
**American Recovery and Reinvestment Act
Funding in Minnesota and Hennepin County:
A Summary of Data Submitted for the Quarter
Ending March 31, 2010**

Hennepin County Board Update

August 2010



Hennepin County Recovery and Reinvestment



The purpose of this report is to **notify the Hennepin County Board that Hennepin County has complied with Recovery Act reporting requirements as described in Section 1512 of the American Recovery and Reinvestment Act** and to provide the board with a summary of the data and information reported for the quarter ending March 31, 2010.

Hennepin County is not listed by federal agencies among recipients **submitting reports with significant errors, nor is the county** listed among recipients **considered significantly non-compliant** with reporting requirements (recipients who were required to report over two or more quarters and did not).

Hennepin County Board of Commissioners

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Report prepared by Hennepin County Research, Planning & Development at the request of the Hennepin County Stimulus Team

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Notes about the data

This report contains a summary of the data reported for first quarter 2010 by Hennepin County government recipients of American Recovery and Reinvestment Act funding, Minnesota recipients and recipients of Recovery Act funding at organizations and agencies throughout Hennepin County.

The data used to create this report was downloaded June 21, 2010 from the U.S. government's official Web site for data related to Recovery Act spending – Recovery.gov. Federal granting agencies have completed their quality checking process and the data in this report is considered final data for the quarter ending March 31, 2010.

Hennepin County staff cannot guarantee the accuracy of reported Recovery Act data, which was collected and reported by many individuals in dozens of different organizations and agencies throughout the county and the State of Minnesota. Recipient errors in data collection or data entry may exist despite the quality assurance checks completed by federal granting agencies.

Data included in this report was derived from the State of Minnesota summary data file using Hennepin County zip codes to filter for projects with a place of performance located within Hennepin County boundaries. Twenty-six projects (or about 3 percent of all projects) with place of performance zip codes partially located in Hennepin County are included in the data. Some of these projects may be occurring in the areas of these zip codes within Hennepin County or may be taking place just outside county boundaries. There may be Recovery Act-funded projects in Hennepin County for which the reporting recipient entered a place of performance zip code outside of Hennepin County. These projects will not be reflected in the data.

This report only includes data for Recovery Act-funded projects in Hennepin County required to report quarterly under Section 1512 of the American Recovery and Reinvestment Act of 2009. For this reason, all Recovery Act funds may not be included in the State of Minnesota summary data file.

The Recovery Act Recipient Reporting Data Model requires different types of recipients of Recovery Act funding to report data at different levels of detail. All data is not available for all levels of recipient.

In this report, sub-recipient projects for which the prime or direct recipient is located in Hennepin County are associated with the prime or direct recipient project for the purpose of counting the number of Recovery Act awards. Sub-recipient projects for which the prime recipient is located outside of Hennepin County are counted as separate awards.

The American Recovery and Reinvestment Act of 2009 and reporting requirements

In February 2009, Congress passed, and the President signed into law, the American Recovery and Reinvestment Act of 2009. In addition to creating and saving jobs, and spurring economic activity, another goal of the Recovery Act is to foster unprecedented levels of accountability and transparency in government spending.

Section 1512 of the Act requires any entity that receives Recovery funds directly from the federal government to submit a report no later than 10 days following the end of each calendar quarter that contains:

- The total amount of Recovery funds received
- The amount of Recovery funds received that were expended or obligated to projects or activities
- A detailed list of all projects or activities for which Recovery funds were expended or obligated
- An estimate of the number of jobs created or retained by the project or activity
- The purpose, total cost and rationale for infrastructure investments made with funds made available by the Act
- Detailed information about any sub-grants or sub-contracts awarded by direct recipients of Recovery funds

Recovery Act reports for the first quarter of 2010 (January-March) were due April 10, 2010 – 10 days following the close of the quarter.

Minnesota recipient reported data summary

Recovery Act funds awarded between February 17, 2009 and March 31, 2010 to Minnesota recipients total more than \$3.1 billion. As of March 31, Minnesota recipients had received close to \$1.2 billion of the awarded funds.

Data as reported by prime recipients of Recovery Act funding at any agency or organization in Minnesota for February 17, 2009 – the date the American Recovery and Reinvestment Act was signed – through March 31, 2010. Recipient reported jobs data is for Quarter 1, 2010 only (January-March, 2010).

Figure 1. Minnesota award amount totals by quarter

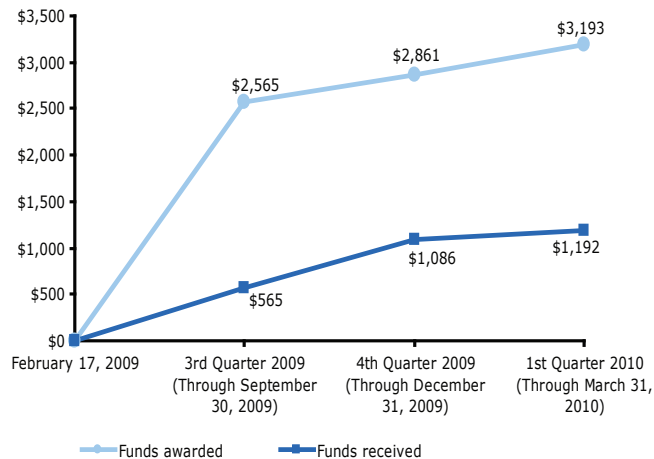
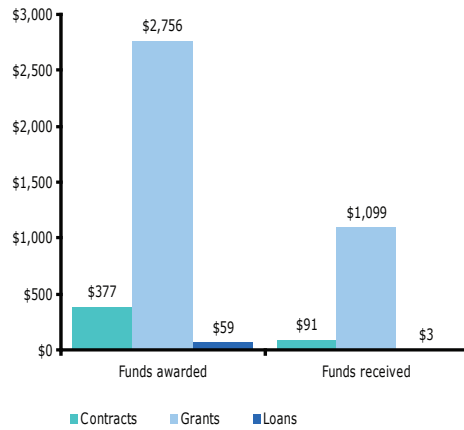


