and the Family Justice Center are in need of new installations and improvements in order to provide a secure and safe separation of public and staff areas. Architectural modifications at Southdale and Ridgedale are needed to improve the safety of staff and inmates during transfers. In addition, holding areas at Ridgedale require improvements for the separation of genders and the provision of interview space for prisoners.

Cost Breakdown

Total

None.			(#0031817) has be Appropriations by	arities, Facility Modi en merged into this \$300,000 and Total of December 31, 201	project, increasing by \$687,000.		Land Acquisition  Construction \$2,477,0  Consulting \$442,0  Furnishings/Equipment \$1,262,0  Other/Contingency \$368,0	
			Experiorures as o	n December 31, 201	2. ψ1,404,002		TOTAL	\$4,549,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	. , ,
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	TOTAL
Property Tax								\$0
Bonding	\$1,586,000	\$400,000	\$371,000	\$811,000	\$1,381,000			\$4,549,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$1,586,000	\$400,000	\$371,000	\$811,000	\$1,381,000	\$0	\$0	\$4,549,000

### 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program:Public Safety & JudiciaryProject Name:Sheriff's Crime Lab Expansion/RemodelingDepartmentSheriffProject Number:0031775

Building: Forensic Sciences Building Funding Start: 2008 Completion: 201

#### **Description & Location:**

The Hennepin County Sheriff's Crime Lab, occupying 16,700 usable square feet (USF), is housed together with the Hennepin County Medical Examiner in the 62,600 gross square foot (GSF) Forensic Sciences Building which is located at Park Avenue and 6th Street in downtown Minneapolis. The majority of the Crime Lab occupies 12,500 USF on the west end of the first floor and includes 4,200 USF of vacant, unfinished space in the basement portion of the building. The Crime Lab was built in 1998 as an addition to the former Central Food Facility, which was remodeled at the same time to house the Medical Examiner.

This project is currently on hold pending impacts to the Forensic Sciences Building site due to the potential re-development of adjacent parcel of land in association with a football stadium proposal currently being reviewed by various governmental entities and the owners of the Minnesota Vikings.

In 2010, remodeling of a portion of the first floor was completed. This partial remodeling included expansion of the DNA lab and associated office spaces; however, it did not include any work on the original scope for the 3,700 SF of space on the first floor. This remodeling work was done in conjunction with the 2009 American Recovery and Reinvestment Act (ARRA #2009-SC-B9-0077) that funded the salaries of 7 new Crime Lab staff.

### Purpose & Justification:

The HCSO crime lab, created in 1965, and the State Bureau of Criminal Apprehension are the only public safety agencies in the State providing DNA analysis. The internationally accredited HCSO crime lab serves all of the municipalities in Hennepin County except Minneapolis. The crime lab has experienced tremendous caseload growth in recent years (614% increase in biology cases alone from 2004 -2011).

Resolution No. 09-0284 (6/30/09) provided funding to implement minor remodeling and reallocate space to house 7 additional staff members whose salaries are funded for two years through the ARRA #2009-SC-B9-0077. These two funding sources have helped the Biology/DNA section prepare to meet current demand.

This project will allow for additional, adequate space to meet current demands in the firearm section and ballistics testing, latent print section, crime scene section, drug chemistry services, and adding a bathroom.

Project's Effect On An	oject's Effect On Annual Operating Budget:			Notes:			Cost Breakdown	Total
							Land Acquisition	\$0
	ease in staffing costs (Sheriff)						Construction	\$2,381,000
	<u>cility operating costs (Prop. Sv</u>	<u>c.)</u>					Consulting	\$413,000
\$ 1,060,000 TOTAL Increa	ase						Furnishings/Equipment	\$375,000
			Expenditures as o	f December 31, 201	2: \$263,802		Other/Contingency	\$367,000
							TOTAL	\$3,536,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	IOIAL
Property Tax								\$0
Bonding	\$1,258,000		\$168,000	\$1,490,000	\$620,000			\$3,536,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$1,258,000	\$0	\$168.000	\$1,490,000	\$620,000	\$0	\$0	\$3.536.000

# 2013 Capital Budget and 2013 - 2017 Capital Improvement Program Summary of Health

HEALTH	Project <u>Total</u>	Prior <u>Years</u>	2013	<u>2014</u>	<u>2015</u>	<u>2016</u>	2017	Beyond
Medical Examiner  1000977 Medical Examiner Regional Office Study  Medical Examiner Total	<u>\$150,000</u> \$150,000	<u>-</u> \$0	<u>\$150,000</u> \$150,000	<u>-</u> \$0	<u>-</u> \$0	<u>-</u> \$0	<u>-</u> \$0	<u>-</u> \$0
NorthPoint Health & Wellness Center  0031735 North Minneapolis Community Wellness Ctr NorthPoint Health Center Total	\$20,100,000 \$20,100,000	\$20,100,000 \$20,100,000	<del>-</del> \$0	<u>-</u> \$0	= \$0	= \$0	\$0	<u>-</u> \$0
Medical Center  1000323 HCMC Asset Preservation 0031752 HCMC In-patient Bed Expansion 0031776 HCMC Regulatory Compliance 0031753 HCMC Out-patient Clinic Building 1001169 HCMC Psychiatric Center 1001170 HCMC In-patient Phase II 1000934 HCMC Purple & Red Roof Replacement Medical Center Totals	\$56,100,000 52,250,000 12,500,000 110,961,000 115,000,000 158,000,000 4,360,000 \$509,171,000	\$5,500,000 42,550,000 5,000,000 22,961,000 - - - - \$76,011,000	\$6,000,000 9,700,000 1,500,000 31,000,000 - - 4,360,000 \$52,560,000	\$6,500,000 - 1,500,000 31,000,000 10,000,000 10,000,000 - \$59,000,000	\$6,500,000 - 1,500,000 26,000,000 50,000,000 40,000,000 - \$124,000,000	\$6,500,000 - 1,500,000 - 55,000,000 50,000,000	\$6,500,000 - 1,500,000 - - 58,000,000 - \$66,000,000	\$18,600,000 - - - - - - - - - - - - - - - - -
HEALTH TOTALS	\$529,421,000	\$96,111,000	\$52,710,000	\$59,000,000	\$124,000,000	\$113,000,000	\$66,000,000	\$18,600,000

## HENNEPIN COUNTY MINNESOTA AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program: Health

**Department** Medical Examiner

Building: Forensic Sciences Building

#### **Description & Location:**

The Hennepin County Medical Examiner Department (HCME) occupies two floors on the east end of the Forensic Sciences Building (FSB) located at 530 Chicago Avenue in downtown Minneapolis and is located one block north of the Hennepin County Medical Center with a connection via an underground tunnel. FSB has approximately 62,000 gross square feet, of which the HCME's program occupies approximately 29,500 usable square feet. The Hennepin County Sheriff's Crime Lab is located on the westerly portion of the facility.

HCME is planning to acquire the necessary number of staff and contracted death investigation workload of the Minnesota Regional Medical Examiner's Office (MRMEO) in a merger of operations targeted to begin January 1, 2013. This project will provide a comprehensive study of the equipment, space and programmatic needs of the post-merger operation and the potential for further growth

Upon completion of the study, a structured implementation plan for equipment and space needs will be produced and executed. Potential equipment needs that will require assessment and consideration include body and/or tissue storage coolers and freezers, forensic investigation and examination equipment that would be industry standard in medical examiner facility of this size, body transport equipment, and improved client, interagency and internal building communication and emergency preparedness tools. The initia post-merger location of the expanded operation will be held within the existing HCME office suite in the Forensic Sciences Building. Under a separate capital project (General Office Space Modification #0031644), portions of the HCME office suite will be renovated in 2012 in order to support the additional staff and anticipated workload necessary on day one of merger of operations.

Project Name: Medical Examiner Regional Office Study

Project Number: 1000977

Funding Start: 2013 Completion: 2013

#### Purpose & Justification:

Currently, the MRMEO provides complete medical examiner services to Carver, Chisago, Dakota, Fillmore, Freeborn Goodhue, Houston and Scott counties in Minnesota, as well as some occasional forensic services on a referral basis to other Minnesota counties when requested. These eight counties participate through a Joint Powers Agreement (JPA) to receive morgue and medical examiner services from the MRMEO at the Regina Medical Center in Hastings, MN.

Over the past several years, significant concerns have been raised by JPA member counties regarding the adequacy of the MRMEO facility which is located below the Emergency Room entrance in the basement of the Regina Medical Center. The proposed merger in which Hennepin County would provide complete morgue and medical examiner services to the eight JPA counties would address these MRMEO facility inadequacies, as well as allow for better utilization of the best forensic expertise in the nation, ensure greater consistency of forensic investigations across multiple jurisdictions, and decrease total operational costs through reduced duplication of services, equipment and staff. A MRMEO and HCME merger would improve the access of participating jurisdictions to better equipment, laboratory & professional services.

County-appointed Medical Examiners of other Minnesota counties not presently served by MRMEO or HCME are becoming quickly aware of this expanded, regional vision of service and some have expressed their positive interest in the vision, indicating the potential for future business collaboration and growth of this regional model of service championed by the Hennepin County Medical Examiner Dr. Andrew Baker.

In addition, the Chief Medical Examiners for both HCME and MRMEO have been presenting this merger of operations and the regional service concept to the county boards of the current MRMEO-served counties. If the expanded regional office functions as planned, costs are expected to be revenue neutral to Hennepin County citizens initially, with the expectation of savings in the near future.

Project's Effect On Annua	l Operating Budget:		<b>Funding Sourc</b>	e Notes:			Cost Breakdown	Total
To be determined.							Land Acquisition	\$0
							Construction	\$0
							Consulting	\$150,000
Impact for Department:	\$0	per year					Furnishings/Equipment	\$0
Impact for Property Services:	\$0	per year					Other/Contingency	\$0
TOTAL:	\$0	per year					TOTAL	\$150,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	IOTAL
Property Tax		\$150,000						\$150,000
Bonding								\$0
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000

### 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program: Health

**Department** Primary Care/NorthPoint

Building: North Minneapolis Community Wellness Center

#### **Description & Location:**

Hennepin County's NorthPoint Health & Wellness Center, located at 1313 Penn Ave. in North Minneapolis, is a federally qualified health center and Hennepin County's department of primary care. The health center operates as a partnership between a community board and Hennepin County and is recognized as an innovative model of integrated health and human services. It is a certified Health Care Home and serves over 22,000 patients with over 80,000 visits per year. An additional 10,000 residents receive services through the social services. The health center campus includes medical, dental, behavioral health, pharmacy, laboratory, social services, chemical dependency, computer lab and non-profit partner organizations.

Several preliminary space programming accommodations have been prepared, identifying the space and support functions necessary to accommodate expanded growth, programs and services, within a unified and integrated facility to support the Health Care Home model with care coordination and multi-disciplinary teams.

In order to accommodate the projected growth and opportunities for co-location of the integration partners, a new building is planned for the NorthPoint campus, which will be connected to the existing 67,000 SF clinic building. The human services building existing of 27,000 SF which is located on-site and owned by NorthPoint Inc., will be demolished and the staff will be relocated to the new facility.

The 2012 combined staff counts at the NorthPoint Health & Wellness Center and the Human Services Building are approximately 270. In order to support the additional staff and client demand, a detailed parking and travel demand analysis will be completed in order to provide the necessary data to properly address parking needs. It is anticipated that this project will include several sustainable design features.

Project Name: North Minneapolis Community Wellness Center

Project Number: 0031735

Funding Start: 2006 Completion: TBD

#### Purpose & Justification:

The 2004 Capital Improvement Plan established a facility site master plan process for the NorthPoint Health & Wellness campus. The plan was recommended by the Capital Budget Task Force to assess Hennepin County's overall present / future space needs as well as that of NorthPoint's. This plan also evaluated opportunities for an integrated medical, dental and social services delivery model in North Minneapolis.

Since 2004, NorthPoint has developed an Integrated Service model which utilizes client-focused, multi-disciplinary teams to provide integrated service delivery. This model has already demonstrated increases in productivity, efficiency, patient satisfaction, improved health outcomes as well as increased revenues and decreased costs. The model will optimize community resources, many of whom will be co-located at the new facility or within the geographic corridor bound by the intersections of Plymouth and Penn.

NorthPoint Health & Wellness Center patient visits have increased over 40% since 2006 and many programs are currently operating at or near capacity. Parking demands are currently inadequate and therefore, future expansion requires new parking options.

This model also has the potential for long-term cost savings as well as improving health outcomes and economic development in North Minneapolis. Currently, NorthPoint Health & Wellness Center generates \$40.6 million in business activity and returns \$2.74 for every tax dollar invested in operations.

HSPHD will be creating a new regional services HUB delivery model in North Minneapolis. NorthPoint's new facility will provide the space and infrastructure necessary to support HUB satellite options. In addition, NorthPoint's project is in alignment and supports The Penn Avenue Community Works Project (resolution 12-0238) recently adopted by the County Board.

Project's Effect On Annua	I Operating Budget:		<b>Funding Source</b>	e Notes:			Cost Breakdown	Total
To be determined.							Land Acquisition	\$0
							Construction	\$0
							Consulting	\$0
Impact for Department:	\$0	per year					Furnishings/Equipment	\$0
Impact for Property Services:	\$0	per year	Expenditures as	of December 31, 20	12: \$993,991		Other/Contingency	\$20,100,000
TOTAL:	- + -		]				TOTAL	\$20,100,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	TOTAL
Property Tax	\$100,000							\$100,000
Bonding	\$20,000,000							\$20,000,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$20,100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$20,100,000

### 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program:	Health	Project Name:	HCMC Asset Pres	servation 2012-20	16
Department	Hennepin Healthcare System	Project Number:	1000323		
Building:	HCMC Campus	Funding Start:	2012	Completion:	Beyond 2017

#### **Description & Location:**

The Hennepin Health Systems medical center is located at 701 Park Avenue, in Minneapolis, Minnesota and occupies over 2.7 million square feet within four city blocks. This project incorporates the scope of work previously included in the Board approved HCMC Asset Preservation (003636). The majority of asset preservation projects fall under the category of mechanical and electrical upgrade and/or replacement of basic systems. The project also includes repairs related to the building envelope, elevator modernization, ramp repairs and other preservation deficiencies.

Examples of infrastructure items are: exterior walls (tuck pointing, joint sealant, etc.), entrance doors, windows, roofs, HVAC, plumbing, power distribution, elevators, air handling units, medical gas systems repair, boiler upgrades, fire alarm system, energy management system, mechanical and electrical preservation, and other items that serve to preserve building integrity and maintain long-term value of real estate assets.

Since the development of the HCMC Asset Preservation Program, the hospital has developed a ten year plan which shows completed and pending projects under this request. The hospital recently purchased several new mechanical equipment and electrical generators and the medical gas system will be completed in 2009.

In 2011, HCMC reviewed and developed a revised Ten Year Asset Preservation Plan. The plan shows completed, pending, and future infrastructure building request.

### Purpose & Justification:

Hennepin County Medical Center includes over 2,700,000 square feet of space to provide patient care. To operate and maintain these facilities in order to support services, the various building components, infrastructure, and systems must be continually inspected, repaired, renewed, and upgraded to prolong their life and to maintain the long-term value of the County's valuable assets. This responsibility requires a continuous and dedicated stream of funding and cannot be expected to compete with the funding of program-specific capital needs.

The regular appropriation of funding through this project will permit comprehensive building condition surveys and audits in order to identify and prioritize necessary repair, rehabilitation, replacement, and upgrade work and then follow through by implementing the work in a planned and cost effective manner. This will ensure maintenance of buildings in an optimal condition thereby prolonging their useful life as well as making available appropriate quality space for programs that fulfill the County's mission.

This project will reduce the need for expenditures of unplanned or emergency repairs that can lead to deterioration of real estate assets and will also reduce dependence on operating funds for major repairs and renovation work.

Project's Effect On Ann	ual Operating Budget:		Funding Source	e Notes:			Cost Breakdown	Total
None.			"Enterprise Incom	e" is revenue genera	ted by patient char	ges. Bonding for	Land Acquisition	\$0
			the project is assu	imed to be general of	oligation property t	ax supported	Construction	\$27,589,000
			debt.				Consulting	\$1,751,000
							Furnishings/Equipment	\$0
			Expenditures as	of December 31, 20	12: \$16,493		Other/Contingency	\$26,760,000
					TOTAL	\$56,100,000		
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	TOTAL
Property Tax								\$0
Bonding			\$6,500,000	\$6,500,000	\$6,500,000	\$6,500,000	\$18,600,000	\$44,600,000
Federal								\$0
State								\$0
Enterprise income	\$5,500,000	\$6,000,000						\$11,500,000
Other								\$0
TOTAL	\$5,500,000	\$6,000,000	\$6,500,000	\$6,500,000	\$6,500,000	\$6,500,000	\$18,600,000	\$56,100,000

### 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Maior Program: Project Name: HCMC In-patient Bed Expansion Health Project Number: 0031752 Department Hennepin Healthcare System **Building: HCMC Campus** Funding Start: Completion: 2007 2013

#### **Description & Location:**

The Hennepin Health Systems medical center is located at 701 Park Avenue, in Minneapolis, Minnesota and occupies over 2.7 million square feet within four city blocks. This project will fund planning, design and construction of major remodeling work to convert existing space into in-patient bed space.

#### Phase 1:

Develop 50 new inpatient bed units in existing space throughout the hospital. Projects include expansion of infusion and obstetrics clinics, 32 private ICU beds, 22 private medical surgical beds, 15 Observation beds, and the renovation of the Burn ICU.

#### Phase 2:

Develop an additional 20-30 inpatient beds in the Red and Purple Facilities of the Medical Center currently allocated to serve outpatient clinic functions. This phase of the project will have several sub-phases and will not be completed until after the relocation of some of the out-patient clinics in Red and Purple Facilities.

#### Phase 3:

Continue to develop a plan for SICU expansion on R-5 and R-7 where inpatient clinics are located. This is part of the Master Space Plan.

#### Phase 4:

Continued to upgrade all ICU's at HHP-HCMC. This includes PICU and Cancer Center.

#### Purpose & Justification:

The Hennepin County Medical Center Facility Master Plan was completed in February 2007 by Navigant Consulting. The Facility Master Planning study has outlined strategies and recommendations for future development of hospital and clinic services. The purpose of this capital project is to implement in-patient bed space expansion as identified in the master plan.

The Facility Master Plan has identified the need for 140 new private medical and surgical inpatient beds to accommodate future projections. HCMC's Critical Care Unit inpatient beds have reached full capacity. In addition, shortages of inpatient bed capacity in the areas of Adult Medical, Surgical and Critical Care have existed since 2006. Since the HCMC is fully occupied and must continue to provide ongoing services this will be a multi-phased effort and will include relocation of existing occupants, as needed, to other appropriate areas within the facility or to the new Out-patient Clinic building

HCMC continues to see more requests for single patient rooms and up to date technology.

A new facility Master Plan was completed in 2011 by Jensen+Partners and is supported by the HHS-HCMC Board and Hennepin County Commissioners

Project's Effect On Ann	nual Operating Budget:		<b>Funding Source</b>	e Notes:			Cost Breakdown	Total
Any future years operating	expenses will be offset by inc	remental	"Enterprise Incon	ne" is revenue gener	ated by patient ch	arges. Bonding	Land Acquisition	\$0
operating revenues.			for the project is	general obligation pr	operty tax suppor	ted debt.	Construction	\$32,725,000
			' '		. ,		Consulting	\$6,425,000
							Furnishings/Equipment	\$0
			Expenditures as	of December 31, 20	12: \$42,550,000		Other/Contingency	\$13,100,000
							TOTAL	\$52,250,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	TOTAL
Property Tax								\$0
Bonding	\$42,550,000							\$42,550,000
Federal								\$0
State								\$0
Enterprise income		\$9,700,000						\$9,700,000
Other								\$0
TOTAL	\$42,550,000 \$9,700,000 \$0 \$0 \$0					\$0	\$0	\$52,250,000

## HENNEPIN COUNTY 2013 CAPITAL BUDGET MINNESOTA AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program: General Government

Department Hennepin Health Systems

Building: HCMC Campus

#### **Description & Location:**

The Hennepin Health Systems (HHS) medical center is located at 701 Park Avenue, in Minneapolis, Minnesota and occupies over 1.5 million square feet within four city blocks.

This project will address various existing conditions and deficiencies within the medical center campus that are in violation of the NFPA 99 "Standards for Health Care Facilities 2005 Edition" and other applicable state and federal building codes.

A sample of violations include required two hour firewall modifications; doors, hardware, & frame upgrades; smoke wall repairs and other code required corrections to existing electrica and mechanical systems.

In January of 2012, HHS-HCMC merged with HFA (Hennepin Faculty Associates). This merger has added 14 new clinics, a parking ramp and two off-site additional physicians clinics to the responsibility of HHS-HCMC life safety standards.

Project Name: HHS Regulatory Compliance Projects

Project Number: 0031776

Funding Start: 2008 Completion: 2017

#### Purpose & Justification:

This project will upgrade and replace life safety and code compliance deficiencies and violations in patient care areas, so that they comply with the National Fire Protection Association (NFPA 99) "Standards for Health Care Facilities 2005 Edition" and other applicable state and federal building codes. These life safety / code compliance requirements are necessary for the safety of medical center patients, staff and visitors.

Various facilities on the HHS medical center campus are between 35-50 years old. This project will ensure that the facilities on the medical center campus are in compliance with the regulatory agencies like OSHA, EPA, State Fire Marshal, State Health Department, and The Joint Commission.

During the past two Joint Commission on Accreditation of Healthcare Organizations (JCAHO) site visits, the commission has requested full compliance for all HHS healthcare facilities. This has become a top priority for HHS and its surrounding clinics.

Since several HHS facilities (the old MMC buildings) were purchased before most of the NFPA regulations became mandatory, HHS is faced with many code compliance repairs and/or violations. This capital project request will help in the correction of several life safety violation areas within the HHS medical center campus.

Project's Effect On Anı	nual Operating Budget:		<b>Funding Source</b>	Notes:			Cost Breakdown	Total
None.			"Enterprise Income	e" is revenue generat	ed by patient char	ges.	Land Acquisition	\$0
				-			Construction	\$10,000,000
							Consulting	\$1,250,000
							Furnishings/Equipment	\$0
			Expenditures as o	of December 31, 201	12: \$0		Other/Contingency	\$1,250,000
	Prior 2013						TOTAL	\$12,500,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	IOTAL
Property Tax								\$0
Bonding								\$0
Federal								\$0
State								\$0
Enterprise income	\$5,000,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000		\$12,500,000
Other								\$0
TOTAL	\$5,000,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$0	\$12,500,000

### 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program:	Health	Project Name:	HCMC Out-patien	nt Clinic Buildings	
Department	Hennepin Healthcare System	Project Number:	0031753		
Building:	New	Funding Start:	2007	Completion:	2015

#### Description & Location:

The Hennepin Health Systems medical center is located at 701 Park Avenue Minneapolis, Minnesota 55415 and occupies over 1.5 million square feet within four city blocks. This project will fund the design and construction of a new Out-patient Clinic Building on a piece of land near the existing campus.

The preliminary program developed in conjunction with the 2007 Facility Master Plan suggests a five or six story building (plus lower level and penthouse) with floor plates of about 40,000 SF per level, for a total of about 260,000 - 360,000 SF.

However, a revised program developed in 2011, as part of the Facility Master Plan update by Jensen+Partners, calls for the construction of two out-patient clinic buildings. With one located in downtown Minneapolis on or near the HCMC campus and a second facility located in the western suburbs off of Interstate 394. Both of these facilities will be designed between 250,000 SF - 300,000 SF.

Dating back to 2007, potential sites for the downtown outpatient clinic have been identified on adjacent blocks to the existing campus, however, no site has been purchased to date. It has been determined that new downtown out-patient clinic building will be connected to the Medical Center via skyway and/or tunnel. Potential sites for the new suburban out-patient clinic facility have not been identified.

### Purpose & Justification:

The Hennepin County Medical Center Facility Master Plan was completed in February 2007 by Navigant Consulting. This plan has outlined strategies and recommendations for future development of hospital and clinic services. In 2011, Jensen+Partners was hired to update the Facility Master Plan and to identify ways to alleviate overcrowded areas, right-size clinics, and propose relocations in the context of longer-term planning.

The Facility Master Plan has identified a high priority need to replace, reconfigure and expand many of the Medical Center's clinics into a new on-campus facility that will provide a consolidated patient care environment for most of the HCMC and HFA (Hennepin Faculty Associates) clinics.

Additionally, the 2011 Facility Master Plan identified the need to have a location in the suburbs to support HCMC's customer needs.

Furthermore, the construction of two new out-patient clinic facilities are a critical component in meeting the long-term in-patient bed capacity objectives as these facilities will allow space to be freed up in the Medical Center that is better suited to address in-patient bed shortfalls.

Project's Effect On Annu	ect's Effect On Annual Operating Budget:			e Notes:			Cost Breakdown	Total
During the programming pha			"Bonding" in Prior	Appropriations is ger	neral obligation pro	perty tax	Land Acquisition	\$10,000,000
modeling to assess the capi		ations of up to 4	supported debt. E	3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3	is assumed to be	general	Construction	\$1,000,000
building/location alternatives	i.		obligation debt su	apported by enterpris	se revenues of the	Medical Center.	Consulting	\$250,000
			"Enterprise Incom	ne" is revenue genera	nted by patient cha	arges.	Furnishings/Equipment	\$0
							Other/Contingency	\$99,711,000
	Prior 2013			of December 31, 201	TOTAL	\$110,961,000		
	Prior	2013	2014	2015	Beyond 2017	TOTAL		
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	IOIAL
Property Tax								\$0
Bonding	\$22,141,000	\$23,000,000	\$23,000,000	\$20,000,000				\$88,141,000
Federal								\$0
State	\$820,000							\$820,000
Enterprise income		\$8,000,000	\$8,000,000 \$6,000,000					\$22,000,000
Other								\$0
TOTAL	\$22,961,000	\$31,000,000	\$31,000,000	\$26,000,000	\$0	\$0	\$0	\$110,961,000

#### **HENNEPIN COUNTY 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM MINNESOTA** Major Program: Project Name: **HCMC** Psychiatric Center Health Project Number: 10001169 Department Hennepin Healthcare System **Building: New Building** Funding Start: 2014 Completion: 2016 **Description & Location: Purpose & Justification:** The Hennepin Health Systems medical center is located at 701 Park Avenue, in Minneapolis, Minnesota and occupies over 2.7 million square feet within four city blocks. This project will fund planning, design and construction of a new Psychiatric Center. Project's Effect On Annual Operating Budget: Funding Source Notes: Cost Breakdown Total Land Acquisition Any future years operating expenses will be offset by incremental \$0 Bonding for the project is assumed to be general obligation debt operating revenues. Construction \$0 supported by enterprise revenues of the Medical Center "State" is Consulting \$0 assumed to be state bond funds. Furnishings/Equipment \$0 Other/Contingency \$115,000,000 TOTAL \$115,000,000 Prior 2013 2014 2015 2016 2017 Beyond 2017 **TOTAL Funding Source Appropriations Budget Estimate Estimate Estimate Estimate Estimate Property Tax** \$0 \$100,000,000 Bonding \$10,000,000 \$35,000,000 \$55,000,000 Federal State \$15.000.000 \$15,000,000 Enterprise income \$0

\$50,000,000

\$55,000,000

\$10,000,000

\$0

\$0

\$0

\$115,000,000

\$0

\$0

Other

TOTAL

#### **HENNEPIN COUNTY 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM MINNESOTA** Major Program: Project Name: HCMC In-patient Bed Expansion Phase II Health Project Number: 1001170 Department Hennepin Healthcare System **Building: HCMC Campus** Funding Start: 2014 Completion: 2017 **Description & Location: Purpose & Justification:** The Hennepin Health Systems medical center is located at 701 Park Avenue, in Minneapolis, Minnesota and occupies over 2.7 million square feet within four city blocks. This project will fund planning, design and construction of the second phase of major remodeling work to convert existing space into in-patient bed space. Project's Effect On Annual Operating Budget: Funding Source Notes: Cost Breakdown Total Land Acquisition Any future years operating expenses will be offset by incremental Bonding for the project is assumed to be general obligation debt operating revenues. supported by enterprise revenues of the Medical Center. Construction \$0 Consulting \$0 \$0 Furnishings/Equipment Other/Contingency \$158,000,000 TOTAL \$158,000,000 Prior 2013 2014 2015 2016 2017 Beyond 2017 **TOTAL Funding Source Appropriations Budget Estimate Estimate Estimate Estimate Estimate** \$0 **Property Tax** \$158,000,000 Bonding \$10,000,000 \$40,000,000 \$50,000,000 \$58,000,000 **Federal** \$0 State \$0 Enterprise income \$0 Other \$0

\$40,000,000

\$50,000,000

\$58,000,000

\$10,000,000

\$158,000,000

\$0

\$0

TOTAL

\$0

#### **HENNEPIN COUNTY 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM MINNESOTA**

Major Program: Project Name: HCMC Purple & Red Roof Replacement Health Project Number: 1000934 Department Hennepin Healthcare System **Building:** Purple & Red Building

#### **Description & Location:**

The Hennepin County Medical Center campus' main entrance is located at 701 Park Avenue, in Minneapolis. The Purple Building is located at 716 South 7th Street. The Red Building is located directly south of the Purple Building at 730 South 8th Street. Built in 1976 to replace Minneapolis General Hospital, these two buildings represent the core of the original HCMC facility.

The scope of this project includes [1] the removal of the 20 to 30 year old roofing systems, [2] the removal of obsolete rooftop equipment and roof penetrations, [3] installation of new roof drains and overflow scuppers and [4] installation of new rigid insulation and a fully adhered thermoplastic membrane.

Funding Start: Completion: 2013

#### Purpose & Justification:

The Purple and Red Building rooftop consists of more than 40 roof surfaces, covering an area of approximately 187,000 square feet. Existing roofing systems include both gravel surfaced built-up systems and EPDM (rubber) membranes. Given the diversity of existing roofing systems and vintages, there are certain advantages to replacing them all in a single comprehensive project:

- 1. Construction costs are likely to rise over time, so doing this work over a period of several years would cost more rather than less.
- 2. For a comprehensive project there would be only one contractor mobilization cost..
- 3. Quality control is easier to maintain on a project carried out by a single contractor and administered by a single architect.
- 4. The new roof would be covered under a single warranty, simplifying maintenance and repair work.

Project's Effect On An	pject's Effect On Annual Operating Budget:		Funding Sourc	e Notes:			Cost Breakdown	Total
None.			Bonding is assum	ed to be general obli	igation property ta	x supported	Land Acquisition	\$0
			debt.	-			Construction	\$3,916,000
							Consulting	\$65,000
							Furnishings/Equipment	\$0
							Other/Contingency	\$379,000
							TOTAL	\$4,360,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	TOTAL
Property Tax								\$0
Bonding		\$4,360,000						\$4,360,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$0	\$4,360,000	\$0	\$0	\$0	\$0	\$0	\$4,360,000

# 2013 Capital Budget and 2013 - 2017 Capital Improvement Program Summary of Libraries

		Project	Prior	2012	2014	2015	2016	2017	Povord
IBRARIES		<u>Total</u>	<u>Years</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	Beyond
Librariaa									
<u>Libraries</u>	M. Barilla Ballina	<b>#00 F00 000</b>	<b>#0</b> 000 000		<b>040 705 000</b>	<b>#</b> 705 000			
	New Brooklyn Park Library	\$23,500,000	\$9,000,000		\$13,705,000	\$795,000	-	-	
0030315	New Excelsior Library	5,670,000	3,790,000	1,200,000	680,000	-	-	-	
0030328	New Walker Library	12,000,000	4,871,000	5,335,000	1,794,000	-	-	-	
0030333	Roosevelt Library Remodeling	3,200,000	1,582,000	1,618,000	-	-	-	-	
0030332	Southeast Library Remodeling/Replacement	12,000,000	1,800,000	-	2,195,000	438,000	3,456,000	4,111,000	
1000324	Library Facility Modifications 2012-2016	3,020,000	270,000	750,000	1,000,000	500,000	500,000	-	
1000904	Library Facility Preservation 2013-2017	8,200,000	-	1,000,000	1,800,000	1,800,000	1,800,000	1,800,000	
	Library Security Improvements	3,060,000	2,300,000	760,000	-	-	-	-	
1001167	Library Recommissioning 2013-2017	150,000	-	150,000	-	-	-	-	
0030339	Minneapolis Libraries BAS Upgrades	790,000	400,000	200,000	190,000	-	-	-	
0030343	Library Equipment Replacement	6,128,000	2,288,000	500,000	1,000,000	1,000,000	1,340,000	-	
	Library Furniture Replacement	3,695,000	1,239,000	492,000	491,000	491,000	491,000	491,000	
	Library Technology Improvements	7,193,000	4,523,000	1,000,000	1,000,000	670,000	-	-	
	Webber Park Library Improvements	500,000	.,020,000	500,000	-,000,000	-	_	_	
.002.	Libraries Totals	\$89,106,000	\$32,063,000	\$13,505,000	\$23,855,000	\$5,694,000	\$7,587,000	\$6,402,000	(
LIBRARIES T	TOTALS	\$89,106,000	\$32,063,000	\$13,505,000	\$23,855,000	\$5,694,000	\$7,587,000	\$6,402,000	<u>(</u>
LIDIVARIES I	OTALO	<u>\$69,100,000</u>	<u>\$52,003,000</u>	<u>Ψ13,303,000</u>	<u>ψ23,033,000</u>	<u>\$5,034,000</u>	<u> </u>	<del>ψ0,402,000</del>	

## 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program: Libraries
Department Library

Building: New Brooklyn Park Library

Project's Effect On Annual Operating Budget:

#### **Description & Location:**

This project will construct a new, stand-alone library building of some 40,000 gross square feet (GSF) on a 6.3 acre site in Brooklyn Park. The site is located in the northeast corner of the intersection of 85th Ave North and West Broadway Avenue and was purchased in 2011 from North Hennepin Community College. Along with the library building, a surface parking lot with the capacity for 200-250 cars will also be provided. This new library will replace the existing, 15,100 GSF library that was built in 1976 at 8600 Zane Avenue North in Brooklyn Park.

In addition, this project will construct a public access roadway (College Parkway) to allow access to the library. The new road will connect at the existing intersection of 85th Ave North and College Court to the east with a new intersection north of 85th Ave North on West Broadway Ave.

The new library will be designed and built to be a community gathering place and a place for access to the world's information resources. It will be a larger, technology and customer focused library, consistent with projected population growth, Hennepin County Library's (HCL) planning principles and the Brooklyn Park Library Task Force report.

The library anticipates partnering with a variety of organizations to provide on-site programming in support of this library's innovative role. Consistent with this focus, the library will be designed for energy efficiency, optimized customer comfort and operational effectiveness in accordance with the B-3 Minnesota Sustainable Building Guidelines.

Project Name: New Brooklyn Park Library

Project Number: 0030306

Funding Start: 2006 Completion: 2015

#### Purpose & Justification:

The Brooklyn Park Library's service area has experienced substantial population growth for the last several years and is projected to continue to grow. As a result, the library is serving larger numbers of people than the existing space can adequately accommodate. In 2011, 509,277 books and audiovisual items were checked out, compared with 314,000 items in 1999. Library visits during 2011 were 157.080, a 23% increase over 2009.

#### The new library will feature the following services:

- + Early literacy/interactive discovery zone for young children
- + Teen space with student study areas and an innovative technology focus
- + Comfortable reading lounges
- + Refreshed collection of books, DVDs and CDs with World Language resources
- + Flexible interior space to meet changing programming and community needs
- + Drive-up book return
- + Flexible and improved public and staff spaces for improved efficiencies

Consistent with the 2006 Brooklyn Park Library Task Force Report which was approved by the County Board, themes of Geography, World Culture and S.T.E.M. (Science, Technology, Engineering & Math) will be integrated into the facility design as a model - and with a new aesthetic - for a 21st century library. Library spaces will be transformed to meet new lifelong learning opportunities and zoned to foster collaborative learning.

Cost Breakdown

Total

\$ 105,000 increase in facility	105,000 increase in facility operating costs (Property Services) 600,000 increase in staffing costs (Library)						Land Acquisition Construction Consulting	\$718,000 \$14,558,000 \$2,288,000
\$ 724,200 TOTAL Increase	g coots (Elbrary)		Expenditures as	of December 31, 20	12: \$2,177,779		Furnishings/Equipment Other/Contingency	\$2,871,000 \$3,065,000
			·	·			TOTAL	\$23,500,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	IOIAL
Property Tax								\$0
Bonding	\$9,000,000		\$13,705,000	\$795,000				\$23,500,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$9,000,000		\$13,705,000	\$795,000	\$0	\$0	\$0	\$23,500,000

Project's Effect On Annual Operating Budget:

### 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program:LibrariesProject Name:New Excelsior LibraryDepartmentLibraryProject Number:0030315Building:New Excelsior LibraryFunding Start:2008Completion:2014

#### **Description & Location:**

The current library at 343 Third Street, Excelsior, is housed in a 3,750 SF one-story building which was built in 1965 as an annex to an old fire station on City owned land. A surface parking lot is shared with adjoining retail and commercial businesses. The construction of the current building was largely funded by a consortium of surrounding cities (Excelsior, Shorewood, Tonka Bay, Greenwood and Deephaven). Portions of the old fire-station are being used as City Hall space by Excelsior to house it's administrative staff and the council chamber. The fire truck bays appear to be used as storage space. Restrooms are located in a common area and are shared between the City office and the library. Visits to and circulation of the Excelsior Library were 26,471 and over 206,203, respectively during 2011.

This project proposes construction of a new, stand-alone library building with a size up to 7,200 GSF on a .65 acre site located at 337 Water Street in "downtown" Excelsior. This site will provide parking for 24 to 26 cars, bike racks and landscaping. The new building will replace the existing library. The site for the new building was selected after completion of a feasibility study conducted by staff and the consultant chosen by the County's Designer Selection Committee. Twelve site options were considered using several weighted criteria.

### Purpose & Justification:

In addition to various operational/programmatic problems that directly affect customers, this library building has experienced problems such as water infiltration and temperature variations. The library space lacks access to direct natural light, is extremely cramped, and does not have room for additional technology or space for library programs. There is no meeting room for public or staff use. Moreover, the library staff space which may have been a storage area, is very crowded and inefficient, and clearly doesn't meet all Minnesota building standards. The restrooms are cramped and do not meet handicapped accessibility codes set by the State. Parking in the shared adjacent surface lot can be a problem depending on the time of the year and time of day.

The consultants' analysis showed a number of building deficiencies that would be cost prohibitive to undertake and would not return any value to the County. Overall, a new, larger, energy efficient and comfortable building in a prominent location would better serve customers for the next decade and beyond.

Cost Breakdown

Total

i roject s Enect on Am	oct o Encot on Annual Operating Badget.			i unumg course reces.				Iotai
							Land Acquisition	\$540,000
\$ 1,200 increase in technology	· , , ,						Construction	\$3,214,000
	operating costs (Prop. Svc.)						Consulting	\$833,000
\$ 4,200 TOTAL Increase							Furnishings/Equipment	\$634,000
			Expenditures as o	of December 31, 20	12: \$1,329,373		Other/Contingency	\$449,000
							TOTAL	\$5,670,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	TOTAL
Property Tax								\$0
Bonding	\$3,790,000	\$1,200,000	\$680,000					\$5,670,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$3,790,000	\$1,200,000	\$680,000	\$0	\$0	\$0	\$0	\$5,670,000

### 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program: Libraries
Department Library

Building: New Walker Library

Project's Effect On Annual Operating Budget

#### **Description & Location:**

Situated in the heart of Uptown in the East Isles neighborhood, the Walker Library is located on the northwest corner of Hennepin and Lagoon Avenues at 2880 Hennepin Ave. This library opened in 1981 and was renovated in 1995. The existing building is roughly 19,300 gross square feet spread over three levels. Due to the inefficiencies of the building configuration, public and staff usable space is approximately 10,900 square feet.

The new library will include one level of underground parking with 24 space and space for the mechanical & electrical systems. The public and staff space will be located on one, above-grade level with a two-story presence. The library size will be approximately 15,000 GSF, not including the parking garage.

The existing library facility will be demolished to make way for the new library. The vacation of an alley on the west side of the property will permit the re-use of portions of the existing library's foundation. A demolition assessment study indicates an extensive site retention system will be needed to complete the demolition process and minimize effects on neighboring properties. Given the high traffic, urban location of the site, demolition, site preparation and construction activities will require significant planning and coordination.

The library shares it's northern property line with the east end of the Minneapolis Park Board's park, The Mall. Hennepin County will apply for an easement on this property which will allow for vehicular egress from the library's parking garage.

In addition, a joint planning process was conducted in 2011 by the Park Board and Hennepin County to study design options for The Mall property. The process included three public meetings and a public open house. The Park Board and the community will continue discussions on potential funding options for the proposed improvements.

Project Name: New Walker Library

Project Number: 0030328

Funding Start: 2009 Completion: 2014

#### Purpose & Justification:

Walker Library reflects its Uptown community - bustling, diverse and high energy. It serves the Bryn-Mawr, Cedar-Isles, Kenwood, Lowry Hill, East Isles, Whittier, Lowry Hill East, ECCO, CARAG and northwestern Lyndale neighborhoods. The Walker Library resources are heavily utilized by this community, with a visit count of 76,884 and circulation of over 340,000 books, DVD's and CD's reported in 2011. This is an increase in circulation from 2009 to 2011. A new library will give customers better access to technology, a refreshed collection, and a wider variety of community gathering spaces. The current space configuration inhibits staff efficiencies and the building itself has problems that would not be cost effective to correct.

In 2009, a Walker Library Community Advisory Committee was formed and a series of community engagement sessions were held to develop a community based vision for a new Walker Library. In February 2010 a Vision Statement document was created, as part of that process, it was determined that the new Walker Library will be constructed at the current site. A new facility will transform the library experience for customers with a building designed to be flexible and open. This new library will serve as a welcoming community gathering place for people of all ages and walks of life and be a gateway to the world's information and culture.

An engineering analysis of the Walker Library's parking deck, completed in December 2002, identified structural deficiencies that affect the load-carrying capacity of the parking deck (heavier vehicles have been restricted from driving over the lot). Costs and disruption to make the necessary repairs would be significant. A "Facility Condition Assessment" was conducted in 2008 which further identified significant mechanical and electrical system improvements and interior and exterior repairs that would be necessary.

Cost Breakdown

Total

Therefore, it is recommended that the existing library building be demolished, and a new library constructed on the current site.

Project's Effect Off Ani	iuai Operating Budget.		runding Source	notes.			Cost Breakdown	Total
\$ 7,200 increase in techr	nology costs (Library)		. , ,	000 was identified fo of Minneapolis bond		,	Land Acquisition Construction	\$208,000 \$8,040,000
\$100,000 increase in facilit \$107,200 TOTAL Increase	y operating costs (Prop. Svc.)		,	n below as "Other". ceeds from the sale o		,	Consulting	\$1,391,000
\$107,200 TOTAL Increase			shown as "Other".	cous nom the sale t	i tric old Mapic Ol	TOVE LIBITATY 13	Furnishings/Equipment	\$986,000
			onomi do outor i				Other/Contingency	\$1,375,000
			Expenditures as of	of December 31, 20	TOTAL	\$12,000,000		
	Prior	2013	2014 2015 2016 2017				Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	IOTAL			
Property Tax								\$0
Bonding	\$2,871,000	\$5,335,000	\$1,794,000					\$10,000,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other	\$2,000,000							\$2,000,000
TOTAL	\$4,871,000	\$5,335,000	\$1,794,000	\$0	\$0	\$0	\$0	\$12,000,000

### 2013 CAPITAL BUDGET **AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM**

Major Program:	Libraries	Project Name:	Roosevelt Library Remodeling			
Department	Library	Project Number:	0030333			
Building:	Roosevelt Library	Funding Start:	2010	Completion:	2013	
Description 9 Leastion:		Durmana 9 Justification				

#### Description & Location:

Roosevelt Library is located at 4026 28th Avenue South, Minneapolis, MN. It is across the street from Minneapolis Roosevelt High School and serves the Minneapolis neighborhoods of Standish, Ericsson, Hiawatha, Eastern Bancroft, Eastern Corcoran and Southeastern Powderhorn Park, Its primary users are families with children, students of Roosevelt High School and adult users from the neighborhoods.

The Roosevelt Library opened in 1927, and has been designated a historic site by the city's Historic Preservation Commission. The building is located in a residential area, with a small parking area behind the building. The library is primarily a single story building with a small basement. The main level floor consists of one large open space used for public library functions, with a small staff work area to the rear. The basement houses a public restroom, building utility services, and a storeroom. The total building size is 5,200 GSF.N/A N/A N/A Fall 2011 Late 2011 Spring 2012 Summer 2012 Fall 2012 - Fall 2013 Fall 2013 This project will include all renovation and remodeling needed to address the building's infrastructure and code deficiencies and will also improve interior public and staff spaces. The building will be fully accessible, with new public restrooms added to the main service level. A building addition of 515 GSF to house a multipurpose room is included in the scope of work. The project scope also includes extensive site work such as new landscaping, a new parking area, outdoor seating and a handicap accessible ramp to enter the building.

### |Purpose & Justification:

The current building is inadequate to meet the needs of modern library users. The facility does not comply with basic accessibility and ADA building code requirements. The single public restroom is in the basement, which is not accessible by elevator and does not meet size requirements for accessibility. The rear exit access is down one flight of stairs and is not ADA accessible. Significant modifications to the facility are needed to make the building accessible. Other building code non-compliance issues exist at this site. The building's roof previously drained directly into the city's sanitary system, and was not in compliance with city ordinance. Storm water must be collected on the site, as required by code. To correct the problem, a new storm water retention system was installed in 2010.

The facility also has several deferred maintenance items which will need to be addressed. The following items have been identified as needing improvements in the next five years: exterior masonry tuck-pointing, boiler replacement, electrical service upgrades, fire alarm install, toilet and sink replacement, roof replacement, and door and hardware repair / replacement. Technology service at this library facility is also dated and needs to be updated.

A study was undertaken in 2010 to evaluate the feasibility and cost for making the necessary repairs and improvements to this facility so it may continue to serve the community as a small neighborhood

Project's Effect On Annual Operating Budget:			Funding Source Notes:				Cost Breakdown	Total
	A budget of \$3,200,000 was identified for Roosevelt Library with funding provided from City of Minneapolis bond proceeds per the 2000 Library				Land Acquisition	\$0		
\$ 20,000 increase in facility operating costs (Prop. Svc.)					Construction	\$1,841,000		
			referendum, show	n below as "Other",	Consulting	\$403,000		
			Furnishings/Equipment	\$461,000				
	Expenditures as of December 31, 2012: \$2,133,658				Other/Contingency	\$495,000		
					TOTAL	\$3,200,000		
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	IOIAL
Property Tax								\$0
Bonding								\$0
Federal								\$0
State								\$0
Enterprise income								\$0
Other	\$1,582,000	\$1,618,000						\$3,200,000
TOTAL	\$1,582,000	\$1,618,000	\$0	\$0	\$0	\$0	\$0	\$3,200,000

### 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program:LibrariesProject Name:Southeast Library Remodeling/ReplacementDepartmentLibraryProject Number:0030332

Building: Southeast Library Funding Start: 2011 Completion: 2017

#### **Description & Location:**

Southeast Library is located at 1222 SE 4th Street, Minneapolis, MN. It is adjacent to the East Bank campus of the University of Minnesota in a commercial area known as Dinkytown. Originally built as a credit union in 1963, it was converted for library use in 1967. The building was designed by distinguished local architect Ralph Rapson. There have been local efforts to have the building receive a historic designation by the Minneapolis Heritage Preservation Commission.

The Southeast Library serves an area of Minneapolis that is geographically distinct from other areas of Minneapolis and includes the neighborhoods of Como, Marcy Holmes, Prospect Park-East River Road and the University of Minnesota. It is bounded by the Mississippi River to the south and west, the industrial area of the Mid-City Industrial neighborhood to the north, and St. Paul to the east.

The building is a two story structure with some 13,000 gross square feet (GSF), however only some 4,700 GSF on the first level is usable as library space for customers and staff. The lower level space is not usable due to ADA accessibility issues and poor building conditions (damage due to water intrusion). In addition to the library building, a 4,800 GSF underground garage exists below the on-site public parking and is accessible from the lower level of the library. This garage is an unconditioned space and is currently used for storing miscellaneous library property.

In order to better understand the library service and programmatic needs of the surrounding neighborhoods, a community engagement process will occur prior to the design & construction of the library. Project program requirements and site location options have not been identified at this point, but will be studied in future project phases.

Project's Effect On Annual Operating Budget:

#### Purpose & Justification:

Southeast library functions as a traditional neighborhood with collections for children, teen and adult users. This project provides the opportunity to develop a Library that reflects its location next to the University of Minnesota and the potential for a new partnership. Library visits during 2011 were over 16,000, with circulated materials of over 75,000. Its primary users are University of MN students, local day care facilities, and area residents from the University, Como, Prospect Park and Marcy-Holmes neighborhoods.

Many physical shortcomings limit Southeast as a usable library space. The interior is comprised of a larger room housing the majority of the collection, with small offices lining the east side of the building. Sightlines are poor; high shelving, massive interior support columns, and multiple locations for specialized collections all contribute to this deficiency.

Remodeling the interior space for future library use is problematic. The interior spaces are inflexible; reinforced construction appropriate to protecting the assets of a financial institution make removing interior walls more costly than the library norm. Parking is inadequate for the library users, and the existing fifteen spaces are often used by commuter students from the University of Minnesota.

This building is not ADA compliant. The lower level space is not accessible, rendering approximately half of the total building space unusable for public functions. An elevator would need to be installed to address this issue. The public toilet rooms on the main level do not comply with ADA requirements.

The facility has several deferred maintenance items which may not be economically feasible to correct since the library space is functionally unsuitable for delivery of efficient service: boiler replacement, ventilation equipment replacement, water damage repairs, plumbing repairs, fire alarm installation, parking lot and garage repairs and lighting replacement.

Cost Breakdown

Total

Project's Effect on Ani	nual Operating Budget:		runding Source	Notes:		Cost Breakdown	lotai	
To be determined.			A budget of \$3,200	0,000 was identified f	or the Southeast L	ibrary with	Land Acquisition	\$3,079,000
				om City of Minneapo		per the 2000	Construction	\$5,015,000
			Library referendum	n, shown below as "C	ther".		Consulting Furnishings/Equipment	\$910,000
								\$1,325,000
			Expenditures as o	of December 31, 201	2: \$0		Other/Contingency	\$1,671,000
							TOTAL	\$12,000,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	IOTAL
Property Tax								\$0
Bonding			\$795,000	\$438,000	\$3,456,000	\$4,111,000		\$8,800,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other	\$1,800,000		\$1,400,000					\$3,200,000
TOTAL	\$1,800,000	\$0	\$2,195,000	\$438,000	\$3,456,000	\$4,111,000	\$0	\$12,000,000

Funding Source Notes:

# HENNEPIN COUNTY MINNESOTA AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program:	Libraries			Project Name:	Library Facility Mo	odifications 2012	- 2016	
Department	Library			Project Number:	1000324			
Building:	Multiple Locations			Funding Start:	2012	Completion:	2016	
Description & Location	n:			Purpose & Justif	ication:			
implementing system-wide facilities. Specific projects	e Library Department with an a e modifications as required to r s will be identified through staff pe of work will include various	espond to operation surveys/audits of	onal needs of its needs on a		em where a necess		oilitation at any library building of a scale that does not warr	
improvement projects.	pe of work will include various	ypes or small rem	odeling and	This work is needed customers and staff			in optimal condition to facilita	ate use by library
							Rockford Rd, Champlin and A ed for additional staff and equ	
Project's Effect On An	nual Operating Budget:		Funding Source	e Notes:			Cost Breakdown	Total
None.							Land Acquisition Construction Consulting	\$0 \$0 \$0
	Expenditures as	of December 31, 20	12: \$0		Furnishings/Equipment Other/Contingency TOTAL	\$3,020,000 \$0 \$3,020,000		
Funding Source	Prior Appropriations	2013 Budget	2014 Estimate	2015 Estimate	2016 Estimate	2017 Estimate	Beyond 2017 Estimate	TOTAL
Property Tax Bonding Federal	\$270,000	\$750,000	\$1,000,000	\$500,000	\$500,000			\$0 \$3,020,000 \$0

\$500,000

\$1,000,000

\$500,000

\$0

\$0

\$0

\$3,020,000

State

Other

TOTAL

Enterprise income

\$270,000

\$750,000

# HENNEPIN COUNTY 2013 CAPITAL BUDGET MINNESOTA AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program: Libraries
Department Library

**Building:** Multiple Locations

#### **Description & Location:**

This project provides the basis for implementing an annual, on-going facility preservation program at 22 of 41 Hennepin County Library facilities. It is intended to carry out major building system and infrastructure repairs, replacements and upgrades as necessary to ensure the long term viability of the County's real property assets. Typically, these projects are technically complex, larger in scale on an individual basis, or larger in scale on a cumulative basis because the work is distributed among several buildings, may involve meeting code requirements and they are generally not funded within the department's operating budget due to higher cost implications. The specific projects that have been identified and planned for, will assure continued operation of the libraries in appropriately functioning facilities.

The remaining 19 Hennepin County Library facilities do not require preservation funding as 16 of those facilities have been recently replaced by brand new buildings, extensively remodeled, or they are on track to be replaced/remodeled in the near future. Work at these facilities will only occur if emergency circumstances arise. The other 3 libraries are housed in the County's regional service centers, and are covered under a separate, county-wide facility preservation project.

**Project Name:** Library Facility Preservation 2013 - 2017

Project Number: 1000904

Funding Start: 2013 Completion: 2017

#### Purpose & Justification:

Based on "Best Practice" standards, Property Services staff has established a program of surveys and facility audits of the Library building systems to determine major maintenance or replacement plans. This information is maintained in an archival database which can be queried and prioritized for implementation. These replacements are required to maintain the existing library buildings in a good state of repair.

All of the work done under the auspices of this project was identified through periodic surveys of the respective building systems by expert consultants and operations and maintenance staff. The surveys and audits provide a work plan to effect major facility repairs, renovations and upgrades in support of the County's service mission. Availability of regular funding through this project will permit staff to continue conducting building condition evaluations and implement the work in a planned and cost effective manner. This funding will also permit staff to conduct cyclical inspections based on the statistical average life cycles of various building infrastructure systems. This will ensure buildings remain in an optimal condition thereby prolonging their useful life through use of capital resources in an efficient and responsible manner.

Examples of facility preservation items that preserve building integrity and maintain long term value as real-estate assets include:

- Major HVAC Modifications and/or Replacement
- Major Plumbing Repairs and/or Replacement,
- Major Electrical Repair / Component Replacement.
- Exterior Walls Repairs (tuckpointing, stucco repairs, cladding, joint sealant, etc.),
- Window Repairs and/or Replacement,
- Exterior Lighting Replacement,
- Roof Repairs and/or Replacement.
- Sewer System Repairs and/or Replacement,
- Grounds Preservation (sprinkler systems and water detention ponds),
- Paving and Parking Surface Repairs and/or Replacement.

Project's Effect On An	ject's Effect On Annual Operating Budget:			Notes:		Cost Breakdown	Total	
Some energy savings for I	HVAC upgrades is expected.						Land Acquisition	\$0
1							Construction	\$6,560,000
							Consulting	\$820,000
							Furnishings/Equipment	\$0
							Other/Contingency	\$820,000
							TOTAL	\$8,200,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	IOIAL
Property Tax								\$0
Bonding		\$1,000,000	\$1,800,000	\$1,800,000	\$1,800,000	\$1,800,000		\$8,200,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$0	\$1,000,000	\$1.800.000	\$1.800.000	\$1.800.000	\$1.800.000	\$0	\$8,200,000

## HENNEPIN COUNTY

## 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

					_	
Major Program:	Libraries	Project Name:	Library Security	Improvements		
Department	Library	Project Number:	0030314			
Building:	Multiple Locations	Funding Start:	2008	Completion:	2013	

#### Description & Location:

This project will provide security improvements to 29 of 41 libraries in the Hennepin County library system. Once this project is completed, all 41 libraries in the Hennepin County library system will have current security systems.

A primary feature of the proposed improvements is entrance control by card access. Card access is the best method for controlling access and movement of people within Hennepin County's campus of buildings. Installation of this system will require locksmithing, low voltage electrical and the installation of related hardware (e.g. proximity card readers and door control modules). This will allow integration with the County's existing digital photo ID system and camera system.

Also included in this project is the installation of security cameras. They will be installed around the building perimeter and in limited interior spaces. Interior locations include children, teens, and general public computer areas. The expansion of the County's camera system to include the library system will allow remote monitoring of these facilities via event alarms, reducing the need for on-site security staff. The recording system will provide reliable documentation for incident resolution, reducing liability to the County. In addition, fire and duress alarms, as well as intercom calls will roll over to the County's central monitoring center in the SOC (Security Operations Center), providing off-site protection and security to County property. To protect against a network failure, the security systems will have the ability to function independently at each site. Door hardware and potential rekeying will be reviewed and elevator security devices such as cameras, after hours card access and intercom will also be reviewed.

This project will incorporate components that are already installed in other parts of the County, leveraging the existing IT and security systems that are already in place throughout the County.

#### Purpose & Justification:

This project will provide the county libraries with compatible security systems that have already been implemented at non library sites. The County is working to bring as many sites as possible onto the networked security system, leveraging existing security related staff and equipment.

The County has adopted a card access system that has been strategically applied County-wide. A card access system is versatile and adaptable. It provides better service as employees move from job to job or building to building. The perimeter of the libraries can be secured continuously or to set time periods. One access card will allow access to multiple buildings, in lieu of the existing standalone system at the Central Library and key access at the other sites. This eliminates on-site management of keys and maintenance of multiple unlinked data bases.

The system will allow after hours roll-over of card access, camera systems, fire and duress alarms to the SOC, providing better off-hours protection and access to County property. A CCTV (closed circuit television) system with digital recording allows remote monitoring of key entrance points for reliable documentation and resolution of incidents. Existing CCTV systems, if any will be reviewed for replacement. By making the CCTV and intercom systems compatible with Hennepin County standards, complete off site monitoring will be possible, thus reducing contract FTE counts by 3 FTE, totaling approximately \$195,000/year.

Project's Effect On Annu	act's Effect On Annual Operating Budget:  3,000 /year for network connectivity at all sites. (Library)  7,200 /year for negurity operations & maintenance (Prop. Syc.			e Notes:			Cost Breakdown	Total
							Land Acquisition	\$0
	,	,,					Construction	\$0
	27,300 /year for security operations & maintenance (Prop. Svc.) -195,000 /year for reduction of 3 FTE (Prop. Svc.)						Consulting	\$0
\$ -195,000 /year for reduction - \$154.700 /vear	n of 3 FTE (Prop. Svc.)						Furnishings/Equipment	\$2,937,000
- \$154,700 /year			Expenditures as	of December 31, 20	012: \$1,755,848		Other/Contingency	\$123,000
							TOTAL	\$3,060,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Rudget	Estimate	Estimate	Estimate	Estimate	Estimate	IOIAL

	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	IOTAL
Property Tax								\$0
Bonding	\$2,300,000	\$760,000						\$3,060,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$2,300,000	\$760,000	\$0	\$0	\$0	\$0	\$0	\$3,060,000

#### **HENNEPIN COUNTY 2013 CAPITAL BUDGET MINNESOTA AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM**

Major Program: Project Name: Libraries Library Recommissioning 2013-2017 Department Library Project Number: 1001167

**Building:** Funding Start: Multiple Locations 2013 Completion:

#### **Description & Location:**

This project is a Property Services Energy Plan initiative that consists of recommissioning heating, ventilation, and air conditioning (HVAC), and other potential high energy use systems in Hennepin County Libraries.

Recommissioning is an energy industry-wide program used to reduce energy usage and costs. The process of recommissioning involves two parts. The first part involves the study of energy using equipment and systems in facilities and the identification of energy and cost saving measures. The second part involves implementation of economically feasible energy and cost saving measures.

In order to improve HVAC system effectiveness and reduce energy usage and cost, recommissioning efforts take into account the following:

- + loss of calibration of equipment and systems.
- + occupancy changes that invalidate the original design intent.
- + industry-wide improvements in efficiency of equipment.
- + use of state-of-the-art technology, and
- + evolving codes and performance standards.

2017

Purpose & Justification:

Hennepin County spent an estimated \$1,452,000 in 2009 to provide HVAC and electrical power to all of the library buildings. By recommissioning the libraries, the estimated savings are \$304,500 per year Enhanced Xcel rebates will be used to improve the paybacks to under 10 years.

A major benefit of recommissioning is that it provides a significant reduction in building energy usage and cost. Through the life cycle of a building, many factors change and the energy usage and cost to operate a building can be reduced through recommissioning.

Other benefits of recommissioning include the identification and reduction of operational issues; the recommissioning process gives a multitude of information to building operators and allows building operators an opportunity to review and be a part of the study team which gives long term knowledge to reduce energy usage and cost. Another benefit is the reduction of energy usage in buildings which reduces carbon emissions into the earth's atmosphere thus reducing greenhouse gases.

Project's Effect On Annua	roject's Effect On Annual Operating Budget:		Funding Source	e Notes:			Cost Breakdown	
Recommissioning is projected	d to reduce operating costs	by \$304,500 per	"Other" funding is	a transfer from proje	ct #0039997 per re	esolution #12-	Land Acquisition	\$0
year for the buildings noted a	bove.		0403R1.				Construction	\$121,000
							Consulting	\$11,000
							Furnishings/Equipment	\$0
							Other/Contingency	\$18,000
							TOTAL	\$150,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	TOTAL
Property Tax								\$0
Bonding								\$0
Federal								\$0
State								\$0
Enterprise income								\$0
Other		\$150,000						\$150,000
TOTAL	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000

### 2013 CAPITAL BUDGET **AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM**

Major Program: Project Name: Minneapolis Libraries BAS Upgrades Libraries Project Number: 0030339 Department Library **Building:** Funding Start: Multiple Locations 2010 Completion: 2014

#### **Description & Location:**

This project provides for the replacement and upgrade of 9 of the 15 former City of Minneapolis Library Building Automation Systems (BAS). A BAS is comprised of microprocessors and computers that control, change, verify and record various facility conditions, such as heating, cooling, ventilation, safety and security.

Each facility with a BAS is operated independently, but is also part of a network (over common phone lines) which can be managed from a central location. For example, selected emergencies and environmental conditions from other County facilities are reported to the central station in the Government Center when those facilities are closed. New facilities can be added to the BAS network at any time without interrupting the existing network.

The scope of work includes ongoing BAS modifications to utilize technological advancements. This project does not fund BAS installation for new facilities or facility expansion projects. Such funding is included in the respective new facility/facility expansion project.

Purpose & Justification:

The Minneapolis libraries have little if any building automation. This project will install a building automation system that will control and monitor each facility in 9 of the Minneapolis libraries.

According to industry standards, a building automation system can save up to 15% per year on operational costs. For these libraries, the assumption will be closer to 5%, due to the age of the air handling equipment.

The Building Automation System (BAS) allows for:

- 1) risk avoidance easier and more extensive monitoring and control of facility systems which will prevent major building system failures,
- 2) more efficient energy usage and savings in energy expenditures while providing improved comfort levels for facility occupants,
- 3) more accurate and timely diagnoses of problems (for example, the BAS has all but eliminated complaints about erratic temperature swings), and
- 4) critical information for budgeting and analysis (the reporting format enables direct comparison among facilities, despite differing mechanical equipment, regarding energy consumption, maintenance, and emergency calls).

Project's Effect On Ani	pject's Effect On Annual Operating Budget:			Notes:			Cost Breakdown	Total
Due to the age of the librar	ries, it is assumed that the Cou	unty can save					Land Acquisition	\$0
	tional costs with BAS over nor	n-BAS monitored					Construction	\$610,000
facilities.							Consulting	\$88,000
							Furnishings/Equipment	\$0
I			Expenditures as o	of December 31, 20	12: \$118,294		Other/Contingency	\$92,000
							TOTAL	\$790,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	IOTAL
Property Tax								\$0
Bonding	\$400,000	\$200,000	\$190,000					\$790,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$400,000	\$200,000	\$190,000	\$0	\$0	\$0	\$0	\$790,000

## 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program:LibrariesProject Name:Library Equipment ReplacementDepartmentLibraryProject Number:0030343Building:Multiple LocationsFunding Start:2011Completion:2016

#### **Description & Location:**

This project will modify the Hennepin County Library's (HCL) automated material handling (AMH) equipment to accommodate Radio Frequency Identification (RFID). In addition, this project will install an automated material handling system (AMH) in the Ridgedale Library handling area to sort new and re-routed materials. The Minneapolis Central and Southdale AMH's will be replaced as well.

Furthermore, this project will install Quick-Sort Technology at some locations. Currently several community libraries are being evaluated for installation of Quick Sort technology with Penn Lake Library planned for the first installation of this kind.

#### Purpose & Justification:

The Hennepin County Library system is one of the most heavily used in the United States. This use manifests itself in many ways, two of which are addressed in this project: Use of the facilities and demand for materials.