Figure 2. Minnesota Recovery Act funding by award type



Overall, Minnesota recipients have received a bit more than a third (37 percent) of the Recovery Act funds awarded to them. Grant funds account for more than 85 percent of the Recovery Act funding awarded in Minnesota.

Figure 3. Minnesota recipient reported jobs (1st Quarter 2010 only: Jan. 1 – March 31, 2010)

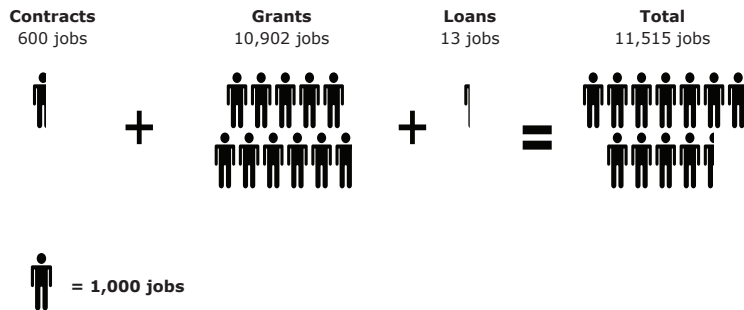


Figure 4. Minnesota Project Status January-March 2010 (Prime Recipients Only)

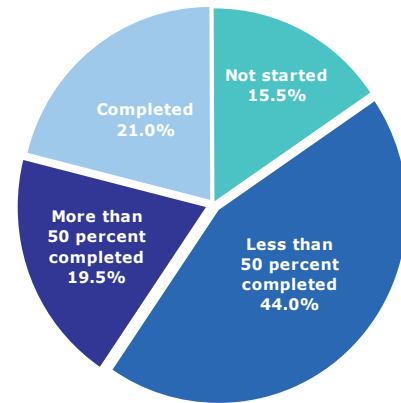


Table 1. Minnesota top zip codes (Jan 1 - Mar 31, 2010)

Top zip codes	City for zip code	Amount awarded
55101	St. Paul	\$244,402,188
55155	St. Paul	\$177,687,678
55111	St. Paul (Fort Snelling)	\$162,807,175
55455	Minneapolis	\$121,791,896
55411	Minneapolis	\$119,626,656

Three of the five zip codes listed among those receiving the most Recovery Act funding in Minnesota are for cities or areas located fully or partially (Fort Snelling) in Hennepin County.

Hennepin County recipient reported data summary

Data as reported by recipients of Recovery Act funding at any agency or organization in Hennepin County. Sub-recipient projects for which the prime or direct recipient is located in Hennepin County are associated with the prime or direct recipient for the purpose of counting the number of Recovery Act awards, award amounts, funding received and expended. Sub-recipient projects for which the prime recipient is located outside of Hennepin County are counted as separate awards. Data is as reported for first quarter 2010 only (January 1, 2010 through March 31, 2010).

Table 2. Number of Recovery Act project, local funds awarded, funds received and expended and jobs created and retained: All Hennepin County recipients, 1st Quarter 2010

For programs required to report quarterly data under Section 1512 of the American Recovery and Reinvestment Act of 2009

	Prime or direct recipient of federal Recovery Act funding ^a	Sub-recipient with prime or direct recipient located outside Hennepin County	Total
Number of projects	423	349	772
Total local award amount ^b	\$600,099,262.99	\$247,805,967.84	\$847,905,230.83
Total Recovery Act funding received	\$90,034,672.91	Data reported at prime recipient level	\$90,034,672.91
Total Recovery Act funding expended ^{c, d}	\$72,924,281.91	\$127,000,074.09	\$199,924,356.00
Number of jobs created and retained	780.32	Data reported at prime recipient level	780.32

^a Data for sub-recipient projects with a prime or direct recipient in Hennepin County are associated with the prime or direct recipient project for the purpose of counting the number of Recovery Act projects, jobs created and retained and funds expended.

^b Total local award amount is a sum of the funds awarded to primes (less awards to their subs) plus sub-recipient awards from primes located outside the county.

^c Total Recovery Act funding expended does not include data for contracts. Contractors are not required to report the amount of Recovery Act funding expended under Section 1512 of the Act. Total Recovery Act funds expended data is missing for 104 projects, or 13.5 percent of all projects.

^d Total Recovery Act funding expended for sub-recipients reflects the cumulative amount of cash disbursed to the sub-awardee as of the reporting period end date.