The ratio of requests for reserve copies of best sellers regularly exceed 10:1. That disparity highlights the challenge HCL faces -- materials are constantly moving. Collectively, the libraries have little in the way of a "browsing collection" because much of the popular collection is in circulation at any one given time.

Converting the AMH machines from bar code to Radio Frequency Identification (RFID) throughout the system will allow the Library to check materials in and out and shelve them more quickly, reduce manual handling of materials, conduct inventory more efficiently and allow for the redirection of operating costs. Where possible, HCL will modify existing AMH's to accept RFID.

HCL will also be implementing Quick-Sort Technology at some locations. These machines were most recently installed at the Northeast and Nokomis Libraries and are desired productivity improvements for library locations where space is available.

Project's Effect On Ann	ual Operating Budget:		Funding Source	Notes:			Cost Breakdown	Total
None.			"Other" funding is	a transfer from projec	ct #0031292 per re	esolution #12-	Land Acquisition	\$0
			0403R1.			Construction	\$72,000	
							Consulting	\$267,000
							Furnishings/Equipment	\$5,288,000
			Expenditures as	of December 31, 20	12: \$702,715		Other/Contingency	\$501,000
							TOTAL	\$6,128,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	IOTAL
Property Tax								\$0
Bonding	\$2,288,000		\$1,000,000	\$1,000,000	\$1,340,000			\$5,628,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other		\$500,000						\$500,000
TOTAL	\$2,288,000	\$500,000	\$1,000,000	\$1,000,000	\$1,340,000	\$0	\$0	\$6,128,000

## **HENNEPIN COUNTY** 2013 CAPITAL BUDGET

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MINNESOTA		AND 20	13-2017	CAPITAL IN	IPROVEMENT PI	ROGRAN
Major Program:	Libraries	Project Name:	Library Furn	iture Replacement		
Department	Library	Project Number:	0030342			
Building:	Multiple Locations	Funding Start:	2011	Completion:	2017	
Description & Location	on:	Purpose & Just	ification:			
	tically replace and upgrade furniture throughout the e e carried out over a 5-year timeframe for system wid				d library systems in the United and tear on furniture and finish	
		rotating program of undo the damage the operating budg	f upholstery sh resulting from h get until it was e I for shampooir	nampooing and on-goin high traffic counts. The eliminated in the 2003-	nnepin County libraries. And, g repair on an as needed basi a library had a furniture replace 2004 budget reductions. New educing the operating budget a	s it cannot ement program i furniture will
Project's Effect On A	nnual Operating Budget:	unding Source Notes:			Cost Breakdown	Total
None.		<b>3</b>			Land Acquisition	\$
10110.					Construction	\$
					Consulting	\$269.00
					Furnishings/Equipment	\$3,117,00
	-	rpanditures as of December 31.	012- \$400 012	)	Other/Centingency	\$300.00

None.							Land Acquisition	\$0
							Construction	\$0
							Consulting	\$269,000
							Furnishings/Equipment	\$3,117,000
			Expenditures as	of December 31, 20	12: \$400,012		Other/Contingency	\$309,000
							TOTAL	\$3,695,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	IOTAL
Property Tax		\$492,000	\$491,000	\$491,000	\$491,000	\$491,000		\$2,456,000
Bonding	\$1,239,000							\$1,239,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$1,239,000	\$492,000	\$491.000	\$491.000	\$491.000	\$491.000	\$0	\$3,695,000

# HENNEPIN COUNTY 2013 CAPITAL BUDGET MINNESOTA AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Project Name:

Major Program: Libraries
Department Library

Building: Selected Locations

#### Funding Start: 2008

Project Number: 0030312

Purpose & Justification:
The January 2008 merger between the Hennepin County and

Library Technology Improvements

Hennepin County Library's mission is to nourish minds, transform lives and build a community together. Information technologies are seen as one of the tools needed to help the Library reach this goal. The focus of this project is to utilize technology to help the Library achieve its goal of providing innovative and excellent service to its customers. All projects support service in the 41 libraries of the consolidated Hennepin County Library System.

The scope of this project includes:

**Description & Location:** 

- Consolidation of the Library's data network (Phase I) and planning toward shared County infrastructure (Phase II)
- Consolidation of the Library's main business system (Integrated Library System) (Phase I) and replacement (Phase II)
- Implementation of a "Search & Discovery" business system to enhance customer's ability to search through the library's electronic resources and maximize the use of all e-resources in the Library System
- Web and mobile interface development
- Replacement of aging computers at libraries in Minneapolis
- Development of a system to manage historical digital images
- Additional public computers
- Implementation of RFID (Radio Frequency Identification) tag systems. RFID tags will be used in conjunction with modified automated materials handling (AMH) systems, self-check stations and inventory control to enhance materials handling within the Library System. (AMH's will be modified by a separate capital project - Library Equipment Replacement #0030343)

The January 2008 merger between the Hennepin County and Minneapolis Library systems initiated the planning for the consolidation of the two separate technology systems. In 2009 this project provided for funding of initial integration activities between the Library and County networks. In developing physical and virtual services to ensure easy access for customers, we will look to providing innovative service points and virtual opportunities for eGovernment. For lifelong learning, customers require computer tools for creating new content, organizing complex knowledge, building social networks, and working with music, video and other cultural content as part of lifelong learning. The Library's collection includes many digital items in addition to the physical books and audio-visual materials. Leased databases have digital archival documents, books, and journal articles.

2015

Completion:

Furthermore, the Library has recognized the need to support and provide material through the portable eBook medium. Significant customer demand for eBooks is an indicator for a strong technology focus to meet this need.

Project's Effect On Ani	oject's Effect On Annual Operating Budget:			Notes:		Cost Breakdown	Total	
None.							Land Acquisition	\$0
							Construction	\$0
							Consulting	\$126,000
							Furnishings/Equipment	\$6,939,000
			Expenditures as	of December 31, 201	12: \$3,119,943		Other/Contingency	\$128,000
							TOTAL	\$7,193,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	TOTAL
Property Tax								\$0
Bonding	\$4,523,000	\$1,000,000	\$1,000,000	\$670,000				\$7,193,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$4,523,000	\$1,000,000	\$1,000,000	\$670,000	\$0	\$0	\$0	\$7,193,000

#### **HENNEPIN COUNTY** 2013 CAPITAL BUDGET **MINNESOTA** AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program: Libraries Department Library

**Building:** Funding Start: Webber Park Library 2013 Completion:

#### **Description & Location:**

The original Webber Park Library location opened in 1910 at a park board field house on Webber Parkway. In 1980, the library moved to the building's current location in Webber Park at 4310 Webber Parkway. The current library building is 4,100 square feet. The Webber Park Library serves the Camden Area of Minneapolis, which includes the neighborhoods of Cleveland, Fowell, Lind-Bohanon, McKinley, Shingle Creek, Victory and Webber-Camden.

This remodeling project will focus on services and interior public and staff spaces. Spaces will be defined for maximum efficiencies and services will be appropriate for building use and patron need. Deferred maintenance issues that impede on the delivery of efficient service will be addressed.

#### Proposed features and services:

- + Student study and quiet reading areas; space for tutoring, job coaching, and small aroup meetings
- + Create distinct Early Literacy and Teen Areas
- + Reconfigure and upgrade technology corridor; consider laptop dispenser
- + Furniture and carpeting refresh
- + Upgrade customer service desk and reconfigure workroom

Project Name: Webber Park Library Improvements

Project Number: 1001124

2013

#### Purpose & Justification:

The Webber Park Library is a significant community resource and cultural anchor in the Camden neighborhoods of North Minneapolis. The library is a popular gathering space for residents from surrounding neighborhoods. Seniors, families with children and area students are frequent visitors. In 2011, library visits were 19,712, circulation of materials was 36,128, and computer internet sessions were 13,680. Computer use in this building is high when compared to other buildings of similar size.

The building is well used by the community and the existing library needs to be updated to meet current patron use. Interior features need to be addressed to maximize building functionality and efficiency. Currently, there is little study space for patrons. Areas for teens and early literacy are not currently defined. A scalable model of Hennepin County Library's early literacy learning environment would enhance the experience of children and caregivers that visit the library. The existing staff workroom can be downsized to maximize efficiencies.

Project's Effect On Annua	I Operating Budget:		<b>Funding Source</b>	e Notes:			Cost Breakdown	Total
None.			Funding for the W	ebber Park Library p	rovided from City of	of Minneapolis	Land Acquisition	\$0
				er the 2000 Library re	ferendum is showr	n below as	Construction	\$0
			"Other".				Consulting	\$0
Impact for Department:	\$0	per year					Furnishings/Equipment	\$0
Impact for Property Services:	\$0	per year					Other/Contingency	\$500,000
TOTAL:	\$0	per year					TOTAL	\$500,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	IOTAL
Property Tax								\$0
Bonding								\$0
Federal								\$0
State								\$0
Enterprise income								\$0
Other		\$500,000						\$500,000
TOTAL	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000

# 2013 Capital Budget and 2013 - 2017 Capital Improvement Program Summary of Human Services

HUMAN SERVICES	Project <u>Total</u>	Prior <u>Years</u>	2013	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	Beyond
Human Services & Public Health								
0031821 HSPHD Satellite Facilities	\$6,656,000	\$2,580,000	\$1,000,000	\$1,630,000	\$1,446,000	-	-	-
0031819 HSPHD South Suburban Hub	3,779,000	2,516,000	1,263,000	-	-	-	-	-
0031845 HSPHD Central/Northeast Minneapolis Hub	3,492,000	128,000	3,364,000	-	-	-	-	-
0031754 HSPHD South Minneapolis Hub	6,415,000	1,937,000	\$903,000	-	373,000	3,202,000	-	-
0031846 HSPHD West Suburban Hub	2,813,000	-	2,813,000	-	-	-	-	-
1001083 HSPHD Office Space Reconfiguration	4,750,000	-	950,000	1,000,000	1,000,000	1,000,000	800,000	-
0031820 HSPHD North Minneapolis Hub	4,589,000	4,589,000	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>=</u>	_
Human Services & Public Health Totals	\$32,494,000	\$11,750,000	\$10,293,000	\$2,630,000	\$2,819,000	\$4,202,000	\$800,000	\$0
HUMAN SERVICES TOTALS	\$32.494.000	\$11.750.000	\$10.293.000	\$2.630.000	\$2.819.000	\$4.202.000	\$800.000	<u>\$0</u>

### 2013 CAPITAL BUDGET **AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM**

Major Program:	Human Services	Project Name:	HSPHD Sat	ellite Facilities		
Department	Human Services and Public Health	Project Number:	0031821			
Building:	Multiple Locations	Funding Start:	2011	Completion:	2015	
Description & Location	ո։	Purpose & Justif	ication:			

#### Description & Location:

Under its new Regional Services Plan and Client Service Delivery Model, Hennepin County's Human Services and Public Health Department (HSPHD) is strategically locating its services in six regional hub sites to improve access and expand community-based involvement. The plan also includes the development of satellite sites which will enable direct collaboration with partner service agencies, and provide space for other programs which complement the hub activities.

This project will develop an estimated eight (8) satellite facilities for a total of approximately 32,000 useable square feet (USF), perhaps more. Preferred locations are in leased space co-located with or near other partner agencies. Specific locations and schedules will be developed as partnership discussions progress.

A satellite facility is conceived as a secondary – and smaller – service location in a region other than a hub. At each satellite facility, HSPHD will offer a limited set of services specifically designed to 1). complement the services provided by the collocated community partner at the site; 2), provide a home-base location for mobile staff assigned to the region: 3). support specialized services; and 4). accommodate any combination of the above. HSPHD staff complement will vary in composition and size for each satellite (expected to range between 10 and 70) based on local need and will evolve as partnering arrangements and service needs develop and mature.

The vision for the HSPHD Regional Services Plan is for citizens to have access to services in their community. Difficulties accessing services has been a recurrent theme during public hearings and community input meetings. Participants in these meetings have identified issues related to access, requesting that services offered be aligned with customer needs, and that a full picture of community services be provided, along with clear information on eligibility rules, hours, locations, and forms. Customers often have multiple needs that cannot be fully met by just one program or provider. Also, each community's needs are as varied as the diversity of its citizens. To better address those needs. service delivery systems will be flexible and adaptable. Professional staff must be involved with

This long-term HSPHD plan moves direct services staff into community sites to improve access to services and improve outcomes for residents of Hennepin County through community-based service integration. It is the next evolution of continuous improvement focused on customer results. This iteration is largely possible because of the HSPHD Regional Services Plan, technologies such as Data Sharing, laptop personal computers and implementation of the Electronic Case File, and because it builds on past efforts, such as Hennepin Powderhorn Partners in South Minneapolis.

community members to address the unique challenges of each area.

Project's Effect On Annu	ial Operating Budget:		Funding Source	e Notes:			Cost Breakdown	Total
Estimated annual gross renta	al cost: \$736,000.						Land Acquisition	\$0
							Construction	\$3,773,000
							Consulting	\$472,000
							Furnishings/Equipment	\$1,826,000
			Expenditures as	of December 31, 201	12: \$261,930		Other/Contingency	\$585,000
							TOTAL	\$6,656,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	TOTAL
Property Tax								\$0
Bonding	\$2,580,000	\$1,000,000	\$1,630,000	\$1,446,000				\$6,656,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$2,580,000	\$1,000,000	\$1,630,000	\$1,446,000	\$0	\$0	\$0	\$6,656,000

## 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program: Human Services

Project's Effect On Annual Operating Budget:

**Department** Human Services and Public Health

Building: New Location

#### **Description & Location:**

Under its new Regional Services Plan and Client Service Delivery Model, Hennepin County's Human Services and Public Health Department (HSPHD) is strategically locating its services in six regional hub sites to improve access and expand community-based involvement. The plan also includes the development of satellite sites which will enable direct collaboration with partner service agencies, and provide space for other programs which complement the hub activities.

This project will develop HSPHD's South Suburban Hub facility. The intent is to locate this regional hub site in leasehold space that is well situated to provide direct and convenient client access to clients in the South Suburban communities. Following a site search process in which several potential candidates were studied, a site was selected that meets the location criteria, supports projected space requirements and provides for direct collaboration with partner service agencies. The new site is located at 9600 Aldrich Avenue South in Bloomington. Volunteers Enlisted to Assist People (VEAP) is the property owner and will house their headquarters as well as operate their food assistance program in adjoining space. The County will lease space in the building, which has a total of about 50,000 gross square feet. The county will occupy 12,900 usable square feet of dedicated program space and share approximately 5,700 sf of lobby and common spaces with VEAP supporting public and staff functions.

The design of the Hub will be geared towards HSPHD's new client service delivery model which is intended to support integration of client services and an increasing mobile and flexible staffing model and use of mobile technology. The County and VEAP will share the client lobby, waiting, interview rooms, transaction spaces, and a Child Drop-in Center. Many staff support functions, such as break areas and meeting rooms will also be shared between County and VEAP staff, providing opportunities for interaction and communication. The new facility will be designed to serve an average daily volume of 106 clients, and provide 85 staff workspaces to be shared by 132 staff.

Project Name: HSPHD South Suburban Hub

Project Number: 0031819

Funding Start: 2010 Completion: 2013

#### **Purpose & Justification:**

The vision for the HSPHD Regional Services Plan is for citizens to have access to services in their community. Difficulties accessing services has been a recurrent theme during public hearings and community input meetings. Participants in these meetings have identified issues related to access, requesting that services offered be aligned with customer needs, and that a full picture of community services be provided, along with clear information on eligibility rules, hours, locations, and forms. Customers often have multiple needs that cannot be fully met by just one program or provider. Also, each community's needs are as varied as the diversity of its citizens. To better address those needs, service delivery systems will be flexible and adaptable. Professional staff must be involved with community members to address the unique challenges of each area.

This long-term HSPHD plan moves direct services staff into community sites to improve access to services and improve outcomes for residents of Hennepin County through community-based service integration. It is the next evolution of continuous improvement focused on customer results. This iteration is largely possible because of the HSPHD Regional Services Plan, technologies such as Data Sharing, laptop personal computers and implementation of the Electronic Case File, and because it builds on past efforts, such as Hennepin Powderhorn Partners in South Minneapolis.

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Project's Effect On Ann	iuai Operating Budget:		Funding Source	e notes:			Cost Breakdown	lotai
Estimated Annual Gross Le	ease Cost = \$363,000 / year		Prior appropriatio	ns includes \$2.0 milli	ion in funding realle	ocated from	Land Acquisition	\$0
			project #0031754	. "Other" funding is	a transfer from proj	ect #0031818 per	Construction	\$2,143,000
				03R1. Amount subje	ect to change pend	ing final closeout	Consulting	\$328,000
			of project #00318	118.			Furnishings/Equipment	\$1,031,000
			Expenditures as	of December 31, 20	12: \$124,214		Other/Contingency	\$277,000
							TOTAL	\$3,779,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	TOTAL
Property Tax								\$0
Bonding	\$2,516,000	\$688,220						\$3,204,220
Federal								\$0
State								\$0
Enterprise income								\$0
Other		\$574,780						\$574,780
TOTAL	\$2.516.000	\$1,263,000	\$0	\$0	\$0	\$0	\$0	\$3,779,000

Funding Source Notes:

## 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program: Human Services

**Department** Human Services and Public Health

Building: Health Services Building

#### **Description & Location:**

Under its new Regional Services Plan and Client Service Delivery Model, Hennepin County's Human Services and Public Health Department (HSPHD) is strategically locating its services in six regional hub sites to improve access and expand community-based involvement. The plan also includes the development of satellite sites which will enable direct collaboration with partner service agencies, and provide space for other programs which complement the hub activities. It is HSPHD's intent to locate this regional hub site downtown, in county owned space.

This project will re-purpose existing HSPHD space in the county owned Health Services Building (HSB) located at 525 Portland Ave. S. in downtown Minneapolis. Projected space requirements for the hub are 32,000 useable square feet (USF). The majority of renovation requirements at this location may be limited to modifications for client service areas only, approximately 14,000 USF. This is due in large part to the recent remodeling work that has already been completed at the HSB as part of another project. The proposed hub location in HSB currently is occupied by other HSPHD staff that will require relocation before hub reconfiguration begins.

The new hub will be designed to serve an average daily volume of 264 clients, with a staff of 310. A new shared-use flexible work space will be created to specifically support HSPHD's new client service delivery model and the integration of client services and HSPHD's Results Only Work Environment, an increasing mobile and flexible staffing model, use of electronic case files and growing use of enabling mobile technology. Hub features will include shared waiting areas, effective client service areas, shared work stations, flexible conference rooms, and personal storage lockers for staff.

The completion of this regional hub is a critical component to being able to move out of and close down operations at Century Plaza.

Project Name: HSPHD Central/NE Minneapolis Hub

Project Number: 0031845

Funding Start: 2012 Completion: 2013

#### **Purpose & Justification:**

The vision for the HSPHD Regional Services Plan is for citizens to have access to services in their community. Difficulties accessing services has been a recurrent theme during public hearings and community input meetings. Participants in these meetings have identified issues related to access, requesting that services offered be aligned with customer needs, and that a full picture of community services be provided, along with clear information on eligibility rules, hours, locations, and forms. Customers often have multiple needs that cannot be fully met by just one program or provider. Also, each community's needs are as varied as the diversity of its citizens. To better address those needs, service delivery systems will be flexible and adaptable. Professional staff must be involved with community members to address the unique challenges of each area.

This long-term HSPHD plan moves direct services staff into community sites to improve access to services and improve outcomes for residents of Hennepin County through community-based service integration. It is the next evolution of continuous improvement focused on customer results. This iteration is largely possible because of the HSPHD Regional Services Plan, technologies such as Data Sharing, laptop personal computers and implementation of the Electronic Case File, and because it builds on past efforts, such as Hennepin Powderhorn Partners in South Minneapolis.

Locating the Central/Northeast Hub in the "downtown" area is considered the best alternative location to serve the geographic distribution of clients in the Central / NE region, as the heaviest concentrations of residential clients are along the southern edge of downtown.

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Project's Effect On Annua	I Operating Budget:		Funding Source	Notes:			Cost Breakdown	Total
None.							Land Acquisition	\$0
							Construction	\$1,745,000
							Consulting	\$242,000
Impact for Department:	\$0	per year					Furnishings/Equipment	\$1,096,000
Impact for Property Services:	\$0	per year	Expenditures as	of December 31, 20	12: \$53,880		Other/Contingency	\$409,000
TOTAL:	\$0	per year					TOTAL	\$3,492,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	IOTAL
Property Tax								\$0
Bonding	\$128,000	\$3,364,000						\$3,492,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$128.000	\$3.364.000	\$0	\$0	\$0	\$0	\$0	\$3,492,000

## 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program: Human Services

**Department** Human Services and Public Health

Building: New Location

Project's Effect On Annual Operating Budget:

#### **Description & Location:**

Under its new Regional Services Plan and Client Service Delivery Model, Hennepin County's Human Services and Public Health Department (HSPHD) is strategically locating its services in six regional hub sites to improve access and expand community-based involvement. The plan also includes the development of satellite sites which will enable direct collaboration with partner service agencies, and provide space for other programs which complement the hub activities.

This project will develop HSPHD's South Minneapolis Hub facility. It is HSPHD's intent to locate this regional hub site in leasehold space that is well situated to provide direct and convenient client access to clients in the South Minneapolis communities. The South Minneapolis Hub is estimated at 25,400 useable square feet (USF). The project will be implemented in 2 stages. There is a departmental interest in locating the 11,000 USF first phase in conjunction with community service partners in an updated / renovated Sabathani Community Center at E. 38th St and 3rd Ave. S., in South Minneapolis. The second phase will be an additional 17,400 USF facility, built either as an expansion of hub resources at Sabathani if space can be secured within a reasonable timeframe, or at an alternative site elsewhere in South Minneapolis.

The Phase 1 hub at Sabathani will be designed to serve an average daily volume of 66 clients, with a staff of 79. Phase 2 will be designed to serve an additional average daily volume of 144, with a staff of 171. A new shared-use flexible work space will be created to specifically support HSPHD's new client service delivery model and the integration of client services and HSPHD's Results Only Work Environment, an increasing mobile and flexible staffing model, use of electronic case files and growing use of enabling mobile technology. Hub features will include shared waiting areas, effective client service areas, shared work stations, flexible conference rooms, and personal storage lockers for staff.

Project Name: HSPHD South Minneapolis Hub

Project Number: 0031754

Funding Start: 2007 Completion: 2016

#### **Purpose & Justification:**

The vision for the HSPHD Regional Services Plan is for citizens to have access to services in their community. Difficulties accessing services has been a recurrent theme during public hearings and community input meetings. Participants in these meetings have identified issues related to access, requesting that services offered be aligned with customer needs, and that a full picture of community services be provided, along with clear information on eligibility rules, hours, locations, and forms. Customers often have multiple needs that cannot be fully met by just one program or provider. Also, each community's needs are as varied as the diversity of its citizens. To better address those needs, service delivery systems will be flexible and adaptable. Professional staff must be involved with community members to address the unique challenges of each area.

This long-term HSPHD plan moves direct services staff into community sites to improve access to services and improve outcomes for residents of Hennepin County through community-based service integration. It is the next evolution of continuous improvement focused on customer results. This iteration is largely possible because of the HSPHD Regional Services Plan, technologies such as Data Sharing, laptop personal computers and implementation of the Electronic Case File, and because it builds on past efforts, such as Hennepin Powderhorn Partners in South Minneapolis.

Cost Breakdown

Total

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Estimated Annual Gross Lease	Cost:		Prior Appropriation	ns is the residual of \$	7,937,000 in funds	previously	Land Acquisition	\$0
Phase 1 = \$253,000 / year				roject #0031754 less			Construction	\$3,758,000
Phase 2 = \$400,200 / year			' '	#0031818 and \$2.0 m	nillion transferred to	o the South	Consulting	\$455,000
			Suburban project	#0031819.			Furnishings/Equipment	\$1,643,000
			Expenditures as	of December 31, 201	2: \$299,287		Other/Contingency	\$559,000
							TOTAL	\$6,415,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	IOTAL
Property Tax								\$0
Bonding	\$1,937,000	\$903,000		\$373,000	\$3,202,000			\$6,415,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$1,937,000	\$903,000	\$0	\$373,000	\$3,202,000	\$0	\$0	\$6,415,000

Funding Source Notes:

## 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program:	Human Services	Project Name:	HSPHD West Su	burban Hub	
Department	Human Services and Public Health	Project Number:	0031846		
Building:	New Location	Funding Start:	2013	Completion:	2013
<b>Description &amp; Location:</b>		Purpose & Justif	ication:		

#### Description & Location:

Under its new Regional Services Plan and Client Service Delivery Model, Hennepin County's Human Services and Public Health Department (HSPHD) is strategically locating its services in six regional hub sites to improve access and expand community-based involvement. The plan also includes the development of satellite sites which will enable direct collaboration with partner service agencies, and provide space for other programs which complement the hub activities. This project will develop HSPHD's West Suburban Hub facility. It is HSPHD's intent to locate this regional hub site in leased space that is situated to provide direct and convenient client access to clients in the West Suburban communities. The design of this facility will be geared towards HSPHD's new client service delivery model which is intended to support integration of client services and an increasingly mobile staff and use of mobile technology. Hub features will include shared waiting areas, shared work stations, flexible conference rooms, and effective client service areas. The project will reduce required staff space by providing assigned work spaces only to those whose job function requires them. Staff who spend a large part of their day in the field or whose on-site work hours have been affected by the Results Oriented Work Environment (ROWE) program will share work space of various types. The anticipated outcome is to provide assigned work spaces for no more than 50% of the staff that work at the hub.

A suitable site has been identified in the Wells Fargo Bank Building in downtown Hopkins, where HSPHD currently leases all of the 2nd floor for Public Health and Case Management services, operates a WIC Clinic and an Emergency Operations Center (EOC) in the basement. Planning is currently underway to obtain approximately 11,500 USF additional on the first floor for new hub operations. The project also includes reorganization of staff space in existing HSPHD space on the 2nd floor to provide a more flexible work environment, moving the WIC Clinic to the first floor, and converting existing lower level space to a new WIC and EOC central supply depot. The new hub will serve an average daily volume of 70 clients, and be staffed with 80 employees.

The vision for the HSPHD Regional Services Plan is for citizens to have access to services in their community. Difficulties accessing services has been a recurrent theme during public hearings and community input meetings. Participants in these meetings have identified issues related to access, requesting that services offered be aligned with customer needs, and that a full picture of community services be provided, along with clear information on eligibility rules, hours, locations, and forms. Customers often have multiple needs that cannot be fully met by just one program or provider. Also, each community's needs are as varied as the diversity of its citizens. To better address those needs. service delivery systems will be flexible and adaptable. Professional staff must be involved with community members to address the unique challenges of each area.

This long-term HSPHD plan moves direct services staff into community sites to improve access to services and improve outcomes for residents of Hennepin County through community-based service integration. It is the next evolution of continuous improvement focused on customer results. This iteration is largely possible because of the HSPHD Regional Services Plan, technologies such as Data Sharing, laptop personal computers and implementation of the Electronic Case File, and because it builds on past efforts, such as Hennepin Powderhorn Partners in South Minneapolis.

Project's Effect On Ani	nual Operating Budget:		<b>Funding Source</b>	e Notes:			Cost Breakdown	Total
Estimated Annual Gross Le	ease Cost = \$264,500 / year						Land Acquisition	\$0
	•						Construction	\$1,528,000
							Consulting	\$201,000
							Furnishings/Equipment	\$844,000
							Other/Contingency	\$240,000
							TOTAL	\$2,813,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	TOTAL
Property Tax								\$0
Bonding		\$2,813,000						\$2,813,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$0	\$2,813,000	\$0	\$0	\$0	\$0	\$0	\$2,813,000

## 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program: Human Services

**Department** Human Services and Public Health

Building: Multiple Locations

#### **Description & Location:**

Hennepin County's Human Services and Public Health Department (HSPHD) is comprised of approximately 3,000 employees. The majority of them are currently located in downtown Minneapolis at the following locations; Century Plaza, Hennepin County Government Center (HCGC), and the Heath Services Building (HSB).

Under its new Regional Services Plan and Client Service Delivery Model, HSPHD is strategically locating its services in 6 regional hub sites throughout the county to improve access and expand community-based involvement. This new model will require approximately 1,200 staff (40% of all HSPHD staff) to be relocated into one of these new hub facilities. In addition, a portion of the remaining 60% of HSPHD staff will also need to be relocated in order to backfill and consolidate vacant space left by the relocated regional hub staff.

Furthermore, Century Plaza, which currently houses approximately 800 HSPHD staff, is scheduled to be closed once 4 of the 6 regional hub sites are operational. This closure is expected to occur by the end of 2014.

This project will reorganize, reconfigure and renovate portions of office space at HCGC and HSB in order to reduce the amount of space that HSPHD occupies at these facilities.

Additionally, as staff are relocated out of Century Plaza and into the new regional hub sites, "swing space" will become available until the building is closed. Some staff will be temporarily moved into this swing space as portions of HCGC and HSB are reconfigured. No capital funding will be required for the swing space, and all staff will use existing furniture.

**Project Name:** HSPHD Office Space Reconfiguration

Project Number: 1001083

Funding Start: 2013 Completion: 2013

#### **Purpose & Justification:**

As implementation on the new Regional Services Plan and Client Service Delivery Model begins, Century Plaza has been scheduled to be closed by the end of 2014. However, this plan is dependent upon opening at least the 4 of the regional hub sites. During the transition into the new service delivery model, space at Century Plaza that is vacated by staff moving into the new hubs will be available and needed to provide temporary "swing space" for other work units that are affected by consolidation & backfilling needs. Since this vacated space is available until the entire facility is unoccupied, it is advantageous to consolidate the remaining staff and use the remaining vacant areas for temporary "swing space". Vacancies will occur as staff move out with each new hub opening, starting with the Northwest Regional Hub, scheduled to open in October 2012, which will relocate approximately 125 to 135 staff out of Century Plaza.

Additionally, 3 floors of HSB will need to be vacated in order to create the new Central / Northeast (C/NE) Minneapolis Hub. This new hub will require renovation of approximately 1 1/3 floors (14,000 USF) for client service functions, while the balance (18,000 USF) of space is dedicated to staff work space, which could require some modifications to allow a flexible work space office environment, which is the standard of all of the regional hubs. Therefore, staff on these 3 floors must be temporarily relocated into swing space at Century Plaza and other locations as needed. Staff that are scheduled to be relocated into a new hub facility will already

Furthermore, HSPHD occupies all or portions of 8 floors at HCGC. A significant number of staff on floors A-14 thru A-16 are anticipated to be relocated to the regional hubs, leaving sizable areas of vacancy. It is anticipated that HSPHD will require significantly less space at HCGC once all of the staff relocations have been completed. Consolidation, reorganization, backfill and some amount of renovation will be needed to reconfigure space to accommodate the remaining occupants. It is possible that all 8 floors at HCGC may be affected with this consolidation and reconfiguration. It is anticipated that the other, smaller HSPHD locations will undergo a similar – although lesser – reconfiguration as the regional transition evolves.

Project's Effect On Annual	l Operating Budget:		Funding Source	Notes:			Cost Breakdown	Total
To be determined.							Land Acquisition	\$0
							Construction	\$0
							Consulting	\$0
Impact for Department:	\$0	per year					Furnishings/Equipment	\$0
Impact for Property Services:	\$0	per year					Other/Contingency	\$4,750,000
TOTAL:	\$0	per year	1				TOTAL	\$4,750,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	TOTAL
Property Tax		_						\$0
Bonding		\$950,000	\$1,000,000	\$1,000,000	\$1,000,000	\$800,000		\$4,750,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$0	\$950,000	\$1,000,000	\$1,000,000	\$1,000,000	\$800,000	\$0	\$4,750,000

## 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

HSPHD North Minneapolis Hub

Major Program:Human ServicesProject Name:HSPHD NDepartmentHuman Services and Public HealthProject Number:0031820

Building: New Location Funding Start: 2011 Completion: 2012

#### Description & Location:

Under its new Regional Services Plan and Client Service Delivery Model, Hennepin County's Human Services and Public Health Department (HSPHD) is strategically locating its services in six regional hub sites to improve access and expand community-based involvement. The plan also includes the development of satellite sites which will enable direct collaboration with partner service agencies, and provide space for other programs which complement the hub activities.

This project will develop HSPHD's North Minneapolis Hub facility. It is HSPHD's intent to locate this regional hub site in leasehold space that is well situated to provide direct and convenient client access to clients in the North Minneapolis communities. Potential sites are being studied that can meet the location criteria and support projected space requirements of approximately 25,000 useable square feet (USF). The design of this facility will be specifically geared towards HSPHD's new client service delivery model which is intended to support integration of client services and an increasing mobile and flexible staff and use of mobile technology. The new space will be designed to enhance working relationships between the County and its community partners. Hub features will include shared waiting areas, shared work stations, flexible conference rooms, and effective client service areas.