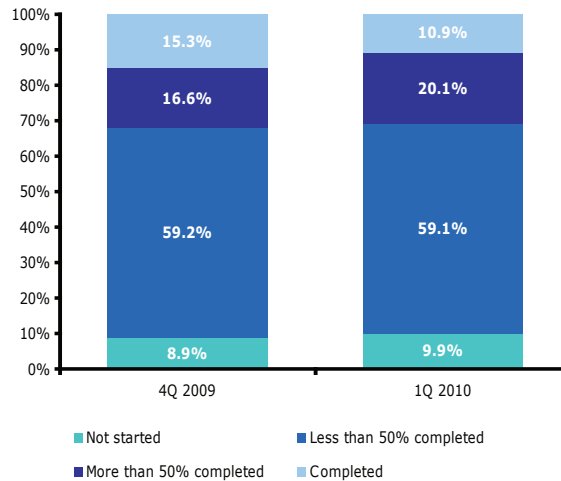
More than \$847 million in Recovery Act dollars funded as many as 772 projects at more than 220 organizations and agencies across Hennepin County, according to data reported by recipients of Recovery Act funds for the quarter ending March 31, 2010.

As many as 66 new projects at agencies and organizations throughout Hennepin County received Recovery Act awards during first quarter 2010, with a total local award amount of \$99.2 million. Prime or direct recipients of new Recovery Act awards received funding for public transit infrastructure investments, job training and employment, airport security, and housing projects. For a report listing all the new prime or direct recipient projects receiving Recovery Act awards during first quarter, please visit the Funding Overview section of the Hennepin County Web site at <http://www.co.hennepin.mn.us/recovery/>.

Among prime or direct recipients of Recovery Act funds in Hennepin County, M.A. Mortenson Company reported creating or retaining 101 jobs during first quarter 2010, the largest number of jobs reported created or retained during the quarter by a prime recipient of Recovery Act funds in Hennepin County. Hennepin County reported the second largest number of jobs created by a prime recipient during first quarter 2010 for its Hennepin County FY09 JAG Stimulus Projects at 89.9 jobs. About a third (33 percent) of projects with a prime or direct recipient in Hennepin County reported no jobs created during first quarter 2010.

Projects at any agency or organization in Hennepin County. Project status is only available for Recovery Act projects with prime or direct recipients in Hennepin County (for 423 prime or direct recipient projects during first quarter 2010 and 404 prime or direct recipient projects during fourth quarter 2009).

Figure 5. Project status



Prime or direct recipients for Recovery Act projects reported that more than two-thirds of their projects were either not started or less than 50 percent completed during the quarter ending March 31, 2010.

However, 54 projects were completed and submitted their final report in fourth quarter 2009. These projects were not required to report during first quarter 2010 and are no longer reflected in the state summary reporting data because the federal government considers them completed and closed out. Thirty-nine projects submitted their final report during first quarter 2010. These projects will not be required to report during second quarter 2010.

Looking across counties: Comparing Recovery Act awards, funding and jobs in Hennepin County, the seven-county metro area and -counties across the country

Data as reported by recipients of Recovery Act funding at any agency or organization in Hennepin and comparison counties. Most data in the following section is cumulative – the number of awards and total local award amounts include all awards made since the Recovery Act was signed on February 17, 2009 through the end of first quarter 2010 on March 31. Reported jobs data is for first quarter 2010 only (January 1, 2010 through March 31, 2010).

Of the \$787 billion contained in the American Recovery and Reinvestment Act, \$282 billion – or more than a third of all Recovery Act dollars – provide funding for programs administered by states and localities. Because state agencies were the direct or prime recipients for a good portion of the funding administered by states and localities and because jobs created and retained data is only reported at the prime recipient level, counties in the following section that contain a state capitol receive credit for all jobs created and retained for all projects for which a state agency is the prime or direct recipient.

This means counties containing a state capitol receive credit for jobs created and retained for projects actually taking place in other counties. For example, as St. Paul is located in Ramsey

County and the state agencies in St. Paul are the prime recipient for many Recovery projects located in Hennepin County, many jobs created in Hennepin County by Recovery Act funded projects taking place in Hennepin County are credited to Ramsey County.

Table 3. Comparing the seven-county metro area: Recovery Act awards, funding and jobs created

County	Total # of awards (February 17, 2009 through March 31, 2010) ^{a, b}	Total amount awarded - Local amount (February 17, 2009 through March 31, 2010) ^c	Prime recipient reported jobs ^d
Hennepin	978	\$869,562,865	779.87
Anoka	82	\$66,152,497	7.30
Carver	44	\$31,630,068	1.70
Dakota	120	\$107,609,210	32.06
Ramsey	459	\$800,408,202	9,575.26 ^e
Scott	54	\$36,037,214	11.20
Washington	76	\$101,506,837	6.53

^a Totals include contracts, grants, and loans.

^b Sum of prime and sub-recipient awards at the location.

^c Sum of funds awarded to primes (less awards to their subs) and sub-recipient awards from primes at that location.

^d Jobs reported by recipients for 1st Quarter 2010 only (January-March 2010).

^e County contains a state capitol. Counties containing a state capitol receive credit for jobs created and retained for projects actually taking place in other counties.