The new facility will be designed to serve an average daily volume of 168 clients, and provide 100 staff workspaces to be shared by 200 staff. The project will reduce required staff space by providing assigned work spaces only to those staff whose job function requires them. The anticipated outcome of this project is to provide assigned work spaces for no more than 50% of the staff that work at the hub.

#### Purpose & Justification:

The vision for the HSPHD Regional Services Plan is for citizens to have access to services in their community. Difficulties accessing services has been a recurrent theme during public hearings and community input meetings. Participants in these meetings have identified issues related to access, requesting that services offered be aligned with customer needs, and that a full picture of community services be provided, along with clear information on eligibility rules, hours, locations, and forms. Customers often have multiple needs that cannot be fully met by just one program or provider. Also, each community's needs are as varied as the diversity of its citizens. To better address those needs, service delivery systems will be flexible and adaptable. Professional staff must be involved with community members to address the unique challenges of each area.

This HSPHD plan is the next evolution of continuous improvement focused on customer results. This iteration is largely possible because of the HSPHD Regional Services Plan, technologies such as Data Sharing, laptop personal computers and implementation of the Electronic Case File, and because it builds on past efforts, such as Hennepin Powderhorn Partners in South Minneapolis. It is a long-term plan to move direct services staff into community sites to improve access to services and improve outcomes for residents of Hennepin County through community-based service integration.

Project's Effect On An	nual Operating Budget:		Funding Source	e Notes:			Cost Breakdown	Total
Estimated Annual Gross L	ease Cost = \$575,000 / year		Revision to 2012	capital budget, reduc	ing prior appropria	ations bonding by	Land Acquisition	\$0
	-			substituting in lieu the			Construction	\$2,744,000
				C Capital Plans, proje	ct #1000555 per re	esolution #12-	Consulting	\$323,000
			0403R1.				Furnishings/Equipment	\$1,198,000
			Evnenditures as	of December 31, 20	112· \$0		Other/Contingency	\$324,000
			Experientares as	of December 51, 20	712. ψ <b>0</b>		TOTAL	\$4,589,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	TOTAL
Property Tax	\$3,000,000							\$3,000,000
Bonding	\$1,589,000							\$1,589,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$4,589,000	\$0	\$0	\$0	\$0	\$0	\$0	\$4,589,000

# 2013 Capital Budget and 2013 - 2017 Capital Improvement Program Summary of General Government

		Project	Prior						
		<u>Total</u>	<u>Years</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	Beyond
GENERAL G	GOVERNMENT								
Information 7	Гесhnology								
1000981	IT Infrastructure Equipment Replacement	\$4,110,548	-	4,110,548	-	-	-	-	-
1000325	IT Community Connections Initiative	2,300,000	300,000	2,000,000	-	-	-	-	-
1000978	IT Furniture & Space Efficiencies Modifications	3,966,000	· -	1,864,000	2,102,000	-	-	-	-
1000979	IT Data Center Upgrades	1,177,000	-	1,177,000	-	-	-	-	-
	Information Technology Totals	\$11,553,548	\$300,000	\$9,151,548	\$2,102,000	\$0	\$0	\$0	\$0
Taxpayer Se	rvices								
0031794	HCGC A-6 Space Remodeling	\$2,319,000	-	-	\$137,000	\$2,182,000	-	-	-
	Taxpayer Services Totals	\$2,319,000	\$0	\$0	\$137,000	\$2,182,000	\$0	\$0	\$0
Public affairs	3								
0031831	Public Affairs Space Reconfiguration	\$657,000	<u>=</u>	\$657,000	<u>=</u>	<u>=</u>	_	Ξ	<u>=</u>
	Public Affairs Totals	\$657,000	\$0	\$657,000	\$0	\$0	\$0	\$0	\$0
Property Ser	vices Projects								
0031822	Environmental Health & Safety 2011-2015	\$1,670,000	\$100,000	500,000	\$320,000	\$250,000	\$250,000	250,000	-
0031823	· · · · · · · · · · · · · · · · · · ·	21,500,000	4,500,000	1,000,000	4,000,000	4,000,000	4,000,000	4,000,000	-
1000874	•	44,807,000	-	1,000,000	6,928,000	11,173,000	9,417,000	8,681,000	7,608,000
0031824	Building Automation System Improvements 2011-2015	11,148,000	3,176,000	1,000,000	1,743,000	1,743,000	1,743,000	1,743,000	-
0031780	Building Recommissioning	5,994,000	3,398,000	-	1,131,000	1,130,000	335,000	-	-
0031672	Accessibility Modifications	2,432,000	1,546,000	486,000	100,000	100,000	100,000	100,000	-
1000327	Energy and Water Conservation	1,645,000	500,000	250,000	500,000	395,000	-	-	-
0031825	Southdale Regional Ctr Preservation & Remodeling	16,500,000	7,647,000	-	3,502,000	801,000	4,550,000	-	-
0031826	General Office Space Modifications 2011-2015	1,100,000	500,000	300,000	300,000	-	-	-	-
1000906	Carpet Replacement Program 2013-2017	904,000	-	-	226,000	226,000	226,000	226,000	-
0031827	Public and Programmatic Furniture Replacement	1,000,000	424,000	144,000	144,000	144,000	144,000	-	-
1000328	701 Building Facility Preservation	6,731,000	500,000	500,000	984,000	903,000	783,000	1,061,000	2,000,000
1000329	701 Building Office Space Modifications	8,068,000	-	2,922,000	1,379,000	1,647,000	687,000	833,000	600,000
1001372	Judicial Security Planning & Improvements	200,000	-	200,000	-	-	-	-	-
1000875	Hyperbaric Chamber Building Demolition	695,000	<u>-</u>	695,000	<u>-</u>	<u>=</u>	<u>-</u>	_	
	Property Services Totals	\$124,394,000	\$22,291,000	\$8,997,000	\$21,257,000	\$22,512,000	\$22,235,000	\$16,894,000	\$10,208,000
Municipal Bu	illding Commission (MBC)								
0031317	MBC Life/Safety Improvements	\$4,628,000	\$3,953,000	\$100,000	\$350,000	\$100,000	\$125,000	-	-
0031483	MBC Mechanical Systems Upgrades	10,823,200	7,968,200	510,000	500,000	720,000	400,000	275,000	450,000
0031715	MBC 4th St. Tower & Interior Elevator Improve.	1,935,000	1,085,000	-	-	400,000	450,000	-	-
1000935	MBC Exterior Improvements	3,895,000	-	-	-	449,000	2,093,000	1,353,000	-
0031847	MBC Critical Power	2,877,000	<u>=</u>	<u>=</u>	<u>=</u>	482,000	\$2,395,000	<u>=</u>	=
	MBC Totals	\$24,158,200	\$13,006,200	\$610,000	\$850,000	\$2,151,000	\$5,463,000	\$1,628,000	\$450,000
GENERAL G	SOVERNMENT TOTALS	\$163.081.748	\$35.597.200	\$19.415.548	\$24.346.000	\$26.845.000	\$27.698.000	\$18.522.000	\$10.658.000
OLIVE C	VERNINETT TOTALO	<u> </u>	<u> </u>	<u>₩12,712,0-70</u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u>\$10,000,000</u>

#### **HENNEPIN COUNTY 2013 CAPITAL BUDGET MINNESOTA** AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Project Name: Major Program: General Government IT Infrastructure Equipment Replacement Department Information Technology Project Number: 1000981 **Building:** Multiple

#### **Description & Location:**

This project will keep Hennepin County's IT infrastructure current by replacing much of its core technology infrastructure (switches, routers and wireless access points) over a five-year period.

Much of the County's network infrastructure is located throughout 320 Communication rooms in 87 different county buildings. In all, these communication rooms hold close to 1,000 different switches that will need to be replaced.

In addition, the network also contains approximately 8,000 VoIP telephone and 3,420 Wireless access points (excluding the libraries) that will need to be replaced.

Furthermore, there are 96 other buildings/locations with SOHO(Small Office Home Office) routers that are in need of replacement as well.

Much of the equipment identified above was originally purchased through the County's negotiated IT vendor equipment contracts. The replacement equipment will be purchased using the current negotiated IT vendor equipment contracts. An Infrastructure Equipment Inventory will be used to determine the order of equipment replacement.

Funding Start: 2013 Completion: 2013

#### Purpose & Justification:

Over the years a number of capital projects have added to or updated pieces of the county's network infrastructure. Some examples are:

- County Telephone System Replacement (#0031676) project: Started in 2003, it included the replacement of edge switches with Power Over Ethernet (POE) switches used to power the telephones.
- New Back-up & Voice Communication Center (#0031546) project: Started in 1998, it funded the replacement of the core switches and added cloud technology switches.
- IT Network & Technology Mobility Support (#0031778) project, Started in 2008, it added switches with added capacity to support wireless connectivity.

While these projects represented new initiatives at the time of their inception, county staff are now dependent on the technologies as a way of doing business. In many cases, this equipment has reached the end of its life cycle and is in need of replacement.

Additionally, current user department applications have exceeded the capabilities of the current infrastructure equipment. An equipment replacement plan of 5 years is the industry standard.

Project's Effect On Anı	nual Operating Budget:	Funding Source	Notes:	Cost Breakdown	Total			
None.			certified for 2013	s County Program Ai is not forthcoming, for bonding may be sub	Land Acquisition Construction Consulting Furnishings/Equipment Other/Contingency	\$0 \$0 \$0 \$3,905,033 \$205,515		
							TOTAL	\$4,110,548
Funding Source	Prior Appropriations	2013 Budget	2014 Estimate	2015 Estimate	2016 Estimate	2017 Estimate	Beyond 2017 Estimate	TOTAL
Property Tax								\$0
Bonding								\$0
Federal								\$0
State								\$0
Enterprise income								\$0
Other		\$4,110,548						\$4,110,548
TOTAL	\$0	\$4,110,548	\$0	\$0	\$0	\$0	\$0	\$4,110,548

### 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program:	General Government	Project Name:	IT Community Cor	nnections Initiative	e
Department	Information Technology	Project Number:	1000325		
Building:	Not Applicable	Funding Start:	2012	Completion:	2013

#### Description & Location:

This project will fund basic utility infrastructure that is needed to achieve the goals of Hennepin County's "Community Connections" initiative. Fiber optic cable will be installed to connect users around the County. Any existing monthly connection charges will be paid into this project. These incoming funds will help fund additional installations. Initially, staff will compile data and research county and community needs to determine the overall project scope and complete some small connection projects.

Community Connections is driven by two active projects, the primary being the Hennepin Justice Integration Project and the secondary being the Virtual Emergency Operation Center Project. Both of these projects require connectivity to all the cities within Hennepin County along with connectivity to the State and all counties along it's border. In many instances, these investments will be relatively small—connecting pieces between large segments of fiber cable already installed by various public entities and quasi-public organizations like LOGIS. In other instances, more substantial investments will be needed, especially as part of larger construction projects when there are opportunities to lay fiber cable without digging up streets and adjacent right-of-ways. Construction of the Southwest Light Rail corridor and major highway renovation projects like Interstate 35W are examples of these opportunities for the installation and build-out of a public fiber network benefiting all government entities, non-profits, and schools.

The primary cost driver for this project is the cost of connecting the smaller municipalities and non-profit groups via traditional phone company lines, which is cost prohibitive for those cities and entities.

#### Purpose & Justification:

The purpose of "Community Connections" Initiative is about public agencies working together to utilize fiber optics to reduce the cost of doing business. County sites are currently connected using Qwest Metro Optical Ethernet. This method was cheaper and faster than the old method of using Qwest phone lines. As the bandwidth of these connections increase, the costs go up. Most of the County's 125 sites get some kind of an increase on a biannual basis because of the increased traffic generated by the myriad of applications.

Until recently, each public and non-profit organization has taken an independent approach to fiber optic connectivity largely due to the high cost of initial cable installation. This has resulted in fragmented and nearly incomprehensible set of "digital streets". Some digital streets are owned and operated by major corporations (e.g. Qwest, Comcast). Some digital streets are arrangements under long-term leases. Other digital streets are owned and operated by different units of government. It is difficult to know whether a message will get to its intended recipient if an organization does not fully control all segments of the required fiber connectivity.

The fiber optic network would connect municipal and county government facilities, schools, and non-profit organizations throughout Hennepin County. This is a long-term goal that will lay the foundation for increased collaboration and shared services between governmental entities—a necessity in the upcoming era of smaller government.

Project's Effect On Anı	ect's Effect On Annual Operating Budget:			Funding Source Notes:				Total
To be determined. Each p	roject will have a different cos	t and return. Cost					Land Acquisition	\$0
9	d into the project each year ur	til a completed					Construction	\$415,000
network between all Count	y locations is achieved.						Consulting	\$391,000
							Furnishings/Equipment	\$1,403,000
			Expenditures as	of December 31, 20	12: \$185,500		Other/Contingency	\$91,000
							TOTAL	\$2,300,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	TOTAL
Property Tax	\$300,000							\$300,000
Bonding		\$2,000,000						\$2,000,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$300,000	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$2,300,000

## 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

 Major Program:
 General Government

 Department
 Information Technology

 Building:
 Government Center

Project Number: 1000978 Funding Start: 2013

2013 **Completion:** 2014

IT Furniture & Space Efficiency Modifications

#### **Description & Location:**

The Information Technology (IT) department is currently housed on five floors in the Hennepin County Government Center, occupying approximately 47,000 USF of office space, and some 300 staff workspaces. Those floors include A-18, A-19, and portions of A-7, A-Level and B-Level. Floors A-18 and A-19 are arranged as general office space with mostly open workstations with some enclosed offices space along with a few multi-purpose conference rooms. The department's A-Level occupancy consists of additional general office space in support of the department's operations along with the central data center and space to support printing, mailing and equipment set-up and distribution services. The B-Level space consists of storage for the department's operations.

A majority of the furnishings within the general office spaces date back to the mid-1980's and lack the necessary ergonomic features found in modern, flexible systems furniture. This project will evaluate the department's work flow and identify critical space deficiencies and requirements. Opportunities will be explored to design alternative, flexible workspace for IT business units that require a more open and collaborative work environment, including a variety of shared work spaces, collaborative meeting and teaming spaces. The recommended approach is to study the current trends in the department's changing business model and procure furnishings and facility modifications in a prioritized, phased manner.

The preliminary cost estimate for this capital project is based on conceptual planning assumptions for the extent of construction remodeling and furniture replacement that will be necessary to accomplish the objectives. The budget assumptions include a phased approach for minor remodeling of portions of the office space and replacement of outdated, non-ergonomic workstations and office furniture. Newer furniture that exists in IT space will be reused.

#### Purpose & Justification:

Project Name:

The IT Department delivers innovative, effective and timely business driven IT solutions in a secure, reliable, accessible and fiscally responsible manner. The department provides the computing and communications (voice and e-mail) infrastructure used for delivery of business applications throughout Hennepin County. It is also responsible for implementing and overseeing policy, procedures, and tools for ensuring information security. The department is organized into three major units:

- Office of the Chief Information Officer
- Service Management and Compliance Division
- Technology Management Division

The IT department has increased its FTE (full-time equivalent) complement significantly over the last two years, going from 233 staff in 2010 up to 303 in 2012. This increase is a result of several recent shifts in the organization, including the move of Federated staff from previous departments and Metropolitan Health Plan staff to the IT Department. The addition of some 70 staff to the Information Technology Department has further exacerbated the space and ergonomic issues that already exist within the department. As IT staff begins focusing up to 40% of their work time on tactical and strategic initiatives, there will be a greater need for more efficient, flexible team oriented environments.

The lack of adjustability in work surface heights and task chairs has led to a substantial increase in the volume of reports for repetitive stress injuries. Besides the potential for substantial cost of medical claims, there may be additional costs for temporary workers to fill in for the person away from their job. The furnishings that are specified as a response to a medical evaluation tend to be much more costly than the standard adjustable furnishings that would be provided through this project. While the IT department has a short term plan to provide office space for the immediate staff needs, a long term plan needs to be developed that will support the organization and work flow changes expected in the near future.

Project's Effect On Ani	roject's Effect On Annual Operating Budget:			Notes:	Cost Breakdown	Total		
			"Other" funding is	County Program Ai	d (CPA). If the CF	PA that is	Land Acquisition	\$0
				is not forthcoming, f	Construction	\$715,000		
			Services fund or I	bonding may be sub	Consulting	\$130,000		
							Furnishings/Equipment	\$2,674,000
							Other/Contingency	\$447,000
							TOTAL	\$3,966,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	IOIAL
Property Tax								\$0
Bonding			\$2,102,000					\$2,102,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other		\$1,864,000						\$1,864,000
TOTAL	\$0	\$1,864,000	\$2,102,000	\$0	\$0	\$0	\$0	\$3,966,000

# HENNEPIN COUNTY MINNESOTA AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program: General Government

Department Information Technology

Building: Washington Avenue & Government Center Data Centers

#### **Description & Location:**

Hennepin County operates three data centers. Two of them are located in downtown Minneapolis, with one in the Government Center and the other in leased space at 111 Washington Avenue South. The third data center is located in a leased co-location facility in Eden Prairie.

Since being developed as an interim backup data center in 2006, the Washington Ave Data Center has become the primary data center for Hennepin County and it has now reached it's maximum power capacity and needs to be upgraded. This project will install additional power at the Washington Avenue Data Center.

This project will also develop a strategy to manage data center space usage and match technology requirements to space needs.

In addition, this project will implement private cloud capability which, over 3-5 years, will reduce data center space requirements.

Project Name: IT Data Center Upgrades

Project Number: 1000979

Funding Start: 2013 Completion: 2013

#### Purpose & Justification:

Due to the critical nature of the Washington Ave Data Center, it is imperative that additional power be made available to ensure business continuity for County operations. This data center increases the ability of the Information Technology Department to provide effective computer support twenty four hours a day, seven days a week by decentralizing the processing capability.

The following services are provided by the Washington Ave Data Center:

- Wide area network infrastructure between primary site and backup site that supports mirrored/redundant operations.
- 2. Second Internet provider and connectivity between sites.
- 3. VoIP seamless backup.
- 4. Implemented Storage Area Network and Backup Tape system to support data recovery of applications using these systems at the primary site.
- 5. Moved and updated redundant live e-mail systems.
- 6. Implemented Metro Ethernet/QMOE

Project's Effect On Ani	nual Operating Budget:		Funding Source Notes:				Cost Breakdown	Total
			"Other" funding	is County Program A	id (CPA). If the CF	PA that is	Land Acquisition	\$0
			certified for 2013 is not forthcoming, funding from the IT Internal				Construction	\$337,000
			Services fund or	bonding may be sub	ostituted.		Consulting	\$208,000
							Furnishings/Equipment	\$598,000
							Other/Contingency	\$34,000
							TOTAL	\$1,177,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	TOTAL
Property Tax								\$0
Bonding								\$0
Federal								\$0
State								\$0
Enterprise income								\$0
Other		\$1,177,000						\$1,177,000
TOTAL	\$0	\$1,177,000	\$0	\$0	\$0	\$0	\$0	\$1,177,000

### 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program:General GovernmentDepartmentTaxpayer ServicesBuilding:Government Center

Project's Effect On Annual Operating Budget:

Project Name: HCGC A-6 Space Remodeling

Project Number: 0031794

Funding Start: 2014 Completion: 2015

#### **Description & Location:**

This project includes planning, design, construction and furnishings needed to remodel approximately 13,450 SF of space on floor A-6 and 4,000 SF of space on A-5, in the HC Government Center to accommodate future changes in the programmatic requirements for the DART (Direct Access to Records & Taxes), IT Services, Property Tax and Public Records divisions. Specific staffing and space requirements will not be known until the new DART tax assessment system has been designed and workflow requirements are defined (late 2013). Space planning will not begin until 2014, however for estimating purposes, the anticipated project remodeling scope includes the following: selective demolition, office wall reconfiguration with a demountable wall system, carpet replacement, new wall finishes and adjustments to the lighting and HVAC systems as needed (all in keeping with building standards). The existing ceiling grid system will be reused. Electrical power and VOIP networks will be adjusted as needed to support the program functions. Security modifications will also be addressed in this project. Card access and access control will be provided to meet building standards.

Floor A-6 accommodates approximately 80 workspaces, including private offices and workstations. Most of the existing furniture in private offices on A-6 is relatively new and will be reused. New workstation furniture with adjustable height work surfaces will be purchased to replace older, existing workstations as the current furniture is vintage 1980's, without adjustable height work surfaces and replacement parts are no longer available. For A-5, it is anticipated that the 4,000 SF of space, which will be vacant once the Imaging functions of Taxpayer Services are consolidated on A-6, will receive a moderate level of remodeling and be converted into general office space which could be used by Taxpayer Services and/or other County functions.

#### Purpose & Justification:

Level A-6 of the Government Center currently houses four divisions of the Taxpayer Services Department, including Administrative Services, Property Tax, IT Services and DART. Under a separate capital project, the Elections Division has moved its entire operation to reconfigured space on the PSL in April 2010.

The DART project is a full scale evaluation, assessment and redesign of the technology tools used to provide statutorily mandated services to property tax, land record, assessment and election services. The DART project receives funding from the legislatively mandated Public Records Technology Fund and Unallocated Fund established to provide counties with funding to create integrated land record systems and electronic filing of land record documents. DART will result in increased levels of public access to land records data and provide staff efficiencies.

Two major initiatives of the DART project include a new tax and assessment system and technology required for Electronic Real Estate Recording (ERER). The expected go-live date for the new systems is late 2013/early 2014. Both these new initiatives will significantly change the workflow and staffing needs on A-6, necessitating new and appropriately designed workspaces. Redesigned space will help fully recognize cost savings by contributing to improved work flow provided by these new technology systems.

The current configuration of the office space on A-6 is inefficient and includes a large public transaction space that can be consolidated with A-5. Implementation of the DART initiatives will also result in consolidation and integration of staff functions on the south end of A-5, where the imaging functions currently are located. Remodeling and furniture replacement in these areas are critical to support the new integrated business model.

Cost Brookdown

Tatal

Project's Effect On Annua	ject's Effect On Annual Operating Budget:			Funding Source Notes:				lotai
Once remodeling has occurre	d and the new tax and ass	essment system					Land Acquisition	\$0
and technology required for E		J ( )					Construction	\$1,370,000
have been implemented, it is							Consulting	\$162,000
over \$250,000 annual savings	s in increased statt product	ivity.					Furnishings/Equipment	\$569,000
							Other/Contingency	\$218,000
							TOTAL	\$2,319,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	TOTAL
Property Tax								\$0
Bonding			\$137,000	\$2,182,000				\$2,319,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$0	\$0	\$137,000	\$2,182,000	\$0	\$0	\$0	\$2,319,000

Funding Source Notes:

## 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program: General Government Project Name: Public Affairs Office Remodeling Department Project Number: 0031831 Public Affairs Building: Funding Start: Government Center 2013 Completion: Description & Location: Purpose & Justification:

The Public Affairs Department occupies approximately 4,200 SF in 5 separate locations within the Government Center. This consists of 3,200 SF of office space on the Street Level, Public Service Level and A-18 as well as 1,000 SF of storage space on the Public Service Level, A-Level and B-Level. The main departmental suite, located on the Street Level, is occupied by 16 staff in two private offices. 14 workstations including the receptionist and also contains a copy/work area, a conference room, limited on-site storage and a kitchenette. The Public Service Level has 2 staff located in isolated offices along with one small storage area & one photography room. In addition, the department has IT staff located on A-18 occupying 1 office and 3 workstations.

The Street Level work spaces are equipped with non-ergonomic components and have a dated and worn workstation panel system and are a mixture of different sizes and colors. The carpet is worn and needs to be replaced.

This project will evaluate the department's work flow in order to design a new, alternative flexible workspace that creates a more collaborative work environment. The department is interested in working within a more open, collaborative work environment with a variety of shared work spaces, shared central storage, collaborative meeting spaces along with some quiet workspace and a few enclosed offices. It is the intent of this project to remodel and update the Street Level suite and determine realistic on-site storage of old items that can't be transferred to digital storage. Remodeling work includes the procurement of new panel system and components, reconstruction of offices and conference space along with the replacement of carpet tile and vinyl wall covering. In addition, the space will undergo HVAC upgrades per Government Center standards to meet code requirements. Some staff may be temporarily relocated to swing space in the Government Center while the project is completed.

Public Affairs supports the County Commissioners in their work by providing a variety of forms and channels for communication with the public. Among Public Affairs functions are broadcasting County Board and committee meetings, producing other video programs, providing news, media relations. public relations and emergency communication services to the county organization, providing

employees with news and information, planning and coordinating county events, and handling graphic

design and photography.

Currently, the Public Affairs office space does not adequately support the role of public relations for Hennepin County. This is a location where people from outside county government and other county partners attend meetings to discuss communication, public relations and news. The workspaces in the suite lack of ergonomic features. There's a mismatched collection of panel heights, fabrics, plastic laminate work surfaces, and non-standard workstation sizes which adds to the visual clutter. inefficiencies and a dated, worn-out appearance. The work flow and on-site storage issues need to be evaluated and changed. New vinyl wall covering will visually lighten the entire space.

Updating and enhancing the Public Affairs office space -- including both physical and space efficiency updates -- will improve the department's work processes, create a more efficient, collaborative and creative work environment and address vital storage needs.

Project's Effect On Ann	nual Operating Budget:		<b>Funding Source</b>	e Notes:			Cost Breakdown	Total
None.							Land Acquisition	\$0
							Construction	\$337,000
							Consulting	\$49,000
							Furnishings/Equipment	\$199,000
							Other/Contingency	\$72,000
							TOTAL	\$657,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	TOTAL
Property Tax								\$0
Bonding		\$657,000						\$657,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$0	\$657,000	\$0	\$0	\$0	\$0	\$0	\$657,000

## **2013 CAPITAL BUDGET** AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program:	General Government	
Department	Property Services	
- · · ·		

Project Number: 0031822 Funding Start:

Building: Multiple Locations

Project's Effect On Annual Operating Budget:

2011 Completion:

Environmental Health & Safety 2011 - 2015

#### **Description & Location:**

#### This project addresses environmental remediation and safety compliance issues involving county facilities. Projects will address such diverse concerns as storm water management, radon, lead and lead paint abatement, indoor air quality, fluorescent lamp recycling, chlorofluorocarbon refrigerant (CFCs) replacement, hazardous waste disposal (such as polychlorinated biphenols or PCBs), non-project related asbestos remediation and other emerging environmental concerns. Also included in the project scope is the purchase or rental of testing and monitoring equipment, as needed.

In addition, this project will also handle safety projects that address regulatory compliance or reduce the risk and liability of worker injury or illness. In order to meet these requirements, a professional in safety and/or industrial hygiene will be required to provide a study with recommendations. This study may come from professional County staff or an external professional.

This project will also address underground and above ground storage tank compliance. This can include testing, repair and/or removal/replacement. Work will be done in compliance with MPCA regulations.

As appropriate, each sub-project will include analyses to identify: (1) the nature of the environmental health & safety concern and the scope of the problem: (2) required removals, modifications, repairs, corrections and improvements; and (3) necessary funding and schedules for implementation.

Environmental concerns dealing with tax-forfeited contaminated lands are addressed by the Environmental Services Department.

#### Purpose & Justification:

Project Name:

Hennepin County has staff at 86 owned facilities and 57 leased facilities to deliver its services and programs. Those facilities must remain in a safe, healthful condition, in accordance with current laws, regulations and standards to protect county staff and the public and demonstrate good environmental stewardship to the greater community.

Primary regulatory agencies of the county are the US Environmental Protection Agency, Minnesota Department of Labor and Industry (Occupational Safety and Health Administration - OSHA), Minnesota Department of Health and the Minnesota Pollution Control Agency (MPCA). Changes (Feb 2010) in MPCA rules will require the sampling of caulking in all facilities constructed prior to 1979. The analysis is required to determine the presence of PCBs in caulking and ensure proper disposal during renovation or demolition. Property Services is currently developing a plan to address this compliance issue. Additional requirements are now being enforced such as prerenovation and demolition surveys. The MPCA passed a rule requiring an inventory of all hazardous materials prior to any renovation or demolition work taking place.

This project provides the most effective and cost-conscious approach for the county to comply with the wide variety of mandates issued by regulatory agencies. Completion of this work will also result in reductions to county liability and potential risks to employee health and the environment.

Cost Breakdown

Total

Potential reductions in: coul	nty liability, risks to employee	e health, health					Land Acquisition	\$0
•	ns in the workplace environm	•					Construction	\$820,000
and federal fines. However,	such reductions are difficult	to estimate.					Consulting	\$350,000
							Furnishings/Equipment	\$0
			Expenditures as	of December 31, 20	12: \$16,244		Other/Contingency	\$500,000
							TOTAL	\$1,670,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	TOTAL
Property Tax								\$0
Bonding	\$100,000	\$500,000	\$320,000	\$250,000	\$250,000	\$250,000		\$1,670,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$100,000	\$500,000	\$320,000	\$250,000	\$250,000	\$250,000	\$0	\$1,670,000

Funding Source Notes:

#### **HENNEPIN COUNTY** 2013 CAPITAL BUDGET **AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM MINNESOTA**

Major Program: General Government Department **Property Services Building:** 

Multiple Locations

#### **Description & Location:**

This project provides the basis for implementing an annual, on-going facility preservation program, which is intended to carry out major building system and infrastructure repairs, replacements and upgrades as necessary to ensure the long term viability of the County's real property assets. Typically, these projects are technically complex, larger in scale on an individual basis, or larger in scale on a cumulative basis because the work is distributed among several buildings, may involve meeting code requirements and they are generally not funded within the department's operating budget due to higher cost implications.

Of the county's 86 owned facilities, this project addresses work in 39 facilities (4,300,000 SF) which consist of various building types of various ages and which are in varying physical conditions. Other facility preservation projects exist for Libraries, HCMC, Community Corrections, Southdale Regional Center, and Environmental Services facilities which cover the remaining county owned buildings. Examples of facility preservation items that preserve building integrity and maintain long term value as real-estate assets include:

- Major HVAC modifications.
- Major Plumbing,
- Major Electrical Repair / Component Replacement,
- Exterior walls (tuckpointing, stucco repairs, cladding, joint sealant, etc.),
- Window and Exterior Lighting Replacement.
- Roof Repairs and Replacement,
- Sewer System Repair and Replacement.
- Grounds Preservation (sprinkler systems and water detention ponds),
- Paving and parking surfaces.

Project Name: Facility Preservation 2011 - 2015

Project Number: 0031823

Funding Start: 2011 Completion: 2015

#### Purpose & Justification:

Appropriately located, adequately sized and well maintained facilities are integral to the ability of an organization to deliver cost effective services, in an efficient manner, to its various clients and patrons. In the case of a public agency, these facilities constitute a major taxpayer investment. Property Service's mission includes preservation of County buildings thereby prolonging their life and maximizing the value of the County's assets.

All of the work done under the auspices of this project was identified through periodic surveys of the respective building systems by expert consultants and operations and maintenance staff. The surveys and audits provide a work plan to effect major facility repairs, renovations and upgrades in support of the County's service mission. Executing this responsibility requires considerable funding in a consistent and continuous stream on an annual basis.

Funding this project allows staff to maintain buildings using a cyclical program based on statistical average life cycles of various building infrastructure systems. This will ensure buildings remain in optimal condition thereby prolonging their useful life through use of capital resources in an efficient and responsible manner.

#### Implementation of this work requires 3 essential steps:

- 1) Facility Surveys / Audits: Comprehensive survey/audit of all of the buildings the County directly owns and operates;
- 2) Work Plan Development: Identify and prioritize necessary repair, rehabilitation, replacement and upgrade work; and
- Annual Funding: Consistent funding allows for implementing the work in a planned and cost effective manner.

Project's Effect On Ani	nual Operating Budget:		Funding Source	Notes:			Cost Breakdown	Total
None.							Land Acquisition	\$0
							Construction	\$10,800,000
							Consulting	\$1,350,000
							Furnishings/Equipment	\$0
			Expenditures as o	of December 31, 201	12: \$494,684		Other/Contingency	\$9,350,000
							TOTAL	\$21,500,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	IOIAL
Property Tax								\$0
Bonding	\$4,500,000	\$1,000,000	\$4,000,000	\$4,000,000	\$4,000,000	\$4,000,000		\$21,500,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$4,500,000	\$1,000,000	\$4,000,000	\$4,000,000	\$4,000,000	\$4,000,000	\$0	\$21,500,000

### 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program: General Government Proiect Name: Government Center Rehabilitiation Department **Property Services** Project Number: 1000874 **Building:** Government Center

#### **Description & Location:**

The Hennepin County Government Center is located at 300 South 6th Street in Minneapolis, MN. The Government Center, which is Hennepin County's flagship facility and center of government, was constructed in downtown Minneapolis between 1972 and 1974 and houses the vast majority of county staff and District Court functions. The Government Center is comprised of two 23-story towers supported on a 6-story base building. The total area of the building is some 1,501,954 gross square feet; the building occupies two downtown blocks and 6th Street passes under and through the structure.