**Table 4. Comparing Hennepin County with counties of similar size and population:
Recovery Act awards, funding and jobs created**

County	# of awards (2/17/2009- 3/31/2010) ^{a, b}	Total amount awarded - Local amount (2/17/2009 -3/31/2010) ^c	Prime recipient reported jobs ^d
Hennepin County, MN; 1.1 million population (2005), 557 sq mi, Contains Minneapolis	978	\$869,562,865	779.87
Allegheny County, PA; 1.2 million population (2005), 730 sq mi, Contains Pittsburgh	972	\$678,699,482	926.58
Bexar County, TX; 1.5 million population (2005), 1,247 sq mi	701	\$810,275,947	739.42
Clark County, NV; 1.7 million population (2005), 7,911 sq mi, Contains Las Vegas	253	\$643,684,801	343.58
Fairfax County, VA; 1.0 million population (2005), 396 sq mi	497	\$623,928,665	814.39
Hillsborough County, FL; 1.1 million population (2005), 1,051 sq mi, Contains Tampa	302	\$613,048,654	650.46
Nassau County, NY; 1.3 million population (2005), 287 sq mi	395	\$314,521,046	183.68
Oakland County, MI; 1.2 million population (2005), 873 sq mi, Adjacent to Detroit	313	\$535,084,026	133.00
Palm Beach County, FL; (1.3 million population (2005), 2,034 sq mi	240	\$435,233,519	387.96
St. Louis County, MO; 1.0 million population (2005), 508 sq mi	360	\$389,991,651	201.07
Franklin County, OH ; 1.1 million population (2005), 540 sq mi, Contains Columbus	829	\$2,464,283,203	19,693.83 ^e
Sacramento County, CA; 1.4 million population (2005), 966 sq mi, Contains Sacramento	525	\$3,301,953,190	52,221.18 ^e

^a Totals include contracts, grants, and loans.

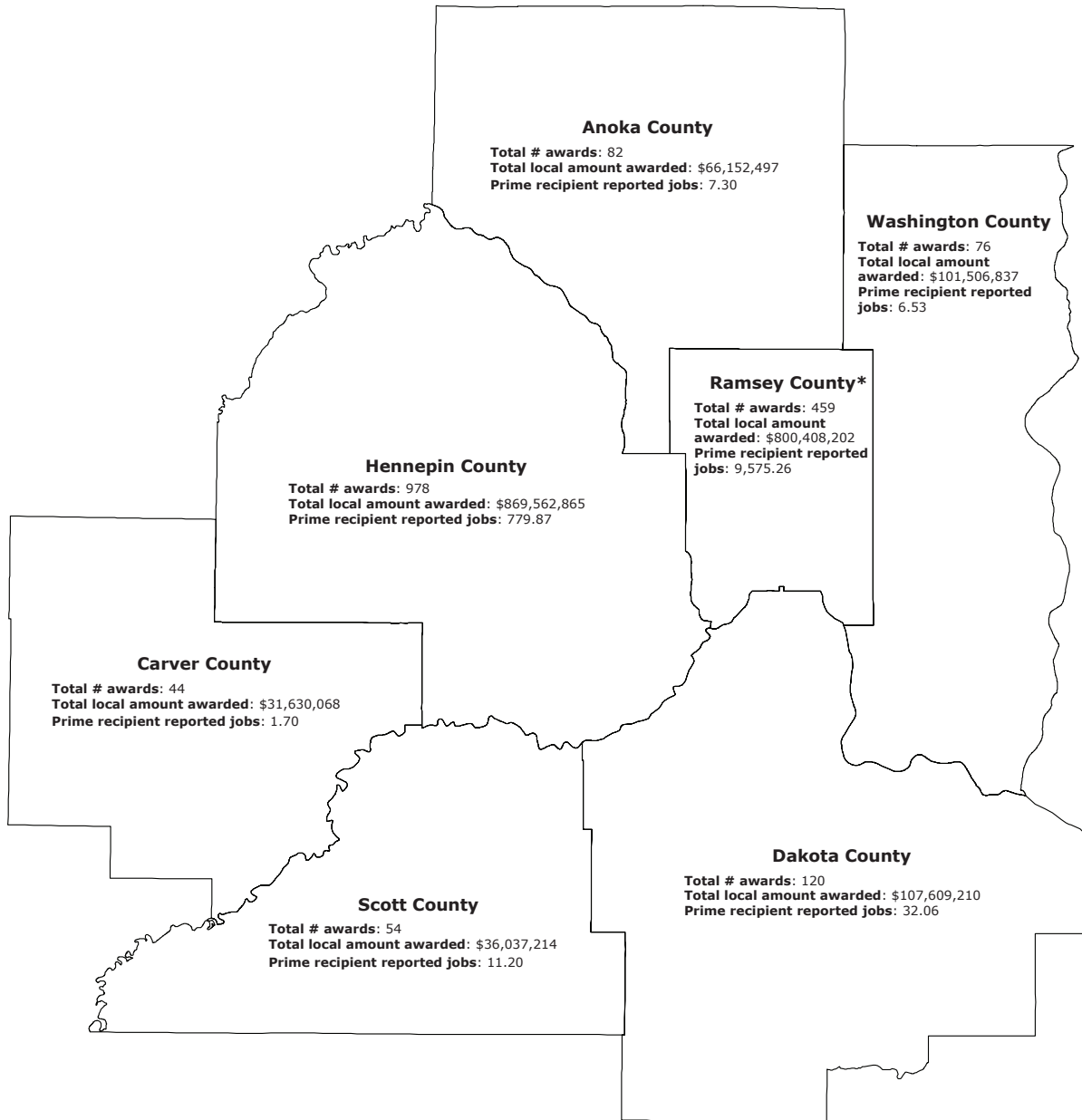
^b Sum of prime and sub-recipient awards at the location.

^c Sum of funds awarded to primes (less awards to their subs) and sub-recipient awards from primes at that location.

^d Jobs reported by recipients for 1st Quarter 2010 only (January-March 2010).