Many of the major systems components are original to the construction of the building and are in need of rejuvenation or major repair. The exterior shell, consisting of granite panels and aluminum window units is in need of inspection and subsequent repairs for damage, sealant failure and leakage. Internal components, including the many entry doorways into the building, and the elevators and escalators are subject to wear from the thousands of citizens and employees moving throughout the building each day. Infrastructure systems including piping systems, life safety equipment, lighting controls and HVAC components. date back to original construction and have surpassed their expected life.

This project will replace major outdated equipment, restore the functionality of building surfaces and equipment systems in an effort to extend viability of the facility for years to come. A comprehensive building-wide facility assessment / study will be conducted in order to create a structured rehabilitation master plan that will outline future funding needs in a prioritized manner.

Funding Start: 2013 Completion: Beyond 2017

#### Purpose & Justification:

This project is a compilation of major asset rehabilitation needs pertaining directly to the Government Center. It does not represent all facility preservation deficiencies of the facility. The purpose of this project is to provide and extend structural, mechanical and operational functionalities of a forty (40) vear-old facility by upgrading and/or replacing necessary components.

Justifications range from preventing operational failures, to protecting the comfort and safety of facility occupants and making sure that the public can move efficiently and conduct business comfortably throughout the building. Deferment of the physical needs of the building will result in emergency repairs, increased costs and the inconvenience of unplanned downtime of building operations.

Energy savings will result from the replacement of leaking window gaskets and joint sealants, and replacement of an obsolete building-wide lighting control system.

Project's Effect On Annua	al Operating Budget:		Funding Source	Notes:			Cost Breakdown	Total
To be determined.							Land Acquisition	\$0
							Construction	\$41,517,000
							Consulting	\$1,214,000
							Furnishings/Equipment	\$0
							Other/Contingency	\$2,076,000
							TOTAL	\$44,807,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	IOIAL
Property Tax								\$0
Bonding		\$1,000,000	\$6,928,000	\$11,173,000	\$9,417,000	\$8,681,000	\$7,608,000	\$44,807,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$0	\$1,000,000	\$6,928,000	\$11,173,000	\$9,417,000	\$8,681,000	\$7,608,000	\$44,807,000

## 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program:General GovernmentProjectDepartmentProperty ServicesProject

Building: Multiple Locations

Project's Effect On Annual Operating Budget:

#### **Description & Location:**

This project provides for the replacement and upgrade of the county's Building Automation System (BAS). A BAS is comprised of micro-processors and computers that control, change, verify and record various facility conditions, such as heating, cooling, ventilation, safety and security.

Each facility with a BAS is operated independently, but is also part of a network (over common phone lines) which can be managed from a central location. For example, selected emergencies and environmental conditions from other County facilities are reported to the central station in the Government Center when those facilities are closed. New facilities can be added to the BAS network at any time without interrupting the existing network.

At the end of 2010, there were 43 buildings under the control of a building automation system, with over 30,000 monitored points. The 15 Minneapolis libraries, acquired in 2008 are not included in this building and point count. Project #0030339 was established to handle BAS upgrades for the former Minneapolis libraries.

The scope of work includes ongoing BAS modifications to utilize technological advancements. This project does not fund BAS installation for new facilities or facility expansion projects. Such funding is included in the respective facility/facility expansion project.

**Project Name:** Building Automation System Upgrades 2011 - 2015

Project Number: 0031824

Funding Start: 2011 Completion: 2015

#### Purpose & Justification:

The purpose of this project is to provide upgrades and replacements to the existing building automation system. The current system has been operational at some facilities for 20 years and requires major maintenance. As with other computer systems, upgrades and replacements are needed to keep the system functional and efficient. The majority of the existing building automation controls are pneumatic which are being discontinued and will no longer be supported across the industry. Properly maintaining the existing system will continue to result in operational savings for the county.

Cost Brookdown

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#### The Building Automation System (BAS) allows for:

- risk avoidance easier and more extensive monitoring and control of facility systems which will prevent major building system failures,
- more efficient energy usage and cost avoidance in energy expenditures while providing improved comfort levels for facility occupants,
- 3) more accurate and timely diagnoses of problems (for example, the BAS has all but eliminated complaints about erratic temperature swings), and
- 4) critical information for budgeting and analysis (the reporting format enables direct comparison among facilities, despite differing mechanical equipment, regarding energy consumption, maintenance, and emergency calls).

Project's Effect On Ann	ect's Effect On Annual Operating Budget:			e Notes:			Cost Breakdown	Total
There is a cost avoidance fa	actor of 10%-15% in reduced	energy					Land Acquisition	\$0
expenditures (approximately	y \$347,000 - \$505,000/year)						Construction	\$2,972,000
							Consulting	\$606,000
							Furnishings/Equipment	\$3,421,000
			Expenditures as	of December 31, 20	12: \$2,517,810		Other/Contingency	\$4,149,000
							TOTAL	\$11,148,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	IOTAL
Property Tax								\$0
Bonding	\$3,176,000	\$1,000,000	\$1,743,000	\$1,743,000	\$1,743,000	\$1,743,000		\$11,148,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$3,176,000	\$1,000,000	\$1,743,000	\$1,743,000	\$1,743,000	\$1,743,000	\$0	\$11,148,000

Funding Source Notes:

#### HENNEPIN COUNTY 2013 CAPITAL BUDGET **MINNESOTA** AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program: General Government Department **Property Services Building:** 

Multiple Locations

#### **Description & Location:**

This project is a Property Services Energy Plan initiative that consists of recommissioning heating, ventilation, and air conditioning (HVAC) and other potential high energy use systems in various major county buildings.

Recommissioning is an industry-wide program used to reduce energy usage and operating costs. The process of recommissioning includes two parts. The first part involves the study o energy using equipment and systems in facilities and the identification of energy and cost saving measures. The second part involves implementation of economically feasible energy and cost saving measures.

Project Name: Building Recommissioning

Project Number: 0031780

Funding Start: 2008 Completion: 2016

#### Purpose & Justification:

Hennepin County spent approximately \$4,700,000 in 2008 to provide HVAC and electrical power to the 42 facilities included in this project.

A major benefit of recommissioning is that it provides a significant reduction in building energy usage and cost. Through the life cycle of a building, many factors change; the energy usage and cost to operate a building can be reduced through recommissioning.

Building Recommissioning will significantly reduce operating cost, reduce energy use and reduce carbon emissions. The payback for this project is 6.6 years when comparing total anticipated project costs to estimated annual savings.

In order to improve HVAC system effectiveness and reduce energy usage and cost, recommissioning efforts take into account the following:

- + loss of calibration of equipment and systems due to age,
- + occupancy changes that invalidate the original design intent.
- + industry-wide improvements in efficiency of equipment,
- + use of state-of-the-art technology, and
- + evolving codes and performance standards.

Other benefits of recommissioning include the identification and reduction of operational issues; the recommissioning process gives a multitude of information to building operators and allows them an opportunity to review the recommissioning reports and be a part of the study team which gives them the long term knowledge to reduce energy usage and cost and improve occupant comfort. Another benefit is the reduction of energy usage which reduces carbon emissions and greenhouse gas emissions.

Project's Effect On Annual Operating Budget: Savings are estimated at \$0.35 per SF x 2,665,621 SF = \$933,000/yr.			<b>Funding Source</b>	Notes:	Cost Breakdown	Total		
						Land Acquisition	\$0	
		•					Construction	\$3,362,000
							Consulting	\$2,125,000
							Furnishings/Equipment	\$0
			Expenditures as o	of December 31, 201	2: \$929,397		Other/Contingency	\$507,000
							TOTAL	\$5,994,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	IOTAL
Property Tax								\$0
Bonding	\$3,398,000		\$1,131,000	\$1,130,000	\$335,000			\$5,994,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$3,398,000	\$0	\$1,131,000	\$1,130,000	\$335,000	\$0	\$0	\$5,994,000

## 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program:General GovernmentDepartmentProperty ServicesBuilding:Multiple Locations

Project Number: 0031672

Funding Start: 2003 Completion: 2017

Accessibility Modifications

#### **Description & Location:**

This project addresses accessibility needs throughout all County buildings. Over the past decade, reasonable accommodations to existing spaces that had accessibility issues were addressed under the initial ADA Accommodations/Accessibility Program capital project (0031408), as part of other capital remodeling projects and as part of this on-going project. The Federal ADA which addresses handicapped accessibility, has now been incorporated into the State of Minnesota Building Code and therefore portions of the work that will be implemented under the scope of this project will be deemed "code compliance".

The intent of this project is to provide a vehicle for expeditious resolution to accessibility issues. Examples of work would include toilet room modifications, employee specific assistive listening modifications and power-assisted door openers to meet employee-specific needs identified by physicians or other qualified health/ergonomic experts.

The scope of this phase of the project was expanded in 2010 to include modifications to the remaining public restrooms on various floors of the Government Center's Administration and Courts towers that do not have a remodeling or renovation project in the foreseeable future. This consists of approximately 20 of the 44 floors in the respective Government Center towers.

#### Purpose & Justification:

Project Name:

Hennepin County, as a major property owner, is responsible for ensuring that its programs and facilities are accessible to persons with disabilities. The Americans with Disabilities Act (ADA) requires Hennepin County to improve access to the workplace and County programs for persons with disabilities. Over the past several years a number of accessibility issues have been identified at the various county facilities, requiring modifications in toilet rooms and other changes at these sites.

There will be an ongoing need for funding for accessibility issues as they arise. This project would guarantee that these issues would be addressed in a timely and responsible manner. The previous ADA Accommodations/Accessibility Program capital project (0031408) is primarily based on surveys completed and specifically identified issues that need to be addressed. This project will carry on with issues not identified and addressed by the original surveys. Hennepin County would be at legal risk if it failed to do so.

There is a need to provide ongoing funding to cover unanticipated employee/public accommodations. These are either items not identified by the original surveys or new requests. Funding would be on a yearly basis contingent upon depletion of the previous year's funding.

Project's Effect On Ani	Funding Source	Notes:		Cost Breakdown	Total			
Increased program expend	ditures may be required under o					Land Acquisition	\$0	
budgets in order to accom-	modate disabled individuals.					Construction	\$2,085,000	
							Consulting	\$166,000
							Furnishings/Equipment	\$0
			Expenditures as o	of December 31, 201	12: \$420,010		Other/Contingency	\$181,000
							TOTAL	\$2,432,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	IOIAL
Property Tax	\$246,000		\$100,000	\$100,000	\$100,000	\$100,000		\$646,000
Bonding	\$1,300,000	\$486,000						\$1,786,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$1.546.000	\$486.000	\$100.000	\$100.000	\$100.000	\$100.000	\$0	\$2,432,000

## 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program:	General Government	Project Name:	Energy and Water Conservation Project				
Department	Property Services	Project Number:	1000327				
Building:	Multiple	Funding Start:	2012	Completion:	2015		

#### **Description & Location:**

Energy and water conservation is an ongoing effort for the County in order to reach the Cool County goal of 80% reduction in greenhouse gas emissions by 2050 and to help reduce the County's annual operating budget. This project will fund various energy conservation opportunities (ECO's) identified throughout Hennepin County in addition to water conservation opportunities.

A significant water conservation opportunity to be funded by this project includes the replacement of the old-inefficient toilet fixtures, urinals and faucet aerators in the Government Center. The newer highly efficient fixtures will reduce the water consumption for the building therefore reducing associated water and sewer costs for the county.

A majority of the energy related opportunities have been identified through the Xcel Energy - Energy Assessment Program. The ECO's identified in the energy assessments may require additional studies and/or design to be implemented. This project will allow for further investigations as required. In addition, this project will fund additional ECO's that are identified in the future. The intent of this project is to provide an ongoing funding source for evaluating and implementing energy conservation projects in county buildings. This project will also fund submetering equipment to provide measurement and verification of existing conditions and project results.

Criteria for determining if a project qualifies as an Energy and Water Conservation Project to be funded under this program will be determined as part of Property Services Energy Plan development. All projects will be evaluated either by a lifecycle cost analysis or a simple payback depending on the size and scope of the project.

Project's Effect On Annual Operating Budget:

#### Purpose & Justification:

Energy and water conservation is critical for the county to maintain efficient operations of county buildings and to reduce the Hennepin County operating budget. In 2010, Property Services spent \$8.7 million on utilities. The environment is also important to the county, this project supports the Cool County Initiative to reduce greenhouse gas emissions by 80% by the year 2050 as reductions in the County's energy use directly impact its carbon footprint.

The Government Center was completed in 1975, before The Energy Policy Act of 1992 (EPAct) was established setting national efficiency standards for commercial water-using fixtures and appliances. A typical toilet in the Government Center uses 5.0 gallons per flush. The EPAct of 1992 requires all commercial toilets to use a maximum of 1.6 gallons per flush. This is a substantial difference of 3.4 gallons per flush. By replacing the water fixtures in the Government Center, it is estimated the County would save over 4 million gallons in water consumption annually.

With utility costs increasing annually, it is imperative that the County focus efforts to reduce the effects of the volatile energy market. As technologies improve and become more cost effective, there will be greater opportunities to update the county's buildings to be more energy and water efficient. This project is expected to continue to request funding into the future as projects are identified. The conservation efforts identified in this project are not funded by the other capital projects such as the Lighting Efficiency Project or the Recommissioning Project.

This project will also receive rebate funding from the utility companies to help fund projects. All rebate funding received from the projects implemented with this funding will be placed back into the project for future energy and water conservation projects.

Cost Brookdown

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Project's Effect On Anni	Funding Source Notes:				Cost Breakdown	lotai		
Once completed, it is expec-					Land Acquisition	\$0		
annual utility costs for Property Services. \$150,000 is an estimated							Construction	\$1,287,000
amount at this time.							Consulting	\$229,000
							Furnishings/Equipment	\$0
			Expenditures as	of December 31, 20	12: \$254,835		Other/Contingency	\$129,000
							TOTAL	\$1,645,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	TOTAL
Property Tax		\$250,000	\$500,000	\$395,000				\$1,145,000
Bonding	\$500,000							\$500,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$500,000	\$250,000	\$500,000	\$395,000	\$0	\$0	\$0	\$1,645,000

Funding Source Notes:

### 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program: General Government Project Name: Southdale Regional Center Preservation and Remodeling

Project Name: Southdale Regional Center Preservation and Remodeling

Project Number: 0031825

Building: Southdale Regional Center Funding Start: 2011 Completion: 2016

#### **Description & Location:**

Southdale Regional Center, located at 7009 York Ave. S. in Edina, is a 116,580 gross square foot (GSF) facility situated on a 7.7 acre site with a parking lot for 480 vehicles. It is comprised of three major public service components which include: 1) The Library, with 69,602 usable square feet (USF) on two floors of the north building and a ground floor entrance lobby, 2) District Court in the south building, with 14,657 USF on two floors (including three courtrooms, a courts service counter area, office space for Community Corrections and Public Defender's staff) and 3) Taxpayer Services Service Center, with 6.797 USF on the first floor of the south building.

In the years since its construction in 1972, some renovation and expansion work has been performed on the building. However, the basic building mechanical and electrical systems are original to the building, and in need of repair and/or replacement, along with other components of the building and site.

This project will implement a facility maintenance Preservation Plan, addressing facility preservation issues at this facility, with the intent of sustaining the facility for the next 20 years. Specific infrastructure projects have been determined to ensure the continued operation of this physical county asset.

In addition, the library will undergo selective remodeling and refurbishment to update the current library space and make it more efficient and customer friendly. Proposed improvements to the library include: reconfiguration and relocation of some areas to better accommodate customers, shelving and end panel replacement, carpeting replacement, and furniture replacement

#### Purpose & Justification:

Facility maintenance improvements to Southdale were put on hold over the past several years as the feasibility of major improvements to the facility, including a completely renovated Library, were investigated. While the feasibility study was underway, two asset condition surveys were conducted that produced a wide range of identified building system and equipment deficiencies. These included indications of eventual failure of the building exterior surface (EIFS), site drainage issues, mechanical and electrical systems that have reached their expected life, roofing issues, and a more recent discovery of insufficient water service to the property to meet fire sprinkler requirements.

At the conclusion of the feasibility study, in 2008, it was decided that the County would not pursue any of the options presented. Once this was determined, a preservation plan was developed to provide a systematic approach to addressing outstanding maintenance issues. Failure to perform these needed repairs could lead to further asset deterioration and ultimately asset impairment. Continued deferral will result in higher costs, asset failure, and in some cases have health and safety implications.

In addition to facility preservation issues, the interior spaces of the library are looking very worn, the carpeting on the third floor is over 15 years old and in need of replacement, and much of the furniture is original to the building. Shelving is nearly 40 years old and shows much wear, and numerous rearrangements over time have caused some components to be unstable.

Reconfiguration of the current library layout is needed to capitalize on the natural light on the third floor of the building and improve space utilization for customer convenience. Furthermore, collections at Southdale are being shifted, with some collections being consolidated with the Central Library's collection. Relocating and resizing the existing collection at Southdale will enhance the overall program and improve customer access to a more desirable interior.

Equipment and system upgrades and replacements will reduce repair costs. Refurbishment of windows, sealants and exterior wall constructions			Funding Source	Notes:		Cost Breakdown	Total	
							Land Acquisition	\$0
							Construction	\$10,135,000
should produce on-going ene	ergy savings.						Consulting	\$1,483,000
							Furnishings/Equipment	\$2,941,000
			Expenditures as o	of December 31, 201	2: \$140,305		Other/Contingency	\$1,941,000
							TOTAL	\$16,500,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	IOIAL
Property Tax								\$0
Bonding	\$7,647,000		\$3,502,000	\$801,000	\$4,550,000			\$16,500,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$7,647,000	\$0	\$3,502,000	\$801,000	\$4,550,000	\$0	\$0	\$16,500,000

## 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program:General GovernmentProject Name:General Office Space & Furniture Modifications 2011-2015DepartmentProperty ServicesProject Number:0031826

Building: Multiple Locations Funding Start: 2011 Completion: 2014

#### **Description & Location:**

This project will fund general office space modifications as well as consulting for planning services in County buildings, including the Government Center, Health Services Building, Century Plaza and tenant improvements in non-County facilities (leased spaces).

Typical modifications might include floor plan or layout changes of private offices, open workstations, conference rooms, and support spaces, along with related changes required for the HVAC, fire protection, building security, lighting and voice/data/power cabling systems and purchase of new furniture where required. The scope of work also includes purchase and installation of furniture in spaces used by customers and staff.

Actual projects for implementation will only be included in this 'umbrella' project after County Administration has approved them for a specific year within the 5 year capital improvement plan.

#### Purpose & Justification:

One of the ongoing efforts of Property Services is to monitor office space utilization for efficiency and appropriateness of layout in support of various County programs. Another ongoing effort involves identification of local space surpluses or shortages depending on the changes made to organizational structures and modes of service delivery. As problems are identified or opportunities for change/improvement become known, space reconfiguration and furniture change-outs become important tools in resolving those problems and taking advantage of the opportunities. Other situations that could arise involve customer area furniture replacement due to excessive wear and tear and employee furniture replacement to resolve ergonomic problems and avoid injuries.

Since these situations often develop rapidly, there is a need to have immediate funding available for planning and programming, design, construction work and furniture acquisition. Availability of funds will allow for previously unidentified but critical space reconfigurations to be implemented in a timely fashion. The final scope and cost of such space reconfiguration projects will be developed and submitted to County Administration for approval before implementation is begun.

Project's Effect On Ann	Funding Source Notes:				Cost Breakdown	Total		
No quantifiable effect is ant					Land Acquisition	\$0		
	•						Construction	\$1,000,000
							Consulting	\$50,000
							Furnishings/Equipment	\$0
			Expenditures as	of December 31, 20	12: \$226,320		Other/Contingency	\$50,000
							TOTAL	\$1,100,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	TOTAL
Property Tax								\$0
Bonding	\$500,000	\$300,000	\$300,000					\$1,100,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$500,000	\$300,000	\$300,000	\$0	\$0	\$0	\$0	\$1,100,000

#### HENNEPIN COUNTY **2013 CAPITAL BUDGET MINNESOTA** AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Maior Program: General Government Department **Property Services** Building:

Multiple Buildings

#### **Description & Location:**

This project provides for cyclical carpet replacement in various County buildings. Approximately 10 years ago carpet tile was selected over broadloom carpet to allow for the replacement of smaller areas as needed without requiring replacement of entire rooms or floors. Carpet tile has been selected for recarpeting of most office installations. Carpet tile will also be considered for future recarpeting for other County spaces on a case-by-case need. Specific carpet tile manufacturers were evaluated on product specifications. construction, backing, tile size, warranty, lease options, and reclamation programs. The design criteria for the selections was based on the Color Institute cyclical projections for color continuity of finishes through a twenty year period.

Project specific carpeting will be funded through the respective capital projects.

Carpet Replacement Program 2013 - 2017 Proiect Name:

Project Number: 1000906

Funding Start: 2013 Completion: 2017

#### Purpose & Justification:

When new buildings are constructed, or major remodeling takes place in existing buildings, carpet is always funded through the capital project. Replacement carpet, however, with a projected life of close to 15 years, based on normal use, should be considered a capital expenditure. While carpet is an essential part of a building's infrastructure and the occupants' expectations for good, clean carpeting remain constant, funding for replacement through the maintenance budget is impossible to secure in the face of competition from the County's numerous core programmatic needs.

Use of carpet tile has provided for a more flexible, expedient and cost effective solution for management of floor coverings in County buildings. Property Services has already witnessed firsthand that carpet tiles are exceeded the Building Owners and Managers Association (BOMA) recommended 7-10 year cycle for broadloom carpet and that carpet tile will likely exceed the their own anticipated 15-year life span.

With broadloom carpet, replacement was dictated by wear in high-traffic areas rather than when the overall carpet was worn. With the use of carpet tiles, targeted areas can be replaced without having to replace an entire room or floor. Carpet tiles in construction areas have been "lifted", cleaned, and reinstalled after construction in those areas eliminating the need to replace carpeting that may not have reached end of life. In addition, carpet tiles give users the ability to replace carpet without major relocation of staff, resulting in cost savings and less disruption to staff during replacement.

Furthermore, by standardizing carpet selections across buildings we have been able to minimize the extent of "attic stock" needed for each building.

Project's Effect On Annual Operating Budget:			Funding Source	Notes:	Cost Breakdown	Total		
None.							Land Acquisition	\$0
							Construction	\$868,000
							Consulting	\$36,000
							Furnishings/Equipment	\$0
							Other/Contingency	\$0
							TOTAL	\$904,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	TOTAL
Property Tax		_	\$226,000	\$226,000	\$226,000	\$226,000		\$904,000
Bonding								\$0
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$0	\$0	\$226,000	\$226,000	\$226,000	\$226,000	\$0	\$904,000

# HENNEPIN COUNTY 2013 CAPITAL BUDGET MINNESOTA AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program:General GovernmentProject Name:Public and Programmatic Space Furniture ReplacementDepartmentProperty ServicesProject Number:0031827

Building: Multiple Funding Start: 2011 Completion: 2016

#### **Description & Location:**

Property Service manages public space in several buildings within the County. As the County's facilities have aged, so have the furnishings. Several of the buildings were constructed in the 1980's and early 1990's and the public area furniture dates to that time. Additionally, public furnishings at other facilities, because of the heavy public use or nature of their operations, is also in need of replacement.

This project will replace public area furnishings at the locations listed below. In addition, this project will provide funding for a consultant to create a comprehensive plan that catalogs public furniture and identifies a planned replacement schedule.

#### Facilities currently included in this project are:

- Government Center
- Ridgedale Regional Center
- Health Services Building
- Public Safety Facility
- Medina Public Works Facility

#### Purpose & Justification:

Many of the County's public spaces have furniture that is more than 15 - 20 years old. There have been many complaints regarding the poor condition, and in some cases, the furniture supply has been inadequate due to the high demand on it's use. Most of the furnishings were not designed for reconfiguration and therefore they do not have the ability to accommodate changes in programmatic function. In addition, furnishings have been cleaned multiple times as part of ongoing maintenance. Over time, however, this has become ineffective in improving the appearance of the furnishings as the fabric remains stained and shows years of wear. Furthermore, due to the age of the furniture, many of the fabrics have been discontinued and as a result, there is no ability to refurbish pieces individually.

To the extent possible, Property Services redeploys furnishings that have the ability for continued use when they are no longer needed in their current locations.

Project's Effect On Ann	<b>Funding Source</b>	Notes:	Cost Breakdown	Total				
None.							Land Acquisition	\$0
							Construction	\$17,000
							Consulting	\$30,000
							Furnishings/Equipment	\$906,000
			Expenditures as of	December 31, 201	2: \$33,739		Other/Contingency	\$47,000
							TOTAL	\$1,000,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	IOIAL
Property Tax		\$144,000	\$144,000	\$144,000	\$144,000			\$576,000
Bonding	\$424,000							\$424,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$424.000	\$144.000	\$144.000	\$144.000	\$144.000	\$0	\$0	\$1,000,000

# 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Beyond 2017

701 Building Facility Preservation

Major Program:General GovernmentDepartmentProperty ServicesBuilding:701 Building

Property Services Project Number: 1000328
701 Building Funding Start: 2012

Description & Location:

The 701 Building is located at 701 4th Avenue South in downtown Minneapolis, adjacent to the Government Center. This 18 story facility, built in 1983, was purchased in June, 2011 by Hennepin County. It contains roughly 332,000 gross square feet (GSF), with 243,000 usable square feet (USF). County functions occupy about 37% (89,000 USF) with the Public Defender, Environmental Services, Housing Community Works and Transit and Public Works Management Support departments located on six of the 18 floors. Approximately 11 % (27,000 USF) of space is currently vacant in the building. The remaining 52% (127,000 USF) is currently leased to non-County tenants, which may slowly become vacant as leases expire over the next 10+ years.

The building is connected to the Minneapolis skyway system and includes a skyway level conference center, retail space presently occupied by an insurance firm, a Subway restaurant and other small retail tenants. The main floor contains a fitness center and vacant space that was previously occupied by a restaurant. Built as a slab on grade structure without a basement, the building has limited outdoor site amenities except for a small paved plaza on the corner formed by 7th Street and 4th Avenue South. remains vacant.

This project provides the basis for implementing an annual, on-going facility preservation program at the 701 Building, which is intended to carry out major building system and infrastructure repairs, replacements and upgrades as necessary to ensure the long term viability of the building. Typically, these projects are technically complex, larger in scale on an individual basis, or larger in scale on a cumulative basis because the work is distributed among several buildings, may involve meeting code requirements and they are generally not funded within the department's operating budget due to higher cost implications.

Purpose & Justification:

Project Name:

This project provides the basis for implementing an annual, single facility, on-going facility preservation project; which is intended to carry out major building system and infrastructure repairs, replacements and upgrades as necessary to ensure the long term viability of the County's real property assets. Typically, these projects are technically complex, and larger in scale on a cumulative basis because the work is distributed among several buildings. However, this project request is solely for the 701 Building, being new to the County's system, and mainly because accounting measures need to be kept separate from other County facilities covered by other preservation programs.

Completion:

This project request is based on information learned during a due diligence investigation prior to purchase of the facility, and operational experience gained during the eight months since purchase. This building will be added to the County's normal five-year cycle of preservation inspections along with other downtown facilities that are due in 2013. Additional information gained through a full preservation audit will enable a more complete five-year expense projection.

The County's pre-purchase review revealed that the building has been well maintained and is in good condition, but the fact remains that it is twenty-seven years old and replacements of infrastructure equipment and systems are to be expected. Funds for elevator refurbishments, mechanical equipment replacements, some roofing replacements (smaller terrace roofs), HVAC control work and other mechanical upgrades are requested via this project. This request also includes funds for accessibility (ADA) improvements, mainly for directional signage and eventual restroom modifications.

Project's Effect On Annual Operating Budget:			Funding Source	Notes:	Cost Breakdown	Total		
End-of-life replacements ave	oid increased operating repa	ir costs.	"Other" is income	generated from tenar	Land Acquisition	\$0		
Energy savings will be an in	tent of all system upgrades.			-	Construction	\$5,444,000		
					Consulting	\$540,000		
					Furnishings/Equipment	\$0		
			Expenditures as	of December 31, 201	12: \$0		Other/Contingency	\$747,000
							TOTAL	\$6,731,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	IOIAL
Property Tax								\$0
Bonding			\$484,000	\$403,000	\$283,000	\$561,000	\$1,500,000	\$3,231,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$3,500,000
TOTAL	\$500,000	\$500,000	\$984,000	\$903,000	\$783,000	\$1,061,000	\$2,000,000	\$6,731,000

# 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program:	General Government	Project Name:	701 Building Office	e Space Modificat	tions
Department	Property Services	Project Number:	1000329		
Building:	701 Building	Funding Start:	2013	Completion:	Beyond 2017

#### **Description & Location:**

The 701 Building is located at 701 4th Avenue South in downtown Minneapolis, adjacent to the Government Center. This 18 story facility, built in 1983, was purchased in June, 2011 by Hennepin County. It contains roughly 332,000 gross square feet (GSF), with 243,000 usable square feet (USF). County functions occupy about 37% (89,000 USF) with the Public Defender, Environmental Services, Housing Community Works and Transit and Public Works Management Support departments located on six of the 18 floors. Approximately 11 % (27,000 USF) of space is currently vacant in the building. The remaining 52% (127,000 USF) is currently leased to non-County tenants, which may slowly become vacant as leases expire over the next 10+ years.

In the future, when County programs are identified to move into this building, this project will fund general office space modifications as well as consulting for planning services to accommodate those programs appropriately. At this time, no definitive master plan exists to identify candidates but it is assumed that high priority will be given to relocating programs out of leased spaces in the downtown area. Other considerations will be given to relieve space problems due to programmatic changes to departmental functions within the Government Center

Typical modifications might include floor plan or layout changes of private offices, open workstations, conference rooms, and support spaces, along with related changes required for HVAC, fire protection, building security, lighting and voice/data/power cabling systems. The scope of work also includes purchase and installation of furniture in spaces used by customers and staff. Building code modifications, including accessibility code compliance improvements, may also be required to support building occupancies. Actual projects for implementation will only be included in this "umbrella" project after County Administration has approved them for a specific year within the 5 year capital improvement plan.

#### Purpose & Justification:

One of the ongoing efforts of Property Services is to monitor office space utilization for efficiency and appropriateness of layout in support of various County programs. Another ongoing effort involves identification of local space surpluses or shortages depending on the changes made to organizational structures and modes of service delivery. As problems are identified or opportunities for change/improvement become known, space reconfiguration and furniture change-outs become important tools in resolving those problems and taking advantage of the opportunities. As the existing 701 Building leases expire over the next 10+ years, non-County functions will move out and the vacated space will become available for County staff and service functions.

Since these situations often develop rapidly, there is a need to have immediate funding available for planning and programming, design, construction work and furniture acquisition. Availability of funds will allow for previously unidentified but critical space reconfigurations to be implemented in a timely fashion. The final scope and cost of such space reconfiguration projects will be developed and submitted to County Administration for approval before implementation is begun.

Project's Effect On Annual Operating Budget:			Funding Source	Notes:	Cost Breakdown	Total		
If programs moving into the	e building come from leased s	paces, those	"Other" is income	generated from tenar	Land Acquisition	\$0		
lease costs will be avoided	in the future.				Construction	\$3,127,000		
							Consulting	\$431,000
					Furnishings/Equipment	\$3,858,000		
			lo				\$652,000	
							TOTAL	\$8,068,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	IOIAL
Property Tax								\$0
Bonding		\$2,722,000	\$1,379,000	\$1,647,000	\$687,000	\$833,000	\$600,000	\$7,868,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other		\$200,000						\$200,000
TOTAL	\$0	\$2,922,000	\$1,379,000	\$1,647,000	\$687,000	\$833,000	\$600,000	\$8,068,000

# 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program:General GovernmentProject Name:Judicial SecDepartmentProperty ServicesProject Number:1001372

Building: Government Center & Suburban Court Locations

#### **Description & Location:**

The State of Minnesota has 10 Judicial Districts, with specific counties belonging to each District. The 4th Judicial District serves only Hennepin County, and is the state's largest trial court. The 4th Judicial District occupies space in 5 downtown Minneapolis facilities as well as 3 suburban courts facilities.

Work under the scope of this project entails facility planning activities in response to County Board directives dealing with options presented in a broad study of District Court operations, facilities and security. This study, the Facility Alternatives Study – Safeguarding Court Operations, was conducted during the 2012 calendar year, with findings presented to the County Board at the end of 2012. This project will continue facility planning activities necessary to implement permanent security solutions for various District Court locations, both downtown and in suburban locations.

roject Name: Judicial Security Planning & Improvements

Funding Start: 2013 Completion: 2013

#### Purpose & Justification:

On March 13, 2012, the Board approved Board Resolution No. 12-0119R2, which directed the County Administrator to undertake a comprehensive facilities alternative analysis of permanent security solutions for the various District Court locations, set up "interim" weapons screening stations at the Brookdale and Ridgedale Regional Court locations and install a modified, temporary facility at the Southdale Regional Court location and report back to the Board by November 1st, 2012 with findings and alternative options for consideration.

All "interim" and temporary weapons screening work was completed in 2012, out of the existing Government Center Weapons Screening project #0031696. This new project will be utilized as planning activities commence on the implementation of permanent security solutions in downtown and suburban locations.

Project's Effect On Annu	ıal Operating Budget:		Funding Source	e Notes:	Cost Breakdown	Total		
To be determined.				s a transfer from proj	Land Acquisition	\$0		
			#12-0403R1.				Construction	\$0
							Consulting	\$200,000
							Furnishings/Equipment	\$0
							Other/Contingency	\$0
							TOTAL	\$200,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	TOTAL
Property Tax								\$0
Bonding								\$0
Federal								\$0
State								\$0
Enterprise income								\$0
Other		\$200,000						\$200,000
TOTAL	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0	\$200,000

# 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

 Major Program:
 General Government

 Department
 Property Services

Building: Hyperbaric Chamber Building

#### **Description & Location:**

The Hennepin County Medical Center's (HCMC) Hyperbaric Chamber Building is currently located at 619 South 5th Street in Minneapolis. It is a 19,900 SF two-story building with basement. The building area is shown below:

Basement: 7,600 SF (Unoccupied, former animal holding/procedure area)
First Floor: 9,600 SF (Hyperbaric Chamber with support functions)

Second Floor: 2,700 SF (Administrative Offices)

The building was constructed in 1963, and has had subsequent renovations and expansions In March 2010, HCMC is scheduled to relocate the hyperbaric function out of this building and the HCMC Campus of facilities.

This project will demolish the vacated Hyperbaric Chamber Building and remove the footings and foundation walls. Once the demolition is complete, the hole will be filled-in, an irrigation system will be installed, and sod will be laid. In addition, the existing adjacent sidewalk and parking lot will be replace/repaired due to the stockpiling of debris from the demolition.

Prior to the demolition of the building, stakeholder's will be contacted to develop an inventory of equipment that would be appropriate for relocation and/or salvage.

Project Name: Hyperbaric Chamber Building Demolition

Project Number: 1000875

Funding Start: 2013 Completion: 2013

#### Purpose & Justification:

HCMC has determined that the Hyperbaric Chamber Building does not meet the needs of the program. The current location is isolated and limits access to hospital resources such as code teams, radiology and lab and also requires ambulance transportation of all emergency/critical patients to provide care.

Accordingly, a new Hyperbaric Chamber Suite, located on the HCMC Campus in the Purple building, has been designed and an order has been placed for a new hyperbaric chamber. Construction of the new suite will begin in mid-May 2011 and be completed in late May 2012, with the Grand Opening scheduled for late 2012. Given the age of the Hyperbaric Chamber Building and the relocation of the hyperbaric chamber function, it has been determined that the demolition of the building is the most cost effective option for the property.

Project's Effect On Annua	I Operating Budget:		Funding Source	Notes:			Cost Breakdown	Total
			"Other" funding is	s a transfer from proj	ect #0039997 per		Land Acquisition	\$0
			resolution #12-04	i03R1.			Construction	\$602,000
							Consulting	\$20,000
Impact for Department:	\$0 per year						Furnishings/Equipment	\$0
Impact for Property Services:	\$0	per year					Other/Contingency	\$73,000
TOTAL: \$0 per year		per year			TOTAL	\$695,000		
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	IOIAL
Property Tax								\$0
Bonding								\$0
Federal								\$0
State								\$0
Enterprise income								\$0
Other		\$695,000						\$695,000
TOTAL	\$0	\$695.000	\$0	\$0	\$0	\$0	\$0	\$695.000

# HENNEPIN COUNTY 2013 CAPITAL BUDGET MINNESOTA AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program: General Government

DepartmentMunicipal Building Commission (MBC)

Building: City Hall/Courthouse

#### **Description & Location:**

The City Hall / Courthouse is located at 350 South 5th Street in downtown Minneapolis. Approximately 60 percent of the useable space is occupied by City of Minneapolis offices and the balance by Hennepin County programs. The County's programs are comprised of District Court, Sheriff's Administration offices, and the Adult Detention Center (4th and 5th floors).

The original goal of the life/safety improvements project was to meet the International and Minnesota Building Code for high rise office buildings. The project scope has since been modified to incorporate newly adopted code changes and currently follows International Building Code and State Amendments.

#### The project scope includes:

- 1. Completing the installation of the sprinkler, fire alarm, smoke detection, & public address systems throughout the entire facility.
- 2. Installation of current NFPA emergency exit signs at all egress stairwells.
- 3. Installation of fire and smoke barrier doors at the Rotunda & 5th Street stairwells.
- 4. Completion of a smoke damper purging system throughout the building.
- 5. Removal of asbestos containing building materials.

Project's Effect On Annual Operating Budget:

- 6. Installation of new fire proofing material.
- Smoke detection and sprinklers in the clock tower from the sixth through the thirteenth floors.

Project Name: MBC Life/Safety Improvements

Project Number: 0031317

Funding Start: 1995 Completion: 2016

#### Purpose & Justification:

Life/Safety improvements reduce the potential for property, and human loss by fire. A serious fire would have a substantial adverse effect on the public services provided by the departments located in the building. In 1989 a study prepared by consultants in cooperation with the City of Minneapolis Inspections and Fire Departments was completed and is used as a comprehensive guide for the requested improvements. Non-sprinkled floors below the Hennepin County Adult Detention Center pose a life safety risk and this is of great concern to building management. Building code requirements similarly apply to buildings under significant renovation as they apply to new buildings with respect to life safety items.

This project will be simultaneously completed with the MBC Mechanical Systems Upgrade (0031483) project to gain economies of scale and minimize disruption.

Cost Breakdown

Total

Project's Effect On Ani	roject's Effect On Annual Operating Budget:			e notes:	Cost Breakdown	rotai		
It has been established tha	t a fully sprinkled building wo	uld reduce the					Land Acquisition	\$0
•	n by 30%, which equates to ap	pproximately					Construction	\$3,685,000
\$12,000 in annual savings.							Consulting	\$417,000
					Furnishings/Equipment	\$0		
			Expenditures as	of December 31, 201	12: \$3,370,293		Other/Contingency	\$526,000
							TOTAL	\$4,628,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	IOIAL
Property Tax	\$767,000							\$767,000
Bonding	\$3,186,000	\$100,000	\$350,000	\$100,000	\$125,000			\$3,861,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$3,953,000	\$100,000	\$350,000	\$100,000	\$125,000	\$0	\$0	\$4,628,000

Funding Source Notes:

# **2013 CAPITAL BUDGET** AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program: General Government

Department Municipal Building Commission (MBC)

**Building:** City Hall/Courthouse

#### **Description & Location:**

The City Hall / Courthouse is located at 350 South 5th Street in downtown Minneapolis. Approximately 60 percent of the useable space is occupied by City of Minneapolis offices and the balance by Hennepin County programs. The County's programs are comprised of District Court. Sheriff's Administration offices, and the Adult Detention Center (4th and 5th floors).

This project renovates and upgrades the heating, ventilating, and air conditioning (HVAC) systems in the City Hall/Courthouse. Renovation and upgrade work will be done in a phased manner (23 phases) with the final phase scheduled for completion in 2019. Each phase will involve approximately 15,000 SF of space and will necessitate relocation of occupants to a staging space for a 6-month period.

#### The scope of work includes:

- 1) install air handling units to serve four quadrants on each floor,
- 2) install new distribution ductwork including Variable-Air-Volume (VAV) boxes and Direct Digital Controls (DDC),
- 3) convert existing air handling units to 100% outdoor air capability.
- 4) install hot water finned tube radiation in rooms with exterior walls,
- 5) install three main exhaust systems for smoke, toilet and general air.
- 6) upgrade HVAC system in the Interior Court, and

7) install four Energy Recovery Units (ERU's).

Proiect Name: MBC Mechanical Systems Upgrade

Project Number: 0031483

Funding Start: 1997 Completion: Beyond 2017

#### Purpose & Justification:

In August 1989, on behalf of the Municipal Building Commission, the consulting firm of Hammel, Green and Abrahamson (HGA), Architects and Engineers, completed an evaluation of the existing HVAC building systems to determine adequacy with respect to current and projected building use. The evaluation determined that the renovation and upgrade of the building's HVAC systems, including energy management and temperature control was necessary on a building-wide basis.

In 2008, the intake air system design was modified from four Make-Up Air units (MAU) to four Energy Recovery Units (ERU). This modification is an energy conservation improvement that will reduce chilled water and steam usage and reduce annual operating cost.

The MBC Mechanical Systems Upgrade and MBC Life/Safety Improvements (0031317) projects will be completed simultaneously to gain economies of scale and minimize disruption.

Project's Effect On Annu	al Operating Budget:		Funding Source Notes:				Cost Breakdown	Total	
It is estimated that the install	ation of four ERU's in lieu of	four MAU's will	Prior Appropriation	ns have been reduce	Land Acquisition	\$0			
save approximately \$160,000	save approximately \$160,000 per year (\$40,000 per EAU)				to the MBC 4th St. Tower & Int. Ct. project (0031715) per Resolution #04-				
				00 as a result of a tra		Vaterproofing	Consulting	\$887,100	
			project (0031674)	per Resolution #07-4	107.		Furnishings/Equipment	\$0	
			Expenditures as	of December 31, 20	12: \$7,651,124		Other/Contingency	\$1,206,700	
							TOTAL	\$10,823,200	
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL	
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	IOIAL	
Property Tax	\$75,000							\$75,000	
Bonding	\$7,893,200	\$510,000	\$500,000	\$720,000	\$400,000	\$275,000	\$450,000	\$10,748,200	
Federal								\$0	
State								\$0	
Enterprise income								\$0	
Other								\$0	
TOTAL	\$7,968,200	\$510,000	\$500,000	\$720,000	\$400,000	\$275,000	\$450,000	\$10,823,200	

# 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program: General Government

**Department** Municipal Building Commission (MBC)

Building: City Hall/Courthouse

#### **Description & Location:**

The City Hall / Courthouse is located at 350 South 5th Street in downtown Minneapolis. Approximately 60 percent of the useable space is occupied by City of Minneapolis offices and the balance by Hennepin County programs. The County's programs are comprised of District Court, Sheriff's Administration offices, and the Adult Detention Center (4th and 5th floors).

This project addresses four of the existing 14 elevators and one new elevator in the building by: (1) modernizing three existing elevators, (2) replacing/converting one existing freight/passenger elevator into a passenger only elevator, and (3) installing one new freight elevator.

The three elevators in need of modernizing are the 4th Street Tower elevator and two elevators that serve the Interior Court. Modernization will include new car safety devices, car sling and platform, hoist ropes and governor cables, car enclosures, car and hall push button stations, hall lanterns and signal fixtures, and door operators. Hoistway door panel replacement is included to upgrade the assemblies to current fire and smoke requirements, and to accommodate new door operators.

In addition, after the completion of a feasibility study in 2007, the installation of a new freight elevator and replacement/conversion of the existing freight/passenger was added to the scope. The freight elevator will be a completely new elevator including the provision of a new hoistway, a new elevator pit and a new roof dormer to allow for the penthouse. The existing freight/passenger elevator will be completely removed and replaced with a three stop hydraulic passenger elevator. Both elevators would require new machine rooms, HVAC and electrical upgrades and code required smoke protection at each floor.

Project Name: MBC Interior Court & Tower Elevator Modifications

Project Number: 0031715

Funding Start: 2005 Completion: 2016

#### Purpose & Justification:

The three elevators requiring modernization were installed in the late 1940's and for the most part have just been maintained over the years. Industry standards recommend elevators be totally modernized every 20 to 30 years. Furthermore, breakdowns on the 4th Street Tower elevator have become common. The rescue of trapped people is difficult and parts to maintain the 4th Street Tower elevator are no longer available. Due to its continued use, the 4th Street Tower elevator requires substantial upgrades as this elevator provides critical access on a daily basis to documents in the clock tower.

In addition, a new freight elevator is also needed as the current passenger/freight elevator is small and 1970's vintage. The motor generator set is obsolete and this elevator is currently in need of several costly updates. The small passenger/freight elevator was originally installed as a freight elevator, however, prior remodeling has converted it into a passenger/freight elevator on multiple floors and Its use as a freight elevator has been significantly diminished on those floors. Incompatibilities between the elevator's use as both a freight and passenger elevator are an ongoing problem.

The cost breakdown depicts only the County's share of the overall project cost; the other half of the project is funded by the City of Minneapolis.

Project's Effect On Ani	oject's Effect On Annual Operating Budget:			e Notes:		Cost Breakdown	Total	
No net change to the opera	ating budget is anticipated.		the Mechanical S	Prior Appropriations ystems Upgrade proje	ect #0031483 per F	Resolution #04-	Land Acquisition Construction	\$0 \$1,509,000
				000 from the City Hall	Consulting	\$196,000		
			Restoration project	ct #0031733 per Reso	Furnishings/Equipment	\$0		
			Expenditures as	of December 31, 20	Other/Contingency	\$230,000		
							TOTAL	\$1,935,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	IOIAL
Property Tax	\$825,000			\$400,000	\$450,000			\$1,675,000
Bonding								\$0
Federal								\$0
State								\$0
Enterprise income								\$0
Other	\$260,000							\$260,000
TOTAL	\$1,085,000	\$0	\$0	\$400,000	\$450,000	\$0	\$0	\$1,935,000

# 2013 CAPITAL BUDGET AND 2013-2017 CAPITAL IMPROVEMENT PROGRAM

Major Program: General Government

**Department** Municipal Building Commission (MBC)

Building: City Hall/Courthouse

#### **Description & Location:**

The City Hall / Courthouse is located at 350 South 5th Street in downtown Minneapolis. Approximately 60 percent of the useable space is occupied by City of Minneapolis offices and the balance by Hennepin County programs. The County's programs are comprised of District Court, Sheriff's Administration offices, and the Adult Detention Center (4th and 5th floors).

The building is on the National Register of Historic places and it is an iconic historic landmark for Minneapolis, Hennepin County and Minnesota.

Preserving this asset involves addressing envelope issues on a regular basis. This project will include replacement of waterproofing at various small locations around the building that has been in place for nearly 40 years; it will also address masonry issues at various locations around the exterior perimeter and at the interior court as well as repairing or replacing exterior windows.

Project Name: MBC Exterior Improvements

Project Number: 1000935

Funding Start: 2015 Completion: 2017

#### Purpose & Justification:

Over the last several years, the MBC has identified envelope problems related to waterproofing, windows and masonry. If left unaddressed, the elements will cause further damage to the building and equipment in the building and the cost for repairs will only increase.

The waterproofing of concern is located in various small areas around the building and was last done in the 1960's and 70's, putting it at twice the recommended life span for a roof. Leaks have affected the Sheriff's office garage, the fire pump room and the ADC.

The MBC had observed several masonry issues around the building and has been working with MacDonald and Mack Architects to do a preliminary review to identify the problems and potential solutions. Approximately 10 different problems have been identified, some affecting small areas and other large areas. Many of the problems are related to water getting into the masonry and then freezing causing spalling. The planned approach would be to address facades in phases and to coordinate this work with roof related and window work. In 2016, we would do the 3rd Ave., 4th Street and 4th Avenue facades. The interior court and 5th Street facades would be done in 2017. The MacDonald and Mack study will be complete by May 1, 2012.

The MBC has received comments from tenants for several years regarding cold air infiltration throughout the building. In follow up to this and the knowledge that this affects energy consumption, the MBC has engaged Braun Intertec to study and test the various window types, calculate the current energy loss and then propose solutions with the related energy savings. This study will be complete by May 15, 2012. This work would be coordinated with the masonry work noted above.

Project's Effect On An	roject's Effect On Annual Operating Budget:			e Notes:	Cost Breakdown	Total		
This project will reduce the	e annual operating expenses;	the minimum	The MBC will exp	lore the Minnesota Hi	Land Acquisition	\$0		
expected savings will be d	etermined after the window st	udy is complete	funding of this pro	oject.	Construction	\$3,387,000		
							Consulting	\$153,000
							Furnishings/Equipment	\$0
							Other/Contingency	\$355,000
							TOTAL	\$3,895,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	TOTAL
Property Tax								\$0
Bonding				\$449,000	\$2,093,000	\$1,353,000		\$3,895,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$0	\$0	\$0	\$449,000	\$2,093,000	\$1,353,000	\$0	\$3,895,000

# HENNEPIN COUNTY 2013 CAPITAL BUDGET MINNESOTA AND 2013-2016 CAPITAL IMPROVEMENT PROGRAM

Major Program: General Government

Department Municipal Building Commission (MBC)

Ruilding: Minneapolis City Hall Courthouse

Building: Minneapolis City Hall Courthouse

#### **Description & Location:**

The City Hall / Courthouse is located at 350 South 5th Street in downtown Minneapolis. Approximately 60 percent of the useable space is occupied by City of Minneapolis offices and the balance by Hennepin County programs. The County's programs are comprised of District Court, Sheriff's Administration offices, and the Adult Detention Center (4th and 5th floors).

This project will upgrade the emergency power systems for critical functions in the building. A preliminary consultant study was completed in February of 2008 to review options for emergency generator equipment.

This project has been structured to coordinate with an existing Hennepin County study of critical electrical power requirements currently being performed in six downtown county buildings. Upon completion of the Hennepin County Study, preliminary engineering work will be conducted to review, analyze and document the design basis for this project. Alternatives and cost estimates will be revised as necessary.

The final phase of the project will be implementation of emergency generation system to provide power in the manner and capacity required. Critical Power System components include generators, switchgear, power conditioning equipment, uninterruptible backup systems, fuel storage upgrades and other associated equipment.

Project Name: MBC Critical Power Project

Project Number: 0031847

Funding Start: 2015 Completion: 2016

#### Purpose & Justification:

This project is necessary due to the critical functions that are included in the building. Functions include: a large county jail, an emergency management call center, a natural disaster/emergency security operations center, and offices for the Hennepin County Sheriff and Minneapolis Chief of Police.

Also, current emergency electrical systems supply only minimal requirements for evacuating the building. The current system includes an uninterruptible power system (UPS) for voice / data 911 requirements. However, support systems such as HVAC, environmental controls, security monitoring, general lighting and power receptacles are not supported by the current emergency electrical configuration. Current power systems serving these critical functions are both physically and functionally obsolete.

To maintain these several critical functions during a long term electrical outage, the critical power system must be updated. Existing equipment is old and should be replaced. The original system design is outdated by current standards. Finally, the standards themselves are evolving during this era of heightened awareness of homeland security and natural disasters. The proposed project has been structured to address these concerns.

Project's Effect On Ani	Project's Effect On Annual Operating Budget:			e Notes:	Cost Breakdown	Total		
To be determined.							Land Acquisition	\$0
							Construction	\$1,963,000
							Consulting	\$482,000
							Furnishings/Equipment	\$0
							Other/Contingency	\$432,000
							TOTAL	\$2,877,000
	Prior	2013	2014	2015	2016	2017	Beyond 2017	TOTAL
Funding Source	Appropriations	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	TOTAL
Property Tax								\$0
Bonding				\$482,000	\$2,395,000			\$2,877,000
Federal								\$0
State								\$0
Enterprise income								\$0
Other								\$0
TOTAL	\$0	\$0	\$0	\$482.000	\$2.395.000	\$0	\$0	\$2.877.000

# **REPORT**

to the

# HENNEPIN COUNTY BOARD OF COMMISSIONERS

by the

**Capital Budgeting Task Force** 

October, 2012



# **Capital Budgeting Task Force**

A2301 Government Center 300 South Sixth Street Minneapolis, Minnesota 55487-0231 612-348-5125, Phone 612-348-7970, Fax 612-348-7367, TTY/TDD www.co.hennepin.mn.us

October 22, 2012

Board of County Commissioners Hennepin County Government Center Minneapolis, Minnesota 55487

#### Honorable Board Members:

It is my pleasure to submit to you the **Annual Report** of the Capital Budgeting Task Force containing the activities, principles, and recommendations of the CBTF concerning the 2013-2017 Capital Improvement Program for Hennepin County.

The Capital Budgeting Task Force devoted a considerable amount of time to its extensive review of the capital projects requested by County departments. The CBTF endeavored in its deliberations to recommend a property tax level for capital improvements and debt service which is affordable and within the legal limits and guidelines pertaining to County bonding over the 2013-2017 period. In my remarks to the Budget and Capital Investment Committee, I will provide the rationale behind these recommendations.

On behalf of the Capital Budgeting Task Force, I would like to thank the County Board for the ongoing support extended to our Task Force during the past several years. It is a distinct pleasure for the CBTF membership to be of assistance to the County Board in this significant aspect of County government.

Respectfully,

William Wilen,

Chair

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#### I. CAPITAL BUDGETING TASK FORCE

#### ROLE AND RESPONSIBILITY IN THE CAPITAL BUDGET PROCESS

The Capital Budgeting Task Force was established by County Board Resolution in 1973. It has the responsibility of reviewing County departments' capital project requests and making recommendations concerning those requests to the County Board of Commissioners. The Task Force, known as the CBTF, consists of eleven citizens who reside in various communities within Hennepin County. Each of the seven County commissioners appoints one member. The remaining four members are appointed by a majority of the Commissioners and serve at-large for four-year terms.

The Task Force meets an average of once a month. Its activities include reviewing departments' capital project requests, touring County facilities, and prioritizing the various capital project requests. The final product is a set of recommendations to the County Board regarding the capital program of the County for the next five years. The CBTF's orientation is primarily toward the long-range implications of capital projects. They evaluate the County's capital needs with a goal of maintaining a minimum, but sufficient capital

program which does not exceed the amount of revenues which will be available to fund capital projects.

Capital Budget instructions are sent to Hennepin County departments and agencies in February. The departments' capital project requests are first reviewed by County Administration and Property Services staff for content and programmatic value.

The project requests are then submitted to the Capital Budgeting Task Force, which reviews them to arrive at its recommendations to the County Board of Commissioners. After receiving the CBTF's recommendations, the County Board reviews the capital improvements program and adopts a capital budget for the ensuing year.

This report includes the CBTF membership, activities and recommendations for the County's five-year capital improvement program, together with the principles that have guided the Task Force's 2013-2017 recommendations.

# II. CAPITAL BUDGETING TASK FORCE MEMBERSHIP

Member	Appointed	<b>Expires</b>	Appointment Status
Christopher Bates	2-06	12-09	At-Large
Michael Held	6-97	-	Commissioner Stenglein
John Helling	4-08 1-09	12-08	Commissioner Koblick Commissioner Callison
Nancy Tyra Lukens	2-10	12-13	At-Large
Richard Mueller	4-04 2-09	12-08	Commissioner Steele Commissioner Jeff Johnson
Kathleen Murdock	5-12	12-15	At-Large
Earl Netwal	8-05	-	Commissioner McLaughlin
Pat O'Connor	2-12	12-15	At-Large
Tom Trisko	12-93 4-99	12-98	Commissioner Andrew Commissioner Dorfman
Susan Carlson Weinberg	12-01	-	Commissioner Opat
William Wilen	4-04	-	Commissioner Randy Johnson

# III. SUMMARY OF CBTF ACTIVITIES, 2011-2012

Meeting Date	Discussion Topics
December 13, 2011	The Hennepin County Board of Commissioners adopted the 2012 Capital Budget and 2012-2016 Capital Improvement Program.
May 21, 2012	Larry Donlin recognition. Discussion of County financial situation and the effects of the 2012 Minnesota Legislature on the County's 2012 and 2013 operating and capital budgets. Review of CBTF Principles and discussion of maintenance costs in the capital budget. Update on the Sabo Bridge project; Update of projects and issues of interest to the CBTF.
June 11, 2012	Tour of Government Center spaces in need of improvements including the North Plaza and pool area, Hearing Office, Self Help Center, Traffic Violations, Jury Assembly. Tour of project related areas in the City Hall/Courthouse including building exterior, HVAC/Life Safety, elevators.
June 25, 2012	Discussion of Medical Examiner space issues. Tour of Medical Examiner facility. Tour of Hennepin County Medical Center spaces, including new Hyperbaric Chamber, Emergency Room, Simulation Center.
July 9, 2012	Discussion of Sheriff's Office, Community Corrections, District Court, and Municipal Building Commission 2013-2017 Capital Improvement project requests.
July 23, 2012	Overview of County Administration's 2013 Capital Budget and 2013-2017 Capital Improvement Program recommendations. Overview of Public Works program. Discussion of Transportation, Environmental Services, Housing, Community Works & Transit 2013-2017 Capital Improvement project requests.
August 6, 2012	Tour of A-15 Government Center Human Services and Public Health office space. Discussion of Human Services and Public Health, Library, Information Technology, Taxpayer Services, NorthPoint Health & Wellness, and Medical Examiner 2013-2017 Capital Improvement project requests.

Meeting Date	Discussion Topics
August 20, 2012	Discussion of Hennepin County Medical Center Facility Master Plan and 2013-2017 Capital Improvement project requests. Discussion of Property Services and Public Affairs 2013-2017 Capital Improvement project requests.
August 27, 2012	Discussion of 2013 Budget parameters and County bonded indebtedness. Discussion of potential changes to CBTF Principles. Beginning of CBTF deliberations concerning the 2013-2017 Capital Improvement Program.
September 10, 2012	Finalization of CBTF Principles. Continuation of CBTF deliberations on the 2013-2017 Capital Improvement Program. Finalization of Capital Budgeting Task Force recommendations concerning 2013-2017 Capital Improvement Program.
October 22, 2012	Presentation of the 2013-2017 Recommendations and CBTF Annual Report to the County Board of Commissioners.

# IV. GENERAL APPROACH TO CAPITAL IMPROVEMENTS (As of September 10, 2012)

Since its beginning in 1973, the Capital Budgeting Task Force has established a number of principles and evaluation criteria which have served as a basis for recommendations to the Hennepin County Board of Commissioners concerning capital improvements. These principles and criteria, as updated each year, are presented below:

#### A. CBTF PRINCIPLES

Given competing demands for funds, the primary budgetary responsibility of the Hennepin County Board of Commissioners is to establish expenditure priorities in order to carry out the various program and service responsibilities of Hennepin County. Acting as an advisory committee, the primary responsibility of the Capital Budgeting Task Force is to make recommendations to the Board regarding priorities for capital improvement projects. As determined by the County Board, the CBTF reviews all capital projects relating to all County departments. Currently, the CBTF does not review the projects overseen and fully funded by other governmental entities [e.g. the Regional Railroad Authority (RRA) or Counties Transit Improvement Board (CTIB)], but does review the projects of the Library Board and Hennepin Healthcare Systems, Inc. (HHS), although in the case of the latter, projects that are funded entirely by HHS revenues are not reviewed by the CBTF. Over the years, it has become apparent to CBTF members that capital improvements as defined and requested by County departments exceed the County's ability to finance them within the time period desired. In addition, the ongoing operating implications of capital projects are often overlooked by departments. As a result, there is a continuing need to establish capital improvement priorities within the context of long-range revenue and expenditure considerations as well as other factors which affect the long-term needs and plans of the County. The following principles have guided the CBTF's review of capital improvements over the years:

#### 1. <u>Revenues</u>

Hennepin County utilizes various types of revenues to finance its capital improvement program: (a) the property tax, (b) dedicated funds, (c) bonded indebtedness, (d) revenues from the sale of real properties, (e) enterprise fund revenues. The CBTF also has evaluated (f) alternative revenue sources to finance the capital program.

# **Property Taxes**

The Capital Budgeting Task Force considers the property tax to be an important determinant of the scope and size of the County's capital improvement program. Property taxes may be used to finance a project totally or may be used in concert with dedicated revenues. Regardless of which projects are funded with property taxes, however, the amount of property taxes levied or to be levied is considered by the CBTF to be a significant factor influencing the establishment of the capital improvement program.

The CBTF believes that even with the authority to issue debt for capital improvements discussed below, the County still needs to maintain a minimum level of property tax support for capital improvements in order to prudently fund those capital projects which are not logical candidates for bond financing.

The CBTF has adopted the following specific principles regarding property taxes:

That the property tax levy for capital improvements should be maintained at a relatively consistent level from year to year. If movement of the levy either upward or downward becomes necessary, it should be done gradually.

A relatively stable property tax levy for capital improvements will not necessarily result in a stable annual expenditure level for capital improvements. As noted below, the availability of other revenues, many of which are dedicated to specific types or groups of projects, will determine the total expenditure level for the annual capital program. It is because of this fluctuation in non-property tax revenues that the CBTF believes a relatively stable property tax approach is preferable to a stable expenditure approach:

When considering a consistent capital improvement property tax levy, the County should include the property tax requirements for debt retirement as well as for capital projects.

The property taxes for the County's total capital improvement program should also take into account the property taxes required to finance the debt service on general obligation bonds previously issued for capital projects, as well as for those projects in the current program that are proposed to be funded by general obligation bonds. Only in this manner is the total property tax requirement for capital improvements accurately reflected.

The Capital Budgeting Task Force feels that continuing the property tax levy for capital improvements at a minimum, yet relatively stable level, will aid in planning capital improvements in subsequent years. This approach will also help to avoid a natural tendency to ignore the long-range capital needs of the County in order to gain short-term benefits of lower property taxes for one year. Not only is such an approach disruptive to long-range planning, but it is short-sighted in terms of fulfilling the County's obligations to its citizens in the future.

#### **Dedicated Revenues**

It is important to note that, of the revenues available for capital improvements, certain types of revenue have a significant impact on the nature and type of capital improvements the County undertakes. A substantial portion of the revenue available for capital improvement projects is dedicated to a specific type of project or group of projects. Of greatest significance in this regard are the Federal and State revenues available for financing of County transportation projects. The CBTF feels that:

The County should maximize utilization of all Federal and State revenue sources for capital improvements.

While these dedicated revenues carry with them numerous constraints, the CBTF feels that any prioritization of capital projects, both within and between the years of the capital improvement program, must take these constraints into account. Further, the CBTF feels that the use of such non-County revenue

sources should be maximized even if, in so doing, projects must be accelerated or delayed in order to secure such funds. In addition, the CBTF feels that the County should have contingency plans, especially in times of recession, to make use of any additional Federal or State funds which may become available as a result of new programs. The CBTF does not believe, however, that new capital projects should be developed merely to take advantage of such Federal or State funds.

#### **Bonded Indebtedness**

Prior to 1988, Hennepin County financed a great majority of its capital projects on a pay-as-you-go basis and made heavy use of federal revenue sharing funds for capital projects. The 1988 Minnesota Legislature gave the County authority to issue debt for general capital purposes subject to certain conditions and limitations. The County's capital improvement program must include consideration of many of the same factors that make up the CBTF's principles and evaluation criteria.

The CBTF feels it is important that the County use prudence in the issuance of debt for capital projects. The CBTF feels the County should issue debt in accordance with the following principles:

- 1. The County should issue debt only for major capital projects and not try to finance the entire capital program with debt.
  - Bonds should not be used to fund operations. In general, projects costing \$150,000 or less should be funded from operations and not submitted to the CBTF

for consideration for inclusion in the capital program.

- Bonds should not be used to fund any project whose expected life does not exceed the maturity on the bonds.
- 2. The County should balance debt issuance and current property taxes for capital so as to spread out the tax burden.
- 3. The County should always reserve sufficient Countywide bonding authority remaining after approval of each five-year capital program in order to always be in a position to address contingencies and unforeseen additions to the capital program.

The CBTF has consistently recommended that the County's total tax burden for capital (including debt service) be as level as possible. Issuance of bonds allows the County to even out the property tax load somewhat while addressing current significant capital needs. However, the Task Force feels that the County should balance debt issuance with current property taxes to address capital needs in a manner which best serves future property taxpayers as well as current property taxpayers. Debt issuances have future property tax implications which must be factored into the capital financing equation. As discussed above, the CBTF's property tax principles include consideration of increases and decreases in the County debt service requirements in an attempt to level out the property tax for capital improvements.

4. The County should maintain its debt management planning which continues the County's strong

# financial framework and preserves the County's Aaa/AAA/Aaa bond rating.

The CBTF is confident the County can accommodate some debt and still retain its high credit rating. However, the Task Force feels this high credit rating is of such importance to the County that it should be maintained at all costs. Prudent debt management planning developed around the key variables used by the major rating agencies should be utilized by the County to preserve the County's credit rating. In particular, the County should consider the total debt of the County as well as that of overlapping taxing districts.