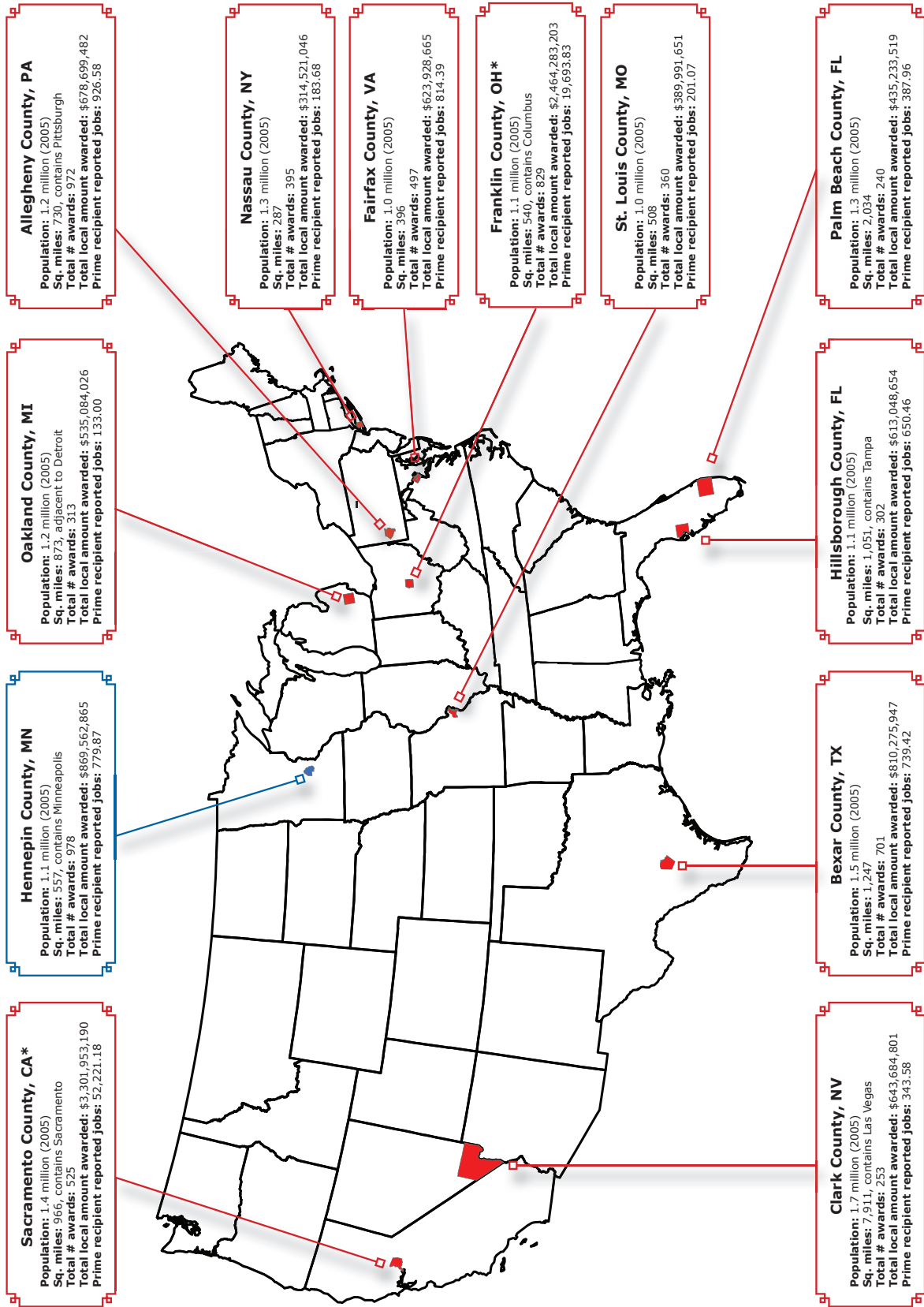
^e County contains a state capitol. Counties containing a state capitol receive credit for jobs created and retained for projects actually taking place in other counties.

Figure 6. Number of awards, total local award amounts and jobs created: Seven-county metro area



* County contains a state capitol. Counties containing a state capitol receive credit for jobs created and retained for projects actually taking place in other counties.

Figure 7. Number of awards, total local award amounts and job created: The Recovery Act in Hennepin County and comparable counties across the country



* County contains a state capitol. Counties containing a state capitol receive credit for jobs created and retained for projects actually taking place in other counties.

Data for Recovery Act projects administered by Hennepin County government only

The following county departments are prime or direct recipients of federal Recovery Act funds and are required to submit reports detailing their use of Recovery funds as described in Section 1512 of the Act.

Table 5. Hennepin County Recovery Act prime or direct recipient projects

Recipient department	Project name or title	Award amount
County Administration	Hennepin County FY09 JAG Stimulus Projects	\$5,763,414
Environmental Services	Hennepin County - ARRA Brownfields RLF	\$1,800,000
Housing, Community Works and Transit	Title 1 of the Housing & Community Development Act: Community Development Block Grant Program	\$649,439
Human Services and Public Health Department (HSPHD)	ARRA - Capital Improvement Program	\$426,890
	ARRA - Increase Services to Health Centers	\$158,323
	Homelessness Prevention and Rapid Re-Housing Program	\$993,011
Northpoint Health and Wellness Center	ARRA - Capital Improvement Project	\$989,515
	ARRA - Increase Services to Health Centers	\$340,007
Property Services	Recovery Act: Hennepin County EECBG Energy Projects	\$2,640,600
Sheriff	Reduce DNA Backlog in Sheriff's Crime Lab	\$1,133,972
Total		\$14,895,171

Hennepin County departments that are sub-recipients of Recovery Act funds are not required to report directly to the federal government, unless delegated that responsibility by the direct recipient of Recovery Act dollars.