- 5. The County should approve capital improvement plans and issue debt consistent with the following guidelines:
  - The overall calculated debt service levy should not exceed 15% of the total annual property tax levy of the County.
  - The total amount of outstanding general obligation debt should not exceed \$800 (adjusted for inflation) per capita.
  - The total amount of outstanding general obligation debt should not exceed .65% of the Estimated Market Value of the County.

## **Sale/Lease of Surplus Real Properties**

The CBTF feels that the County should not abuse its tax exempt status by acquiring and holding properties which are not needed.

While it is a matter of judgment precisely when property should be acquired or held for County projects, the CBTF feels that the County, as well as all governmental bodies, should be very conservative in property acquisition/retainage so that property remains in private (tax-paying) hands as much as possible. In particular, the CBTF feels that:

The County should not acquire and hold land or buildings which are not needed for existing or near future facilities. If a project is not part of the approved five-year Capital Improvement Program, the property for such a project should not be acquired.

In addition, however, the CBTF believes that the County should exercise proper caution in disposing of valuable properties in order to ensure that future County needs are taken into account. The CBTF is also concerned that the County not be forced to sell property at inopportune times merely to balance the current year's operating budget. The CBTF feels that if properties are to be sold or leased, the proceeds from such sales and leases should be dedicated for capital projects because the properties being sold or leased were originally purchased from the County's capital funds:

Revenues derived from the sale and lease of surplus County real properties should be dedicated to the Capital Improvement Program and programmed after receipt by the County.

The CBTF feels that conservative inclusion of property sale revenues as part of the five year capital program increases the flexibility of the County regarding when the properties are to be sold or leased while supplying a needed non-property tax revenue source to support the capital program.

### **Enterprise Fund Revenues and Issues**

Some County departments generate their own revenue in the course of providing services and conducting business. These include Metropolitan Health Plan, Solid Waste activities, the Energy Center, Central Services, etc. Although some front end financing may be prudent, the CBTF believes that, to the extent feasible and practicable, these enterprises should finance their capital needs, including initial construction, additions and renovations, with program generated revenue.

The CBTF recommendations included in this Capital Budget and Capital Improvement Program are predicated on the condition that the County's enterprise operations will generate sufficient revenue to finance their own projects to the extent feasible and practicable<sup>1</sup>.

# **Hennepin Healthcare System (HHS)**

As of January 1, 2007, the newly created Hennepin Healthcare Systems (HHS) corporation board began overseeing the operations of the Medical Center. The operating and capital budgets for HHS must be reviewed and approved by the County Board. In addition, general obligation bonds issued to finance

capital improvements for the hospital will continue to be issued by Hennepin County. As a result, the Capital Budgeting Task Force continues to review the Medical Center's proposed capital projects that include bonding, and approved projects will be included in the County's five year capital improvement program. Given the uncertainties in funding streams and other adverse changes in hospital revenues, the CBTF assumes that all bonds issued to finance HCMC projects will be property tax levy supported.

#### **Alternative Revenue Sources**

In addition to increased authority to issue debt, and using the proceeds from the sale of surplus real property, the CBTF feels the County should investigate other non-property tax revenues as they become available. These alternatives may include public/private partnerships, alternative debt instruments in-so-far-as they are prudent, and foundation grants.

The County should use alternative financing mechanisms only if it can be clearly shown that they are in the best interests of the County.

In summary, the Capital Budgeting Task Force's approach to revenues can be expressed as follows: maximize all non-county revenue sources and utilize whatever revenue sources are available to reduce the property taxes required for capital projects to a minimum over the long run. Stabilize the property tax levy requirements as much as possible, including the requirements for debt service of County obligation bonds. The CBTF feels this approach will provide a minimum but sufficient amount of revenues to finance the County's capital improvement program in the long run.

<sup>&</sup>lt;sup>1</sup>The County's enterprise operations include Metropolitan Health Plan, Solid Waste activities, the Energy Center, Central Services, and other departments or enterprise operations that County Administration may designate as enterprise operations. Hennepin Healthcare System capital project requests and bonding requests are reviewed outside the enterprise fund process.

#### 2. Expenditures

Since it is not feasible to develop a capital improvement program which addresses all project requirements of County departments, the Capital Budgeting Task Force has established evaluation criteria to assist in assessing capital projects. These criteria are presented in detail in Section IV-B of this report. It should be noted that the criteria as established are not intended to be used as an absolute system to determine the ranking of projects, but rather are used as a guideline to assure that all relevant factors are considered in the development of any recommendations. In addition to establishment of evaluation criteria, the CBTF has developed the following general principles regarding capital improvement expenditures:

### **Present Facilities Utilization and Maintenance**

The Capital Budgeting Task Force believes that present County facilities should be utilized to the fullest extent possible. For the CBTF, this implies a heavy emphasis on maintaining present County facilities so that they continue to be serviceable throughout their useful life. The CBTF cautions the County against reducing facility maintenance budgets in order to redirect resources to operating programs and services. Whether the projects are of sufficient magnitude for CBTF involvement or not, the Task Force believes that facilities maintenance is a high priority and is absolutely essential to ensuring full utilization of County facilities now and in the future:

The County should maximize utilization of current facilities and should give higher priority to maintaining present facilities and roadways over new construction where reasonable.

The CBTF does not believe there should be any "natural rights" of County departments or programs to certain facilities or portions thereof. The CBTF feels that fuller utilization of the County's facilities reduces the need to commit the County to new construction or major renovation of other facilities. Such an approach carries with it a cost, however, the County's present facilities must be adequately maintained in order to ensure continued usage by the County. The present capital facilities of the County are valuable assets which increase in value only if they are well maintained throughout their useful life. The replacement cost of most of the County's present facilities is very high. As a result, preservation of the County's current facilities protects the County's investment and saves money in the long run for the County. However, the County should guard against committing resources to facilities that have exceeded their useful life.

### **Flexibility for the Future**

The long-range full utilization of County facilities can be enhanced if the construction and renovation of facilities are completed with as much flexibility for the future as possible. The CBTF believes that:

In order to increase the long-run facility utilization options of the County, as much flexibility as is consistent with operating efficiency should be built into all new or renovated facilities that the County undertakes.

Because of state, federal and judicial mandates, programmatic and regulatory guidelines, reorganization plans and other factors, Hennepin County government will continue to change significantly in the next few years. While the County will probably not experience the growth in programs or employees that it has seen in the past, the CBTF feels that the County's facilities should be constructed and renovated in such a manner that future program growth and change can be accommodated. In addition, the Task Force has noted the increased costs for leasing space and otherwise accommodating temporary moves while space is remodeled and recommends that sufficient space in the Government Center or elsewhere be reserved for temporary space relocations and staging. Absent significant space saving through telecommuting and office space requirements, particularly downtown, are the direct result of growth in County personnel. Because departments have a tendency to request staffing additions without identifying the associated space and equipment requirements, the CBTF urges that:

Detailed information in the form of a staff accommodations plan relating to the cost of housing and equipping new staff must accompany any request for additional staffing made by County departments for Board consideration.

### **Operating Cost Implications**

With integrated operating and capital budget preparation cycles, it is possible to better focus on the operating cost implications of capital projects. The CBTF feels that:

The operating cost implications of all capital projects must be identified by County departments and the priority given to those which will result in a reduction in operating costs where feasible.

Many capital improvements proposed by County departments will require additional operating expenditures, while many others

may actually reduce operating costs. The CBTF believes that sound financial planning demands that operating cost implications be considered prior to approval of any capital improvement program.

#### **Inflation and Capital Cost Control**

During the years the CBTF has been in existence, inflation has been a consideration in terms of its impact on capital projects. Because the capital improvement program of the County projects expenditures and revenues up to five years into the future, the CBTF has found it useful to estimate inflation rates for highway and other capital projects. Although the inflation estimates used in the capital improvement program will probably not prove correct, it is nevertheless important that the impact of inflation be explicitly recognized. As the inflationary experience changes, the inflation estimates can be revised at least manually. The CBTF feels that:

Inflation factors for all projects in the capital program should be considered each year and appropriate adjustments made to all project estimates.

Whether caused by inflation, poor cost estimating practices or changes in project scope, capital project budgets have, on occasion, experienced significant cost overruns. The CBTF believes that project budgets, once established, should be closely adhered to and only revised after careful consideration of alternatives.

The extent to which capital project costs can be accurately estimated is dependent upon a given department's ability to clearly and comprehensively describe the requested project's scope and program requirements. The CBTF is very supportive

of the capital planning process and encourages taking the time required to conduct the necessary preliminary planning activities for capital projects. As such, the CBTF supports early identification of capital projects and feels that:

Except in extenuating circumstances, the CBTF will not generally recommend implementation of a project in the first year of the five-year program during which it is requested.

This approach will permit a preliminary concept review of proposed capital projects by the CBTF with subsequent opportunity for further project planning activities to be carried out prior to final CBTF consideration of project implementation. It is felt that reviewing and recommending approval of capital projects in this manner will increase the likelihood of obtaining reliable cost figures.

In summary, the general approach of the CBTF to capital project expenditures is to evaluate them in terms of their impact on the operating costs of department as well as in terms of the extent to which they contribute to full utilization of County facilities not only at the present time, but also in the future. The CBTF is concerned about the impact of inflation on capital projects and programming and feels that proper inclusion of inflation factors and an adequate project status reporting system will help eliminate project cost overruns. Additional information is presented in the project evaluation criteria presented in Section IV-B.

# 3. Other Factors

In addition to the CBTF principles regarding revenues and

expenditures, there are also other areas which the Task Force has examined over the years and developed positions as follows:

### **Resources for County Highway Facilities**

Since its inception, the CBTF has felt that the County role in constructing and maintaining freeway standard highways places the County in a quasi-duplicative role with the Minnesota Department of Transportation. The Task Force feels that there should be only one governmental agency responsible for freeway standard highways in Hennepin County. Therefore, the CBTF feels that:

The construction and maintenance of freeway roads are more appropriately the State's responsibility and the County should continue the policy that all future freeway construction be the responsibility of the State of Minnesota.

In addition, the CBTF encourages the County to investigate turning back certain County roads to municipalities where feasible and traffic volumes do not justify County involvement.

Further, the CBTF feels that Transportation funding by County debt or property taxes should be limited. Nevertheless, the County has increased funding for its highways in part because State highway funding has not kept pace. However, the County, through its Regional Railroad Authority and Housing, Community Works & Transit, has also supported transit and other transportation related programs in addition to highways. Along these lines, the CBTF encourages the County and its Regional Railroad Authority to consider County sponsored construction of park-and-ride lots and parking facilities and other programs that encourage transit usage. In addition, the CBTF encourages the

County to utilize hybrid vehicles where it is cost effective to do so.

## **Funding of Energy Projects**

The CBTF recognizes that considerable operating cost savings can be realized through the application of energy conservation efforts in existing County facilities. As such, the CBTF strongly supports the expenditure of capital funds to carry out such measures. In determining the level and extent of funding for energy conservation projects, however, the CBTF feels that priorities must be established and realistic pay-back periods realized. Therefore, the CBTF has established the following guidelines for the funding of energy conservation projects:

The County should give serious consideration to energy conservation measures which will reduce operating costs; however, the County should not make capital expenditures for energy conservation unless the projects have a pay-back period of ten years or less.

The CBTF will be reviewing energy related projects on an annual basis and consider funding those projects which are consistent with the guidelines set forth above.

# **Consultant Costs**

In recent years, the Capital Budgeting Task Force has seen an increase in requests for funding for studies of various types including consultant studies related to programmatic issues that may not be included in the Capital Improvement Program. Further, consultant studies that are included in the capital program should be related to specific capital project requests involving space or architectural and engineering issues and be

undertaken only when there is a reasonable likelihood that the capital project to which it is related will be initiated within close time-proximity to the completion of the study.

The County should include in the capital program only those consultant studies that relate to capital projects and space issues likely to be initiated or addressed within close time-proximity to the completion of the study.

Based on these principles and the evaluation criteria presented below, the Capital Budgeting Task Force reviewed the 2013-2017 Capital Improvement Program which is presented in Section V of this Report.

#### B. CAPITAL PROJECT EVALUATION CRITERIA

The following criteria have been used by the Capital Budgeting Task Force over the years to evaluate capital projects. The criteria are not used by the CBTF as an absolute grading system to determine the ranking of projects but rather as a guideline to ensure that the relevant factors to be considered are addressed in any recommendation on capital projects.

1. **Policy and Program Objectives** – relating to County policy generally and to the objective of the major program, sub-program and activity as stated in the annual Hennepin County budget.

- Is the project considerate of other County functions, particularly in terms of co-locational factors?
- Are there non-capital alternatives to the project that would also assure program continuity?
- Is it possible to defer the project to a later date without adversely affecting the program?
- Will the project contribute significantly to program objectives?
- Is the project an integral part of an overall plan to accomplish program objectives?
- Will the project enhance clientele accessibility, comfort and convenience?
- Will it increase the availability of service to populations currently under served or unserved?
- 2. <u>Financing</u> proposed funding sources and method of financing.
  - What are the proposed funding sources?
  - Is the funding source secure?
  - Have aid monies been applied for?
  - Are they subject to adjustment or cancellation?
  - Is the project a candidate for bonding, consistent with Task Force principles?
- 3. **Project Cost** relation of cost to similar projects or building types and to other responsibilities of program provision.
  - Does the cost appear reasonable as compared to projects of a similar nature?

- Are site acquisition costs adequately reflected?
- Have auxiliary costs been considered such as site development utilities, parking?
- How does the request compare to potential alternatives including lease, turnkey contract for sale, purchase of service?
- What alternatives have been explored and what are the cost and effectiveness of these alternatives compared with the requested solution?
- 4. **Operational Cost** long range commitment to maintain the facility and program.
  - What costs are associated with the project for maintenance, staffing patterns, energy utilization and accessibility?
  - Have the identified operating costs been included in the project request?
  - How do these costs compare to existing program operation?
  - How do these costs compare to total departmental operational costs?
  - Are cost/benefit factors applicable?
  - What does the benefit imply?
- 5. <u>Time Frame</u> scheduled initiation and completion to meet policy and program objectives.
  - Is start-time realistic in view of project status and magnitude?

- Is time frame essential to interface with other committed projects?
- Are these projects approved for execution?
- Do they represent a joint or cooperative effort with other service delivery agencies?
- Do these projects involve public and/or private developments?
- 6. <u>Economic, Cultural and Environmental</u> consideration of economies in timing, resource conservation, impact on area development and cultural and physical environment.
  - Would the project aid the general economic condition of the area?
  - Would it serve to generate vicinity upgrading or renewal?
  - Would this activity be private as well as public?
  - To what extent could the project also benefit from a favorable bidding climate?
  - Are costs for any unique structural or equipment requirement expected to rise faster than normally expected inflation?
  - Does the project possess particular recreational, historical or social value?
- 7. <u>Life Safety/Code Compliance</u> relation to the protection of life and property.
  - Does the project meet all appropriate building, housing, fire prevention and zoning codes?

- Is the project proposed to alleviate unsafe conditions in existing facilities?
- Does the project properly take into account the safety and security of employees and visitors?
- Is it prompted by legal requirements for safety standards (fire prevention, building codes, OSHA)?
- Will the project help the County to comply with the Americans with Disabilities Act?
- 8. <u>Intergovernmental Relations</u> cooperation with other service delivery agencies.
  - Is the project in harmony with development and service delivery policies of the municipality, Metropolitan Council and State of Minnesota?
  - Does the project contribute to local government cooperation and mutual support?
  - Are there any possibilities for joint usage or cooperating with other counties, municipalities or other units of government?

#### 9. **Project Support**

- Is there specific support for or opposition to the project?
- Is it from community organizations, special interest groups, individuals?
- Does it come officially from an affected unit of government?
- Is reaction to the project genuine?
- Is it representative of the general public?

10. <u>Legal Obligations</u> – A legal obligation is understood to mean a valid written agreement or contract to perform a service for the County. The CBTF is cognizant of the timing and consequences of such obligations and feels the honoring of such legal obligations to be of high priority under normal circumstances. The CBTF considers such obligations to be valid only if they are executed by the end of the current calendar year for which they are designed.

- Has the County entered into a binding legal contract or agreement for construction of the project?
- Is it likely the County will enter into a binding legal contract for construction of the project by the end of the current year?
- Are there any options open to the County to delay or terminate the contract and if so, what are the financial consequences?

#### V. 2013-2017 CAPITAL IMPROVEMENT PROGRAM RECOMMENDATIONS

#### A. OVERVIEW OF 2013-2017 RECOMMENDATIONS

The Capital Budgeting Task Force received a large number of capital project requests for the 2013-2017 period. The Task Force is recommending deletion of some projects and alternative timing on a number of other project requests as is discussed below. A summary of the departments' requests versus the CBTF's recommendations is shown below:

### **Department Requests Versus CBTF Recommendations**

Totals Department Requests CBTF Recommendation	2013 \$189,322,000 \$179,642,548	2013-2017 \$1,016,927,000 \$1,003,534,548			
Property Tax Component Department Requests CBTF Recommendation	\$ 4,136,000 \$ 5,296,000	\$ 18,486,000 \$ 23,538,000			
Bonded Indebtedness Component					
Department Requests CBTF Recommendation	\$ 105,415,000 \$ 88,224,000	\$644,043,000 \$619,247,000			

It should also be noted that the CBTF's recommended total budget, property taxes and bonded indebtedness for 2013 differ from the County Administrator's recommendations. The Task Force is recommending a 2013 Capital Budget of \$179,642,548 that requires \$5,296,000 in property taxes and \$88,224,000 in new bonded indebtedness. The County Administrator, on the

other hand, is recommending a 2013 Capital Budget of \$179,537,548 that requires \$4,236,000 in property taxes and \$89,679,000 in new bonding. Although the two sets of recommendations are very similar in terms of the total recommended budget amount, the mix of projects and the composition of the funding are quite different. In some instances, the CBTF is recommending deferring, accelerating or reducing projects that the Administrator included in his recommendations because of differing priorities and perspectives regarding the use of the limited resources available. And the CBTF is recommending greater reliance on pay-as-you-go financing than is the Administrator.

For most of the projects appearing in the 2013-2017 capital program, the CBTF and the Administrator are in agreement concerning the timing and funding of the requested projects. Both sets of recommendations defer numerous requested projects in order to reduce the total 2013 Capital Budget, and especially the amount of debt proposed to be issued. In addition, it should be pointed out that the CBTF's recommendations carefully considered the Board's debt guidelines in developing our

recommendations.

The CBTF differs with the Administrator as it relates to the 2013 Capital Budget primarily concerning the cash-flow needs on certain projects. For example, the Housing, Community Works & Transit (HCW&T) department requested \$1.0 million in 2013 in continuation funding for the Minnehaha-Hiawatha Community Works project. The Administrator is recommending \$800,000 for 2013. The CBTF, on the other hand, is recommending only \$500,000 in additional funding in 2013 because the project has a large unspent balance of prior appropriations. The CBTF and the Administrator also differ on a number of other HCW&T requests. The department requested \$3.0 million in 2013 for the **Transit Oriented Development** (**TOD**) project with the proposed funding coming from a property tax levy of the Hennepin County Housing & Redevelopment Authority (HCHRA). The CBTF is recommending \$2.5 million for 2013 based upon the significant amount of prior appropriations remaining in the prior TOD project. Administrator had also initially recommended \$2.5 million, but following the action of the HCHRA board concerning the maximum levy, he revised his recommended level to \$2.0 million for 2013.

The HCW&T department requested \$1.5 million for 2013 for the **Southwest LRT Corridor Community Works** project and \$500,000 in additional funding for the newly renamed **Bottineau LRT Corridor Community Works** project in 2013. In both instances, the Administrator is recommending the level of funding requested by the department, whereas the CBTF considered the significant prior appropriations in both projects

and is recommending no additional funding in 2013 for either project.

The CBTF also differs with the Administrator on the funding of two Public Safety projects. The District Court requested \$910,000 in 2013 for a new Courtroom Communications **System** project with the funding proposed to come from bonding. The Administrator is recommending \$500,000 in 2013 funded with bonds. On the other hand, the CBTF is recommending the full \$910,000 in 2013 because of the testimony by Court officials concerning the inadequacy of current courtroom communications systems, but the CBTF feels that the communications equipment does not have a long enough lifespan to fund the project with bonds. The Task Force feels that the project should be funded with pay-as-you-go financing and is recommending the \$910,000 in 2013 should come from property taxes. The CBTF is also recommending more funding in 2013 for the Community Corrections Probation Furniture & Space Efficiencies Improvements project than is the Administrator. The Community Corrections department requested \$995,000 in continuation funding in 2013 to replace outdated furniture and make space efficiency changes at various Probation locations throughout the County. The Administrator is recommending only \$500,000 for 2013 and deferring the remaining funding such that the project would run an additional two years longer than requested by the department. The CBTF is recommending the project as requested by Community Corrections because of the testimony by Corrections staff concerning the inadequacy of furniture systems as some of the locations and their plans to make space changes for operational efficiency.

Another 2013 project where the CBTF differs from the Administrator is the **Library Recommissioning** project. The Library requested \$150,000 for the Recommissioning project for 2013 with funding from bonding. The Administrator is recommending the project as requested; however, whereas the CBTF is recommending the project proceed at the \$150,000 level, the Task Force feels that the project should be funded with property taxes because it seems more logical to use pay-as-yougo financing for such a small amount. The CBTF also differs from the Administrator with respect to Property Services' 2013 request for \$2.0 million for the Facility Preservation 2011-2015 project. The Administrator is recommending only \$1.0 million based upon the amount of unspent prior appropriations. However, the CBTF is recommending the full \$2.0 million that is being requested because of the testimony from Property Services that preservation efforts were being accelerated and the \$2.0 million level of funding would allow for more timely completion of needed improvements.

# 1. Funding the Capital Improvement Program

# **Property Taxes**

The CBTF believes that the property tax is an important aspect of the funding of the capital program. Aside from dedicated sources of funds such as enterprise revenues and Federal and State highway aids, the two major funding sources for the capital improvement program are current property taxes and bonded indebtedness. Both of these funding sources have certain constraints. In the case of property taxes, the main constraint is that property taxes represent the major discretionary source of funding for both the capital budget and the operating budget, and

are the major source of funding for servicing general obligation bonded debt. It is difficult for the County Board of Commissioners to increase the property tax sufficient to accommodate all service and capital needs.

The CBTF believes that the County still needs to maintain a minimum level of property tax support for capital improvements in order to prudently fund those capital improvements which are not logical candidates for bond financing. The CBTF feels that a reasonable level of pay-as-you-go property tax support for the capital program is necessary each year in order to preserve the value of the County's investment in real property. At the present time it is estimated that the County's investment in real property totals over \$1.5 billion dollars. For the value of this investment to be preserved, the County must devote a certain amount of its budget to the repair and maintenance of its facilities, as well as keeping them in compliance with updated building codes and other safety requirements. Over the 2012-2016 period, the CBTF is recommending between \$4.0 to \$5.4 million in current property taxes be devoted to the capital program each year for a total of \$23.5 million over the five year period. In addition, the CBTF is recommending \$29.0 million in property taxes proposed to be levied by the Hennepin County Housing and Redevelopment Authority. As part of the 2012 Capital Budget, \$10.2 million in property tax support for the capital program was approved (\$6.2 million from the County and \$4.0 million from the HCHRA). The CBTF feels this level of annual support from the property tax for the capital program is desirable and our recommended 2013-2017 Capital Improvement Program includes a total of \$10.0 to \$11.5 million in property tax support each year. For 2013, the CBTF's recommended level of County property taxes is \$5,296,000 which

is above the \$4,236,000 recommended by the Administrator. In addition, the CBTF is recommending \$5.0 million in HCHRA property tax support for capital, compared to the \$4.5 million recommended by the Administrator. The higher recommended property tax level provides more pay-as-you-go financing and less bonding in financing of the capital program and will result in lower debt service in the future.

#### **Bonded Indebtedness**

A longstanding Principle of the CBTF is to consider the future property tax implications of bonded indebtedness. As has become more apparent in recent years, the amount of property taxes required to retire the County's debt is one of the driving forces leading to increasing property taxes to support County government.

The chart below shows the combined amounts of property taxes for capital improvements and debt service that result from the CBTF's 2013-2017 recommendations, including property taxes proposed for the Hennepin County Housing and Redevelopment Authority (HCHRA).

# **Total Property Taxes (in 000's) For Capital and Debt Service**

<u>Year</u>	County	<u>HCHRA</u>	<u>Debt Service</u>	<u>Total</u>
2013	\$5,296	\$5,000	\$80,169	\$ 90,465
2014	5,410	6,000	87,610	99,020
2015	4,635	6,000	89,987	100,622
2016	4,028	6,000	93,163	103,191
2017	4.169	6,000	94,810	104,979

Assuming that County property taxes as a whole increase at the average rate of the last five years, the amounts above would represent from 13.3% to 14.3% of the total County property tax. These rates are higher than recent years. In 1980, 9.4% of the County's total property tax was for capital improvements and debt service. Since 1981 that percentage has ranged from a low of 1.2% in 1988 to a high of 13.2% in 2012. County bonded indebtedness has risen over the last several years. This is a result of the increased scope and number of projects being proposed to be funded from bonded indebtedness. Because of the actions of the 2008 Minnesota Legislature, the debt limit on countywide bonds was doubled. As a result, the recommended debt levels are calculated to be well within the statutory debt limitations for both countywide and Library debt. Even so, the CBTF remains concerned with the level and increased utilization of bonded indebtedness in the financing of County projects. This is particularly true given the uncertainties relating to the economy and the unevenness of federal and state revenues. In consideration of these uncertainties and pursuant to a recommendation by the Task Force, the County Board established guidelines relating to appropriate debt levels. The CBTF's recommended 2013-2017 capital program produces a level of calculated debt service that is well within most of the debt guidelines established by the Board. The exception is the guideline relating to the level of outstanding general obligation debt as a percent of estimated market valuation where the limit established by the Board is .65%. With the proposal to issue debt relating to Hennepin County Medical Center as general obligation debt (albeit with a pledge of HCMC revenue support), the percent of EMV rises to a projected .78% in 2016. The CBTF suggests that the percent of EMV guideline needs

to be revised if the HCMC debt is to be issued as general obligation debt. The CBTF also feels that the County should always reserve sufficient Countywide bonding authority remaining after approval of each five-year capital program in order to always be in a position to address contingencies and unforeseen additions to the capital program. Partly to create this flexibility, the Task Force is recommending a greater reliance on pay-as-you-go financing. It should be noted that in addition to the higher level of recommended property taxes, the CBTF is also recommending that \$700,000 per year of lease revenues generated from tenants in the 701 Building be used to help finance the ongoing expenditures related to the 701 Building Facility Preservation and 701 Building Office Space Modification projects.

# **Federal Funding**

The CBTF has long held that the County should maximize utilization of all Federal and State revenue sources for capital improvements. In most cases, the revenues are dedicated for specific projects or types of projects. For example, federal highway aids are supported by gas tax revenues and can only be used for road and bridge improvements. Further, the CBTF feels that the use of such non-County revenue sources should be maximized even if, in so doing, projects must be accelerated or delayed in order to secure such funds. During 2010, the County was able to take advantage of the availability of federal stimulus funding forthcoming from the American Recovery and Reinvestment Act (ARRA) to help finance certain capital projects. Hopefully the County will be able to secure additional federal funding in the near future.

## **Sale of Surplus Real Properties**

The CBTF has long held that the County should not acquire and hold property which is not needed for existing or near future facilities. In recent years, the County has sold the old Maple Grove Library, Elwell Farm, Birch Island Woods, Bureau of Engraving and Ramar properties. Since its inception, the CBTF has felt that revenues derived from the sale of surplus County real properties should be dedicated to the Capital **Improvement Program.** For the 2013-2017 capital program, less property appears available for sale. However, the 2013-2017 capital program does include \$1.5 million in land sale proceeds from the sale of the old Maple Grove Library among the revenues used to support the New Walker Library project. The CBTF also feels that the County should be very conservative in its property acquisition/retention so that property remains in private (tax paying) hands as much as possible. We feel that unless the County has a specific use of the property in the near term future, it is best left in private hands, thereby paying property taxes to support other County programs.

#### 2. Other Capital Improvement Issues

### **Facilities Maintenance**

The CBTF has always strongly supported efforts to preserve the County's assets through prudent ongoing maintenance of the County's facilities. We have been supportive of the efforts to strengthen the planning for infrastructure improvements and have urged the establishment of funds or reserves dedicated to the preservation of the facilities. The County has developed a number of capital projects that specifically address the preservation of assets. Property Services' Facility Preservation, Repairs &

Upgrades project, the Library's Suburban and Minneapolis Facility Preservation projects, the Community Corrections Facility Preservation project and the Medical Center's Asset Preservation project are examples of this approach. Whereas the CBTF is supportive of these comprehensive approaches to major maintenance, we are concerned that the projects be restricted to the more significant maintenance and repair items. We do not feel that items such as routine furniture replacement, minor electrical repairs, painting, driveway and parking lot repairs should be capital budget items. We feel these routine maintenance items should be funded in the operating budgets of the departments. The Capital Budgeting Task Force feels strongly that operating items must be handled on an ongoing basis by operating budgets. Proper maintenance reduces costs in the long run and preserves the County's assets for future generations. Further, the CBTF recommends that many facilities maintenance items, even some of those appearing in the Capital Budget, be funded with current property taxes because we do not feel that bonded indebtedness should ever be used to fund any project whose expected life does not exceed the maturity on the bonds.

# **Space Planning**

The Capital Budgeting Task Force has always been supportive of well focused space and facility planning because we feel that leads to quicker and less expensive project implementation in most cases. For example, the CBTF was very favorably impressed with the Library's *Framework for the Future: Capital Plan Discussion* that was reviewed in 2006. The CBTF looks forward to the comprehensive updating of this Plan to include the Minneapolis libraries that were acquired as a result of the Library Merger. During 2011, the CBTF did review a very cursory update of the Plan, but we feel a more comprehensive effort is required.

In 2012, the Library discussed some of the elements being used in their planning efforts, but the CBTF still is interested in a more comprehensive update of the 2006 plan. During 2012, the CBTF was presented with aspects of the Hennepin Health Systems Master Facility Plan for the Medical Center. While the information that was presented was more comprehensive that has been presented shared previously, the Task Force was not given the Master Facility Plan itself, nor the decision making parameters upon which project recommendations were made because of confidentiality concerns. The net result is that it is more difficult for the CBTF to make informed judgments concerning the proposed projects, since the necessary logic behind the proposals was not provided. Nevertheless, the fact that there has been obviously considerable work done with respect to each of the proposed projects gives the Task Force some comfort in recommending the projects on a preliminary basis. The CBTF feels that programmatic planning studies should be funded with departmental operating funds. With respect to space studies, the CBTF feels the capital program should only include funding for space or architectural and engineering issues relating to capital projects to be initiated within close time-proximity to the completion of the study. On this basis, the CBTF is recommending proceeding with the Medical Examiner Regional Office Study in 2013, but is recommending deferral of the Sheriff's Patrol Headquarters Study until 2017 when it is more likely that any Patrol Headquarters project would actually proceed.

# **Space Implications of Staffing Additions**

In 1997, the Task Force noticed a disturbing tendency for County departments to propose staffing additions that ignored the space implications of the personnel added. One of the causes of the growth in downtown space requirements was the propensity to add staff through mid-year adjustments that did not receive the same level of review that the same request would have during the normal budget setting period. The space requirements of added staff are sometimes significant, including the need to lease space, relocate staff and/or make capital improvements in order to accommodate the additional staff. The CBTF recommended that information concerning the cost of housing and equipping new staff should accompany any request for additional staffing made

by County departments for Board consideration. The County Board adopted this recommendation in 1998. The Task Force is convinced that this change has resulted in better staffing and space allocation decisions in the long run as more complete information is available concerning the true cost of the additional staff. In addition, the Task Force has noted the increased costs for leasing space and otherwise accommodating temporary relocations while space is remodeled and we recommend that sufficient space be reserved in County owned facilities for relocations and staging.

The remainder of this report discusses the specific CBTF recommendations that make up the 2013-2017 Capital Improvement Program. The CBTF prioritized departments' capital project requests using our principles and evaluation criteria discussed in Section IV and we considered the continuity of the County's capital program. The CBTF's recommendations address the most pressing capital needs of the County in 2013 and 2014, but the five year program does include most of the identified capital requests that the Task Force feels merit attention.