None of the entities for which Hennepin County departments are sub-recipients of Recovery Act funding have delegated reporting responsibility to the county. Instead, sub-recipient county departments report to the direct recipients, which, in turn, report to the federal government.

The following Hennepin County departments are sub-recipients for Recovery Act projects managed by other organizations and **are not required to submit reports directly to the federal government**. Italicized projects are new Hennepin County sub-recipient projects added in first quarter 2010.

Table 6. Hennepin County Recovery Act sub-recipient projects

Sub-recipient department ^a	County role	Prime/direct recipient	Project name or title	Award amount
County Attorney's Office	Sub-recipient	Housing Preservation Project	Reducing Mortgage Fraud and Crime Related to Vacant Properties	\$989,262
	Sub-recipient of sub-recipient	Fourth Judicial District Court	Increasing Access to Orders for Protection at the Domestic Abuse Service Center ^b	\$26,000
Housing, Community Works and Transit	Sub-recipient	City of Minneapolis	NSP2-Neighborhood Stabilization Program	\$1,687,000
Human Services and Public Health (HSPHD)	Sub-recipient	City of Minneapolis	Homeless Prevention and Rapid Re-Housing (HPRP) Program	\$5,520,902
	Sub-recipient	Minnesota Department of Employment and Economic Development	Workforce Investment Act Adult, Dislocated Worker, Year-round Youth, Youth Summer and Youth Special Needs	\$3,122,036
	Sub-recipient	Minnesota Department of Human Services	Financial Help for Families Through Child Support ^c	\$1,500,000 (estimated)
	Sub-recipient	Minnesota Department of Human Services	Fiscal Relief Through Temporary Federal Medical Assistance Percentage (FMAP) Increase ^c	\$4,200,000 (estimated)
	Sub-recipient	Minnesota Department of Human Services	TANF Emergency Funds ^c	\$4,500,000 (estimated)
Transportation	Sub-recipient	Minnesota Department of Transportation	Connecting Cedar Lake to Transit/ Ballpark	\$1,193,000
		Minnesota Department of Transportation	Construct Two Trail Bridges over TH 7 and CSAH 92 and Connection of Paved Regional Trail Between Bridges and the Carver CO/Hennepin Co Line	\$2,800,000
Total				\$25,538,200

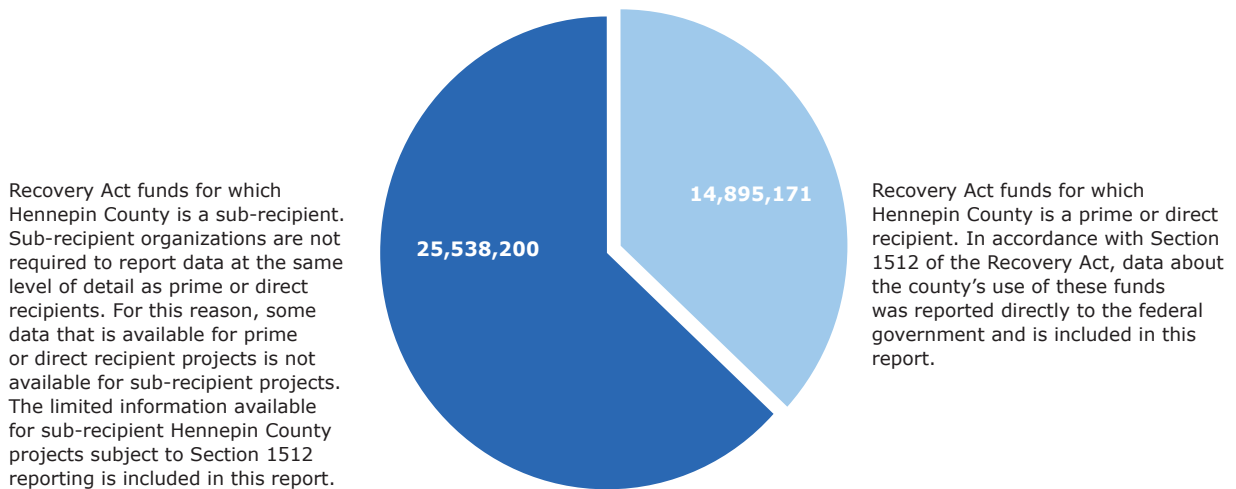
^a Prime or direct recipients of Recovery Act funds for projects subject to Section 1512 reporting are required to account for sub-recipient use of Recovery Act funds, using information provided by Hennepin County departments that are sub-recipients.

^b Funding for this award is included in Section 1512 reporting completed by the Domestic Abuse Service Center. As the sub-recipient of a sub-recipient, the Hennepin County Attorney's Office is not required to submit separate reports to the prime or direct recipient of Recovery Act funds for this project. Instead, the County Attorney's Office may provide information to the Domestic Abuse Service Center to support its reporting.

^c Projects not subject to Section 1512 reporting. Estimated funding amounts in Hennepin County are provided by the Human Services and Public Health Department.

Figure 8. Total Recovery Act funds committed to Hennepin County projects and county role in funding: Direct/Prime recipient, or sub-recipient

Total Recovery Act funds awarded to Hennepin County: \$40,433,371



Hennepin County received two new sub-recipient awards during first quarter 2010, increasing the total Recovery Act funding managed by Hennepin County by \$4,487,000.

Two projects for which Hennepin County is already a sub-recipient reported additional award funding during first quarter 2010. The award amount for the Homeless Prevention and Rapid Re-Housing (HPRP) Program for which the City of Minneapolis is a prime recipient increased by \$225,000 during first quarter and the award amount for the Workforce Investment Act funding for which the Minnesota Department of Employment and Economic Development is the prime recipient increased by \$34,632.

One project for which Hennepin County is the prime recipient reported additional award funding during first quarter 2010: the total award amount increased by \$1,000 for Northpoint Health and Wellness Center's Recovery Act – Increased Services to Health Centers project.

Recovery.gov data for Hennepin County Recovery Act projects subject to Section 1512 reporting requirements

Table 7. Number of Recovery Act projects, funds awarded, received and expended, and jobs created and retained: Data reported by Hennepin County government for the quarter ending March 31, 2010

	Hennepin County as Direct or Primary Recipient	Hennepin County as Sub-recipient ^a	Total
Number of Recovery Act projects awarded funding	10	6	16
Total Recovery Act funds awarded	\$14,895,171	\$10,052,343 ^b	\$24,947,514
Total Recovery Act funds received/ invoiced	\$6,362,664	Data reported at prime recipient level	\$6,362,664
Total Recovery Act funds expended	\$5,368,505	\$2,127,194 ^c	\$7,495,699
Number of jobs created/retained ^d	105.67	Data reported at prime recipient level	105.67

^a Project numbers, jobs created and retained, and total award amount and expenditure data was not included in the Minnesota Summary data file for Section 1512 reporting for the following county projects: Financial Help for Families Through Child Support, Fiscal Relief Through Temporary Federal Medical Assistance Percentage (FMAP) Increase, TANF Emergency Funds and Increasing Access to Orders for Protection at the Domestic Abuse Service Center. Child Support, Medicaid and TANF are not subject to 1512 reporting requirements. As a sub-recipient of a sub-recipient, the Hennepin County's Attorney's Office is not required to report data for the Increasing Access to Orders for Protection at the Domestic Abuse Service Center project separate from the Domestic Abuse Service Center.

^b This number reflects the total local award amount for Hennepin County sub-recipient projects. For sub-recipients, the local award amount is the amount of the sub-award the sub-recipient will receive. For example, of the \$5,295,902 the City of Minneapolis was awarded for the Homeless Prevention and Rapid Re-Housing (HPRP) Program, Hennepin County will receive \$261,045 and this amount is reflected in the local award total for Hennepin County as a sub-recipient of Minneapolis for the HPRP Program.

^c Amount of sub-award disbursed. The cumulative amount of cash disbursed to the sub-awardee as of the reporting period end date.

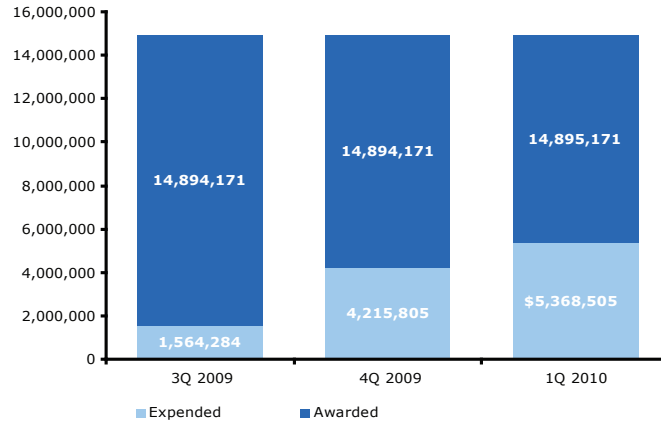
^d Jobs created and retained data is for first quarter 2010 only (January – March, 2010).

Recovery Act funds awarded and expended data for the 10 Recovery Act projects for which Hennepin County is a prime or direct recipient.

Recovery Act jobs created and retained data for the 10 Recovery Act projects for which Hennepin County is a prime or direct recipient.

Project status for the 10 Recovery Act projects for which Hennepin County is a prime or direct recipient.

Figure 9. Recovery Act funds awarded and expended for projects administered by Hennepin County government



Of the 14.9 million in Recovery Act dollars awarded to Hennepin County, as of the end of the first quarter 2010 the county had expended a little more than a third (36 percent) of the funds.

Figure 10. Jobs created and retained by quarter for projects administered by Hennepin County government