#### **B. 2013-2017 PROJECT RECOMMENDATIONS**

# **PUBLIC WORKS**

The Capital Budgeting Task Force is recommending \$327.1 million in Public Works projects for the 2013-2017 period. This represents 32.6 percent of the recommended 2013-2017 Capital Improvement Program for the County. The CBTF recommendations regarding Public Works projects are as follows:

#### **Transportation**

The CBTF is recommending a 2013-2017 Transportation highway capital program totaling \$249.8 million which calls for property tax funding of \$11.0 million but only \$5.0 million in County bonded indebtedness. The \$249.8 million capital program for highways for 2013-2017 is approximately \$14.6 million higher than the adjusted 2012-2016 capital program. The level of property tax support and bonding for the highway program for 2013-2017 is approximately the same as was approved for 2012-2016 and is part of the effort to increase pay-as-you-go financing of highway projects. The major transportation projects being recommended are detailed below:

# 2013 Major Projects

- 9/2062300 Continue reconstruction of CSAH 9 from CSAH 81 in Robbinsdale
- 12/111600 Continue construction of new dam on Elm Creek along CSAH 12 in Champlin
- 48/2974200 Continue reconstruction of Minnehaha Avenue from 46<sup>th</sup> Street to Lake Street in Minneapolis
- 61/2911200 Continue reconstruction of Shady Oak Road (CSAH 61) from CSAH 3 to TH 7 in Hopkins and Minnetonka
- 61/2090400 Continue reconstruction of Flying Cloud Drive (CSAH 61) from West Co. Line to Charlson Rd in Eden prairie
- 101/2991700 Continue reconstruction of CSAH 101 from CSAH 62 to CSAH 3 in Minnetonka
- 101/2993100 Continue reconstruction of CSAH 101 from CSAH 5 to TH 12 in Minnetonka and Wayzata
- 103/2923900 Continue reconstruction of CSAH 103 from CSAH 109 to CSAH 30 in Brooklyn Park
- 103/2051400 Continue reconstruction of West Broadway from Candlewood Drive to 84<sup>th</sup> Street in Brooklyn Park
- 152/2984000 Continue reconstruction of Washington Avenue from Hennepin Avenue to 5<sup>th</sup> Avenue in Minneapolis

Because of the uncertainty of future federal and state funding, Transportation has excluded \$261.4 million of projects from its 2013-2017 request. This represents 32 projects that are included instead, as "provisional projects" that will be added to the program if federal or state funding becomes available for them, or if federal funding becomes available for a project that is included in the program with state funding. If that should occur, then state funding could be shifted to fund a provisional project. The largest of these "provisional projects" include:

# 2013-2017 Major Provisional Projects

- 1/2962000 Reconstruct CSAH 1 from West County Line to West of West Junction of CSAH 4 in Eden Prairie
- 8/2110800 Reconstruct CSAH 8 from North of CSAH 10 to CSAH 81 in Brooklyn Park, Crystal and New Hope
- 12/2012100 Reconstruct CSAH 12 from CSAH 13 to CSAH 144 in Dayton
- 30/2932400 Reconstruct CSAH 30 from East of CR 202 to West of TH 169 in Maple Grove, Brooklyn Park and Osseo
- 32/2120700 Reconstruct CSAH 32 from South of W 75<sup>th</sup> Street to TH 62 in Richfield
- 52/2120800 Reconstruct CSAH 52 from I-494 to 62<sup>nd</sup> Street in Richfield
- 81/2092200 Reconstruct CSAH 81 from CSAH 8 to TH 169 in Brooklyn Park
- 152/2090600 Reconstruct Brooklyn Blvd (CSAH 152) from TH 100 to I-694 in Brooklyn Center

#### Housing, Community Works & Transit

Eight Housing, Community Works & Transit (HCW&T) projects are included in the 2013-2017 five-year capital program. Continuation funding is being recommended by the Task Force for

a number of Community Works projects, but requested additional funding for certain projects was deferred or deleted as noted below. Additional funding is being recommended for 2013-2017

for the **Affordable Housing** project in the amount of \$2.5 million for 2013 and \$3.0 million per year for the remaining years of the program with all of the funding assumed to be forthcoming from the Hennepin County Housing and Redevelopment Authority (HCHRA) property tax levy. With respect to the **Transit Oriented Development 2013-2017** (TOD) project, the department requested \$3.0 million per year with the funding coming from the HCHRA property taxes. The CBTF is recommending \$2.5 million in 2013 and \$3.0 million per year for 2014-2017 with all of the funding coming from HCHRA funds.

The CBTF is also recommending continuation funding in the 2013-2017 capital program for the Minnehaha-Hiawatha Community Works project except that, since less than half of the \$3.0 million in prior appropriations has been spent to date, the CBTF is recommending only \$500,000 of the requested \$1.0 million for 2013. The HCW&T department requested \$1.5 million per year for 2013-2016 for the Southwest LRT Corridor Community Works project. The project is being requested to cover those redevelopment related possibilities adjacent to the proposed Southwest Corridor LRT project. The CBTF toured the Southwest Corridor during 2011 and is aware of the development potential of the Southwest Corridor. However, since almost nothing has been spent of the \$3.8 million that has been previously appropriated and the Southwest LRT project seems to be moving slower than anticipated, the CBTF is recommending no additional funding in 2013 and extending the assumed completion date of the project to 2017. Similarly, the CBTF is recommending that the \$500,000 requested for the **Bottineau LRT Corridor** Community Works project be deferred, since only about half of the prior appropriations has been spent.

Consistent with the departmental request, \$250,000 is being recommended for 2013 in additional funding for the **66th Street Corridor** project. The Task Force is also recommending \$250,000 per year in the 2013-2017 capital program for the **Community Works Corridor Planning** project. Finally, the CBTF is recommending \$750,000 in 2013 for the newly identified **Penn Avenue Community Works** project, but the Task Force is recommending that the funding come from property taxes since the project scope only involves studies and planning activities at the present time.

#### **Environmental Services**

The CBTF is recommending \$5.0 million in 2013 and \$14.9 million overall in additional funding for the HERC Facility **Preservation & Improvement** project in the 2013-2017 capital program. The CBTF is also recommending \$1.1 million in 2013 in additional funding for the proposed HERC District Energy project. The Task Force is also recommending \$750,000 in additional funding for the multi-year Transfer Station Facility **Preservation** project beginning in 2014. The CBTF is assuming that all three of the above projects will be funded from enterprise revenues. The Task Force is also including \$4.1 million in 2013 and \$10.3 million overall in additional funding for the Energy Center Improvements project under the assumption that the proposed debt to be issued for the project will be supported by enterprise revenues. The Task Force is recommending \$7.6 million in additional funding for the Minneapolis Recycling & Waste Center project in 2014. The CBTF is recommending the project proceed based upon the assumption that all of the funding, including prior appropriations will come from solid waste enterprise revenues.

### **Other Public Works**

The CBTF is recommending \$793,000 for the **Public Works Facility Vehicle Wash** project to replace the current vehicle wash at the Medina facility. This project requires connection to the Medina sewer system and the Task Force is programming funding for the project in 2013 since the connection to the Medina sewer system is proceeding in 2012.

### **PUBLIC SAFETY**

Within the Public Safety area, 22 projects totaling \$65.7 million in additional funding are recommended for inclusion in the 2013-2017 Capital Improvement Program. This represents 6.5 percent of the overall capital program.

#### **District Court**

The CBTF is recommending nine projects with additional funding totaling \$15.5 million for the District Court in the 2013-2017 period. The major new element in the District Court's requests this year is the proposal to move a number of functions that are currently outside to secure perimeter at the Government Center to yet-to-be-determined locations within the secure perimeter. The requested projects in this category are the \$1.4 million Jury Assembly Relocation, \$1.7 million Traffic Violations/Hearing Office Relocation, \$738,000 Self Help Relocation and the \$2.2 million Conciliation Court Relocation projects. All of these projects together with the \$854,000 Brookdale Third Courtroom Completion project are subject to the outcomes from various Court location and security studies that are currently underway. As a result, the CBTF is recommending deferral of all of these projects until 2014, pending the decisions that result from the

various studies.

The Task Force is recommending continuation funding in the amount of \$1.1 million in 2013 for the Government Center C-6 Modifications project, \$3.2 million in the 2013-2014 timeframe for the HCGC C-11 Modifications project and \$342,000 in 2013 and \$685,000 overall in additional funding for the Government **Center Courtroom Bench Modifications** project. The CBTF is also recommending \$910,000 in 2013 for the newly identified Courtroom Communications Systems project that is estimated to cost \$4.6 million when completed after 2017. The County Administrator is recommending \$500,000 in 2013, but the Task Force was convinced by the testimony of Court officials concerning the inadequacy of current communications systems in many of the courtrooms and the need to update the systems to accommodate the digital age. In addition, the CBTF is also recommending that the Communications project be funded entirely with property taxes rather than bonding because it is felt that the short-lived equipment is not a good candidate for bonding.

### **Community Corrections**

Nine projects totaling \$26.0 million in additional funding are programmed for the 2013-2017 period and beyond for projects requested by the Community Corrections and Rehabilitation department. The Task Force is recommending deferral in whole or in part certain of the Community Corrections' requests for 2013-2017 that are affected by the ambiguity of the current circumstance regarding the County Home School (CHS). The concept of relocating County Home School functions to the Juvenile Detention Center (JDC) campus in downtown Minneapolis is being studied. If that were to happen, a number of

the Community Corrections project requests would be affected. As a result, the CBTF felt it would be prudent to defer many of the improvements at the County Home School and Juvenile Detention Center until the issue is resolved. Aspects of the Community Corrections Security Modifications project would be affected and the CBTF is recommending only \$393,000 in 2013 for the project and deferral of the remaining \$2.1 million until 2014-2015. Another project affected by the CHS circumstance is the JDC Medical Build-out & Remodeling project. The department requested \$922,000 in 2013 in additional funding for the project, but the CBTF is recommending deferral of the project until 2014. For the same reason, the CBTF is recommending deferral of the 2013 request of the department for the CHS Facility Modifications project and is recommending \$335,000 in 2015 for the project.

The Task Force is recommending \$3.2 million in additional funding in 2013 for the ACF Main Building Administration Renovation project, and \$1.5 million in 2013 and \$16.2 million overall in additional funding for the Community Corrections Facility Preservation project. The CBTF is also recommending \$248,000 in 2013 and \$463,000 overall for the Juvenile Detention Center (JDC) Flooring Replacement project and \$100,000 in 2013 and \$263,000 overall in continuation funding for the Community Corrections Flooring Replacement project. The CBTF is also programming \$3.5 million in the 2017 and beyond period for the ACF Women's Section Expansion project. The proposed timetable on the Women's Section project recognizes that it will take time to negotiate the proposed expansion of beds on the ACF campus with the City of Plymouth and the fact that at present it does not appear that the space needs are pressing. The

CBTF is also recommending continuation funding for the **Probation Furniture/Space Efficiency Modifications** project. The department requested \$995,000 in 2013 and another \$995,000 in 2014 for the project. The Administrator is recommending \$500,000 in 2013, but the CBTF was convinced by the testimony of Corrections staff that the Probation furniture is in poor condition and that they could achieve efficiencies in the utilization of staff with modern furniture systems.

#### **Sheriff's Office**

The CBTF is recommending \$24.1 million in additional funding for four Sheriff's Office projects for the 2013-2017 period. The most significant of the Sheriff's Office requests is the proposed **New 911 Emergency Communications Facility** project at an estimated cost of \$33.8 million. In 2005, the CBTF toured the current Radio Station facility in Golden Valley and the many deficiencies of the building are obvious. The CBTF is pleased that the long deferred project proceeding on schedule and is recommending \$13.0 million in 2013 and \$18.7 million overall in additional funding for the project.

The Sheriff's Office also requested \$2.3 million in additional funding in the 2014-2016 timeframe for the **Sheriff's Crime Lab Expansion/Remodeling** project. The CBTF toured the Crime Lab space during 2009 and we are aware of certain space deficiencies. The Task Force is recommending the project as requested by the Sheriff's Office. The Sheriff's Office also requested \$1.7 million in 2013 and \$2.9 million overall in continuation funding for the **Sheriff's Holding Area Security Upgrades** project. The scope of the Holding Area project Security project was revised to include what was formerly included in a Facility Modifications for Sheriff's Sites project. The Task Force is recommending only

\$400,000 of the 2013 request and deferring the remainder, pending the outcomes of the various security studies that are currently underway. The CBTF is also recommending deferral of the \$150,000 request for the **Sheriff's Office Patrol Headquarters Facility Study**. The Task Force toured the Patrol Headquarters Facility in 2005 and is aware of the facility deficiencies. The Task Force feels that, until the new 911 Communications Facility is complete, it is unlikely that a new major Patrol Headquarters project will be undertaken.

#### **HEALTH**

Eight projects totaling \$414.7 million in additional funding are programmed for the Health area in the 2013-2017 capital program. This represents 41.3 percent of the overall capital program which is a substantial increase from the 8.9 percent that the Health area represented of the 2012-2016 capital program and, as discussed below, reflects the inclusion of many large Medical Center projects.

### **Medical Center**

By far the largest element of the 2013-2017 capital program relates to the project requests of the Hennepin County Medical Center. Medical Center projects are composed of two types. Projects that include prospective debt issuances and/or infrastructure preservation are reflected in the capital improvement program of the County while those that are financed wholly by enterprise revenues are reflected in the operations of Hennepin Healthcare System, Inc. (HHS). The Capital Budgeting Task Force has reviewed those project requests that in whole or in part include financing through some form of debt issuance and those

relating to infrastructure preservation.

During 2007, the County Board approved the issuance of \$100 million in general obligation property tax supported debt for Medical Center projects related to their Master Facility Plan. The 2013-2017 capital program includes the final \$20 million of the commitment relating to the **HCMC Outpatient Clinic Buildings** project. During the past year, the Medical Center's capital plans have come more into focus, especially as it relates to the Outpatient Clinic project. Medical Center officials discussed their plans for construction of two Outpatient Clinic buildings at a total estimated cost of just under \$111.0 million. Overall, the Medical Center project requests for 2013-2017 total \$509.2 million and call for substantial additional debt, including \$324 million in debt supported by Medical Center revenues.

With respect to the **HCMC Outpatient Clinic Buildings** project, approximately \$23.0 million has been previously appropriated. The CBTF is recommending \$31.0 million 2013 and \$88.0 million overall in additional funding for the project. Of the \$88 million, \$22 million is proposed to come from Medical Center revenues directly and \$66 million from general obligation debt of the County supported by Medical Center enterprise revenues. Medical Center officials discussed plans for two outpatient clinic buildings, one downtown and one in the suburbs with the suburban building proceeding first. It should be noted that the downtown Minneapolis outpatient building may be affected by the location of the new Vikings Football Stadium which may delay the downtown building until locational issues are finally resolved.

The recommended 2013-2017 capital program also includes \$9.7 million in additional funding in 2013 to complete the \$52.3

million HCMC Inpatient Bed Expansion project with funding coming from Medical Center revenues. In addition, the CBTF is also recommending \$158 million in the 2014-2017 timeframe for a newly identified HCMC Inpatient Phase II project. The Inpatient Phase II project relates to reconfiguring Medical Center spaces once certain ambulatory functions are relocated to the proposed new Outpatient Clinics, and therefore the timing on the Inpatient Phase II project is dependent upon the progress of the new outpatient facilities. Funding for the Inpatient Phase II project is proposed to be provided from general obligation bonds of the County supported with Medical Center revenues. Another new project that is included within the recommended 2013-2017 capital program is \$115 million for a new HCMC Psychiatric **Center**, programmed for the 2014-2016 timeframe. The new Psychiatric Center is proposed to be located on the half block adjacent to the HCMC Parking Ramp and would allow for the consolidation of psychiatric services in a modern facility and allow the outmoded psychiatric spaces in the HCMC Green and Blue buildings to be demolished. Medical Center officials indicated that they plan to seek \$15 million in State bond funds to assist in the financing of the project with the residual funding proposed to be provided by general obligation bonds of the County supported with Medical Center revenues.

The CBTF has included all of the above discussed Master Facility Plan projects within our recommended 2013-2017 capital program even though the Task Force has serious reservations concerning the extent to which hospital revenues can increase to the degree necessary to contribute ongoing enterprise revenues to support the capital plan as well as to repay all of the proposed revenue supported debt that is assumed in the Medical Center's capital

proposals. When Medical Center officials discussed this issue with the CBTF, they indicated that they expected to be able to repay the debt with additional revenues generated "from growth" in HCMC's business. However, they did not reveal the precise way this would be accomplished, due to the proprietary nature of the information. Much of this new growth is thought to come from the additional patients that will be seen at the various new facilities that are proposed within the capital plan: two new outpatient clinic buildings, a new psychiatric center and reconfigured and expanded inpatient spaces. Whether that all happens within the 2013-2017 timeframe, remains to be seen. The CBTF is especially concerned about the proposal to issue the debt for the Medical Center projects as general obligation debt of the County. What that means is that, if HCMC revenues fall short of the assumed levels, the debt will need to be serviced by County property taxpayers. While the CBTF understands that this arrangement will result in much lower interest rates when it comes time to issue the debt, the Task Force would be less concerned if there was more evidence that future projected growth in patient revenues will really happen. Nevertheless, we are recommending the projects as proposed based upon the assumption that as each of these large Medical Center projects is authorized, the County Board and the County's financial staff will have more reliable financial information than what was provided to the CBTF before the projects are actually undertaken and the debt issued accordingly.

The CBTF is also recommending a number of infrastructure projects at the Medical Center. We are recommending \$7.5 to \$8.0 million per year in continuation funding for the \$56.1 million **HCMC Asset Preservation** project and \$12.5 million **HCMC** 

**Regulatory Compliance** project. For 2013, these projects are proposed to be funded with HCMC enterprise revenues; however, for the remainder of the 2014-2017 period, the Task Force is recommending that the HCMC Asset Preservation project be financed with County bonds. For 21013, the CBTF is also recommending \$4.4 million for a newly identified **HCMC Purple** and **Red Roof Replacement** project with the funding coming from County bonds.

#### **Other Health Projects**

The NorthPoint Health and Wellness department came before the Task Force this year to discuss the proposed North Minneapolis Community Wellness Center project which still seems to be in limbo. The original plan for the project assumed participation by the University of Minnesota and had an estimated cost of \$90.1 million. Subsequently the University withdrew from the project and the 2009-2013 capital program included the project with an assumed cost of \$50.1 million with prior appropriations totaling \$20.1 million. The CBTF has always been very supportive of NorthPoint's capital request, and based upon our tour of the facility last year, we can see the need for an expansion of the Health Center. However, not much has happened on the project for a number of years. This year, NorthPoint indicated that they were interested in studying the possibility of a public-private partnership relating to the expansion of the facility. Although the CBTF is not programming any additional funding in the 2013-2017 CIP, pending a specific space plan relating to NorthPoint project, we are supportive of studying the possibility of including private partners or others in the development of the proposed facility. The CBTF would be supportive of proceeding with the North Minneapolis Community Wellness Center using the

previously appropriated \$20.1 million, if additional funding becomes available from private partners, the federal government or other sources. We are nevertheless including the NorthPoint project in the 2013-2017 capital program so that the project does not get lost in the process. The CBTF is also including \$150,000 in 2013 for a **Medical Examiner Office Space Study** to plan for changes related to the new merger of medical examiner functions from various counties and the prospective effects that the new Vikings Football Stadium might have on the current Medical Examiner facility.

#### **LIBRARIES**

Fourteen Library projects are programmed in the 2013-2017 Capital Improvement Program, totaling \$57.0 million in additional funding during the five year period. This represents 5.7 percent of the overall capital program.

The recommended 2013-2017 Library capital program includes a significant amount of money for new library facilities. Included is continuation funding for new libraries in Brooklyn Park and Excelsior as well as replacement of the Walker and Southeast libraries in Minneapolis. The CBTF is recommending \$14.5 million in the 2014-2015 timeframe in additional funding for the **New Brooklyn Park Library** which now seems ready to proceed. In addition, the Task Force is recommending \$1.2 million in 2013 and \$1,880,000 overall for the **New Excelsior Library** which seems to have overcome the obstacles relating to design and the CBTF is hopeful that the new library will be completed in 2014. The Task Force is also recommending \$5.3 million in 2013 and \$7.1 million overall in additional funding in the 2013-2017 capital

program for the New Walker Library project. It is anticipated that the Walker Library will also be completed. With respect to the **Southeast Library**, the CBTF is programming the \$12 million project in the 2013-2017 capital program as a new library at a yetto-be determined site in Southeast Minneapolis, but we are recommending that actual construction of the proposed new library be deferred until at least 2014, assuming all of the site and scope issues connected with the facility will be addressed in the meantime.

The CBTF is also recommending substantial funding for Library remodeling and improvement projects. The Task Force is recommending \$1.6 million in additional funding for improvements to the **Roosevelt Library**. Following the decision by the County Board to terminate the New North Minneapolis Library project that was proposed to replace the Webber Park Library, the CBTF is recommending \$500,000 in 2013 for a newly identified Webber Park Library Improvements project. The Task Force is also recommending \$750,000 in 2013 and \$2.8 million overall in additional funding for the Library Facility Modifications project and \$760,000 in 2013 for the Library The CBTF is also Security Improvements project. recommending \$1.0 million in 2013 and \$2.7 million overall in the 2013-2015 timeframe for the Library Technology **Improvements** project. The Task Force is recommending \$1.0 million in 2013 and \$8.2 million overall in funding for the Library Facility Preservation 2013-2017 project which is the merger of suburban and Minneapolis library preservation projects. The CBTF is recommending \$150,000 in 2013 for the Library

**Recommissioning** project and is recommending that the funding be provided from property taxes, given the small size of the

project. In addition, the Task Force is recommending \$200,000 in 2013 and \$390,000 overall in continuation funding in 2013-2014 for the Minneapolis Libraries Building Automation System **Upgrades** project.

The recommended 2013-2017 capital program includes \$492,000 in 2013 and \$2.5 million overall in additional funding for the Library Furniture Replacement project. The Furniture project is designed to replace worn and obsolete furniture throughout the Library system. Previously, aside from new libraries, Library furniture has normally been secured through the Library operating budget. The CBTF heard testimony that the expansion of the Library system to include the Minneapolis libraries eliminated the previous inventory of furniture and increased the need for new furniture. Although the CBTF has some concerns relating to the inclusion of the Library Furniture project in the capital budget, the Task Force is recommending proceeding with the project as indicated, but is recommending that all funding for the project be provided from property taxes because we do not feel that shortlived furniture is a good candidate for bonding. The Library requested \$1.0 million per year for the Library Equipment Replacement project in the 2013-2015 timeframe and an additional \$840,000 in 2016, but the CBTF followed the lead of the Administrator and is recommending \$500,000 in 2013 and \$1,340,000 in 2016. The primary focus of the Library Equipment Replacement project is on upgrading current Automated Materials Handling (AMH) equipment at various locations and the CBTF is recommending the project as indicated.

#### **HUMAN SERVICES**

Six Human Services projects totaling \$20.7 million in additional funding over the 2013-2017 period are programmed in the CBTF recommendation. This represents 2.1 percent of the overall capital program.

The CBTF is recommending using \$1.3 million in continuation funding in 2013 for the HSPHD South Suburban Hub project and is pleased that the project seems on track for early completion now that a site and community partner has been agreed upon. Similarly, \$903,000 in 2013 and \$4.4 million overall in additional funding is recommended for the HSPHD South Minneapolis **Hub** project. The Task Force is also recommending \$1.0 million in 2013 and \$4.1 million overall in additional funding for the **HSPHD Satellite Facilities** project. HSPHD also requested \$3.4 million in 2013 for the HSPHD Central/Northeast Minneapolis Hub project and \$2.8 million in 2013 for the HSPHD West Suburban Hub project and the Task Force is recommending the projects as requested. For the first time, HSPHD is requesting \$950,000 in 2013 and \$4.8 million overall for a newly identified HSPHD Office Space Reconfiguration project. The scope of this new project includes reconfiguring office space for HSPHD once all the Hub and Satellite facilities are in place. The CBTF is recommending that the project proceed, but is programming the funds over a longer period of time than requested by the department.

The CBTF is also recommending revision of the funding for the previously approved \$4.6 million **HSPHD North Minneapolis Hub** project. The 2012 Capital Budget included \$3.0 million for a project labeled HCMC Capital Plans, funded with property taxes.

Following the lead of the Administrator, the CBTF is recommending that the \$3.0 million in property tax funding be reallocated to the North Minneapolis Hub project in order to reduce bonding requirements for the project. However, the CBTF is concerned with the progress being made on the North Minneapolis project. It appears that the project is on hold, pending an identification of a site that works. The Task Force is concerned that the delays and numerous shifts in project location will result in higher costs and mean that the goal of having all the Hub projects completed by the end of 2014 will not be met.

#### **GENERAL GOVERNMENT**

Twenty-four General Government projects totaling \$117.9 million over the 2013-2017 period are programmed in the CBTF recommendation. This represents 11.4 percent of the overall capital program.

#### **Information Technology Projects**

The Information Technology department requested four projects totaling \$21 million in new funding for the 2013-2017 period. In addition to requesting an additional \$2.0 million in 2013 for the IT Community Connections Initiative project, the IT department also requested funding for three new projects: \$14.1 million for IT Infrastructure Equipment Replacement, \$4.0 million for IT Furniture & Space Efficiencies Modifications and \$\$1.2 million for IT Data Center Upgrades. Following the lead of the Administrator, the CBTF is recommending that \$4.1 million be approved for the IT Infrastructure project in 2013, and the remainder of the project be funded through the operating budget. In addition, we are recommending \$1.9 million in 2013 for the IT Furniture project and \$1.2 million for the IT Data Center project.

Funding for the 2013 element of the new IT projects is proposed to come from certified, but not guaranteed County Program Aid (CPA) in the amount of \$7.8 million. Should the CPA not arrive, backup funding for the projects could be provided by the IT Fund or County bonding.

#### **Property Services Projects**

The Task Force is recommending thirteen projects totaling \$93.0 million for Property Services during the 2013-2017 **period.** As has been true for a number of years, the recommended 2013-2017 capital program for Property Services includes a large amount of money for the preservation of County assets. Included in the recommended capital program this year is a newly identified \$44.8 million Government Center Rehabilitation project. Now 40 years old, certain elements of the Government Center infrastructure need to be replace, upgraded or substantially improved if the building is to remain functional for the next 40 years, and beyond. For 2013, the CBTF is recommending \$2.0 million, and another \$6.6 to \$11.2 million per year for the next five years for this important project. As the project develops, the cost estimate and the time frame may change, but it is likely this project will be a substantial part of the capital program for years to come. The recommended 2013-2017 capital program also includes \$2.0 million in 2013 and \$18.0 million overall in additional funding for the Facility Preservation 2011-2015 project. This project is designed to address such items as roofing, tuckpointing, electrical improvements and maintaining other essential building systems and is based upon updated comprehensive evaluations of a number of the County's buildings. This evaluation methodology makes use of outside experts for each building system. The CBTF is very supportive of this

comprehensive approach to evaluating preservation needs. The CBTF has consistently held that the County should maximize utilization of current facilities and should give higher priority to maintaining present facilities and roadways over new construction where reasonable. The County's present facilities are valuable assets which increase in value only if they are well maintained. Preservation of the County's current facilities protects the investments that have been made in the past and saves money in the long run.

Several additional projects are programmed to maintain and/or upgrade building systems in County facilities. Additional funding totaling \$1.6 million is programmed during 2013-2017 for the Environmental Health & Safety 2011-2015. For the Building Automation System Improvements 2011-2015 project, \$1.0 million is recommended for 2013 and an additional \$1.7 million per year for the 2014-2017 period. The CBTF is also recommending \$2.6 million in additional funding for the **Building Recommissioning** project in the 2014-2016 time frame under the assumption that making changes to HVAC and other building systems will improve efficiency and reduce building operating and energy costs. For the Carpet Replacement 2013-2017 project, the CBTF is recommending \$226,000 per year in additional funding in 2014-2017 time frame. It should be noted that, consistent with past practices, the CBTF is recommending funding the Carpet Replacement project should come from property taxes rather than bonding.

Although \$8.9 million in additional funding is requested for the **Southdale Regional Center Preservation & Remodeling** project, nothing is recommended for 2013, since the project scope

is affected by the outcome of the Court and security studies that are now underway. The current project includes infrastructure improvements to the facility and remodeling of the Southdale Library. The CBTF still feels it would be desirable if the Southdale project scope were further changed to address the significant facility deficiencies that are not part of the current project scope. For example, the significant deficiencies to the Southdale entrance are not currently proposed to be addressed and the CBTF feels that this is one of the items that needs to be addressed before the Southdale project is completed.

The Task Force is recommending \$886,000 in continuation funding for the **Accessibility Modifications** project, including \$486,000 in 2013. The Task Force is also recommending \$600,000 in continuation funding in 2013-2014 for the **General Office Space Modifications 2011-2015** project and \$576,000 for the **Public and Programmatic Furniture Replacement** project. The Task Force is recommending that all future funding for the furniture project be provided as property taxes since furniture seems to be less than an ideal candidate for bond funding. The Task Force is also recommending \$250,000 in 2013 and \$1.1 million overall in additional funding for the **Energy and Water Conservation** project with the funding being provided from property taxes.

The CBTF is recommending additional funding for the two projects related to the 701 Building. An additional \$500,000 in 2013 and \$6.2 million overall is recommended for the **701 Building Facility Preservation** project which is designed to address facility infrastructure needs at the new building. Certain of these needs such as issues with the elevators and HVAC were

identified during the due diligence process leading to the acquisition and the purchase price was adjusted accordingly. Further, the Task Force is recommending that \$500,000 per year of lease revenues coming from private tenants be used to help fund the preservation efforts in the building. As those private tenants vacate their leases or otherwise leave the building, the vacated space can be occupied by County staff. The \$8.1 million 701 Building Office Space Modifications project is designed to provide funding to make tenant improvements for County tenants, some of whom will be vacating leases in other downtown buildings. The Task Force is recommending that \$200,000 of the recommended \$2.9 million for 2013 be provided from lease revenues coming from private tenants in the building. It should be noted that Property Services also requested \$695,000 in 2013 for a Hyperbaric Chamber Building Demolition project. Following the lead of the Administrator, the CBTF is recommending deletion of this project and is assuming that funding for the project will be provided from unused 2012 operating funds.

# **Municipal Building Commission**

The CBTF is recommending all five of the projects requested by the Municipal Building Commission within the 2013-2017 capital program. Included in this recommendation is additional funding for the **Life/Safety Improvements** and **Mechanical System Upgrade** projects. For the Life/Safety project, the Task Force is recommending \$675,000 in additional funding including \$102,000 in 2013. The CBTF is also recommending \$510,000 in 2013 and an additional \$2.3 million thereafter for the Mechanical System project. We are also recommending \$950,000 in 2016-2017 for the **4th Street Tower & Interior Court Elevator Improvements** project. The CBTF is also programming \$2.9 million for the

proposed **MBC Critical Power** project to safeguard critical systems in the building, with a recommendation that the initiation of the project be deferred until 2015. Also included in the 2013-2017 capital program is \$3.9 million for the newly identified **MBC Exterior Improvements** project. The CBTF toured aspects of the Municipal Building this year and one of the items discussed was the deterioration of certain aspects of the building envelope. The proposed new Exterior Improvements project would address (a) tuckpointing of approximately 25% of the interior court masonry, due to deteriorated mortar; (b) replace caulking where it is deteriorated or missing; (c) reset several of the steps at the Fifth Street entry. In addition, certain small roofs in various locations need to be replaced and improvements made to the windows in order to address air infiltration.

# **Other General Government projects**

The Taxpayer Services department requested \$2.3 million in the 2014-2015 timeframe for the **HCGC A-6 Space Remodeling** project and the CBTF is recommending the project as requested. The CBTF is also recommending \$657,000 in 2013 for the **Public Affairs Space Reconfiguration** project. The Public Affairs space has not been remodeled for a number of years and is in need of refurbishment and space revisions in order to improve efficiency and aesthetics in this frequently utilized space.

#### C. CONCLUSION

It should be noted that 2013 is the only year for which a capital budget will be set at this time. The remaining years of the proposed 2013-2017 Capital Improvement Program are important from the perspective of long-range financial planning and they are required under the provisions of Minnesota Statutes 373.40, the law governing the County's general bonding authority. Nevertheless, the projects scheduled beyond the upcoming year can be adjusted annually as additional revenues become available, or programmatic requirements change. The Capital Budgeting Task Force has carefully considered the County's current bonding limits and is recommending a 2013 Capital budget and 2013-2017 Capital Improvement Program that is within the legal debt levy authority of the County for both countywide and Library debt. The Task Force has also considered the Board's debt guidelines and the recommended program is within those bonding guidelines, except as noted above. Nevertheless, the Task Force is hopeful that additional revenues from other sources, including the federal, state and local governments, as well as the sale of surplus properties can be found to reduce the amount of debt being programmed in the 2013-2017 capital improvement program.