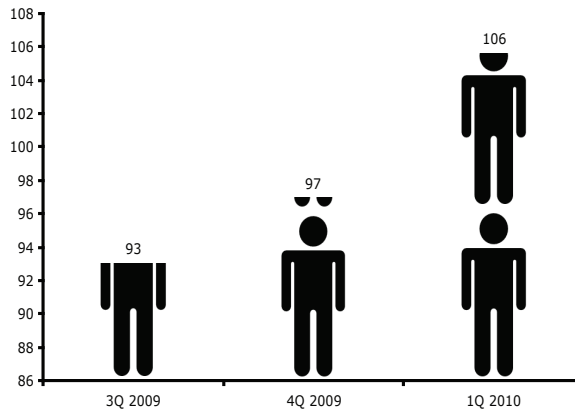
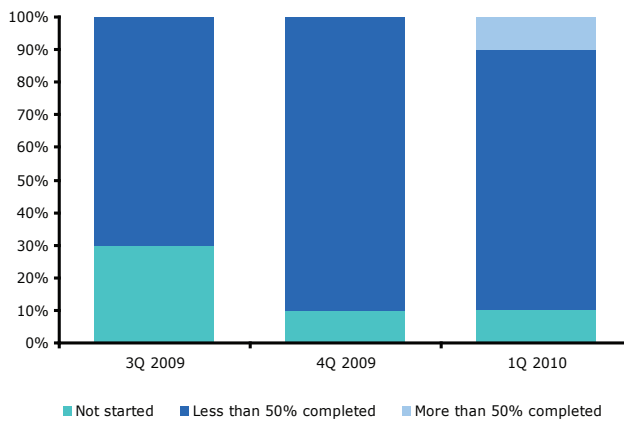


Figure 11. Project status for projects administered by Hennepin County government

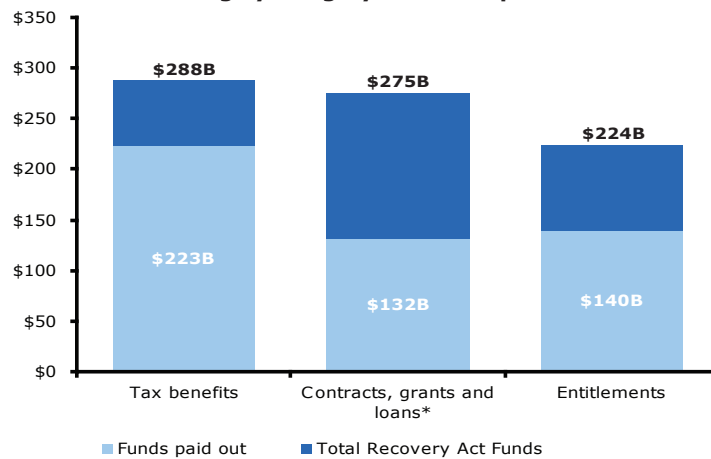


For the first time in first quarter 2010, one project for which Hennepin County is a prime or direct recipient of Recovery Act funds, the Hennepin County FY09 JAG Stimulus Projects, reported that it is more than 50 percent completed.

Overview of federal Recovery Act outlays and projected spending

The American Recovery and Reinvestment Act of 2009 will distribute \$787 billion in three broad areas: tax benefits, contracts, grants and loans, and entitlements. Examples of tax benefits include items such as the tax credit for workers and tax credits for home energy efficiency improvements. Entitlements include Medicaid and Social Security Administration payments and increased funding for food stamps. Contracts, grants and loans include government funding for transportation, energy efficiency, infrastructure and other projects. Almost two-thirds of the funding provided in the Recovery Act – \$495 billion or about 63 percent of all funds – had been paid out as of July 30, 2010.

Figure 12. Total American Recovery and Reinvestment Act funding by category and funds paid out



Source: Federal Procurement Data System; USA spending.gov. Data as of July 30, 2010

* Most of the funds discussed in this report derive from this category of Recovery spending.

According to the Government Accountability Office (GAO), as of June 25, 2010, the Department of the Treasury has paid out \$132.5 billion, or about 47 percent, of the approximately \$282 billion in total Recovery Act funds for use in states and localities.¹

Of the \$107.7 billion the GAO projected the federal government would outlay to states and localities during fiscal year 2010, \$79.6 billion, or about 74 percent, has been paid out since the start of federal fiscal year 2010 on October 1, 2009.²

Federal Recovery Act outlays to state and local governments are projected to decrease almost 60 percent from federal fiscal year 2010 levels during fiscal year 2011, which will start October 1, 2010. By the end of fiscal year 2011, the GAO projects that as much as 80 percent of all Recovery Act funds for use in states and localities will be paid out.³

Declining levels of federal Recovery Act spending could compound an already complicated budget picture for state and local governments over the next few years. According to The Fiscal Survey of States report released June 2010 by the National Governors Association and the National Association of State Budget Officers, many states relied on nearly \$135 billion in flexible emergency funding from the American Recovery and Reinvestment Act to avoid making even larger cuts to state services than they have already made or increasing taxes.⁴

Beginning in federal fiscal year 2012, which starts October 1, 2011, Recovery Act outlays to states and localities will shift from the health and education, and training sectors – which constituted at least two-thirds of all outlays to states and localities during fiscal years 2009-2011 – to investments in transportation, income security, energy and the environment, and community development, but with a substantially smaller total outlay. Between fiscal years 2012 and 2019, these sectors will see a bit more than \$56 billion in Recovery Act funding compared to the \$165 billion paid out to states and localities for health, and education and training programs during fiscal years 2009 through 2011.⁵

Endnotes

- 1 GAO Releases Its Latest Report on the Recovery Act. (n.d.). Retrieved July 12, 2010 from <http://www.gao.gov/recovery/>
- 2 GAO Releases Its Latest Report on the Recovery Act. (n.d.). Retrieved July 12, 2010 from <http://www.gao.gov/recovery/>
- 3 U.S. Government Accountability Office. (2010, May). *Recovery Act states' and localities' uses of funds and actions needed to address implementation challenges and bolster accountability*, GAO-10-604. Retrieved July 9, 2010, from <http://www.gao.gov/new.items/d10604.pdf>
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